Question 1 of 30

Who is required to attend the Daily Scrum?

Correct answer: **A**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

- ✓ A) The Development Team.
 - B) The Scrum team.
 - C) The Development Team and Scrum Master.
 - D) The Development Team and Product Owner.
 - E) The Scrum Master and Product Owner.

Points: 1 out of 1

Feedback:

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 2 of 30

The CEO asks the Development Team to add a "very important" item to the current Sprint. What should the Development Team do?

Correct answer: **D**) You chose: **D**) **Note:** This question displayed answer options in random order when taking this test.

- A) Add the item to the current Sprint without any adjustments.
- **B)** Add the item to the current Sprint and drop an item of equal size.
- C) Add the item to the next Sprint.
- ✓ **D**) Inform the Product Owner so he/she can work with the CEO.

Points: 1 out of 1

Feedback:

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items

serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No changes can be pushed on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

Question 3 of 30

The purpose of a Sprint is to have a working increment of product done before the Sprint Review.

Correct answer: **A**) You chose: **B**)

🔶 A) True

🗙 B) False

Points: 0 out of 1

Question 4 of 30

Which two (2) things does the Development Team **not** do during the first Sprint?

Correct answer: **B**) **D**) You chose: **B**) **D**) **Note:** This question displayed answer options in random order when taking this test.

A) Deliver an increment of potentially shippable functionality.

B) Nail down the complete architecture and infrastructure.

C) Develop and deliver at least one piece of functionality.

D) Develop a plan for the rest of the project.

Points: 1 out of 1

Question 5 of 30

Why is the Daily Scrum held at the same time and same place?

Correct answer: **B**) You chose: **B**) **Note:** This question displayed answer options in random order when taking this test.

A) The place can be named.

✓ B) The consistency reduces complexity and overhead.

C) The Product Owner demands it.

D) Rooms are hard to book and this lets it be booked in advance.

Points: 1 out of 1

Question 6 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

Correct answer: **A**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

- ✓ A) As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of done.
 - B) As much as it can fit into the Sprint.
 - **C)** The best it can do given that it is usually impossible for QA to finish all of the testing that is needed to prove shippability.

D) Analysis, design, programming, testing and documentation.

Points: 1 out of 1

Question 7 of 30

What does it mean to say that an event has a timebox?

Correct answer: **D**) You chose: **D**) **Note:** This question displayed answer options in random order when taking this test.

A) The event must happen at a set time.

B) The event must happen by a given time.

C) The event must take at least a minimum amount of time.

D) The event can take no more than a maximum amount of time.

Points: 1 out of 1

Question 8 of 30

The timebox for the complete Sprint Planning meeting is?

Correct answer: **B**) You chose: **B**) Note: This question displayed answer options in random order when taking this test.

A) 4 hours.

B) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

C) Whenever it is done.

D) Monthly.

Points: 1 out of 1

Question 9 of 30

The three pillars of empirical process control are:

Correct answer: **C**) You chose: **C**) **Note:** This guestion displayed answer options in random order when taking this test.

- A) Respect For People, Kaizen, Eliminating Waste
- B) Planning, Demonstration, Retrospective
- ✓ C) Inspection, Transparency, Adaptation
 - D) Planning, Inspection, Adaptation
 - E) Transparency, Eliminating Waste, Kaizen

Points: 1 out of 1

Feedback:

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known. Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 10 of 30

Who is responsible for registering the work estimates during a Sprint?

Correct answer: **A**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

✓ A) The Development Team.

B) The Scrum Master.

C) The Product Owner.

D) The most junior member of the Team.

Points: 1 out of 1

Question 11 of 30

Scrum Master is a "management" position?

Correct answer: A) You chose: A)

🗸 A) True

B) False

Points: 1 out of 1

Feedback:

The Scrum Master manages the Scrum process. If the Scrum Master is not a management position, he or she may not have the influence to remove impediments. The Scrum Master does not manage the team.

Question 12 of 30

What is the role of Management in Scrum?

Correct answer: C) You chose: C)

Note: This question displayed answer options in random order when taking this test.

A) To continually monitor staffing levels of the Development Team.

B) To monitor the Development Team's productivity.

C) Management supports the Product Owner with insights and information into high value product and system capabilities. Management supports the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.

D) To identify and remove people that aren't working hard enough.

Points: 1 out of 1

Feedback:

However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the business.

Question 13 of 30

Which statement best describes a Product Owner's responsibility?

Correct answer: **A**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

- \checkmark A) Optimizing the value of the work the Development Team does.
 - B) Directing the Development Team.
 - C) Managing the project and ensuring that the work meets the commitments to the stakeholders.
 - D) Keeping stakeholders at bay.

Points: 1 out of 1

Question 14 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

Correct answer: **B**) You chose: **B**) **Note:** This guestion displayed answer options in random order when taking this test.

A) The Scrum Master, the project manager and the Development Team.

✓ B) The Product Owner and the Development Team.

C) The Product Owner and all stakeholders.

D) The Development Team.

Points: 1 out of 1

Question 15 of 30

Development Team membership should change:

- A) Every Sprint to promote shared learning.
- B) Never, because it reduces productivity.
- **C**) As needed, while taking into account a short term reduction in productivity.
 - **D**) Just as it would on any development team, with no special allowance for changes in productivity.

Points: 1 out of 1

Question 16 of 30

An abnormal termination of a Sprint is called when?

Correct answer: **D**) You chose: **D**) **Note:** This question displayed answer options in random order when taking this test.

A) When it is clear at the end of a Sprint that everything won't be finished.

B) When the Team feels that the work is too hard.

C) When Sales has an important opportunity.

D) When the Product Owner determines that it makes no sense to finish it.

Points: 1 out of 1

Question 17 of 30

The Product Backlog is ordered by:

Correct answer: **E)** You chose: **E) Note:** This question displayed answer options in random order when taking this test.

- A) Small items at the top to large items at the bottom.
- **B)** Safer items at the top to riskier items at the bottom.
- C) Least valuable items at the top to most valuable at the bottom.
- D) Items are randomly arranged.
- **E**) Whatever is deemed most appropriate by the Product Owner.

Points: 1 out of 1

Feedback:

The Product Owner decides what order on the Product Backlog makes the most sense to optimize the value of the work being done by the Development Team.

Question 18 of 30

When does the next Sprint begin?

Correct answer: **D**) You chose: **D**) **Note:** This question displayed answer options in random order when taking this test.

- A) Next Monday.
- B) Immediately following the next Sprint Planning.
- **C)** When the Product Owner is ready.

D) Immediately after the conclusion of the previous Sprint.

Points: 1 out of 1

Question 19 of 30

Which statement best describes the Sprint Review?

Correct answer: **B**) You chose: **B**) **Note:** This question displayed answer options in random order when taking this test.

- A) It is a review of the team's activities during the Sprint.
- ✓ B) It is when the Scrum Team and stakeholders inspect the outcome of the Sprint and figure out what to do in the upcoming Sprint.
 - **C)** It is a demo at the end of the Sprint for everyone in the organization to provide feedback on the work done.
 - **D)** It is used to congratulate the Development Team if it did what it committed to doing, or to punish the Development Team if it failed to meet its commitments.

Points: 1 out of 1

Feedback:

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

Question 20 of 30

Upon what type of process control is Scrum based?

Correct answer: **A**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

✓ A) Empirical

B) Hybrid

C) Defined

D) Complex

Points: 1 out of 1

Question 21 of 30

When is a Sprint over?

Correct answer: **D**) You chose: **A**) **Note:** This question displayed answer options in random order when taking this test.

× A) When all Product Backlog items meet their definition of done.

B) When the Product Owner says it is done.

C) When all the tasks are completed.

D) When the timebox expires.

Points: 0 out of 1

Question 22 of 30

When multiple teams are working together, each team should maintain a separate Product Backlog.

Correct answer: **B**) You chose: **B**)

A) True

🗸 B) False

Points: 1 out of 1

Feedback:

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

Question 23 of 30

What is the primary way a Scrum Master keeps a Development Team working at its highest level of productivity?

Correct answer: A) You chose: A)

Note: This question displayed answer options in random order when taking this test.

✓ A) By facilitating Development Team decisions and removing impediments.

B) By ensuring the meetings start and end at the proper time.

C) By preventing changes to the backlogs once the Sprint begins.

D) By keeping high value features high in the Product Backlog.

Points: 1 out of 1

Question 24 of 30

When many Development Teams are working on a single product, what best describes the definition of "done?"

Correct answer: **C**) You chose: **C**) **Note:** This question displayed answer options in random order when taking this test.

- A) Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- **B)** Each Development Team uses its own but must make their definition clear to all other Teams so the differences are known.
- C) All Development Teams must have a definition of "done" that makes their combined work potentially releasable.
 - D) It depends.

Points: 1 out of 1

Question 25 of 30

During the Daily Scrum, the Scrum Master's role is to:

Correct answer: D)

You chose: D)

Note: This question displayed answer options in random order when taking this test.

- A) Lead the discussions of the Development Team.
- **B)** Make sure that all 3 questions have been answered.
- C) Manage the meeting in a way that each team member has a chance to speak.
- ✓ **D**) Teach the Development Team to keep the Daily Scrum within the 15 minute timebox.
 - E) All of the above.

Points: 1 out of 1

Feedback:

Per the Scrum Guide, the Scrum Master ensures that the Development Team has the meeting and teaches the Development Team to keep to a 15 minute time box. The Development Team is responsible for conducting the Daily Scrum.

Question 26 of 30

Which statement best describes Scrum?

Correct answer: **C**) You chose: **C**) **Note:** This guestion displayed answer options in random order when taking this test.

A) A complete methodology that defines how to develop software.

B) A cookbook that defines best practices for software development.

C) A framework within which complex products in complex environments are developed.

D) A defined and predictive process that conforms to the principles of Scientific Management.

Points: 1 out of 1

Question 27 of 30

Which of the below are roles on a Scrum Team?

Correct answer: A) D) E) You chose: A) D) E) Note: This question displayed answer options in random order when taking this test.

✓ A) Development Team

B) Users

C) Customers

V D) Product Owner

✓ E) Scrum Master

Points: 1 out of 1

Question 28 of 30

Who is on the Scrum Team?

Correct answer: **A) B) C)** You chose: **A) B) C)**

✓ A) The Scrum Master

- ✓ B) The Product Owner
- C) The Development Team
 - D) Project Manager
 - E) None of the above

Points: 1 out of 1

Feedback:

The Scrum Team consists of the Scrum Master (manages the process) the Product Owner (decides what to do) and the Development Team (does the work).

Question 29 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

Correct answer: **B**) You chose: **B**) **Note:** This question displayed answer options in random order when taking this test.

A) Minimal 7

🗸 B) 3 to 9

C) 7 plus or minus 2

D) 9

Feedback:

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

Question 30 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity. Based on this, which of the following is **false**?

Correct answer: **B**) You chose: **B**) **Note:** This question displayed answer options in random order when taking this test.

- A) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
- B) The Sprint Backlog and its contents are fully formulated in the Sprint Planning meeting and do not change during the Sprint.
 - **C)** As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
 - **D)** The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Points: 1 out of 1