

VALUE IFRS Plc

Illustrative IFRS consolidated financial statements

December 2021



This publication presents the sample annual financial reports of a fictional listed company, VALUE IFRS Plc. It illustrates the financial reporting requirements that would apply to such a company under International Financial Reporting Standards as issued at 30 June 2021. Supporting commentary is also provided. For the purposes of this publication, VALUE IFRS Plc is listed on a fictive Stock Exchange and is the parent entity in a consolidated entity.

VALUE IFRS Plc 2021 is for illustrative purposes only and should be used in conjunction with the relevant financial reporting standards and any other reporting pronouncements and legislation applicable in specific jurisdictions.

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VALUE IFRS Plc

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Introduction

This publication presents illustrative consolidated financial statements for a fictitious listed company, VALUE IFRS Plc. The financial statements comply with International Financial Reporting Standards (IFRS) as issued at 30 June 2021 and that apply to financial years commencing on or after 1 January 2021.

We have attempted to create a realistic set of financial statements for VALUE IFRS Plc, a corporate entity that manufactures goods, provides services and holds investment property. However, as this publication is a reference tool, we have not removed any disclosures based on materiality. Instead, we have included illustrative disclosures for as many common scenarios as possible. Please note that the amounts disclosed in this publication are purely for illustrative purposes and may not be consistent throughout the publication.

New disclosure requirements and changes in accounting policies

There were no changes to the financial reporting requirements this year that affected the disclosures in our example financial statements. However, noting the increased use of supplier financing (or reverse factoring) and the agenda decision issued by the IFRS Interpretations Committee (IC) last year, we have added illustrative disclosures for such an arrangement to note 7(f). We have also made a number of smaller improvements to some of the other disclosures, including moving lease accounting policies that are not entity-specific from note 8(b) to note 25(h).

At the time of writing, the biggest impact on the financial statements of entities all around the world continues to be related to the COVID-19 pandemic, and the impairment of assets, including receivables, information about going concern and borrowing profiles will likely still be a focus of stakeholders as at 31 December 2021. Entities will need consider to what extent they need to explain the impact on their business and the key assumptions made. However, as the impact will differ from entity to entity, we are referring our readers to our dedicated web site, which provides many useful resources, including certain disclosure examples, and continues to be updated to reflect latest developments. This website also discusses the accounting for COVID-19-related rent concessions by both lessees and lessors. We have therefore not illustrated any related disclosures in this publication.

Our fact pattern further assumes that VALUE IFRS PIc will not be affected by interest rate benchmark reform. However, entities with hedging relationships and entities that have exposure to interest rates where (i) the interest rates are dependent on interbank offered rates (IBORs), and (ii) these IBORs are subject to interest rate benchmark reform may need to explain the changes to their accounting policies arising from the adoption of the *Interest Rate Benchmark Reform – Phase 2 Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 Leases.* These entities may also need to provide additional disclosures, including information about risks arising from IBOR reform, how the entity manages transition to the alternative benchmark rate(s) and quantitative information about derivatives and non-derivatives that have yet to transition. Our *Practical guide to Phase 2 amendments to IFRS 9, IAS 39, IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 for interest rate benchmark (IBOR) reform* includes example disclosures which illustrate both 'phase 1' and 'phase 2' amendments to IFRS 7 for a cash flow hedge and other financial instruments typical of a corporate entity which applies IFRS 9 to its hedge accounting relationships.

There were no other amendments to standards that apply from 1 January 2021, see Appendix D, and we have therefore not disclosed any changes in accounting policies in this publication. However, if an entity did change its accounting policies as a result of the amendments made in relation to COVID-19-related rent concessions and IBOR Phase 2 and the change had a material impact on the reported amounts, this would need to be appropriately disclosed.

Disclosing climate-related risks in the financial statements

Climate-related risks could have a significant impact on an entity's operations and financial performance and users of the financial statements are increasingly looking for evidence that the entity has incorporated climate risk factors when making estimates and judgements in the preparation of financial statements. The accounting standards have an overarching requirement to disclose information that users need for them to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance. Therefore, in light of the current focus on, and impact of, climate change, entities should ensure that they have undertaken a rigorous assessment to provide all the material and relevant information affecting the financial statements.

The IASB has issued educational material which contains a non-exhaustive list of examples regarding how climate risk might affect the measurement and disclosure requirements of various standards and the various paragraphs of those standards that might be referenced in determining how to incorporate such risks. The material also discusses materiality and while it does not add or change the requirements in the standards, it is useful material that users and preparers might benefit from when preparing and assessing IFRS financial statements.

Our dedicated climate change website provides useful industry specific information and links to guidance from standardsetters and other organisations.

Early adoption of standards

VALUE IFRS PIc generally only adopts standards early if they clarify existing practice, such as the amendments made by the IASB as part of the improvements programme, but do not introduce substantive changes.

As required under IFRS, the impacts of standards and interpretations that have not been early adopted and that are expected to have a material effect on the entity are disclosed in accounting policy note 25(a). A summary of all pronouncements relevant for annual reporting periods ending on or after 31 December 2021 is included in Appendix D. For updates after the cut-off date for our publication, see www.viewpoint.pwc.com.

Using this publication

The source for each disclosure requirement is given in the reference column. Shading in this column indicates changes made as a result of new or revised requirements that become applicable for the first time this year and improvements are identified as 'revised illustration' in the reference column, but not shaded. There is also commentary that (i) explains some of the more challenging areas, (ii) lists disclosures that have not been included because they are not relevant to VALUE IFRS Plc, and (iii) provides additional disclosure examples.

The appendices give further information about the operating and financial review (management commentary), alternative formats for the statement of profit or loss and other comprehensive income and the statement of cash flows, and industry-specific disclosures. A summary of all standards that apply for the first time to annual reports beginning on or after 1 January 2021 is included in Appendix D, and abbreviations used in this publication are listed in Appendix E.

As VALUE IFRS Plc is an existing preparer of IFRS consolidated financial statements, IFRS 1 *First-time Adoption of International Financial Reporting Standards* does not apply.

The example disclosures are not the only acceptable form of presenting financial statements. Alternative presentations may be acceptable if they comply with the specific disclosure requirements prescribed in IFRS.

Some of the disclosures in this publication would likely be immaterial if VALUE IFRS PIc was a 'real life' company. The purpose of this publication is to provide a broad selection of illustrative disclosures which cover most common scenarios encountered in practice. The underlying story of the company only provides the framework for these disclosures and the amounts disclosed are for illustrative purposes only. Disclosures should not be included where they are not relevant or not material in specific circumstances. Guidance on assessing materiality is provided in IAS 1 *Presentation of Financial Statements* and the non-mandatory IFRS Practice Statement 2 *Making Materiality Judgements*.

Preparers of financial reports should also consider local legal and regulatory requirements, which may stipulate additional disclosures that are not illustrated in this publication.

Format

To demonstrate what companies could do to improve the readability of their financial report and make it easier for users to find the information they need, we have 'streamlined' VALUE IFRS Plc's financial report. In particular:

- Information is organised to clearly tell the story of financial performance and make critical information more
 prominent and easier to find.
- Additional information is included where it is important for an understanding of the performance of the company. For example, we have included a summary of significant transactions and events as the first note to the financial statements even though this is not a required disclosure.

Accounting policies that are significant and specific to the entity are disclosed along with other relevant information, generally in the section 'How the numbers are calculated'. While we have still listed other accounting policies in note 25, this is for completeness purposes. Entities should consider their own individual circumstances and only include policies that are relevant to their financial statements.

The structure of financial reports should reflect the particular circumstances of the company and the likely priorities of its report readers. There is no 'one size fits all' approach and companies should engage with their investors to determine what would be most relevant to them. The structure used in this publication is not meant to be used as a template, but to provide you with possible ideas. It will not necessarily be suitable for all companies.

Specialised companies and industry-specific requirements

VALUE IFRS Plc does not illustrate the disclosures specifically relevant to specialised industries. However, Appendix C provides an illustration and explanation of the disclosure requirements of IFRS 6 *Exploration for and Evaluation of Mineral Resources* and IAS 41 *Agriculture*. Further examples of industry-specific accounting policies and other relevant disclosures can be found in the following PwC publications:

- Illustrative IFRS financial statements Investment funds
- Illustrative IFRS consolidated financial statements Investment property
- Illustrative IFRS financial statements Private equity funds
- Illustrative IFRS financial statements Banks
- Illustrative IFRS consolidated financial statements- Insurance.

The publications can be accessed from Viewpoint, our global digital platform, which provides the latest information on accounting standards and financial reporting. Access to Viewpoint is complimentary, register here where you can indicate your preferences.

IAS1(49),(51)(a)

VALUE IFRS Plc

Annual financial report – 31 December 2021 ¹⁻¹¹

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IAS1(51)(b),(d)	These financial statements are consolidated financial statements for the group consisting of VALUE IFRS PIc and its subsidiaries. A list of major subsidiaries is included in note 16. The financial statements are presented in the Oneland currency (CU).
IAS1(138)(a)	VALUE IFRS Plc is a company limited by shares, incorporated and domiciled in Oneland. Its registered office and principal place of business is:
	VALUE IFRS PIC
	350 Harbour Street
	1234 Nice Town
IAS10(17)	The financial statements were authorised for issue by the directors on 23 February 2022. The directors have the power to amend and reissue the financial statements.
	All press releases, financial reports and other information are available at our Shareholders' Centre on our website: www.valueifrsplc.com

	Financial statements
	Accounting standard for financial statements presentation and disclosures
IAS1(10)	 According to IAS 1 Presentation of Financial Statements, a 'complete set of financial statements' comprises:
	(a) a statement of financial position as at the end of the period
	(b) a statement of profit or loss and other comprehensive income for the period
	(c) a statement of changes in equity for the period
	(d) a statement of cash flows for the period
	 (e) notes, comprising a summary of significant accounting policies and other explanatory notes, and
	(f) if the entity has applied an accounting policy retrospectively, made a retrospective restatement of items or has reclassified items in its financial statements: a statement of financial position as at the beginning of the earliest comparative period.
AS1(10)	 The titles of the individual statements are not mandatory and an entity can, for example continue to refer to the statement of financial position as 'balance sheet' and to the statement of profit or loss as 'income statement'.
	Comparative information
IAS1(38)	3. Except where an IFRS permits or requires otherwise, comparative information shall be disclosed in respect of the preceding period for all amounts reported in the financial statements. Comparative information shall be included for narrative and descriptive information where it is relevant to an understanding of the current period's financial statements.
IAS1(38B)	4. In some cases, narrative information provided in the financial statements for the previous period(s) continues to be relevant in the current period. For example, details of a legal dispute, the outcome of which was uncertain at the end of the immediately preceding reporting period and that is yet to be resolved, are disclosed in the current period. Users benefit from information that the uncertainty existed at the end of the immediately preceding reporting period, and from information about the steps that have been taken during the period to resolve the uncertainty.
	Three balance sheets required in certain circumstances
IAS1(40A),(40B)	5. If an entity has:
	 (a) applied an accounting policy retrospectively, restated items retrospectively, or reclassified items in its financial statements, and
	(b) the retrospective application, restatement or reclassification has a material effect on the information presented in the balance sheet at the beginning of the preceding period,
	it must present a third balance sheet (statement of financial position) as at the beginning of the preceding period (e.g. 1 January 2020 for 31 December 2021 reporters).
IAS1(40D)	6. The date of the third balance sheet must be the beginning of the preceding period, regardless of whether the entity presents additional comparative information for earlier periods.
IAS1(40C),(41) IAS8	7. Where the entity is required to include a third balance sheet, it must provide appropriate explanations about the changes in accounting policies, other restatements or reclassifications, as required under paragraph 41 of IAS 1 and IAS 8 <i>Accounting Policies, Changes in Accounting Estimates and Errors.</i> However, the entity does not need to include the additional comparatives in the related notes. This contrasts with the position where an entity chooses to present additional comparative information as permitted by paragraphs 38C and 38D of IAS 1.
	Consistency
IAS1(45)	8. The presentation and classification of items in the financial statements must be retained from one period to the next unless:
	 (a) it is apparent that another presentation or classification would be more appropriate based on the criteria for the selection and application of accounting policies in IAS 8 (e.g. following a significant change in the nature of the entity's operations or a review of its financial statements), or
	(b) IERS requires a change in presentation.

(b) IFRS requires a change in presentation.

	Financial statements			
	Materiality			
1(7),(29)-(31),(BC30F) S PS2	 Whether individual items or groups of items need to be disclosed separately in the primary financial statements or in the notes depends on their materiality. Materiality is judged by reference to the size and nature of the item. The deciding factor is whether the omission or misstatement could, individually or collectively, influence the economic decisions that users make on the basis of the financial statements. In particular circumstances, either the nature or the amount of an item or an aggregate of items could be the determining factor. Preparers generally tend to err on the side of caution and disclose rather too much than too little. However, the IASB has emphasised that too much immaterial information could obscure useful information and hence should be avoided. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 <i>Making Materiality Judgements</i>. 			
	Primary financial statements should be read in	conjunction with accompanying notes		
	10. VALUE IFRS Plc reminds readers by way of a footnote that the primary financial statements should be read in conjunction with the accompanying notes. However, this is not mandatory and we note that there is mixed practice in this regard.			
	Disclosures not illustrated: not applicable to VALUE IFRS PIc			
	11. The following requirements are not illustrated i VALUE IFRS Plc:	n this publication as they are not applicable to		
	Item	Nature of disclosure		
1(38C),(38D)	Additional comparative information (e.g. third statement of profit or loss and other comprehensive income)	Include the additional comparative information also in the relevant notes.		
27(17)	Separate financial statements	Disclose why they are prepared, a list of significant investments and the policies applied in accounting for these investments.		
27(16)(a)	Exemption from preparing consolidated financial statements	Disclose the fact that the exemption has been used and details about the entity that produces consolidated financial statements which include the reporting entity in question.		
21(51),(53)-(57)	Foreign currency translation	Disclose if the presentation currency is different from the functional currency, if there have been changes in the functional currency and clearly identify supplementary information that is presented in a currency other than the parent entity's functional or presentation currency.		
1(36)	Reporting period is shorter or longer than one year	Disclose the period covered, the reason for different periods and the fact that the		

IAS1(10)(b),(10A)

Consolidated statement of profit or loss ^{1-10,12,14,23-26,29-38}

IAS1(51)(c),(e),(113)			0004	2020
		Notes	2021 CU'000	Restated * CU'000
	Continuing operations	110100		00000
IAS1(82)(a)	Revenue from contracts with customers	3	197,659	161,604
IAS1(99), IAS2(36)(d)	Cost of sales of goods	5	(76,992)	(65,159)
	Cost of providing services		(25,447)	(18,288)
	Gross profit	_	95,220	78,157
IAS1(99)	Distribution costs		(25 704)	(00.004)
IAS1(99)	Distribution costs		(35,794) (17,897)	(29,221) (14,611)
IAS1(82)(ba)	Administrative expenses Net impairment losses on financial and contract assets ¹⁻²	12(c)	(17,897) (849)	(14,011) (595)
	Other income	5(a)	(04 <i>3)</i> 11,348	12,033
	Other gains/(losses) – net	5(b)	4,593	(671)
	Operating profit ¹¹		56,621	45,092
	Finance income ³	5(d)	1,616	905
IAS1(82)(b)	Finance costs	5(d)	(7,491)	(6,735)
	Finance costs – net		(5,875)	(5,830)
IAS1(82)(c)	Share of net profit of associates and joint ventures accounted for			
	using the equity method ^{13,14}	16(e) –	340	355
	Profit before income tax		51,086	39,617
IAS1(82)(d) IAS12(77)	Income tax expense	6	(16,182)	(11,575)
	Profit from continuing operations		34,904	28,042
IFRS5(33)(a)	Profit from discontinued operation (attributable to equity holders	15	727	399
IAS1(82)(ea) IAS1(81A)(a)	of the company) ¹⁵ Profit for the period	10	35,631	28,441
<i></i>	Front for the period	_	33,031	20,441
IAS1(81B)(a)	Profit is attributable to:			
	Owners of VALUE IFRS Plc		32,626	26,123
	Non-controlling interests	_	3,005	2,318
		_	35,631	28,441
			Cents	Cents
IAS33(66)	Earnings per share for profit from continuing operations attributable to the ordinary equity holders of the company: ^{16,17}			
	Basic earnings per share	22	57.1	47.5
	Diluted earnings per share	22	56.0	47.3
IAS33(66)	Earnings per share for profit attributable to the ordinary equity holders of the company:			
	Basic earnings per share	22	58.4	48.2
	Diluted earnings per share	22	57.3	48.0
	* See note 11(b) for details regarding the restatement as a result of an error.			
Not mandatory	The above consolidated statement of profit or loss should be read accompanying notes.	in conjunc	tion with the	

accompanying notes.

IAS1(10)(b),(10A)

Consolidated statement of comprehensive income

IAS1(113)		Notes	2021 CU'000	2020 Restated * CU'000
IAS1(81A)(a)	Profit for the period		35,631	28,441
IAS1(82A)(a)(ii) IAS1(82A),(7)(da)	Other comprehensive income ^{18-21,27-28} Items that may be reclassified to profit or loss			
1731(02A),(7)(0a)	Changes in the fair value of debt instruments at fair value through other comprehensive income	9(c)	126	(228)
IAS1(82A)	Share of other comprehensive income of associates and joint ventures accounted for using the equity method ¹⁹	9(c)	20	15
IAS1(82A),(7)(c) IAS21(32)	Exchange differences on translation of foreign operations	9(c)	(617)	185
IFRS5(38)	Exchange differences on translation of discontinued operation ²²	15	170	58
IAS1(82A),(7)(e)	Gains on cash flow hedges ²⁰	12(a)	326	1,423
IAS1(82A),(7)(g),(h)	Costs of hedging	12(a)	(88)	73
IAS1(82A),(7)(e)	Hedging gains reclassified to profit or loss	12(a)	(155)	(195)
IAS1(82A),(7)(c) IFRS9(6.5.13)	Gains on net investment hedge	9(c)	190	-
IAS1(91)	Income tax relating to these items	9(c)	(68)	(326)
IAS1(82A)(a)(i)	Items that will not be reclassified to profit or loss			
IAS1(82A),(7)(a)	Revaluation of land and buildings	9(c)	7,243	5,840
IAS1(82A),(7)(d)	Changes in the fair value of equity investments at fair value through other comprehensive income	9(c)	632	(1,230)
IAS1(82A)	Share of other comprehensive income of associates and joint ventures accounted for using the equity method ¹⁹	9(c)	300	100
IAS1(82A),(7)(b) IAS19(120)(c)	Remeasurements of post-employment benefit obligations	9(c)	119	(910)
IAS1(91)	Income tax relating to these items	9(c)	(2,489)	(1,140)
IAS1(81A)(b)	Other comprehensive income for the period, net of tax		5,709	3,665
IAS1(81A)(c)	Total comprehensive income for the period	_	41,340	32,106
IAS1(81B)(b)	Total comprehensive income for the period is attributable to:			
	Owners of VALUE IFRS Plc		38,434	29,530
	Non-controlling interests	_	2,906	2,576
		_	41,340	32,106
	Total comprehensive income for the period attributable to owners of VALUE IFRS Plc arises from:			
	Continuing operations		37,549	29,073
IFRS5(33)(d)	Discontinued operations	_	885	457
			38,434	29,530
105	* See note 11(b) for details regarding the restatement as a result of an error.			
Not mandatory	The above consolidated statement of comprehensive income should be approximately be approxi	uld be read	in conjunctio	n with the

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

	Statement of profit or loss and statement of comprehensive income
	Disclosure of specified separate line items in the financial statements
	 Consequential amendments made to IAS 1 Presentation of Financial Statements following the release of IFRS 9 Financial Instruments now require the separate presentation of the following line items in the statement of profit or loss:
IAS1(82)(a)	 (a) interest revenue calculated using the effective interest rate method, separately from other revenue *
IAS1(82)(aa)	(b) gains and losses from the derecognition of financial assets measured at amortised cost *
IAS1(82)(ba)	(c) impairment losses determined in accordance with section 5.5 of IFRS 9, including reversals of impairment losses or impairment gains
IAS1(82)(ca)	(d) gains and losses recognised as a result of a reclassification of financial assets from measurement at amortised cost to fair value through profit or loss *, and
IAS1(82)(cb) IFRS15(Appendix A)	(e) gains and losses reclassified from other comprehensive income (OCI) as a result of a reclassification of financial assets from the fair value through OCI measurement category to fair value through profit or loss *.
	* not illustrated, as not material or not applicable to VALUE IFRS PIc. While VALUE IFRS PIc recognises interest under the effective interest rate method, it does not consider this to be 'revenue' as the earning of interest is not part of the entity's ordinary activities but rather an incidental benefit.
IAS1(29),(30),(30A) IFRS PS2(40)-(55)	2. Depending on materiality, it may not always be necessary to present these items separately in the primary financial statements. However, items that are of a dissimilar nature or function can only be aggregated if they are immaterial. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 <i>Making Materiality Judgements</i> .
	Finance income and finance cost
IAS1(82)(b)	3. IAS 1 requires an entity to present finance costs on the face of the statement of profit or loss, but it does not require the separate presentation of finance income. The classification of finance income will depend on an entity's accounting policy for such items. See the commentary to note 5 for details.
	Additional line items
IAS1(85)	4. Additional line items, headings and subtotals shall be presented in the statement of comprehensive income and the statement of profit or loss (where applicable) where such presentation is relevant to an understanding of the entity's financial performance. For example, a subtotal of gross profit (revenue from sales less cost of sales) could be included where expenses have been classified by function.
Framework(2.4),(2.12),(2.13)	5. Having said that, additional sub-headings should be used with care. The <i>Conceptual Framework for Financial Reporting</i> states that to be useful, information must be relevant and faithfully represent what it purports to represent; that is, it must be complete, neutral and free from error. The apparent flexibility in IAS 1 can, therefore, only be used to enhance users' understanding of the company's financial performance. It cannot be used to detract from the amounts that must be disclosed under IFRS (statutory measures).
IAS1(85A)	6. IAS 1 specifically provides that additional subtotals must:
	(a) be comprised of items that are recognised and measured in accordance with IFRS
	(b) be presented and labelled such that they are clear and understandable
	(c) be consistent from period to period, and
	(d) not be displayed with more prominence than the mandatory subtotals and totals.

	Statement of profit or loss and statement of comprehensive income
	7. Earnings before interest and tax (EBIT) may be an appropriate sub-heading to show in the statement of profit or loss, as it usually distinguishes between the pre-tax profits arising from operating and from financing activities. In contrast, a subtotal for earnings before interest, tax, depreciation and amortisation (EBITDA) can only be included where the entity presents its expenses by nature and the subtotal does not detract from the GAAP numbers, either by implying that EBITDA is the 'real' profit or by overcrowding the statement of profit or loss so that the reader cannot determine easily the entity's GAAP performance.
	8. Where an entity presents its expenses by function, it will not be possible to show depreciation and amortisation as separate line items in arriving at operating profit, because depreciation and amortisation are types of expense, not functions of the business. In this case, EBITDA can only be disclosed by way of supplemental information in a box, in a footnote, in the notes or in the review of operations.
	9. Where an entity discloses alternative performance measures, these should not be given greater prominence than the IFRS measure of performance. This might be achieved by including the alternative performance measure in the notes to the financial statements or as a footnote to the primary financial statement. Where an entity presents such a measure on the face of the primary statement, it should be clearly identified. Management should determine the overall adequacy of the disclosures and whether a specific presentation is misleading in the context of the financial statements as a whole. This judgement might be disclosed as a significant judgement in accordance with paragraph 122 of IAS 1.
	10. Preparers of financial reports should also consider the view of their local regulator regarding the use of subtotals and disclosure of non-GAAP measures in the financial report where applicable. Appendix A provides guidance on the use of non-GAAP measures in the management commentary.
	Operating profit
IAS1(BC56)	11. An entity may elect to include a subtotal for its results from operating activities. While this is permitted, care must be taken that the amount disclosed is representative of activities that would normally be considered to be 'operating'. Items that are clearly of an operating nature, for example inventory write-downs, restructuring or relocation expenses, must not be excluded simply because they occur infrequently or are unusual in amount. Similarly, expenses cannot be excluded on the grounds that they do not involve cash flows (e.g. depreciation or amortisation). As a general rule, operating profit would be the subtotal after 'other expenses', i.e. excluding finance costs and the share of profits of equity-accounted investments.
	Re-ordering of line items
IAS1(86)	12. Entities should re-order the line items and change the descriptions of those items where this is necessary to explain the elements of performance. However, entities are again governed by the overall requirement for a 'fair presentation' and should not make any changes unless there is a good reason to do so. For example, it will generally be acceptable to present finance cost as the last item before pre-tax profit, thereby separating financing activities from the activities that are being financed.
	13. Another example is the share of profit of associates and joint ventures. Normally, this would be shown after finance cost. However, there may be circumstances where the line item showing the investor's share of the results is included before finance cost. This could be appropriate where the associates and joint ventures are an integral vehicle through which the group conducts its operations and its strategy. In such cases, it may also be appropriate either to insert a subtotal 'profit before finance costs' or to include the share of profits from associates and joint ventures in arriving at operating profit (where disclosed).
IAS1(82)(c), IFRS15(Appendix A)	14. However, the share of the profit or loss of associates and joint ventures accounted for using the equity method should not be included as part of the entity's revenue. Combining the entity's share of the associate's revenue with its own revenue would be inconsistent with the balance sheet treatment where the entity's investment is presented as a separate line item. This is different from the accounting for joint operations where the entity combines its share of the joint operation's revenue with its own. Where a group conducts a significant proportion of its business through equity-accounted investments and wishes to highlight that fact to the reader of the statement of comprehensive income, it may choose to give additional financial information by way of a footnote and cross-reference to the notes.

Statement of profit or loss and statement of comprehensive income

Discontinued operations

IFRS5(33)(a),(b) IAS1(82)(ea)	15. Entities shall disclose a single amount in the statement of comprehensive income (or separate statement of profit or loss) comprising the total of: (i) the post-tax profit or loss of discontinued operations, and (ii) the post-tax gain or loss recognised on the measurement to fair value less costs to sell or on the disposal of the assets or disposal group(s) constituting the discontinued operation. An analysis of this single amount is also required by paragraph 33 of IFRS 5 <i>Non-current Assets Held for Sale and Discontinued Operations</i> . This analysis may be presented in the notes or in the statement of comprehensive income (separate statement of profit or loss). In the case of VALUE IFRS Plc it is presented in note 15. If it is presented in the statement of profit or loss it must be presented in a section identified as relating to discontinued operations; that is, separately from continuing operations. The analysis is not required for disposal groups that are newly acquired subsidiaries that meet the criteria to be classified as held for sale on acquisition (see paragraph 11 of IFRS 5).
	Earnings per share
IAS33(73)	16. While entities are permitted to disclose earnings per share based on alternative measures of earnings, these must be presented in the notes to the financial statements only (see note 22).
IAS33(68)	17. An entity that reports a discontinued operation must disclose the basic and diluted amounts per share for the discontinued operation either in the statement of comprehensive income or in the notes to the financial statements. VALUE IFRS Plc provides this information in note 22.
	Components of other comprehensive income
IAS1(7)	18. Components of other comprehensive income (OCI) are items of income and expense (including reclassification adjustments, see para 28 below) that are specifically required or permitted by other IFRS to be included in other comprehensive income and are not recognised in profit or loss. They include:
	(a) revaluation gains and losses relating to property, plant and equipment or intangible assets
	(b) remeasurements of net defined benefit liabilities/(assets)
	(c) gains and losses arising from translating the financial statements of a foreign operation
	 (d) gains and losses on remeasuring financial assets that are measured or designated as at fair value through other comprehensive income
	(e) the effective portion of gains and losses on hedging instruments in a cash flow hedge
	(f) for particular liabilities designated as at fair value through profit or loss, the change in the fair value that is attributable to changes in the liability's credit risk
	(g) changes in the value of the time value of options, in the value of the forward elements of forward contracts and in the value of the foreign currency basis spread of financial instruments, where these are not included in the designation of the related instruments as hedging instruments
	 (h) the investor's share of the other comprehensive income of equity-accounted investments, and
	 current and deferred tax credits and charges in respect of items recognised in other comprehensive income.
IAS1(82A)	19. Items of OCI must be classified by nature and grouped into those which may be reclassified and those that will not be reclassified to profit or loss. The share of OCI of equity accounted investments must be presented in total for the share of items that may be reclassified and the share that will not be reclassified to profit or loss in a subsequent period.
IFRS9(6.5.11)(d)(iii)	20. In our view, only items that are prohibited from being reclassified to profit or loss should be presented as items that will not be reclassified to profit or loss. For cash flow hedges, there is a possibility that some or all of the amounts might need to be reclassified to profit or loss. This could be the case, e.g. if there is a cumulative loss on the hedging instrument and the entity does not expect that all or a portion of the loss will be recovered. As a consequence, gains or losses recognised in relation to cash flow hedging instruments should be presented as items that 'may be reclassified' to profit or loss.

Statement of profit or loss and statement of comprehensive income

Summary

21. The requirements surrounding components of OCI can be summarised as follows:

Item	Reference	Requirement in standard	Presentation in VALUE IFRS PIc
Each component of OCI recognised during the period, classified by nature	IAS 1(82A)	Statement of comprehensive income	Statement of comprehensive income
Reclassification adjustments during the period relating to components of OCI (see para 28 below)	IAS 1(92)	Statement of comprehensive income or notes	Note 9
Tax relating to each component of OCI, including reclassification adjustments	IAS 1(90)	Statement of comprehensive income or notes	Note 9
 Reconciliation for each component of equity, showing separately: profit/loss OCI, and transactions with owners. See commentary paras 1 to 3 on page 23. 	IAS 1(106)(d)	Statement of changes in equity and notes, see related commentary	Statement of changes in equity and note 9

Discontinued operations

22. IFRS 5 is unclear as to whether entities need to separate out items of other comprehensive income between continuing and discontinued operations. We believe that it would be consistent with the principles of IFRS 5 to do so, as it would provide a useful base for predicting the future results of the continuing operations. We also note that entities must present separately any cumulative income or expense recognised in other comprehensive income that relates to a non-current asset or disposal group classified as held for sale.

Information to be presented either in the statement of comprehensive income or in the notes

Material items of income and expense

- 23. Where items of income and expense are material, their nature and amount must be disclosed separately either in the statement of comprehensive income (statement of profit or loss) or in the notes. In the case of VALUE IFRS Plc these disclosures are made in note 4.
- 24. IAS 1 does not provide a specific name for the types of items that should be separately disclosed. Where an entity discloses a separate category of 'significant' or 'unusual' items either in its statement of comprehensive income or in the notes, the accounting policy note should include a definition of the chosen term. The presentation and definition of these items must be applied consistently from year to year.
- 25. Where an entity classifies its expenses by nature, it must take care to ensure that each class of expenses includes all items related to that class. Material restructuring cost may, for example, include redundancy payments (i.e. employee benefit cost), inventory write-downs (changes in inventory) and impairments in property, plant and equipment. It would not be acceptable to show restructuring costs as a separate line item in an analysis of expenses by nature where there is an overlap with other line items.
- 26. Entities that classify their expenses by function will have to include the material items within the function to which they relate. In this case, material items can be disclosed as footnote or in the notes to the financial statements.

IAS1(97)

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	Statement of profit or loss and statement of comprehensive income
	Reclassification adjustments
IAS1(92),(94)	27. An entity shall also disclose separately any reclassification adjustments relating to component of other comprehensive income either in the statement of comprehensive income or in the notes. VALUE IFRS Plc provides this information in note 9(c).
IAS1(7),(95),(96)	28. Reclassification adjustments are amounts reclassified to profit or loss in the current period that were recognised in other comprehensive income in the current or previous periods. They arise for example, on disposal of a foreign operation and when a hedged forecast transaction affect profit or loss. They do not arise on the disposal of property, plant and equipment measured at fair value under the revaluation model or on the settlement of defined benefit pension schemes. While these components are also recognised in OCI, they are not reclassified to profit or loss in subsequent periods. Reclassification adjustments also do not arise in relation to cash flow hedge accounting, where amounts are removed from the cash flow hedge reserve, or a separate component of equity, and are included directly in the initial cost or other carrying amount of an asset or liability. These amounts are directly transferred to assets or liabilities.
	Dividends: statement of changes in equity or notes only
IAS1(107)	29. The amount of dividends recognised as distributions to owners during the period, and the related amount per share must be presented either in the statement of changes in equity or in the notes. In the case of VALUE IFRS Plc these disclosures are made in note 13(b).
	Classification of expenses
	By nature or function
AS1(99),(100)	30. An analysis of expenses shall be presented using a classification based on either the nature of expenses or their function within the entity, whichever provides information that is reliable and more relevant. Entities are encouraged, but not required, to present the analysis of expenses in the statement of comprehensive income (or statement of profit or loss, where applicable).
AS1(105)	31. The choice of classification between nature and function will depend on historical and industry factors and the nature of the entity. The entity should choose the classification that provides the most relevant and reliable information about its financial performance.
	32. Within a functional statement of comprehensive income (statement of profit or loss), costs directly associated with generating revenues should be included in cost of sales. Cost of sales should include direct material and labour costs but also indirect costs that can be directly attributed to generating revenue, e.g. depreciation of assets used in the production. Impairment charges should be classified according to how the depreciation or amortisation of the particular asset is classified. Entities should not mix functional and natural classifications of expenses by excluding certain expenses, such as inventory write-downs, employee termination benefits and impairment charges on financial and contract assets, which must be presented separately as per paragraph 82(ba) of IAS 1 if they are material.
AS1(104),(105)	33. Entities classifying expenses by function shall disclose additional information about the nature of their expenses in the notes to the financial statements, see note 5(c). According to IAS 1 this includes disclosure of depreciation, amortisation and employee benefits expense. Other classes of expenses should also be disclosed where they are material, as this information assists users in predicting future cash flows.
	34. We have illustrated a classification of expenses by nature on the face of the statement of proferror loss in Appendix B.
	Materiality
AS1(29)	35. Regardless of whether expenses are classified by nature or by function, materiality applies to the classification of expenses. Each material class should be separately disclosed, and unclassified expenses (e.g. as 'other expenses') should be immaterial both individually and in aggregate.
	36. The classification of expenses may vary with the type of expense. For example, where expenses are classified by nature, wages and salaries paid to employees involved in research and development (R&D) activities would be classified as employee benefits expense, while amounts paid to external organisations for R&D would be classified as external R&D expense. However, where expenses are classified by function, both the wages and salaries and external payments should be classified as R&D expense.

	Statement of profit or loss and statement of comprehensive income								
	Offsetting								
IAS1(32)	37. Assets and liabilities, and income and expenses, must not be offset unless required or permitted by an IFRS. Examples of income and expenses that are required or permitted to be offset are as follows:								
IAS1(34)(a)	(a) Gains and losses on the disposal of non-current assets, including investments and operating assets, are reported by deducting from the proceeds on disposal the carrying amount of the asset and related selling expenses.								
IAS1(34)(b)	(b) Expenditure related to a provision that is recognised in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets and reimbursed under a contractual arrangement with a third party (e.g. a supplier's warranty agreement) may be netted against the related reimbursement.								
IAS1(35)	(c) Gains and losses arising from a group of similar transactions are reported on a net basis (e.g. foreign exchange gains and losses or gains and losses arising on financial instruments held for trading). Such gains and losses are, however, reported separately if they are material.								
	38. Income which falls under the scope of IFRS 15 <i>Revenue from Contracts with Customers</i> cannot be netted off against related expenses. However, this does not preclude an entity from presenting interest income followed by interest expense and a subtotal such as 'net interest expense' on the face of the statement of profit or loss, as we have done in this publication.								

IAS1(10)(a),(54)

Consolidated balance sheet ¹⁻⁵

IAS1(51)(c),(e),(113)

IAS1(51)(c),(e),(113)		Notes	2021 CU'000	2020 Restated * CU'000	1 January 2020 Restated * ⁶ CU'000
	ASSETS				
IAS1(60),(66)	Non-current assets				
IAS1(54)(a)	Property, plant and equipment	8(a)	128,890	102,080	93,145
IFRS16(47)(a)	Right-of-use assets ^{11,12}	8(b)	9,756	9,508	7,708
IAS1(54)(b)	Investment properties	8(c)	13,300	10,050	8,205
IAS1(54)(c)	Intangible assets	8(d)	24,550	20,945	20,910
IAS1(54)(0),(56)	Deferred tax assets	8(e)	7,849	5,524	4,237
IFRS15(105)	Other assets	3(b)	312	520	-
IAS1(54)(e)	Investments accounted for using the equity method	16(e)	3,775	3,275	3,025
IFRS7(8)(h)	Financial assets at fair value through other comprehensive income ⁸⁻⁹	7(c)	6,782	7,148	8,397
IFRS7(8)(a)	Financial asset at fair value through profit or loss ⁸⁻⁹	7(d)	2,390	980	-
IFRS7(8)(f)	Financial assets at amortised cost ⁸⁻⁹	7(b)	3,496	2,629	6,004
IAS1(54)(d) IFRS7(8)(a)	Derivative financial instruments	12(a)	308	712	
	Total non-current assets		201,408	163,371	151,631
IAS1(60),(66)	Current assets				
IAS1(54)(g)	Inventories	8(f)	22,153	19,672	18,616
	Other current assets	8(g)	491	428	419
IFRS15(105)	Contract assets ¹⁰	3(b)	1,519	2,561	1,867
IAS1(54)(h) IFRS7(8)(c)	Trade receivables	7(a)	15,662	8,220	5,123
IFRS7(8)(f)	Other financial assets at amortised cost 8-9	7(b)	1,100	842	783
IAS1(54)(d) IFRS7(8)(a)	Derivative financial instruments	12(a)	1,854	1,417	156
IAS1(54)(d) IFRS7(8)(a)	Financial assets at fair value through profit or loss	7(d)	11,300	10,915	10,370
IAS1(54)(i)	Cash and cash equivalents (excluding bank overdrafts)	7(e)	55,083	30,299	25,193
			109,162	74,354	62,527
IAS1(54)(j) IFRS5(38)	Assets classified as held for sale	8(g),15	250	4,955	
	Total current assets	_	109,412	79,309	62,527
	Total assets	_	310,820	242,680	214,158

 * See note 11(b) for details regarding the restatement as a result of an error.

	LIABILITIES	Notes	2021 CU'000	2020 Restated * CU'000	1 January 2020 Restated * ⁶ CU'000
IAS1(60),(69)	Non-current liabilities				
IAS1(54)(m)	Borrowings	$\overline{Z}(q)$	90 1 1 5	76 600	75 907
IFRS7(8)(g) IFRS16(47)(b)	Lease liabilities ¹¹	7(g) 8(b)	89,115 8,493	76,600 8,514	75,807 7,389
IAS1(54)(0),(56)	Deferred tax liabilities	8(e)	8,493 12,456	6,820	4,355
- (- //-////	Employee benefit obligations ⁷				
IAS1(54)(I)	Provisions	8(h)	6,749 1,573	4,881 1,382	4,032 1,304
WO ((04)(I)	Total non-current liabilities	8(i)	118,386	98,197	92,887
		_	110,500	30,137	92,007
IAS1(60),(69)	Current liabilities				
IAS1(54)(k)	Trade and other payables	7(f)	15,760	11,723	13,004
IFRS15(105)	Contract liabilities ¹⁰	3(b)	1,982	1,525	655
IAS1(54)(n)	Current tax liabilities		1,130	856	980
IAS1(54)(m) IFRS7(8)(g)	Borrowings	7(g)	8,400	7,995	7,869
IFRS16(47)(b)	Lease liabilities ¹¹	8(b)	3,008	2,777	2,240
IAS1(54)(m) IFRS7(8)(e)	Derivative financial instruments	12(a)	1,376	1,398	445
	Employee benefit obligations ⁷	8(h)	690	470	440
IAS1(54)(I)	Provisions	8(i)	2,697	1,240	730
			35,043	27,984	26,363
IAS1(54)(p) IFRS5(38)	Liabilities directly associated with assets classified as held for sale	15		500	
	Total current liabilities		35,043	28,484	26,363
	Total liabilities	_	153,429	126,681	119,250
	Net assets	-	157,391	115,999	94,908
	EQUITY				
IAS1(54)(r)	Share capital and share premium	9(a)	83,054	63,976	62,619
	Other equity	9(b)	1,774	(550)	(251)
IAS1(54)(r)	Other reserves	9(c)	17,993	12,381	7,395
	Retained earnings	9(d)	45,108	34,503	20,205
IAS1(54)(r)	Capital and reserves attributable to owners of VALUE IFRS Plc		147,929	110,310	89,968
IAS1(54)(q)	Non-controlling interests	16(b)	9,462	5,689	4,940
	Total equity		157,391	115,999	94,908
	* See note 11(b) for details regarding the restatement as a res	sult of an error.			

Not mandatory

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

	Balance sheet
	Accounting standard for the balance sheet (statement of financial position)
IAS1(10)	 IAS 1 Presentation of Financial Statements refers to the balance sheet as 'statement of financial position'. However, since this title is not mandatory, VALUE IFRS Plc has elected to retain the better-known name of 'balance sheet'.
	Current/non-current distinction
IAS1(60)	 An entity presents current and non-current assets and current and non-current liabilities as separate classifications in its balance sheet except where a presentation based on liquidity provides information that is reliable and is more relevant. Where that exception applies, all assets and liabilities are presented broadly in order of liquidity.
IAS1(61)	3. Whichever method of presentation is adopted, an entity shall disclose the amount expected to be recovered or settled after more than 12 months for each asset and liability line item that combines amounts expected to be recovered or settled: (a) no more than 12 months after the reporting period, and (b) more than 12 months after the reporting period.
IAS1(66)-(70)	4. Current assets include assets (such as inventories and trade receivables) that are sold, consumed or realised as part of the normal operating cycle even where they are not expected to be realised within 12 months after the reporting period. Some current liabilities, such as trade payables and some accruals for employee and other operating costs, are part of the working capital used in the entity's normal operating cycle. Such operating items are classified as current liabilities even if they are due to be settled more than 12 months after the reporting period.
IAS1(68)	5. The operating cycle of an entity is the time between the acquisition of assets for processing and their realisation in the form of cash or cash equivalents. Where the entity's normal operating cycle is not clearly identifiable, its duration is assumed to be 12 months.
	Three balance sheets required in certain circumstances
IAS1(40A),(40B)	6. If an entity has applied an accounting policy retrospectively, restated items retrospectively or reclassified items in its financial statements that had a material effect on the information in the balance sheet at the beginning of the preceding period, it must provide a third balance sheet (statement of financial position) as at the beginning of the preceding comparative period. However, where the retrospective change in policy or the restatement has no effect on the preceding period's opening balance sheet, we believe that it would be sufficient for the entity merely to disclose that fact.
	Separate line item for employee benefit obligations
IAS1(54)	7. Paragraph 54 of IAS 1 sets out the line items that are, as a minimum, required to be presented in the balance sheet. Additional line items, heading and subtotals should be added where they are relevant to an understanding of the entity's financial position. For example, IAS 1 does not prescribe where employee benefit obligations should be presented in the balance sheet. VALUE IFRS Plc has elected to present all employee benefit obligations together as separate current and non-current line items, as this provides more relevant information to users.
	Separate line items for financial assets/liabilities and contract assets/liabilities
IFRS7(8)	8. Paragraph 8 of IFRS 7 requires disclosure, either in the balance sheet or in the notes, of the carrying amounts of financial assets and liabilities by the following categories:
	(a) Financial assets measured at fair value through profit or loss (FVPL), showing separately those mandatorily classified and those designated upon initial recognition.
	(b) Financial liabilities measured at FVPL, showing those that meet the definition of held for trading and those designated upon initial recognition.
	(c) Financial assets measured at amortised cost.
	(d) Financial liabilities measured at amortised cost.
	 (e) Financial assets measured at fair value through other comprehensive income (FVOCI), showing separately debt and equity instruments.
	9. VALUE IFRS PIc has chosen to disclose the financial assets by major category but is providing some of the more detailed information in the notes. However, depending on the materiality of these items and the nature of the entity's business, it may also be appropriate to choose different categories for the balance sheet and provide the above information in the notes.

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	Balance sheet
IFRS15(105),(BC320), (BC321)	10. Similarly, IFRS 15 Revenue from Contracts with Customers requires the presentation of any unconditional rights to consideration as a receivable separately from contract assets. VALUE IFRS Plc has therefore presented its contract assets and contract liabilities as separate line items in the balance sheet. However, contract assets, contract liabilities and receivables do not have to be referred to as such and do not need to be presented separately in the balance sheet, as long as the entity provides sufficient information so users of financial statements can distinguish them from other items.
	Right-of-use assets and lease liabilities
IFRS16(47)	11. Right-of-use assets (except those meeting the definition of investment property) and lease liabilities do not need to be presented as a separate line item in the balance sheet, as done by VALUE IFRS Plc, as long as they are disclosed separately in the notes. Where right-of-use assets are presented within the same line item as the corresponding underlying assets would be presented if they were owned, the lessee must identify which line items in the balance sheet include those right-of-use assets.
IFRS16(48)	 Right-of-use assets that meet the definition of investment property must be presented in the balance sheet as investment property.

IAS1(10)(c),(106)

Consolidated statement of changes in equity ¹⁻³

			Attributable to owners of VALUE IFRS Plc						
		Notes	Share capital and premium CU'000	Other equity CU'000	Other reserves CU'000	Retained earnings CU'000	Total CU'000	Non-con- trolling interests CU'000	Total equity CU'000
IAS1(106)(d)	Balance at 1 January 2020		62,619	(251)	7,395	21,115	90,878	4,940	95,818
IAS1(106)(b)	Correction of error (net of tax)	11(b)	- 02,013	(201)		(910)	(910)	-,5+0	(910)
	Restated total equity at the beginning of the financial year	11(0)	62,619	(251)	7,395	20,205	89,968	4,940	94,908
IAS1(106)(d)(i)	Profit for the period (restated*)		-	-	-	26,123	26,123	2,318	28,441
IAS1(106)(d)(ii)	Other comprehensive income		-	-	3,810	(403)	3,407	2,010	3,665
	Total comprehensive income for the period				3,810	25,720	29,530	2,576	32,106
IFRS9(6.5.11)(d)(i)	Costs of hedging transferred to the carrying value of inventory purchased during the year	12(a)	-	-	237	-	237	-	237
IFRS9(B5.7.1)	Transfer of gain on disposal of equity investments at fair value through other comprehensive income to retained earnings	7(c)	-	-	384	(384)	-	-	
IAS1(106)(d)(iii)	Transactions with owners in their capacity as owners:								
IAS32(22),(35)	Contributions of equity net of transaction costs	9(a)	1,357	-	-	-	1,357	-	1,357
IAS32(33)	Acquisition of treasury shares	9(b)	-	(299)	-	-	(299)	-	(299)
	Dividends provided for or paid	13(b)	-	-	-	(11,038)	(11,038)	(1,827)	(12,865)
IFRS2(50)	Employee share schemes – value of employee services	9(c)	-	-	555	-	555	-	555
		- (-)	1,357	(299)	555	(11,038)	(9,425)	(1,827)	(11,252)
IAS1(106)(d)	Balance at 31 December 2020		63,976	(550)	12,381	34,503	110,310	5,689	115,999

* See note 11(b) for details regarding the restatement as a result of an error.

			Attributable to owners of VALUE IFRS PIc						
		Notes	Share capital and premium CU'000	Other equity CU'000	Other reserves CU'000	Retained earnings CU'000	Total CU'000	Non-con- trolling interests CU'000	Total equity CU'000
		1000			00000	00000			
IAS1(106)(d)	Balance at 31 December 2020 as originally presented		63,976	(550)	12,381	35,588	111,395	5,689	117,084
IAS1(106)(b)	Correction of error (net of tax)	11(b)		-		(1,085)	(1,085)	-	(1,085)
	Restated total equity as at 31 December 2020		63,976	(550)	12,381	34,503	110,310	5,689	115,999
IAS1(106)(d)(i)	Profit for the period		-	-	-	32,626	32,626	3,005	35,631
IAS1(106)(d)(ii)	Other comprehensive income		-	-	5,501	307	5,808	(99)	5,709
IAS1(106)(a)	Total comprehensive income for the								
	period			-	5,501	32,933	38,434	2,906	41,340
IFRS9(6.5.11)(d)(i)	Hedging gains and losses and costs of hedging transferred to the carrying value of inventory purchased during the year	12(a)	-	-	(31)	-	(31)	-	(31)
IFRS9(B5.7.1)	Transfer of gain on disposal of equity investments at fair value through other comprehensive income to retained earnings	7(c)	-	-	(452)	452	-	-	-
IAS1(106)(d)(iii)	Transactions with owners in their capacity as owners:								
IAS32(22),(35)	Contributions of equity, net of transaction costs and tax	9(a)	10,871	-	-	-	10,871	-	10,871
	Issue of ordinary shares as consideration for a business combination, net of transaction costs and tax	14	9,730	-		-	9,730	-	9,730
IAS32(33)	Acquisition of treasury shares	9(b)	-	(1,217)	-	-	(1,217)	-	(1,217)
IAS32(35)	Buy-back of preference shares, net of tax	9(a)	(1,523)	-	-	143	(1,380)	-	(1,380)
	Value of conversion rights on convertible notes	9(b)	-	2,450	-	-	2,450	-	2,450
	Non-controlling interests on acquisition of subsidiary Transactions with non-controlling	14	-	-	-	-	-	5,051	5,051
IFRS10(23)	interests	16(c)	-	-	(333)	-	(333)	(1,167)	(1,500)
	Dividends provided for or paid	13(b)	-	-	-	(22,923)	(22,923)	(3,017)	(25,940)
	Employee share schemes – value of employee services	9(c)	-	-	2,018	-	2,018	-	2,018
IFRS2(50)	Issue of treasury shares to employees	9(b)		1,091	(1,091)				-
			19,078	2,324	594	(22,780)	(784)	867	83
IAS1(106)(d)	Balance at 31 December 2021		83,054	1,774	17,993	45,108	147,929	9,462	157,391

Not mandatory

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

	Statement of changes in equity
	Accounting standard for the statement of changes in equity
IAS1(106)	1. The statement of changes in equity shall include:
	 (a) total comprehensive income for the period, showing separately the total amounts attributable to owners of the parent and to non-controlling interests
	(b) for each component of equity, the effects of retrospective application or retrospective restatement recognised in accordance with IAS 8
IAS1(106)(d)	(c) for each component of equity, a reconciliation between the carrying amount at the beginning and the end of the period, separately disclosing changes resulting from:
	(i) profit or loss
	(ii) other comprehensive income, and
	 (iii) transactions with owners in their capacity as owners, showing separately contributions by and distributions to owners and changes in ownership interests in subsidiaries that do not result in loss of control.
IAS1(108)	2. Components of equity include each class of contributed equity, the accumulated balance of each class of other comprehensive income and retained earnings. We believe that individual reserves can be disclosed as a single column 'other reserves' if they are similar in nature and can be regarded as a component of equity. The reserves grouped together in VALUE IFRS Plc's statement of changes in equity are all accounting reserves which have arisen as a result of specific requirements in the accounting standards. This distinguishes them from other reserves that are the result of discretionary transfers within equity, e.g. capital realisation reserves. Disclosing the individual reserves in the notes, rather than on the face of the statement of changes in equity, reduces clutter and makes the statement more readable.
IAS1(106A)	 The reconciliation of changes in each component of equity shall also show separately each item of comprehensive income. However, this information may be presented either in the notes or in the statement of changes in equity. VALUE IFRS Plc has elected to provide the detailed information in note 9(c) and (d).

IAS1(10)(d) IAS7(1),(10) IAS1(113)

Consolidated statement of cash flows ¹⁻³

IAS7(1),(10)	Consolidated statement of cash nows			
IAS1(113)			2021	2020
		Notes	CU'000	CU'000
IAS7(10),(18)(a)	Cash flows from operating activities			
IAS7(14)	Cash generated from operations	10(a)	66,960	48,781
IAS7(31)-(33)	Interest received ⁴		1,262	905
IAS7(31)-(33)	Interest paid ⁴		(8,127)	(6,799)
IAS7(14)(f),(35),(36)	Income taxes paid ⁵		(16,458)	(12,163)
	Net cash inflow from operating activities		43,637	30,724
IAS7(10),(21)	Cash flows from investing activities			
IAS7(39)	Payment for acquisition of subsidiary, net of cash acquired	14	(2,600)	_
IAS7(16)(a)	Payments for property, plant and equipment	8(a)	(25,387)	(14,602)
IAS7(16)(a)	Payments for investment property	8(c)	(1,900)	(14,002)
IAS7(16)(c)	Payments for financial assets at fair value through other	0(0)	(1,500)	
	comprehensive income		(259)	(2,029)
IAS7(16)(c)	Payments for financial assets at amortised cost	7(b)	((1,175)
IAS7(16)(a)	Payment of software development costs	8(d)	(880)	(720)
IAS7(16)(e)	Loans to related parties	- ()	(1,180)	(730)
IAS7(39)	Proceeds from sale of engineering division	15	3,110	(100)
IAS7(16)(b),(14)	Proceeds from sale of property, plant and equipment		9,585	639
IAS7(16)(d)	Proceeds from sale of financial assets at fair value through other		0,000	000
	comprehensive income		1,375	820
IAS7(16)(f)	Repayment of loans by related parties		469	626
IAS7(38)	Dividends from joint ventures and associates	16(e)	160	220
IAS7(31),(33)	Other dividends 4		3,300	4,300
IAS7(31),(33)	Interest received on financial assets held as investments ⁴		258	249
	Net cash (outflow) from investing activities		(13,949)	(12,402)
IAS7(10),(21)	Cook flows from financing activities	•	• • • •	· · ·
IAS7(17)(a)	Cash flows from financing activities	O(z)	40.440	
	Proceeds from issues of shares and other equity securities	9(a)	12,413	-
14 67(17)(0)	Proceeds from calls on shares and calls in arrears	9(a)	1,500	-
IAS7(17)(c)	Proceeds from borrowings	10(c)	46,053	26,746
IAS7(17)(c) New illustration	Proceeds received under a supplier financing arrangement 7,8	7(f)	3,070	2,520
IAS7(17)(b)	Payments for shares bought back	9(a)	(1,350)	-
IAS7(17)(b)	Acquisition of treasury shares		(1,217)	(299)
	Share issue and buy-back transaction costs	9(a)	(245)	-
IAS7(17)(d)	Repayment of borrowings	10(c)	(33,484)	(24,835)
IAS7(17)(d)		10(0)	(00,404)	(21,000)
New illustration	Repayments to a financial institution under a supplier finance arrangement ^{7,8}	7(f)	(2,980)	(2,550)
IAS7(17)(e)		10(c)	(1,942)	(1,338)
IAS7(42A),(42B)	Principal elements of lease payments			(1,550)
IAS7(31),(34)	Transactions with non-controlling interests	16(c)	(1,500)	-
IAS7(31),(34)	Dividends paid to company's shareholders	13(b)	(22,357)	(10,478)
1A37(31),(34)	Dividends paid to non-controlling interests in subsidiaries	16(b)	(3,017)	(1,828)
	Net cash (outflow) from financing activities		(5,056)	(12,062)
	Net increase in cash and cash equivalents		24,632	6,260
	Cash and cash equivalents at the beginning of the financial year		28,049	21,573
IAS7(28)	Effects of exchange rate changes on cash and cash equivalents		(248)	216
	Cash and cash equivalents at end of year	7(e)	52,433	28,049
	-	(~)		
IAS7(43)	Non-cash financing and investing activities ⁹	10(b)		
IFRS5(33)(c)	Cash flows of discontinued operation ¹⁰	15		
		10		
Not mandatory	The above consolidated statement of cash flows should be read in	conjuncti	on with the acc	companvina
	notes.	,		,

	Statement of cash flows						
	Definition of cash and cash equivalents						
IAS7(6),(7)	1. Cash is cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value. Investments normally only qualify as cash equivalent if they have a short maturity of three months or less from the date of acquisition. Financial instruments can only be included if they are in substance cash equivalents, e.g. debt investments with fixed redemption dates that are acquired within three months of their maturity.						
	Reporting cash flows						
	Expenditure on unrecognised assets to be classified as operating cash flows						
IAS7(16)	2. Cash flows can only be classified as arising from investing activities if they result in the recognition of an asset in the balance sheet. Examples of expenditure that should be classified as operating cash flows on this basis are:						
	 (a) expenditures on exploration or evaluation activities, unless the entity has a policy of capitalising these expenditures as permitted under IFRS 6 Exploration for and Evaluation of Mineral Resources 						
	 (b) expenditures on advertising or promotional activities, staff training and research and development, and 						
	(c) transaction costs related to a business combination.						
	Disclosing cash flows on a gross or net basis						
IAS7(22)-(24)	3. Cash inflows and outflows must generally be reported gross unless they relate to:						
	 (a) cash receipts and payments on behalf of customers which reflect the activities of the customer rather than the entity, or 						
	(b) items in which the turnover is quick, the amounts are large, and the maturities are short.						
	Financial institutions may also report certain cash flows on a net basis.						
	Interest, dividends and taxes						
IAS7(31)-(34)	4. IAS 7 does not specify how to classify cash flows from interest paid and interest and dividends received. VALUE IFRS Plc has chosen to present interest paid and interest received on financial assets held for cash management purposes as operating cash flows, but dividends and interest received on other financial assets as investing cash flows because they are returns on the group's investments. Dividends paid are classified in this publication as financing cash flows, because they are a cost of obtaining financial resources. However, they could also be classified as operating cash flows, to assist users in determining the ability of an entity to pay dividends out of operating cash flows.						
IAS7(35)	 Cash flows arising from income taxes must be separately disclosed and are classified as operating cash flows unless they can be specifically identified with financing or investing activities. 						
	Leases						
IFRS16(50)	6. Cash flows relating to leases must be presented as follows:						
	 (a) cash payments for the principal portion of the lease liabilities as cash flows from financing activities 						
	 (b) cash payments for the interest portion consistent with presentation of interest payments chosen by the group, and 						
	(c) short-term lease payments, payments for leases of low-value assets and variable lease payments that are not included in the measurement of the lease liabilities as cash flows from operating activities.						

Statement of cash flows

Supplier finance arrangements

- 7. While the IFRS IC discussed the financial reporting considerations relating to supplier finance arrangements, the agenda decision issued in December 2020 does not conclude on what is considered a cash flow for an entity. For the purpose of this publication, we have assumed that a gross presentation of the cash flows (i.e. gross operating cash outflow and financing cash inflow) is appropriate as the financial institution settles the invoices on behalf of the group. However, this may not always be the case and judgement will be required. As illustrated in note 7(f), entities should consider explaining how they have presented the cash flows from these arrangements and any significant judgements made in this regard.
- 8. For further guidance see our practical guide *Financial reporting considerations for supplier finance arrangements* on Viewpoint, which explains the issues to consider when determining the appropriate presentation and disclosure of such arrangements.

References to information disclosed in the notes

9. While it is not mandatory to include a reference to information disclosed in the notes that is not related to particular line items of the financial statements, e.g. to information about non-cash financing and investing transactions, we consider it best practice to do so.

Discontinued operations

- 10. Entities must disclose separately the net cash flows attributable to each of operating, investing and financing activities of discontinued operations. There are different ways of presenting this information, but the underlying principle is that the cash flow statement must give the cash flows for the total entity, including both continuing and discontinued operations. Entities might comply with the disclosure requirements in the following ways:
 - (a) No presentation of cash flows from discontinued operations on the face of the cash flow statement (that is, gross cash flows are presented), with a breakdown between the three categories presented in the notes. This is the presentation chosen by VALUE IFRS PIc, see note 15.
 - (b) Cash flows from discontinued operations are split between the three relevant categories on the face of the cash flow statement, with one line being included within each category including the relevant results from discontinued operation. A total is presented for each category.
 - (c) Information is presented separately for continuing and discontinued operations on a lineby-line basis, on the face of the cash flow statement. A total is presented for each category.

IAS1(13)

IFRS5(33)(c)

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	Contents of the notes to the financial statements					
	Structure of the notes					
IAS1(113)	 Notes shall, as far as practicable, be presented in a systematic manner, keeping in mind the understandability and comparability of the financial statements. Each item in the balance sheet, statement of comprehensive income, statement of changes in equity and statement of cash flows shall be cross referenced to any related information in the notes. 					
IAS1(114)	2. Examples of systematic ordering of notes include:					
	(a) giving prominence to the areas of the entity's activities that are most relevant to an understanding of the financial performance and financial position, e.g. by grouping together information about particular operating activities					
	(b) grouping together information about items that are measured similarly, for example assets measured at fair value, or					
	(c) following the order of the line items in the financial statements, by disclosing					
	(i) a statement of compliance with IFRS (see paragraph 16 of IAS 1)					
	(ii) a summary of significant accounting policies applied (refer to paragraph 117 of IAS 1)					
	(iii) supporting information for items presented in the balance sheet, statement of comprehensive income, statement of changes in equity and statement of cash flows, in the order in which each statement and each line item is presented, and					
	(iv) other disclosures, including:					
	 contingent liabilities (see IAS 37) and unrecognised contractual commitments, and 					
	 non-financial disclosures (e.g. the entity's financial risk management objectives and policies, see IFRS 7). 					
	3. Traditionally, most financial reports have used the structure suggested in para 2(c) above. However, financial report preparers increasingly consider annual reports to be an important tool in the communication with stakeholders and not just a mere compliance exercise. As a consequence, there is a growing interest in alternative formats of the financial statements.					
IAS1(114)	4. This trend is supported by the IASB's Disclosure Initiative. As part of this project, the IASB made amendments to IAS 1 that have provided preparers with more flexibility in presenting the information in their financial reports.					
	5. This VALUE IFRS publication demonstrates one possible way of how financial reports could be improved if the existing information was presented in a more user-friendly order. To do so, we have presented information about specific aspects of the entity's financial position and performance together. For example, the entity's exposure and management of financial risks is dealt with in notes 11 to 13, while information about the group structure and interests in other entities is presented in notes 14 to 16. Colour coding helps to find relevant information quickly.					
	6. In addition, the notes relating to individual line items in the financial statements disclose the relevant accounting policies as well as information about significant estimates or judgements. Accounting policies that merely summarise mandatory requirements are disclosed at the end of the financial report, as they are not relevant for the majority of users. This structure makes the information in the financial report more accessible for users and provides a basis for considering the most useful structure for your entity's report.					
	7. However, it is important to note that the structure used in this publication is not mandatory and is only one possible example of improved readability. In fact, our experience has shown that there is not one structure that is suitable for all entities. Rather, the appropriate structure depends on the entity's business and each entity should consider what would be most useful and relevant for their stakeholders based on their individual circumstances.					
	Materiality matters					
IAS1(30A) IFRS PS2	8. When drafting the disclosures in the notes to the financial statements, also remember that too much immaterial information could obscure the information that is actually useful to readers. Some of the disclosures in this publication would likely be immaterial if VALUE IFRS Plc was a 'real life' company. The purpose of this publication is to provide a broad selection of illustrative disclosures which cover most common scenarios encountered in practice. The underlying story of the company only provides the framework for these disclosures and the amounts disclosed are not always realistic. Disclosures should not be included where they are not relevant or not material in specific circumstances. Further guidance on assessing materiality is provided in the non-mandatory IFRS Practice Statement 2 Making Materiality Judgements.					

IAS1(10)(e)

Notes to the financial statements

Not mandatory

1

Significant changes in the current reporting period ^{1,3-6}

The financial position and performance of the group was particularly affected by the following events and transactions during the reporting period:

- The acquisition of VALUE IFRS Electronics Group in April 2021 (see note 14), which resulted in an increase in property, plant and equipment (note 8(a)) and the recognition of goodwill and other intangible assets (note 8(d)).
- The sale of the engineering subsidiary in February 2021 (see note 15).
- The sale of surplus land by VALUE IFRS Consulting Inc (see note 4).
- A fire in Springfield in March 2021, which resulted in the impairment of a number of assets (see note 4).
- A review of the furniture manufacturing and wholesale operations, which led to redundancies and a goodwill impairment charge (see notes 8(i) and 8(d)).

Some of the amounts reported for the previous period have been restated to correct an error. Detailed information about these adjustments can be found in note 11(b).

[Entities may use this section to explain the impact of COVID-19 on their operations, financial position and financial performance.]²

Significant changes in the current reporting period

1. There is no requirement to disclose a summary of significant events and transactions that have affected the company's financial position and performance during the period under review. We believe that information such as this would help readers understand the entity's performance and any changes to the entity's financial position during the year and make it easier to find the relevant information. However, information such as this could also be provided in the (unaudited) operating and financial review rather than the (audited) notes to the financial statements. 2. At the time of writing, the COVID-19 pandemic continues to have a significant impact on the financial statements of entities all around the world. Many entities will be affected in one form or another and should discuss the impact prominently in their financial statements. However, as the impact varies significantly between entities and countries, this publication is not providing any illustrative examples or guidance. Instead, we are referring our readers to our dedicated COVID-19 web site, which provides many useful resources, including disclosure examples, and which is constantly being updated to reflect latest developments. Disclosures not illustrated: going concern disclosures When preparing financial statements, management shall make an assessment of an entity's 3 ability to continue as a going concern. Financial statements shall be prepared on a going concern basis unless management either intends to liquidate the entity or to cease trading, or has no realistic alternative but to do so. When management is aware, in making its

assessment, of material uncertainties related to events or conditions that may cast significant doubt upon the entity's ability to continue as a going concern, those uncertainties shall be disclosed. Where the financial statements are not prepared on a going concern basis, that fact shall be disclosed, together with the basis on which the financial statements are prepared and the reason why the entity is not regarded as a going concern.

4. Where there are material uncertainties about the entity's ability to continue as a going concern, this fact should be disclosed upfront, e.g. in a note such as this.

IAS1(25)

Si (nt changes in the current reporting period
	sho	uld:	
	(a)		equately describe the principal events and conditions that give rise to the significant ubt on the entity's ability to continue as a going concern
	(b)	exp	lain management's plans to deal with these events or conditions, and
	(c)	sta	te clearly that:
		(i)	there is a material uncertainty related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern, and
		(ii)	the entity may therefore be unable to realise its assets and discharge its liabilities in the normal course of business.
6.	pro Sta pre fror	vidin <i>teme</i> parir n the	B has issued educational material which explains what entities need to consider when g the going concern disclosures required by IAS 1 <i>Presentation of Financial</i> <i>ents</i> . While the material does not provide any new guidance, it supports entities ing financial statements in a stressed economic environment such as the one arising a COVID-19 pandemic and reminds entities of the requirements in IAS 1, including the ce of the overarching disclosure requirements that interact with the specific going

IASB Going concern – focus on disclosure

concern disclosures.

ISA570(19)(a)

ISA570(19)(a) ISA570(19)(b)

How numbers are calculated

Not mandatory

This section provides additional information about those individual line items in the financial statements that the directors consider most relevant in the context of the operations of the entity, including:

- (a) accounting policies that are relevant for an understanding of the items recognised in the financial statements. These cover situations where the accounting standards either allow a choice or do not deal with a particular type of transaction
- (b) analysis and subtotals, including segment information, and
- (c) information about estimates and judgements made in relation to particular items.

2	Segment information	32
3	Revenue from contracts with customers	37
4	Material profit or loss items	44
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6	Income tax expense	49
7	Financial assets and financial liabilities	53
8	Non-financial assets and liabilities	72
9	Equity	106
10	Cash flow information	114

2 Segment information ^{6,7}

	2(a) Description of segments and principal activities ¹		
IFRS8(22) IAS1(138)(b)	The group's strategic steering committee, consisting of the chief officer and the manager for corporate planning, examines the gr and geographic perspective and has identified six reportable seg	oup's performance both	
	1,2: Furniture manufacturing and wholesale – this part of commercial office furniture, hardwood side boards, chairs an committee monitors the performance in those two regions se	d tables in Oneland and	
IFRS8(22)(aa)	3: Furniture retail – since January 2019, the manufacturing chain of retail stores in Oneland. While the committee receiv stores have been aggregated into one reportable segment as margins and similar expected growth rates. ¹	es separate reports for e	ach region, the
	4,5: IT consulting – business IT management, design, imple provided in the US and in a number of European countries. F those two regions.		
	6: Electronic equipment – although this part of the busines be reported under the accounting standards, it has been incl growth segment which is expected to materially contribute to segment was established following the acquisition of VALUE	uded here as it is seen a group revenue in the fut	s a potential ture. This
IFRS8(16),(22)	All other segments – the development of residential land, c in Nicetown and the Mountain Top Estate in Alpville and the not reportable operating segments, as they are not separated the strategic steering committee. The results of these operati segments' column. The column also includes head office and	ownership of investment y included in the reports ons are included in the	properties are provided to
	The engineering subsidiary was sold effective from 1 March discontinued segment is provided in note 15.	2021. Information about	this
	The steering committee primarily uses a measure of adjusted ea and amortisation (EBITDA, see below) to assess the performance the steering committee also receives information about the segn basis. Information about segment revenue is disclosed in note 3	e of the operating segments' revenue and asset	ents. However,
IFRS8(23)	2(b) Adjusted EBITDA ²		
IFRS8(27)(b),(28)	Adjusted EBITDA excludes discontinued operations and the effe expenditure which may have an impact on the quality of earning expenses and impairments where the impairment is the result of also excludes the effects of equity-settled share-based payments financial instruments.	s such as restructuring c an isolated, non-recurrir	osts, legal ng event. It
	Interest income and finance cost are not allocated to segments, central treasury function, which manages the cash position of the		driven by the
IFRS8(23)		2021 CU'000	2020 Restated * CU'000
	Furniture manufacturing and wholesale		
	Oneland *	14,581	16,733
	China	12,900	6,990
	Furniture retail – Oneland *	15,880	5,664
	IT consulting US	16,500	14,035
	Europe	7,766	9,580
	Electronic equipment – Oneland *	3,473	
	All other segments	4,558	4,730
	Total adjusted EBITDA	75,658	57,732
		-,	. ,

 * See (f) below for details regarding the restatement as a result of an error on the segment information.

IFRS8(23)

2(b) Adjusted EBITDA

Adjusted EBITDA reconciles to operating profit before income tax as follows:

IFRS8(28)(b) IFRS8(23)

Total adjusted EBITDA75,65857,732Intersegment eliminations(390)(360)Finance costs - net5(d)(5,875)(5,830)Interest income on financial assets held as investments5(a)258249Depreciation and amortisation5(c)(12,540)(10,080)Litigation settlement4-(370)Goodwill impairment4(2,410)-Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249249Profit before income tax from continuing operations51,08639,617		Notes	2021 CU'000	2020 Restated * CU'000
Finance costs - net $5(d)$ $(5,875)$ $(5,830)$ Interest income on financial assets held as investments $5(a)$ 258 249 Depreciation and amortisation $5(c)$ $(12,540)$ $(10,080)$ Litigation settlement4- (370) Goodwill impairment4 $(2,410)$ -Restructuring costs4 $(1,377)$ -Fair value gains/(losses) on financial assets at FVPL $5(b)$ 955 (620) Share options and rights granted to directors and employees $21(e)$ $(2,156)$ $(1,353)$ Impairment of other assets $4,3(b)$ $(1,287)$ -Other 250 249	Total adjusted EBITDA		75,658	
Interest income on financial assets held as investments5(a)258249Depreciation and amortisation5(c)(12,540)(10,080)Litigation settlement4-(370)Goodwill impairment4(2,410)-Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Intersegment eliminations		(390)	(360)
Depreciation and amortisation5(c)(12,540)(10,080)Litigation settlement4-(370)Goodwill impairment4(2,410)-Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Finance costs – net	5(d)	(5,875)	(5,830)
Litigation settlement4-(370)Goodwill impairment4(2,410)-Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Interest income on financial assets held as investments	5(a)	258	249
Goodwill impairment4(2,410)-Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Depreciation and amortisation	5(c)	(12,540)	(10,080)
Restructuring costs4(1,377)-Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Litigation settlement	4	-	(370)
Fair value gains/(losses) on financial assets at FVPL5(b)955(620)Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Goodwill impairment	4	(2,410)	-
Share options and rights granted to directors and employees21(e)(2,156)(1,353)Impairment of other assets4,3(b)(1,287)-Other250249	Restructuring costs	4	(1,377)	-
Impairment of other assets 4,3(b) (1,287) - Other 250 249	Fair value gains/(losses) on financial assets at FVPL	5(b)	955	(620)
Other 250 249	Share options and rights granted to directors and employees	21(e)	(2,156)	(1,353)
	Impairment of other assets	4,3(b)	(1,287)	-
Profit before income tax from continuing operations51,08639,617	Other		250	249
	Profit before income tax from continuing operations		51,086	39,617

* See (f) below for details regarding the restatement as a result of an error on the segment information.

2(c) Other profit and loss disclosures ³

IFRS8(23)(e),(f),(g),(h)

2021Material itemsand amortisationIncome tax expenseassociates an joint ventureCU'000CU'000CU'000CU'000CU'000Furniture manufacturing and wholesale Oneland(910)(5,165)(3,748)4China(910)(5,165)(3,748)4China(3,787)(2,161)(3,650)4Furniture retail – Oneland-(2,716)(3,965)1IT consulting US1,270(831)(2,164)25Europe-(430)(750)25Electronic equipment – Oneland-(342)(800)All other segments-(556)4Unallocated items(549)Total(3,427)(12,540)(16,182)34	Furniture manufacturing and wholesale Oneland
CU'000 CU'000 CU'000 CU'000 CU'000 Furniture manufacturing and wholesale (910) (5,165) (3,748) 4 Oneland (910) (5,165) (3,748) 4 China (3,787) (2,161) (3,650) Furniture retail – Oneland - (2,716) (3,965) IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 5 4 Lloctronic equipment – Oneland - (342) (800) 4 All other segments - (549) 5 4 Unallocated items - - (549) 34 Depreciation Share of prof 5 5 5	Furniture manufacturing and wholesale Oneland
Furniture manufacturing and wholesale (910) (5,165) (3,748) 4 Oneland (3,787) (2,161) (3,650) Furniture retail – Oneland - (2,716) (3,965) IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 25 Electronic equipment – Oneland - (342) (800) All other segments - (549) 4 Unallocated items - - (549) 34 Depreciation	wholesale Oneland
wholesale (910) (5,165) (3,748) 4 China (3,787) (2,161) (3,650) Furniture retail – Oneland - (2,716) (3,965) IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 1 Electronic equipment – Oneland - (342) (800) 4 All other segments - (895) (556) 4 Unallocated items - - (549) 34 Depreciation Share of prot	wholesale Oneland
Oneland (910) (5,165) (3,748) 4 China (3,787) (2,161) (3,650) 6 Furniture retail – Oneland - (2,716) (3,965) 7 IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 7 Electronic equipment – Oneland - (342) (800) 4 All other segments - (895) (556) 4 Unallocated items - (549) 34 Total (3,427) (12,540) (16,182) 34	Oneland
China (3,787) (2,161) (3,650) Furniture retail – Oneland - (2,716) (3,965) IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 1 Electronic equipment – Oneland - (342) (800) All other segments - (895) (556) 4 Unallocated items - - (549) 34 Total (3,427) (12,540) (16,182) 34	
Furniture retail – Oneland - (2,716) (3,965) IT consulting US 1,270 (831) (2,164) 25 Europe - (430) (750) 1 Electronic equipment – Oneland - (342) (800) 4 All other segments - (556) 4 Unallocated items - (549) 5 Total (3,427) (12,540) (16,182) 34	China
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Total (3,427) (12,540) (16,182) 34 Depreciation Share of prot	
Depreciation Share of prof	
Material amortisation Income tax and joir	
2020 items Restated * expense venture	2020
CU,000 CN,000 CN,000 CN,000	
Furniture manufacturing and wholesale	
Oneland 715 (4,109) (3,559) 6	Oneland
China - (2,068) (2,506)	Ulleidilu
Furniture retail – Oneland - (2,081) (793)	
IT consulting	China
US - (543) (2,724) 22	China Furniture retail – Oneland
Europe - (447) (727)	China Furniture retail – Oneland IT consulting
All other segments (370) (832) (860) 7	China Furniture retail – Oneland IT consulting US
Unallocated items - (406)	China Furniture retail – Oneland IT consulting US Europe
Total 345 (10,080) (11,575) 35	China Furniture retail – Oneland IT consulting US Europe All other segments

* See (f) below for details regarding the restatement as a result of an error on the segment information.

2(c) Other profit and loss disclosures ³

There was no impairment charge or other significant non-cash item recognised in 2020. For details about the material items see note 4.

2(d) Segment assets

IFRS8(27)(c)

IFRS8(23),(24)

Segment assets are measured in the same way as in the financial statements. These assets are allocated based on the operations of the segment and the physical location of the asset.

	Year ended 31 December 2021			Year ended 31 December 2020			
		Invest- ments in		Seg-	Invest- ments in		
	Seg-	ates and	Additions to non-	ment assets	associ- ates and	Addition to nor	
	ment assets	joint ventures	current assets *	Resta- ted **	joint ventures	currer assets	
	CU'000	CU'000	CU'000	CU'000	CU'000	CU'00	
Furniture manufacturing and wholesale							
Oneland **	63,286	550	9,705	65,163	490	5,97	
China	45,500	-	5,685	45,700	-	4,37	
Furniture retail – Oneland	54,950	-	4,935	20,200	-		
IT consulting							
US	31,640	2,250	2,600	31,043	1,900	3,88	
Europe	23,510	-	11,350	23,325	-	1,69	
Electronic equipment – Oneland	32,815	-	1,300	-	-		
All other segments	28,632	975	1,764	25,603	885	1,11	
Total segment assets	280,333	3,775	37,339	211,034	3,275	17,03	
Intersegment eliminations	(1,300)			(1,270)			
Discontinued operation (Engineering – see note 15) Unallocated:	-			4,955			
Deferred tax assets Financial assets at fair value through other comprehensive	7,849			5,524			
income	6,782			7,148			
Debenture assets and bonds at amortised cost	1,304			1,265			
Financial assets at fair value through profit or loss	13,690			11,895			
Derivative financial instruments	2,162			2,129			
Total assets as per the balance sheet	310,820			242,680			

* Other than financial assets and deferred tax.

** See (f) below for details regarding the restatement as a result of an error on the segment information.

IFRS8(27)(c)

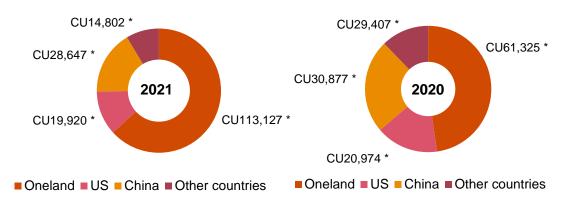
IFRS8(28)(c)

Investments in financial assets that are managed by the treasury department are not considered to be segment assets. These are investments in debt and equity instruments that are classified as at fair value through other comprehensive income, fair value through profit or loss and at amortised cost.

2(d) Segment assets

IFRS8(33)(b)

The total of non-current assets other than financial instruments and deferred tax assets, broken down by location of the assets, is shown in the following graphs: ⁴



* Amounts are in CU'000.

2(e) Segment liabilities

IFRS8(27)(d)

IFRS8(27)(d)

Segment liabilities are measured in the same way as in the financial statements. These liabilities are allocated based on the operations of the segment.

The group's borrowings and derivative financial instruments are not considered to be segment liabilities, but are managed by the treasury function.

IFRS8(23)	2021 CU'000	2020 CU'000
Furniture manufacturing and wholesale		
Oneland	12,238	13,381
China	4,800	2,150
Furniture retail – Oneland	11,390	7,979
IT consulting		
US	3,900	5,079
Europe	2,600	2,270
Electronic equipment – Oneland	6,087	-
All other segments	1,112	2,773
Total segment liabilities	42,127	33,632
Intersegment eliminations	(1,175)	(1,120)
Discontinued operation (Engineering – see note 15)	-	500
Unallocated:		
Deferred tax liabilities	12,456	6,820
Current tax liabilities	1,130	856
Current borrowings	8,400	7,995
Non-current borrowings	89,115	76,600
Derivative financial instruments	1,376	1,398
IFRS8(28)(d) Total liabilities as per the balance sheet	153,429	126,681

Not mandatory

Restatements for error ⁵ 2(f)

Due to a computational error, segment assets of the Oneland Furniture manufacturing and wholesale segment for the year ended 31 December 2020 were overstated by CU1,550,000. The error also increased depreciation charged for the prior year but did not affect adjusted EBITDA. It has been corrected by restating the affected segment information line item for the prior year. Further information on the error is set out in note 11(b).

	Segment information
	Description of segments
IFRS8(22)	 Entities shall disclose factors used to identify its reportable segments, including the basis of organisation, and types of products and services from which each reportable segment derives its revenues. They must also disclose the judgements made by management in applying the aggregation criteria of the standard, including a description of the aggregated segments and the economic indicators that have been assessed in determining that the aggregated segments share similar economic characteristics.
	Non-GAAP segment measures
IFRS8(25),(27)	2. The measure of profit or loss that must be disclosed is the measure that is reported to the chief operating decision maker (CODM). The standard is not prescriptive as to how this measure should be calculated, and a non-GAAP or non-IFRS measure is acceptable, as long as it is clear from the disclosures how the measure is calculated and there is a detailed reconciliation of the disclosed measure to the respective IFRS amount. Having said that, entities will also need to consider the view of their local regulator on the use of non-GAAP segment measures in the financial report (see Appendix A for further guidance).
	Other profit and loss disclosures
IFRS8(23)	3. The disclosure of other profit and loss items, such as depreciation, amortisation and income tax by segment, is only required where these amounts are reviewed by, or are otherwise regularly provided to, the CODM.
	Using graphs to disclose quantitative information
	4. There is nothing in the segment standard or any other IFRS that would appear to prohibit the use of graphics for disclosing quantitative information. However, entities will need to confirm whether this is acceptable under their own local regulatory requirements.
	Errors and changes in accounting policies
	5. IFRS 8 does not provide any guidance on how to deal with the correction of errors and changes in accounting policies in the segment disclosures. Management may decide not to restate comparative information and may not adjust segment measures for changes made to the accounting policies. In this case, the impact of the error or changes in accounting policies will be disclosed in the reconciliation to the reported results. Where the entity has restated prior year segment information and the adjustments are material, information about the adjustments is likely to be relevant to the understanding of segment information, and disclosure along the lines of that shown in the illustrative note may be necessary to adequately explain the information presented. Likewise, entities may consider disclosing the impact of changes in accounting policies on the current period where comparatives have not been restated. Changes made to the measurement methods adopted in preparing the segment information will need to be disclosed under paragraph 27(e) of IFRS 8.
	Discontinued operations
	6. IFRS 8 does not provide guidance as to whether segment disclosures apply to discontinued operations. VALUE IFRS Plc has not disclosed the results of the discontinued operation within the segment disclosures. This decision was based on the fact that the CODM did not separately review the results of this division since the decision to dispose of it. A discontinued operation should be presented within the segment note if it meets the quantitative threshold for disclosure and if the CODM reviews the results of the division.



3(a) Disaggregation of revenue from contracts with customers ²⁻⁴

IFRS15(114)

The group derives revenue from the transfer of goods and services over time and at a point in time in the following major product lines and geographical regions:

		Furnit manufact whole	uring and	Furniture – retail	IT consulting		Electronic equipment All other		
		Oneland	China	Oneland	US	Europe	Oneland	segments	Total
	2021	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
IFRS15(115)	Segment revenue	55,100	35,100	31,609	33,300	16,900	13,850	16,600	202,459
IFRS8(23)(b)	Inter-segment revenue	(1,200)	(700)	(900)	(800)	(300)	(500)	(400)	(4,800)
IFRS8(23)(a),(28)(a)	Revenue from external customers	53,900	34,400	30,709	32,500	16,600	13,350	16,200	197,659
IFRS15(B87)-(B89)	Timing of revenue recognition								
	At a point in time	53,900	34,400	30,709	1,000	600	13,350	16,200	150,159
	Over time	-	-		31,500	16,000		-	47,500
		53,900	34,400	30,709	32,500	16,600	13,350	16,200	197,659
		Furnit					E 1 1 1		
		manufact whole	0	Furniture – retail	IT cons	ultina	Electronic equipment		
			Joano	Oneland			e quipinent	All other	
		Oneland	China	Restated	US	Europe	Oneland	segments	Total
	2020	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000	CU'000
IFRS15(115)	Segment revenue	60,350	36,860	20,365	22,600	14,790	-	10,199	165,164
IFRS8(23)(b)	Inter-segment revenue	(1,150)	(1,100)		(600)	(610)		(100)	(3,560)
IFRS8(23)(a),(28)(a)	Revenue from external customers	59,200	35,760	20,365	22,000	14,180		10,099	161,604
IFRS15(B87)-(B89)									

20,365

21,200

22,000

13,680

14,180

Over time

59,200

35,760

10,099

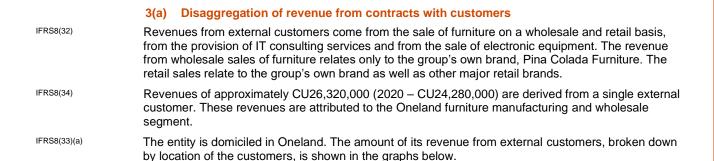
34,880

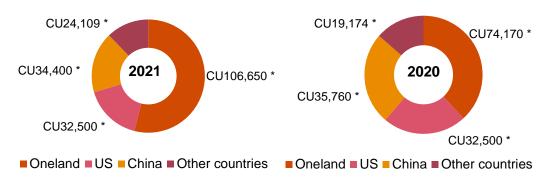
161,604

31 Dec

31 Dec

1 Jan





* Amounts are in CU'000.

3(b) Assets and liabilities related to contracts with customers

The group has recognised the following assets and liabilities related to contracts with customers:

		Notes	2021 CU'000	2020 CU'000	2020 CU'000
IAS1(77)	Current contract assets relating to IT consulting contracts Loss allowance	(b)(i),(c)(iv) 12(c)	1,547 (28)	2,597 (36)	1,897 (30)
IFRS15(116)(a)	Total contract assets		1,519	2,561	1,867
IAS1(77)	Non-current asset recognised for costs incurred to fulfil a contract	(b)(iv)	312	520	-
IAS1(77) IFRS15(120)(a)	Contract liabilities – customer loyalty programme	(c)(iii)	552	536	450
IAS1(77)	Contract liabilities – IT consulting contracts	(b)(iii),(c)(iv)	1,430	989	205
IFRS15(116)(a)	Total current contract liabilities	-	1,982	1,525	655

Significant changes in contract assets and liabilities

IFRS15(118),(113)(b)

(i)

Contract assets have decreased as the group has provided fewer services ahead of the agreed payment schedules for fixed-price contracts. The group also recognised a loss allowance for contract assets in accordance with IFRS 9, see note 12(c) for further information.

Contract liabilities for IT consulting contracts have increased by CU473,000 partly as a result of the acquisition of VALUE IFRS Electronics Group, see note 14. The increase in 2020 was due to the negotiation of larger prepayments and an increase in overall contract activity.

3(b) Assets and liabilities related to contracts with customers

(ii) Revenue recognised in relation to contract liabilities

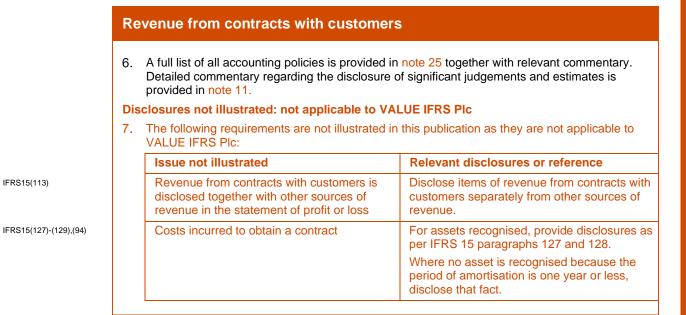
The following table shows how much of the revenue recognised in the current reporting period relates to carried-forward contract liabilities and how much relates to performance obligations that were satisfied in a prior year:

		31 Dec 2021 CU'000	
IFRS15(116)(b)	Revenue recognised that was included in the contract liability		
	balance at the beginning of the period IT consulting contracts	989	205
	Customer loyalty programme	536	
IFRS15(116)(c)	Revenue recognised from performance obligations satisfied in previous periods		
	Consideration from furniture wholesale contract, not previously recognised due to the constraint (see (c)(i))	150) -
	(iii) Unsatisfied long-term consulting contracts		
	The following table shows unsatisfied performance obligations resulting consulting contracts:	from fixed-price	long-term IT
		31 Dec 2021 CU'000	31 Dec 2020 CU'000
IFRS15(120)(a)	Aggregate amount of the transaction price allocated to long-term IT consulting contracts that are partially or fully unsatisfied as at 31 December	8,881	-
		-,	
IFRS15(120)(b),(122)	Management expects that 60% of the transaction price allocated to uns obligations as of 31 December 2021 will be recognised as revenue duri (CU5,328,000). The remaining 40% (CU3,553,000) will be recognised in amount disclosed above does not include variable consideration which	ng the next report the 2023 financ	ting period
IFRS15(121),(122)	All other IT consulting contracts are for periods of one year or less or ar incurred. As permitted under IFRS 15, the transaction price allocated to not disclosed.		
	(iv) Assets recognised from costs to fulfil a contract		
	In addition to the contract balances disclosed above, the group has also relation to costs to fulfil a long-term IT contract. This is presented within sheet.		
		31 Dec	
		2021 CU'000	
IFRS15(128)(a)	Asset recognised from costs incurred to fulfil a contract at 31 December		
IFRS15(128)(b)	Amortisation and impairment loss recognised as cost of providing	-	
	services during the period	208	3 -
IFRS15(95),(127)	In December 2020, the group incurred costs of CU520,000 in respect o an IT platform relating to a long-term IT contract. The costs relate direct resources that will be used in satisfying the contract and are expected t therefore recognised as an asset from costs to fulfil a contract. The ass	ly to the contract	, generate They were
IAS36(126)(a)	line basis over the term of the specific contract it relates to, consistent v of the associated revenue. Due to an increase in expected costs by 30° management does not expect the capitalised costs to be completely rec CU77,000 has therefore been recognised for the excess of the capitalis remaining consideration, less any directly related costs not yet recognis	with the pattern o % in the financial covered. An impa ed cost over the	f recognition year 2021, airment loss of

IFRS15(119)	3(c) Accounting policies and significant judgements ⁵⁻⁶					
IFRS15(119)(a),(c), (123)(a),(125)	(i) Sale of goods – wholesale The group manufactures and sells a range of furniture and electronic equipment in the wholesale market. Sales are recognised when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler and either the wholesaler has accepted the products in accordance with the sales contract, the acceptance provisions have lapsed or the group has objective evidence that all criteria for acceptance have been satisfied.					
IFRS15(119)(b),(d),(e) (123)(b),(126)	The furniture is often sold with retrospective volume discounts based on aggregate sales over a 12- month period. Revenue from these sales is recognised based on the price specified in the contract, net of the estimated volume discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A refund liability (included in trade and other payables) is recognised for expected volume discounts payable to customers in relation to sales made until the end of the reporting period. No significant element of financing is deemed present as the sales are made with a credit term of 30 days, which is consistent with market practice. The group's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision, see note 8(i).					
IFRS15(117)	A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.					
IFRS15(123),(126)(a),(b)	Critical judgements in recognising revenue The group has recognised revenue amounting to CU2,950,000 for sale of furniture to a wholesale customer in December 2021. The buyer has the right to rescind the sale if there is 5% dissatisfaction with the quality of the first 100 pieces of furniture sold. This specific concession was made because this is a new product line specifically designed for this customer. However, consistent with other contracts, the group does not have a right to payment until the furniture has been delivered to the customer. Based on the quality assurance system implemented, the group is confident that the quality of the product is such that the dissatisfaction rate will be well below 5%. Management has determined that it is highly probable that there will be no rescission of the contract, and that a significant reversal in the amount of revenue recognised will not occur. It is therefore appropriate to recognise revenue on this transaction during 2021 as control of the product is transferred to the customer. The profit recognised for this sale was CU1,625,000. The group would suffer an estimated pre-tax loss of CU1,760,000 in its 2022 financial statements if the sale is cancelled (CU1,625,000 for the reversal of 2021 profits and CU135,000 of costs connected with returning the stock to the warehouse). In 2020, the group did not recognise revenue of CU280,000 in relation to a wholesale contract with volume discounts for a new customer and new product line. The group did not have any experience with the customer's purchase pattern and the product line. Management therefore determined that it was not highly probable that a portion of the revenue will not reverse. Of the CU280,000 of revenue not recognised in 2020, CU150,000 was recognised in the current financial year based on the actual volume sold for the contract period, see (b)(ii) above.					
IFRS15(119)(a),(c) (123),(125)	 Sale of goods – retail The group operates a chain of retail stores selling household furniture. Revenue from the sale of goods is recognised when a group entity sells a product to the customer. 					
IFRS15(117),(119)(b),(d) (123)(b),(126)	Payment of the transaction price is due immediately when the customer purchases the furniture and takes delivery in store. It is the group's policy to sell its products to the end customer with a right of return within 28 days. Therefore, a refund liability (included in trade and other payables) and a right to the returned goods (included in other current assets) are recognised for the products expected to be returned. Accumulated experience is used to estimate such returns at the time of sale at a portfolio level (expected value method). Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognised will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date.					
IFRS15(119)(e)	The group's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision, see note 8(i).					

IFRS15(119)	3(c) Accounting policies and significant judgements
IFRS15(119)(a),(c),(120)(b), (125)	(iii) Sale of goods – customer loyalty programme The group operates a loyalty programme where retail customers accumulate points for purchases made which entitle them to a discount on future purchases. A contract liability for the award points is recognised at the time of the sale. Revenue is recognised when the points are redeemed or when they expire 12 months after the initial sale.
IFRS15(123)(b),(126)(c)	Critical judgements in allocating the transaction price The points provide a material right to customers that they would not receive without entering into a contract. Therefore, the promise to provide points to the customer is a separate performance obligation. The transaction price is allocated to the product and the points on a relative stand-alone selling price basis. Management estimates the stand-alone selling price per point on the basis of the discount granted when the points are redeemed and on the basis of the likelihood of redemption, based on past experience. The stand-alone selling price of the product sold is estimated on the basis of the retail price. Discounts are not considered as they are only given in rare circumstances.
IFRS15(117)	A contract liability is recognised until the points are redeemed or expire.
IFRS15(119)(a),(c),(124)	(iv) IT consulting services The IT consulting division provides business IT management, design, implementation and support
	services under fixed-price and variable-price contracts. Revenue from providing services is recognised in the accounting period in which the services are rendered. For fixed-price contracts, revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided, because the customer receives and uses the benefits simultaneously. This is determined based on the actual labour hours spent relative to the total expected labour hours.
IFRS15(119)(c) IFRS15(22),(73),(79), (119)(a),(125)	Some contracts include multiple deliverables, such as the sale of hardware and related installation services. However, the installation is simple, does not include an integration service and could be performed by another party. It is therefore accounted for as a separate performance obligation. Where the contracts include multiple performance obligations, the transaction price will be allocated to each performance obligation based on the stand-alone selling prices. Where these are not directly observable, they are estimated based on expected cost plus margin. If contracts include the installation of hardware, revenue for the hardware is recognised at a point in time when the hardware is delivered, the legal title has passed and the customer has accepted the hardware.
IFRS15(119)(a),(123)(a)	Estimates of revenues, costs or extent of progress toward completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues or costs are reflected in profit or loss in the period in which the circumstances that give rise to the revision become known by management.
IFRS15(117)	In the case of fixed-price contracts, the customer pays the fixed amount based on a payment schedule. If the services rendered by VALUE IFRS Plc exceed the payment, a contract asset is recognised. If the payments exceed the services rendered, a contract liability is recognised.
IFRS15(117),(B16)	If the contract includes an hourly fee, revenue is recognised in the amount to which VALUE IFRS Plc has a right to invoice. Customers are invoiced on a monthly basis and consideration is payable when invoiced.
IFRS15(123)(b),(126)(c)	Critical judgements in allocating the transaction price Some fixed-price IT support contracts include an allowance for one free of charge hardware replacement per contract period up to a specified value. Because these contracts include two performance obligations, the transaction price must be allocated to the performance obligations on a relative stand-alone selling price basis. Management estimates the stand-alone selling price at contract inception, based on observable prices of the type of hardware likely to be provided and the services rendered in similar circumstances to similar customers. If a discount is granted, it is allocated to both performance obligations based on their relative stand-alone selling prices.

IFRS15(119)	3(c) Accounting policies and significant judgements
IFRS15(119)(a),(c) (123),(125)	(v) Land development and resale The group develops and sells residential properties. Revenue is recognised when control over the property has been transferred to the customer. The properties have generally no alternative use for the group due to contractual restrictions. However, an enforceable right to payment does not arise until legal title has passed to the customer. Therefore, revenue is recognised at a point in time when the legal title has passed to the customer.
IFRS15(117),(119)(b) (123)(b),(126),(129),(63)	The revenue is measured at the transaction price agreed under the contract. In most cases, the consideration is due when legal title has been transferred. While deferred payment terms may be agreed in rare circumstances, the deferral never exceeds 12 months. The transaction price is therefore not adjusted for the effects of a significant financing component.
IFRS15(129).(63)	(vi) Financing components The group does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the group does not adjust any of the transaction prices for the time value of money.
	Revenue from contracts with customers
	Objectives
IFRS15(110)	 Users of the financial statements should be given sufficient information to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. To achieve this, entities must provide qualitative and quantitative information about their contracts with customers, significant judgements made in applying IFRS 15 and any assets recognised from the costs to obtain or fulfil a contract with customers.
	Disaggregation of revenue
IFRS15(114), (B87)-(B89)	2. Entities must disaggregate revenue from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. It will depend on the specific circumstances of each entity as to how much detail is disclosed. VALUE IFRS PIc has determined that a disaggregation of revenue using existing segments and the timing of the transfer of goods or services (at a point in time vs over time) is adequate for its circumstances. However, this is a judgement and will not necessarily be appropriate for other entities.
	 3. Other categories that could be used as basis for disaggregation include: (a) type of good or service (e.g. major product lines) (b) geographical regions (c) market or type of customer (d) type of contract (e.g. fixed price vs time-and-materials contracts) (e) contract duration (short-term vs long-term contracts), or (f) sales channels (directly to customers vs wholesale).
IFRS15(B88)	4. When selecting categories for the disaggregation of revenue entities should also consider how their revenue is presented for other purposes, e.g. in earnings releases, annual reports or investor presentations, and what information is regularly reviewed by the chief operating
IFRS15(115)	decision makers. Where revenue is disaggregated on a basis other than reportable segments, the entity must disclose sufficient information so users of its financial statements can understand the relationship between the disaggregated revenue and the revenue information that is disclosed for each reportable segment.
	Accounting policies and significant judgements
	5. As explained on page 28, it is helpful for readers of the financial report if the notes for specific line items in the financial statements also set out:
	 (a) information about accounting policies that are specific to the entity and that explain how the line items are determined, and
	(b) information about significant judgements and estimates applied in relation to line items.
	However, this format is not mandatory.



Material profit or loss items ^{1,2}

IAS1(119),(97)

4

The group has identified a number of items which are material due to the significance of their nature and/or amount. These are listed separately here to provide a better understanding of the financial performance of the group.

		Notes	2021 CU'000	2020 CU'000
IAS1(97),(98)(c)	Gain on sale of freehold land	(a)	1,270	-
IAS1(97),(98)(b)	Restructuring costs	8(i)	(1,377)	-
IAS1(97)	Impairment of goodwill	8(d)	(2,410)	-
IAS36(126)(a)	Impairment of other assets	(b)		
IAS36(130)(b)	Office and warehouse building		(465)	-
	Plant and equipment		(210)	-
	Inventories		(535)	-
IAS1(97)	Total impairment losses – other assets		(1,210)	-
	Insurance recovery	(b)	300	-
IAS1(97),(98)(c)	Loss on disposal of plant and equipment	(c)	-	(230)
IAS1(97),(98)(f)	Litigation settlement relating to claim against the land			
	development division	(d)	-	(370)
	Recognition of tax losses	(e)	-	945
IAS1(97)	Total material items from continuing operations		(3,427)	345
	Gain on sale of discontinued operation	15	481	-

4(a) Sale of freehold land

Following the re-zoning of land held by VALUE IFRS Consulting Inc, the entity sold a large parcel of freehold land at a significant profit and realised a gain of CU1,270,000 (included in the IT consulting – US segment).

4(b) Impairment of other assets

IAS36(129)(a), (130)(a),(c) A fire in Springfield in March 2021 damaged a major office and warehouse building owned by a subsidiary that is part of the Oneland furniture manufacturing and wholesale segment. The fire also

destroyed equipment and inventories stored in the warehouse.

IAS36(130)(e),(f)

IAS36(126)(a)

IAS16(74)(d)

The office and warehouse building was written down to its recoverable amount of CU1,220,000, which was determined by reference to the building's fair value less costs of disposal. The main valuation inputs used were a market value of CU105 per square metre (determined by an independent valuer) and costs of repair, estimated by management to be approximately CU430,000. Since the estimated costs of repair are a significant unobservable input, the fair value of the office and warehouse building is classified as a level 3 fair value.

As the inventory and equipment were destroyed beyond repair, their fair value less cost of disposal was nil.

The impairment loss is included in administrative expenses in the statement of profit or loss.

An insurance recovery of CU300,000 has been received and recognised as other income.

4(c) Disposal of plant and equipment

VALUE IFRS Manufacturing upgraded its plant and equipment by installing a large new production line in its Springfield factory in the previous financial year. There were several items of old equipment that had to be removed to make place for the new plant. Since the items were using superseded technology, the entity was not able to sell them at their carrying amounts but incurred a loss of CU230,000 on disposal (included in the Furniture manufacture – Oneland segment).

4(d) Litigation settlement

In January 2020, VALUE IFRS Development Limited paid CU370,000 as settlement for a claim lodged against the company following the termination of the Pinetree development in Alpville (included in 'all other segments' in the segment note).

4(e) Recognition of tax losses

Following a significant improvement in trading conditions in the Oneland furniture manufacturing and wholesale segment in 2020, the group reviewed previously unrecognised tax losses and determined that it was now probable that taxable profits will be available against which the tax losses can be utilised. As a consequence, a deferred tax asset of CU945,000 was recognised for these losses in 2020.

Material profit or loss items

IAS1(97),(98)

- Where items of income and expense are material, their nature and amount shall be disclosed separately either in the statement of comprehensive income, the statement of profit or loss (where applicable) or in the notes. Circumstances that would give rise to the separate disclosure of items of income and expense include:
 - (a) write-downs of inventories to net realisable value or of property, plant and equipment to recoverable amount, as well as reversals of such write-downs
 - (b) restructurings of the activities of an entity and reversals of any provisions for the costs of restructuring
 - (c) disposals of items of property, plant and equipment
 - (d) disposals of investments
 - (e) discontinued operations (see note 15)
 - (f) litigation settlements
 - (g) other reversals of provisions, and
 - (h) gains or losses recognised in relation to a business combination.
- Material items do not need to be presented in a separate note. However, in our view it will be easier for users to assess the impact of such items on the entity's performance if this information is presented together.

5 Other income and expense items ^{1,9}

This note provides a breakdown of the items included in other income, other gains/(losses), finance income and costs and an analysis of expenses by nature. Information about specific profit and loss items (such as gains and losses in relation to financial instruments) is disclosed in the related balance sheet notes.

IAS1(112)(c)

IAS1(82)(a) Not mandate

5(a) Other income

			2021	2020
		Notes	CU'000	CU'000
	Rental income and sub-lease rental income	8(c)	7,240	7,240
	Dividends	(i)	3,300	4,300
)	Interest income on financial assets held as investments	(ii)	258	249
atory	Other items	(iii)	550	244
			11,348	12,033

(i) Dividends

IAS1(117) IFRS9(5.7.1A),(B5.7.1) Dividends are received from financial assets measured at fair value through profit or loss (FVPL) and at fair value through other comprehensive income (FVOCI). Dividends are recognised as other income in profit or loss when the right to receive payment is established. This applies even if they are paid out of pre-acquisition profits, unless the dividend clearly represents a recovery of part of the cost of an investment. In this case, the dividend is recognised in OCI if it relates to an investment measured at FVOCI.

(ii) Interest income ⁶

Interest income from financial assets at FVPL is included in the net fair value gains/(losses) on these assets, see note 5(b). Interest income on financial assets at amortised cost and financial assets at FVOCI calculated using the effective interest method is recognised in profit or loss as part of other income.

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IAS1(117)

| IFRS9(5.4.1)     | Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |              |                |                |  |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------|----------------|--|
|                  | Interest income is presented as finance income where it is earned from cash management purposes, see note 5(d). Any other interest income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |              |                |                |  |
| IFRS7(20)(b)     | Total interest income on financial assets that are measured at amorti $CU1,670,000$ and interest income from debt investments that are me (2020 – $CU1,154,000$ interest income from financial assets not measured to the statement of the statemen | asured at F  | VOCI was CU    |                |  |
|                  | (iii) Government grants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |              |                |                |  |
| IAS20(39)(b),(c) | Export market development grants of CU250,000 (2020 – CU244,000 line item. There are no unfulfilled conditions or other contingencies at did not benefit directly from any other forms of government assistance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | taching to t |                |                |  |
| IAS1(117)        | Deferral and presentation of government grants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |              |                |                |  |
| IAS20(12),(29)   | Government grants relating to costs are deferred and recognised in p<br>necessary to match them with the costs that they are intended to con                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |              | over the peric | d              |  |
| IAS20(24),(26)   | Government grants relating to the purchase of property, plant and eq<br>current liabilities as deferred income and they are credited to profit or<br>the expected lives of the related assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |              |                |                |  |
|                  | 5(b) Other gains/(losses)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |              |                |                |  |
|                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Notes        | 2021<br>CU'000 | 2020<br>CU'000 |  |
|                  | Net gain/(loss) on disposal of property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |              |                |                |  |

|                 |                                                                                        |       | 4,593 | (671) |
|-----------------|----------------------------------------------------------------------------------------|-------|-------|-------|
| Not mandatory   | Other items                                                                            |       | 139   | (38)  |
| IFRS7(20)(a)(i) | Net fair value gains on derivatives held for trading                                   | 12(a) | 11    | (621) |
| IAS21(52)       | Net foreign exchange gains/(losses)                                                    | 12(b) | 518   | (259) |
| IFRS7(20)(a)(i) | Net fair value gains/(losses) on financial assets at fair value through profit or loss | 7(d)  | 955   | (620) |
| IAS40(76)(d)    | Fair value adjustment to investment property                                           | 8(c)  | 1,350 | 1,397 |
|                 | engineering division)                                                                  | 8(a)  | 1,620 | (530) |

## 5(c) Breakdown of expenses by nature

5(a) Other income

|                 |                                                                    | Notes     | 2021<br>CU'000 | 2020<br>Restated<br>CU'000 |
|-----------------|--------------------------------------------------------------------|-----------|----------------|----------------------------|
| Not mandatory   | Changes in inventories of finished goods and work in progress      | 8(f)      | (6,681)        | (5,255)                    |
| Not mandatory   | Raw materials and consumables used                                 | 8(f)      | 62,218         | 54,108                     |
| IAS1(104),(105) | Employee benefits expenses <sup>2</sup>                            |           | 56,594         | 52,075                     |
| IAS1(104),(105) | Depreciation                                                       | 8(a),8(b) | 10,374         | 9,350                      |
| IAS1(104),(105) | Amortisation                                                       | 8(d),3(b) | 2,166          | 730                        |
| IAS1(97)        | Impairment of goodwill                                             | 8(d)      | 2,410          | -                          |
| IAS1(97)        | Impairment of assets damaged by fire                               | 4(b)      | 1,210          | -                          |
| Not mandatory   | Other expenses                                                     |           | 27,839         | 16,270                     |
| Not mandatory   | Total cost of sales, distribution cost and administrative expenses | _         | 156,130        | 127,278                    |

#### 5(d) Finance income and costs <sup>3-7</sup>

|                                 |                                                                                                                                    | Notes   | 2021<br>CU'000 | 2020<br>Restated<br>CU'000 |
|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------|----------------|----------------------------|
|                                 | Finance income <sup>7,8</sup>                                                                                                      |         |                |                            |
|                                 | Interest income from financial assets held for cash management                                                                     |         |                |                            |
|                                 | purposes                                                                                                                           | (a)(ii) | 1,261          | 905                        |
| IFRS9(3.3.3)<br>IFRS7(20)(a)(v) | Net gain on settlement of debt                                                                                                     | 7(g)    | 355            | -                          |
|                                 | Finance income                                                                                                                     |         | 1,616          | 905                        |
|                                 | Finance costs <sup>3-6</sup>                                                                                                       |         |                |                            |
| IFRS7(20)(b)                    | Interest and finance charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss | 8(b)    | (6,956)        | (6,367)                    |
| IAS37(60)                       | Provisions: unwinding of discount                                                                                                  | 8(i)    | (93)           | (78)                       |
| IFRS7(24C)(b)(iv)               | Fair value gain on interest rate swaps designated as cash flow                                                                     |         |                |                            |
|                                 | hedges – transfer from OCI                                                                                                         | 12(b)   | 155            | 195                        |
| IAS21(52)(a)                    | Net exchange losses on foreign currency borrowings                                                                                 | 12(b)   | (1,122)        | (810)                      |
|                                 |                                                                                                                                    |         | (8,016)        | (7,060)                    |
| IAS23(26)(a)                    | Amount capitalised                                                                                                                 | (i)     | 525            | 325                        |
|                                 | Finance costs expensed                                                                                                             | _       | (7,491)        | (6,735)                    |
|                                 | Net finance costs                                                                                                                  |         | (5,875)        | (5,830)                    |
|                                 |                                                                                                                                    |         |                |                            |

#### Capitalised borrowing costs (i)

IAS23(26)(b)

The capitalisation rate used to determine the amount of borrowing costs to be capitalised is the weighted average interest rate applicable to the entity's general borrowings during the year, in this case 7.02% (2020 - 7.45%).

#### Other income and expense items This note provides a breakdown of other income, other gains/losses and an analysis of 1. expenses by nature, but it does not show all of the profit and loss amounts that must be disclosed under various accounting standards. Instead, individual profit and loss items are now disclosed together with the relevant information to which they belong. For example, gains or losses related to various financial instruments held by the group are disclosed together with the balance sheet amounts. We believe that this presentation is more useful for users of the financial statements. **Employee benefits expenses** Although IAS 19 Employee Benefits does not require specific disclosures about employee IAS19(25),(158),(171) 2. benefits other than post-employment benefits, other standards may require disclosures, for example, where the expense resulting from such benefits is material and so would require disclosure under paragraph 97 of IAS 1 Presentation of Financial Statements. Similarly, termination benefits may result in an expense needing disclosure in order to comply with paragraph 97 of IAS 1. **Finance costs** 3. Finance costs will normally include: IAS23(5),(6) (a) costs that are borrowing costs for the purposes of IAS 23 Borrowing Costs: interest expense calculated using the effective interest rate method as described in IFRS7(IG13) (i) IFRS 9 Financial Instruments (ii) interest in respect of lease liabilities (see note 8(b)), and (iii) exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs

|                                   | Other income and expense items                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS37(60)                         | (b) the unwinding of the effect of discounting provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS32(35),(40)                    | (c) dividends on preference shares that are classified as debt                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS9(B5.4.4)                     | (d) the amortisation of discounts and premiums on debt instruments that are liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                   | (e) interest on tax payable where the interest element can be identified separately, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS5(17)                         | (f) the increase in the present value of the costs to sell in relation to assets that are held for<br>sale, where the sale is expected to occur beyond one year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS16(49)                        | 4. Interest expense on lease liabilities must also be presented as a component of finance cost in the statement of profit or loss and other comprehensive income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS21(52)(a)                      | <ol> <li>Amounts disclosed under paragraph 3(a)(iii) above shall also be included in the net foreign<br/>exchange gain or loss disclosed under paragraph 52(a) of IAS 21 The Effects of Changes in<br/>Foreign Exchange Rates. VALUE IFRS Plc discloses this amount in note 12(b).</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                   | 6. Costs which may also be classified as finance cost include other costs associated with the entity's management of cash, cash equivalents and debt; e.g. fair value changes on interest rate hedges, the ineffective portion of cash flow interest rate hedges or a loss on the extinguishment of a liability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                   | Finance income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS15(Appendix A)<br>IAS1(82)(a) | 7. The classification of finance income depends on the entity's accounting policy for such items. Where earning interest income is part of the entity's ordinary activities rather than an incidental benefit, the interest income should be included within the main 'revenue' heading and separately disclosed in the statement of profit or loss, if material. In other cases, entities may take the view that finance income is most appropriately included as 'other operating income' or as a separate line item in arriving at operating profit (if disclosed). VALUE IFRS Plc includes finance income that arises from treasury activity (e.g. income on surplus funds invested for the short term) outside operating profit whilst including other types of finance income is included in the statement of comprehensive income, the presentation policy adopted should be applied consistently and disclosed if material. |
| IFRS7(20)(b)                      | 8. In addition, entities must disclose the total interest revenue (calculated using the effective interest rate method) for financial assets that are measured at amortised cost and those that are measured at fair value through other comprehensive income. This applies regardless of the presentation chosen in the primary financial statements. This requirement is illustrated in note 5(a)(i).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                   | Disclosures not illustrated: not applicable to VALUE IFRS PIc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                   | 9. The following requirements are not illustrated in this publication as they are not applicable to VALUE IFRS PIc:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS7(20)(c)                      | (a) Where material, entities must separately disclose any fee income arising from financial assets not at fair value through profit or loss and from trust and other fiduciary activities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

#### Income tax expense 8,9 6

This note provides an analysis of the group's income tax expense and shows what amounts are recognised directly in equity and how the tax expense is affected by non-assessable and nondeductible items. It also explains significant estimates made in relation to the group's tax position.

|                       |                                                                                 | 2021<br>CU'000 | 2020<br>Restated *<br>CU'000 |
|-----------------------|---------------------------------------------------------------------------------|----------------|------------------------------|
| IAS12(79),(81)(g)(ii) | 6(a) Income tax expense                                                         |                |                              |
|                       | Current tax                                                                     |                |                              |
| IAS12(80)(a)          | Current tax on profits for the year                                             | 17,116         | 11,899                       |
| IAS12(80)(b)          | Adjustments for current tax of prior periods                                    | (369)          | 135                          |
|                       | Total current tax expense                                                       | 16,747         | 12,034                       |
| IAS12(80)(c)          | Deferred income tax                                                             |                |                              |
|                       | Decrease/(increase) in deferred tax assets (see note 8(e))                      | (4)            | (1,687)                      |
|                       | (Decrease)/increase in deferred tax liabilities (see note 8(e))                 | (177)          | 1,399                        |
|                       | Total deferred tax expense/(benefit)                                            | (181)          | (288)                        |
|                       | Income tax expense                                                              | 16,566         | 11,746                       |
|                       | Income tax expense is attributable to:                                          |                |                              |
|                       | Profit from continuing operations                                               | 16,182         | 11,575                       |
|                       | Profit from discontinued operation                                              | 384            | 171                          |
|                       |                                                                                 | 16,566         | 11,746                       |
|                       | * See note 11(b) for details regarding the restatement as a result of an error. |                |                              |
|                       | 6(b) Significant estimates – uncertain tax position and tax-relate              | ed contingency |                              |

IAS1(122),(125) IFRIC23(A5)

IAS37(86),(88)

IAS12(81)(c)(i), (84),(85)

The tax legislation in relation to expenditures incurred in association with the establishment of the retail division is unclear. The group considers it probable that a tax deduction of CU1,933,000 will be available and has calculated the current tax expense on this basis. However, the group has applied for a private ruling to confirm its interpretation. If the ruling is not favourable, this would increase the group's current tax payable and current tax expense by CU580,000 each. The group expects to get a response, and therefore certainty about the tax position, before the next interim reporting date.

#### 6(c) Numerical reconciliation of income tax expense to prima facie tax pavable 1,2

|                   |                                                                                         | 2021<br>CU'000 | 2020<br>Restated *<br>CU'000 |
|-------------------|-----------------------------------------------------------------------------------------|----------------|------------------------------|
|                   | Profit from continuing operations before income tax expense                             | 51,086         | 39,617                       |
|                   | Profit from discontinued operation before income tax expense                            | 1,111          | 570                          |
|                   |                                                                                         | 52,197         | 40,187                       |
| IAS12(81)(d),(85) | Tax at the Oneland tax rate of 30% (2020 – 30%)                                         | 15,659         | 12,056                       |
|                   | Tax effect of amounts which are not deductible (taxable) in calculating taxable income: |                |                              |
|                   | Goodwill impairment                                                                     | 723            | -                            |
|                   | Amortisation of intangibles <sup>3</sup>                                                | 92             | 158                          |
|                   | Entertainment                                                                           | 82             | 79                           |
|                   | Employee option plan <sup>4</sup>                                                       | 277            | 99                           |
|                   | Dividends paid to preference shareholders                                               | 378            | 378                          |
|                   | Recycling of foreign currency translation reserve on sale of subsidiary                 |                |                              |
|                   | (see note 15)                                                                           | (51)           | -                            |
|                   | Sundry items                                                                            | 189            | 14                           |
|                   | Subtotal                                                                                | 17,349         | 12,784                       |

| IAS12(81)(c)(i),<br>(84),(85) | 6(c) Numerical reconciliation of income tax expense to prima facie tax payable                                                                                                        |                |                              |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------------------------|
|                               |                                                                                                                                                                                       | 2021<br>CU'000 | 2020<br>Restated *<br>CU'000 |
|                               | Subtotal                                                                                                                                                                              | 17,349         | 12,784                       |
| IAS12(85)                     | Difference in overseas tax rates                                                                                                                                                      | (248)          | (127)                        |
| IAS12(80)(b)                  | Adjustments for current tax of prior periods                                                                                                                                          | (369)          | 135                          |
|                               | Research and development tax credit                                                                                                                                                   | (121)          | (101)                        |
| IAS12(80)(f)                  | Previously unrecognised tax losses used to reduce deferred tax expense (see note 4(e))                                                                                                | -              | (945)                        |
| IAS12(80)(e)                  | Previously unrecognised tax losses now recouped to reduce current tax expense                                                                                                         | (45)           | -                            |
|                               | Income tax expense                                                                                                                                                                    | 16,566         | 11,746                       |
|                               | * See note 11(b) for details regarding the restatement as a result of an error.                                                                                                       |                |                              |
|                               | Notes                                                                                                                                                                                 | 2021<br>CU'000 | 2020<br>CU'000               |
|                               | 6(d) Amounts recognised directly in equity <sup>5,6</sup>                                                                                                                             |                |                              |
| IAS12(81)(a),(62A)            | Aggregate current and deferred tax arising in the reporting period and not recognised in net profit or loss or other comprehensive income but directly debited or credited to equity: |                |                              |
|                               | Current tax: share buy-back transaction costs 9(a)                                                                                                                                    | · · /          | -                            |
|                               | Deferred tax: Convertible note and share issue costs 8(e)                                                                                                                             | 990            | -                            |
|                               |                                                                                                                                                                                       | 975            | -                            |
|                               | In addition, the group recognised deferred tax amounts directly in retained ear restatement of an error (see note 11(b)).                                                             | rnings as a re | sult of the                  |
|                               | 6(e) Tax losses                                                                                                                                                                       |                |                              |
| IAS12(81)(e)                  | Unused tax losses for which no deferred tax asset has been recognised                                                                                                                 | 1,740          | 2,796                        |
|                               |                                                                                                                                                                                       |                |                              |

The unused tax losses were incurred by a dormant subsidiary that is not likely to generate taxable income in the foreseeable future. They can be carried forward indefinitely. See note 8(e) for information about recognised tax losses and significant judgements made in relation to them.

|                            | 6(f) Unrecognised temporary differences                                                                                                                                                                                                                                                                                       |                                  |                          |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------|
| IAS12(81)(f)               | Temporary differences relating to investments in subsidiaries for<br>which deferred tax liabilities have not been recognised:                                                                                                                                                                                                 |                                  |                          |
|                            | Foreign currency translation<br>Undistributed earnings                                                                                                                                                                                                                                                                        | 2,190<br>1,350                   | 1,980<br>-               |
|                            |                                                                                                                                                                                                                                                                                                                               | 3,540                            | 1,980                    |
| IAS12(87)<br>Not mandatory | Unrecognised deferred tax liabilities relating to the above temporary differences                                                                                                                                                                                                                                             | 1,062                            | 594                      |
|                            | Temporary differences of CU2,190,000 (2020 – CU1,980,000) have arisen as a of the financial statements of the group's subsidiary in China. However, a defen been recognised as the liability will only crystallise in the event of disposal of the such disposal is expected in the foreseeable future. <sup>7</sup>          | rred tax liability               | has not                  |
|                            | VALUE IFRS Retail Limited has undistributed earnings of CU1,350,000 (2020 as dividends, would be subject to tax in the hands of the recipient. An assessal exists, but no deferred tax liability has been recognised as VALUE IFRS PIc is of distributions from this subsidiary and is not expected to distribute these profi | ble temporary of able to control | difference<br>the timing |

Potential tax benefit @ 30%

522

839

future.

### Income tax expense

#### IAS12(81)(c),(85)

#### Relationship between tax expense and accounting profit

- 1. Entities can explain the relationship between tax expense (income) and accounting profit by disclosing reconciliations between:
  - (a) tax expense and the product of accounting profit multiplied by the applicable tax rate, or
  - (b) the average effective tax rate and the applicable tax rate.

The applicable tax rate can either be the domestic rate of tax in the country in which the entity is domiciled or it can be determined by aggregating separate reconciliations prepared using the domestic rate in each individual jurisdiction. Entities should choose the method that provides the most meaningful information to users.

2. Where an entity uses option (a) above and reconciles tax expense to the tax that is calculated by multiplying accounting profit with the applicable tax rate, the standard does not specify whether the reconciliation should be done for total tax expense or only for tax expense attributable to continuing operations. While VALUE IFRS Plc is reconciling total tax expense, it is equally acceptable to use profit from continuing operations as starting point.

#### Initial recognition exemption - subsequent amortisation

3. The amount shown in the reconciliation of prima facie income tax payable to income tax expense as 'amortisation of intangibles' represents the amortisation of a temporary difference that arose on the initial recognition of the asset and for which no deferred tax liability has been recognised in accordance with paragraph 15(b) of IAS 12. The initial recognition exemption only applies to transactions that are not a business combination and do not affect either accounting profit or taxable profit.

#### Taxation of share-based payments

4. For the purpose of these illustrative financial statements, we have assumed that deductions are available for the payments made by VALUE IFRS Plc into the employee share trust for the acquisition of the deferred shares (see note 21). In our example, the payments are made and shares acquired upfront, which gives rise to deferred tax liabilities. We have also assumed that no tax deductions can be claimed in relation to the employee option plan. However, this will not apply in all circumstances to all entities. The taxation of share-based payments and the accounting thereof is a complex area and specific advice should be obtained for each individual circumstance. IAS 12 provides further guidance on the extent to which deferred tax is recognised in profit or loss and in equity.

#### Income tax recognised outside profit or loss

- 5. Under certain circumstances, current and deferred tax is recognised outside profit or loss either in other comprehensive income or directly in equity, depending on the item that the tax relates to. Entities must disclose separately:
  - (a) the amount of income tax relating to each component of other comprehensive income, including reclassification adjustments (either in the statement of comprehensive income or in the notes), and
  - (b) the aggregate current and deferred tax relating to items that are charged directly to equity (without being recognised in other comprehensive income).
- 6. Examples of items that are charged directly to equity are:
  - (a) the equity component on compound financial instruments
  - (b) share issue costs, and
  - (c) adjustments to retained earnings, e.g. as a result of a change in accounting policy.

#### **Unrecognised temporary differences**

7. The disclosure of unrecognised temporary differences in relation to the overseas subsidiary has been made for illustrative purposes only. The taxation of overseas subsidiaries will vary from case to case, and tax advice should be obtained to assess whether there are any potential tax consequences and temporary differences that should be disclosed.

IAS12(68A)-(68C)

IAS1(90) IAS12(62A),(81)(a),(ab)

IAS12(62A)

### Income tax expense

#### Disclosures not illustrated: not applicable to VALUE IFRS PIc

The following requirements are not illustrated in this publication as they are not applicable to 8. VALUE IFRS PIC:

|                            | Issue not illustrated                                                                                                                     | Relevant disclosure or reference                                                                                        |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| IAS12(81)(d)               | Changes in the applicable tax rate                                                                                                        | Explain the changes (see illustrative disclosure below).                                                                |
| IAS12(81)(e)               | Deductible temporary differences and<br>unused tax credits for which no deferred<br>tax asset is recognised                               | Disclose amount and expiry date.                                                                                        |
| IAS12(82A),<br>(87A)-(87C) | The payment of dividends will affect the<br>entity's income tax expense (e.g. a<br>lower tax rate applies to distributed<br>profits)      | Explain the nature of the income tax<br>consequences and disclose the amounts, if<br>they are practicably determinable. |
| IAS12(81)(i)               | Dividends were proposed or declared<br>but not recognised as liability in the<br>financial statements                                     | Disclose the income tax consequences, if any.                                                                           |
| IAS12(88)                  | Tax-related contingent liabilities or<br>contingent assets, and changes in tax<br>rates or tax laws enacted after the<br>reporting period | Provide disclosures required under IAS 37 and IAS 10.                                                                   |
| IAS12(81)(j)               | Business combination: changes in the<br>deferred tax assets of the acquirer<br>recognised as a result of the<br>combination               | Disclose the amount of the change.                                                                                      |
| IAS12(81)(k)               | Deferred tax benefits acquired in a<br>business combination but only<br>recognised in a subsequent period                                 | Describe the event or change in<br>circumstances that caused the deferred tax<br>asset to be recognised.                |

Changes in tax rate

IAS12(81)(d)

Where the applicable tax rate changed during the year, the adjustments to the deferred tax 9. balances appear as another reconciling item in the reconciliation of prima facie income tax payable to income tax expense. The associated explanations could be along the following lines:

The reduction of the Oneland corporation tax rate from 30% to 28% was substantively enacted on 26 June 2021 and will be effective from 1 April 2022. As a result, the relevant deferred tax balances have been remeasured. Deferred tax expected to reverse in the year to 31 December 2022 has been measured using the effective rate that will apply in Oneland for the period (28.5%). For years ending after 31 December 2022, the group has used the new tax rate of 28%.

Further reductions to the Oneland tax rate have been announced which will reduce the rate by 1% per annum to 24% by 1 April 2026. However, these changes are expected to be enacted separately each year. As a consequence, they had not been substantively enacted at the balance sheet date and, therefore, are not recognised in these financial statements.

The impact of the change in tax rate has been recognised in tax expense in profit or loss, except to the extent that it relates to items previously recognised outside profit or loss. For the group, such items include in particular remeasurements of post-employment benefit liabilities and the expected tax deduction in excess of the recognised expense for equitysettled share-based payments.

# Financial assets and financial liabilities 1,15,16

#### Not mandatory

Not mandatory IFRS7(8) This note provides information about the group's financial instruments, including:

- an overview of all financial instruments held by the group
- specific information about each type of financial instrument
- accounting policies, and

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 information about determining the fair value of the instruments, including judgements and estimation uncertainty involved.

The group holds the following financial instruments:

| Financial accests                                            | Notoo | 2021   | 2020   |
|--------------------------------------------------------------|-------|--------|--------|
| Financial assets                                             | Notes | CU'000 | CU'000 |
| Financial assets at amortised cost                           |       |        |        |
| Trade receivables                                            | 7(a)  | 15,662 | 8,220  |
| Other financial assets at amortised cost                     | 7(b)  | 4,596  | 3,471  |
| Cash and cash equivalents                                    | 7(e)  | 55,083 | 30,299 |
| Financial assets at fair value through other comprehensive   |       |        |        |
| income (FVOCI)                                               | 7(c)  | 6,782  | 7,148  |
| Financial assets at fair value through profit or loss (FVPL) | 7(d)  | 13,690 | 11,895 |
| Derivative financial instruments                             |       |        |        |
| Used for hedging                                             | 12(a) | 2,162  | 2,129  |
|                                                              |       | 97,975 | 63,162 |

| Financial liabilities            | Notes | 2021<br>CU'000 | 2020<br>CU'000 |
|----------------------------------|-------|----------------|----------------|
| Liabilities at amortised cost    |       |                |                |
| Trade and other payables *       | 7(f)  | 13,700         | 10,281         |
| Borrowings                       | 7(g)  | 97,515         | 84,595         |
| Lease liabilities                | 8(b)  | 11,501         | 11,291         |
| Derivative financial instruments |       |                |                |
| Used for hedging                 | 12(a) | 766            | 777            |
| Held for trading at FVPL         | 12(a) | 610            | 621            |
|                                  |       | 124,092        | 107,565        |

\* Excluding non-financial liabilities.

IFRS7(36)(a),(31),(34)(c)

The group's exposure to various risks associated with the financial instruments is discussed in note 12. The maximum exposure to credit risk at the end of the reporting period is the carrying amount of each class of financial assets mentioned above.

#### 7(a) Trade receivables

|                            |                                                 | 31 Dec 2021<br>CU'000 | 31 Dec 2020<br>CU'000 | 1 Jan 2020<br>CU'000 |
|----------------------------|-------------------------------------------------|-----------------------|-----------------------|----------------------|
|                            | Current assets                                  |                       |                       |                      |
| IFRS15(116)(a)<br>IAS1(77) | Trade receivables from contracts with customers | 16,308                | 8,570                 | 5,238                |
| IAS1(77)                   | Loss allowance (see note 12(c))                 | (646)                 | (350)                 | (115)                |
|                            |                                                 | 15,662                | 8,220                 | 5,123                |

#### IAS1(117)

IFRS7(21) IFRS9(5.1.3),(4.1.2),(5.4.1) (i)

#### Classification as trade receivables 2,3

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days and are therefore all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value. The group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. Details about the group's impairment policies and the calculation of the loss allowance are provided in note 12(c).

#### (ii) Transferred receivables

IFRS7(42D)(a)-(c),(e) IFRS9(B4.1.3)

The carrying amounts of the trade receivables include receivables which are subject to a factoring arrangement. Under this arrangement, VALUE IFRS Manufacturing Limited has transferred the relevant receivables to the factor in exchange for cash and is prevented from selling or pledging the receivables. However, VALUE IFRS Manufacturing Limited has retained late payment and credit risk. The group therefore continues to recognise the transferred assets in their entirety in its balance sheet. The amount repayable under the factoring agreement is presented as secured borrowing. The group considers that the held to collect business model remains appropriate for these receivables and hence continues measuring them at amortised cost.

The relevant carrying amounts are as follows:

|                                                           | 2021<br>CU'000 | 2020<br>CU'000 |
|-----------------------------------------------------------|----------------|----------------|
| Transferred receivables                                   | 3,250          | -              |
| Associated secured borrowing (bank loans – see note 7(g)) | 3,100          | -              |

Revised illustration Management considers that in substance the factor collects the amounts receivable on the entity's behalf and retains the cash in settlement of the separate financing transaction. The group therefore presents the cash inflows received from the bank as financing cash inflows and the subsequent payments by the debtor as both operating cash inflows and financing cash outflows.

#### Fair values of trade receivables 8-9

IFRS7(25),(29)(a) Due to the short-term nature of the current receivables, their carrying amount is considered to be the IFRS13(97),(93)(b),(d) same as their fair value.

#### Impairment and risk exposure (iv)

IFRS7(31),(34)(c) Information about the impairment of trade receivables and the group's exposure to credit risk and foreign currency risk can be found in note 12(b) and (c).

|              | 7(b) Other financial assets at amortised cost                                                                  |
|--------------|----------------------------------------------------------------------------------------------------------------|
| IAS1(117)    | (i) Classification of financial assets at amortised cost <sup>2,3</sup>                                        |
| IFRS9(4.1.2) | The group classifies its financial assets as at amortised cost only if both of the following criteria are met: |

- the asset is held within a business model whose objective is to collect the contractual cash flows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.
- See note 25(0) for the remaining relevant accounting policies.

### 7(b) Other financial assets at amortised cost

Financial assets at amortised cost include the following debt investments:

|                                             | Financial assets at amortised (                                                                                                                                                                              |                                                                                       | 2021                                                                                   |                                                                                  |                                                                             | 2020                                                                |                                         |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------|
| IAS1(77),(78)(b)                            |                                                                                                                                                                                                              |                                                                                       | Non-                                                                                   |                                                                                  |                                                                             | Non-                                                                |                                         |
| IFRS7(6)                                    |                                                                                                                                                                                                              | Current                                                                               | current                                                                                | Total                                                                            | Current                                                                     | current                                                             | Total                                   |
|                                             |                                                                                                                                                                                                              | CU'000                                                                                | CU'000                                                                                 | CU'000                                                                           | CU'000                                                                      | CU'000                                                              | CU'000                                  |
|                                             |                                                                                                                                                                                                              |                                                                                       | 4 000                                                                                  | 4 000                                                                            |                                                                             | 700                                                                 | 700                                     |
|                                             | Loans to related parties (ii)                                                                                                                                                                                | -                                                                                     | 1,300                                                                                  | 1,300                                                                            | -                                                                           | 700                                                                 | 700                                     |
|                                             | Loans to key management<br>personnel (ii)                                                                                                                                                                    | 166                                                                                   | 551                                                                                    | 717                                                                              | 126                                                                         | 480                                                                 | 606                                     |
|                                             | Debenture assets                                                                                                                                                                                             | -                                                                                     | 750                                                                                    | 750                                                                              | -                                                                           | 750                                                                 | 750                                     |
|                                             | Zero coupon bonds                                                                                                                                                                                            | -                                                                                     | 460                                                                                    | 460                                                                              | -                                                                           | 425                                                                 | 425                                     |
|                                             | Listed corporate bonds                                                                                                                                                                                       | -                                                                                     | 94                                                                                     | 94                                                                               | -                                                                           | 90                                                                  | 90                                      |
|                                             | Other receivables (ii)                                                                                                                                                                                       | 939                                                                                   | 375                                                                                    | 1,314                                                                            | 716                                                                         | 200                                                                 | 916                                     |
|                                             |                                                                                                                                                                                                              | 1,105                                                                                 | 3,530                                                                                  | 4,635                                                                            | 842                                                                         | 2,645                                                               | 3,487                                   |
|                                             | Less: loss allowance for<br>debt investments at                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  |                                                                             |                                                                     |                                         |
|                                             | amortised cost (note                                                                                                                                                                                         |                                                                                       |                                                                                        |                                                                                  |                                                                             |                                                                     |                                         |
|                                             | 12(c))                                                                                                                                                                                                       | (5)                                                                                   | (34)                                                                                   | (39)                                                                             | -                                                                           | (16)                                                                | (16)                                    |
|                                             | =                                                                                                                                                                                                            | 1,100                                                                                 | 3,496                                                                                  | 4,596                                                                            | 842                                                                         | 2,629                                                               | 3,471                                   |
|                                             |                                                                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  |                                                                             |                                                                     |                                         |
|                                             | (ii) Other receivables                                                                                                                                                                                       |                                                                                       |                                                                                        |                                                                                  |                                                                             |                                                                     |                                         |
| IFRS7(7),(38)                               | These amounts generally arise<br>Interest may be charged at cor<br>Collateral is not normally obtai                                                                                                          | mmercial rates                                                                        | s where the te<br>-current other                                                       | rms of repay                                                                     | ment excee                                                                  | d six month                                                         | ns.                                     |
|                                             | three years from the end of the                                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  |                                                                             |                                                                     |                                         |
| IAS24(18)                                   | Further information relating to note 20.                                                                                                                                                                     | loans to relate                                                                       | ed parties and                                                                         | key manage                                                                       | ement perso                                                                 | nnel is set o                                                       | out in                                  |
| IFRS7(25),(6)                               | (iii) Fair values of other final<br>Fair value for the following inverse<br>an active market (classified as<br>information).                                                                                 | estments was                                                                          | determined b                                                                           | y reference t                                                                    |                                                                             |                                                                     | ations in                               |
|                                             |                                                                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  |                                                                             | 2021                                                                | 2020                                    |
|                                             |                                                                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  | (                                                                           | CU'000                                                              | CU'000                                  |
|                                             | Debenture assets<br>Zero coupon bonds                                                                                                                                                                        |                                                                                       |                                                                                        |                                                                                  |                                                                             | 795<br>482                                                          | 767<br>433                              |
|                                             | Listed corporate bonds                                                                                                                                                                                       |                                                                                       |                                                                                        |                                                                                  |                                                                             | 150                                                                 | 433<br>100                              |
|                                             |                                                                                                                                                                                                              |                                                                                       |                                                                                        |                                                                                  |                                                                             | 150                                                                 | 100                                     |
| IFRS7(25),(29)(a)<br>IFRS13(97),(93)(b),(d) | Due to the short-term nature o<br>be the same as their fair value<br>not significantly different from t<br>personnel, which have a fair va<br>amount of CU551,000 (2020 –<br>The fair values were calculated | . For the majo<br>their carrying<br>alue of CU481<br>fair value of (<br>d based on ca | ority of the nor<br>amounts. An e<br>I,000 as at 31<br>CU424,000 ar<br>Ish flows disco | n-current rece<br>exception is t<br>December 2<br>nd carrying an<br>punted using | eivables, the<br>the loans to<br>2021, compa<br>mount of CU<br>a current le | fair values<br>key manag<br>red to a ca<br>480,000).<br>nding rate. | are also<br>ement<br>rrying<br>They are |
|                                             | classified as level 3 fair values<br>including counterparty credit ris                                                                                                                                       | sk (see note 7                                                                        | -                                                                                      | due to the inc                                                                   | clusion of un                                                               | observable                                                          | e inputs                                |
|                                             | <i>(iv)</i> Impairment and risk exp<br>Note 12(c) sets out information<br>credit risk.                                                                                                                       |                                                                                       | pairment of fir                                                                        | ancial asset                                                                     | s and the gr                                                                | oup's expo                                                          | sure to                                 |
| IFRS7(34)                                   | All of the financial assets at an<br>there is no exposure to foreign<br>investments will be held to mat                                                                                                      | currency risk                                                                         |                                                                                        |                                                                                  |                                                                             |                                                                     | result,                                 |

|                                            | 7(c) Financial assets at fair value through other comprehensive in                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ncome               |                |  |  |
|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------|--|--|
| IAS1(117)                                  | ( <i>i</i> ) Classification of financial assets at fair value through other comprehensive income <sup>2,3</sup><br>Financial assets at fair value through other comprehensive income (FVOCI) comprise:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                     |                |  |  |
| IFRS7(11A)(b),(21)<br>IFRS9(4.1.4),(5.7.5) | • Equity securities which are not held for trading and which the group initial recognition to recognise in this category. These are strategic considers this classification to be more relevant.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                     |                |  |  |
| IFRS9(4.1.2A)                              | <ul> <li>Debt securities where the contractual cash flows are solely principa<br/>objective of the group's business model is achieved both by collecti<br/>and selling financial assets.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                     |                |  |  |
| IFRS7(11A)(a),(c)                          | (ii) Equity investments at fair value through other comprehensive inc<br>Equity investments at FVOCI comprise the following individual investme                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                     |                |  |  |
|                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2021<br>CU'000      | 2020<br>CU'000 |  |  |
|                                            | Non-current assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                     |                |  |  |
|                                            | Listed securities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                     |                |  |  |
|                                            | Hardwood Ltd                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -                   | 1,900          |  |  |
|                                            | Furniture Suppliers Plc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 870                 | -              |  |  |
|                                            | Furniture Purchasers Inc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1,305               | 975            |  |  |
|                                            | Sleep Willow Plc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 653                 | 250            |  |  |
|                                            | Pine Oak Property Inc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1,286               | 1,001          |  |  |
|                                            | · · · · · · · · · · · · · · · · · · ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 4,114               | 4,126          |  |  |
|                                            | Unlisted securities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                     |                |  |  |
|                                            | Softwood Ltd                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 690                 | 1,072          |  |  |
|                                            | Mahogany Ltd                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 460                 | 550            |  |  |
|                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,150               | 1,622          |  |  |
|                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5,264               | 5,748          |  |  |
| IFRS7(21)<br>IFRS9(B5.7.1)                 | On disposal of these equity investments, any related balance within the reclassified to retained earnings. Note 25(o) sets out the remaining account of the remaining accou |                     |                |  |  |
|                                            | (iii) Disposal of equity investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                     |                |  |  |
| IFRS7(11B),(11A)(e)                        | Since 1 January 2021, the group has sold its shares in Hardwood Ltd as for cash. The shares sold had a fair value of CU2,275,000 and the group CU646,000, which had already been included in OCI. This gain has bee earnings, net of tax of CU194,000, see note 9(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | p realised a gain o | of             |  |  |
| IFRS9(7.2.1)                               | In the previous financial period, the group sold its investment in Super F no longer suited the group's investment strategy. The shares sold had a at the time of the sale and the group realised a loss of CU548,000, whic retained earnings, net of tax of CU164,000.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | fair value of CU2   | ,143,000       |  |  |
|                                            | (iv) Debt investments at fair value through other comprehensive incomp                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | me                  |                |  |  |
| IAS1(77)                                   | Debt investments at FVOCI comprise the following investments in listed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | and unlisted bone   | ds:            |  |  |
|                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2021<br>CU'000      | 2020<br>CU'000 |  |  |
|                                            | Non-current assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                     |                |  |  |
|                                            | Listed bonds                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 728                 | 650            |  |  |
|                                            | Unlisted debt securities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 790                 | 750            |  |  |
|                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 1,518               | 1,400          |  |  |
| IFRS9(5.7.10)                              | On disposal of these debt investments, any related balance within the F to other gains/(losses) within profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | VOCI reserve is r   | eclassified    |  |  |
| IAS24(18)                                  | The unlisted debt securities include CU250,000 (2020 – CU nil) of securate controlled by the ultimate parent entity, Lion AG.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | rities issued by en | tities that    |  |  |

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## 7(c) Financial assets at fair value through other comprehensive income

#### (v) Amounts recognised in profit or loss and other comprehensive income

During the year, the following gains/(losses) were recognised in profit or loss and other comprehensive income:

|                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2021<br>CU'000                                                 | 2020<br>CU'000                 |
|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------|
|                               | Gains/(losses) recognised in other comprehensive income (see note 9(c))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                |                                |
| IFRS7(20)(a)(vii)             | Related to equity investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 632                                                            | (1,230)                        |
| IFRS7(20)(a)(viii)            | Related to debt investments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 118                                                            | (228)                          |
|                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 750                                                            | (1,458)                        |
| IFRS7(11A)(d)                 | Dividends from equity investments held at FVOCI recognised in profit or loss in other income (see note 5(a))                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                |                                |
|                               | Related to investments derecognised during the period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 963                                                            | -                              |
|                               | Related to investments held at the end of the reporting period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 642                                                            | 800                            |
|                               | · · · · · · · · · · · · · · · · · · ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 1,605                                                          | 800                            |
|                               | (vi) Non-current assets pledged as security                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                |                                |
| IFRS7(14)                     | See note 24 for information on non-current assets pledged as security by the g                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | roup.                                                          |                                |
| IFRS13(93)                    | (vii) Fair value, impairment and risk exposure<br>Information about the methods and assumptions used in determining fair value<br>7(h), and information about the loss allowance recognised on debt investments<br>provided in note 12(c).                                                                                                                                                                                                                                                                                                                |                                                                |                                |
| IFRS7(34)                     | All of the financial assets at FVOCI are denominated in Oneland currency units the sensitivity of the assets to price and interest rate risk see note 12(b).                                                                                                                                                                                                                                                                                                                                                                                              | s. For an ana                                                  | alysis of                      |
| IFRS13(91)(a)<br>IAS1(125)    | (viii) Significant estimates <sup>2</sup><br>The fair value of financial instruments that are not traded in an active market is<br>valuation techniques. The group uses its judgement to select a variety of meth<br>assumptions that are mainly based on market conditions existing at the end of<br>period. For details of the key assumptions used and the impact of changes to<br>see note 7(h).                                                                                                                                                      | ods and ma<br>each report                                      | ke<br>ing                      |
| IFRS12(7),(9)(a)<br>IAS1(122) | (ix) Significant judgements <sup>2,10</sup><br>The directors have determined that they do not control a company called VALU<br>Limited even though VALUE IFRS PIc owns 100% of the issued capital of this<br>Trustee Limited is the trustee of the VALUE IFRS Employees' Superannuation<br>controlled entity of VALUE IFRS PIc because VALUE IFRS PIc is not exposed<br>variable returns from this entity and is not able to use its power over the entity<br>returns. The investment has a fair value of CU2 (2020 – CU2) and is included<br>securities. | entity. VALU<br>Fund. It is r<br>, and has no<br>to affect tho | JE IFRS<br>not a<br>pright, to |

|                               | 7(d) Financial assets at fair value through profit or loss                                                                                                           |                     |                |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------|
| IAS1(117)                     | ( <i>i</i> ) Classification of financial assets at fair value through profit or loss.<br>The group classifies the following financial assets at fair value through p |                     | ):             |
| IFRS9(4.1.2)<br>IFRS9(4.1.2A) | <ul> <li>debt investments that do not qualify for measurement at either amo<br/>FVOCI (see note 7(c))</li> </ul>                                                     | rtised cost (see no | te 7(b)) or    |
|                               | equity investments that are held for trading, and                                                                                                                    |                     |                |
| IFRS9(5.7.5)                  | • equity investments for which the entity has not elected to recognise through OCI.                                                                                  | fair value gains ar | d losses       |
| IAS1(77)<br>IFRS7(6),(31)     | Financial assets mandatorily measured at FVPL include the following:                                                                                                 |                     |                |
|                               |                                                                                                                                                                      | 2021<br>CU'000      | 2020<br>CU'000 |
|                               | Non-current assets                                                                                                                                                   | 4 4 9 9             |                |
| IAS1(77)                      | Unlisted preference shares <sup>5</sup>                                                                                                                              | 1,100               | 980            |
| IAS1(77)                      | Contingent consideration (see note 15(c))                                                                                                                            | 1,290               | -              |
|                               |                                                                                                                                                                      | 2,390               | 980            |
|                               | Current assets                                                                                                                                                       |                     |                |
| IAS1(77)                      | US listed equity securities                                                                                                                                          | 5,190               | 4,035          |
| IAS1(77)                      | Oneland listed equity securities                                                                                                                                     | 6,110               | 6,880          |
|                               |                                                                                                                                                                      | 11,300              | 10,915         |
|                               |                                                                                                                                                                      | 13,690              | 11,895         |
|                               | See note 25(o) for the remaining relevant accounting policies.                                                                                                       |                     |                |
|                               | (ii) Amounts recognised in profit or loss                                                                                                                            |                     |                |
| IFRS7(20)(a)(i)               | During the year, the following gains/(losses) were recognised in profit of                                                                                           | r loss:             |                |
|                               |                                                                                                                                                                      | 2021<br>CU'000      | 2020<br>CU'000 |
|                               | Fair value gains (losses) on equity investments at FVPL recognised in gains/(losses) (see note 5(b))                                                                 | 835                 | (690)          |
|                               | Fair value gains (losses) on debt instruments at FVPL recognised in ot gains/(losses) (see note 5(b))                                                                | her<br><b>120</b>   | 100            |
|                               | Fair value gain on contingent consideration recognised in profit from discontinued operations (see note 15(c))                                                       | 90                  | -              |
|                               | (iii) Risk exposure and fair value measurements                                                                                                                      |                     |                |
| IFRS7(31)<br>IFRS13(93)       | Information about the group's exposure to price risk is provided in note<br>the methods and assumptions used in determining fair value see note 7                    |                     | ion about      |

#### 7(e) Cash and cash equivalents 2021 2020 CU'000 CU'000 Current assets 750 600 Cash at bank and in hand 54,333 29,699 Deposits at call 55,083 30,299 Reconciliation to cash flow statement (i) The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows: 2021 2020 CU'000 CU'000

| IAS7(8) | Balances as above<br>Bank overdrafts (see note 7(g)) | 55,083<br>(2,650) | 30,299<br>(2,250) |
|---------|------------------------------------------------------|-------------------|-------------------|
|         | Balances per statement of cash flows                 | 52,433            | 28,049            |
|         |                                                      |                   |                   |

#### Classification as cash equivalents 2,3 (ii)

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours' notice with no loss of interest. See note 25(k) for the group's other accounting policies on cash and cash equivalents.

#### Restricted cash (iii)

IAS7(48)

IAS7(46)

IAS7(45)

IAS7(45)

IAS7(45)

The cash and cash equivalents disclosed above and in the statement of cash flows include CU7,314,000 which are held by VALUE IFRS Overseas Ltd. These deposits are subject to regulatory restrictions and are therefore not available for general use by the other entities within the group.

#### Trade and other payables <sup>11,16</sup> 7(f)

|             |                                                  | 2021<br>CU'000 | 2020<br>CU'000 |
|-------------|--------------------------------------------------|----------------|----------------|
|             | Current liabilities                              |                | 00000          |
| IAS1(77)    | Trade payables                                   | 9,480          | 7,801          |
| IAS1(77)    | Payables under supplier finance arrangement (ii) | 520            | 430            |
|             | Payroll tax and other statutory liabilities      | 1,570          | 1,207          |
| IFRS15(105) | Refund liabilities (i)                           | 490            | 235            |
| IAS1(77)    | Other payables                                   | 3,700          | 2,050          |
|             |                                                  | 15,760         | 11,723         |

Trade payables are unsecured and are usually paid within 30 days of recognition.

IFRS7(29)(a) IFRS13(97),(93)(b),(d)

IAS1(117)

due to their short-term nature. 8-9

IFRS15(55),(B20)-(B27)

#### **Refund liabilities**

Where a customer has a right to return a product within a given period, the group recognises a refund liability for the amount of consideration received for which the entity does not expect to be entitled (CU221,000; 2020 - CU110,000). The group also recognises a right to the returned goods measured by reference to the former carrying amount of the goods (CU76,000 as at 31 December 2021 and CU38,000 as at 31 December 2020; see note 8(g)). The costs to recover the products are not material because the customers usually return them in a saleable condition.

The carrying amounts of trade and other payables are considered to be the same as their fair values,

Refund liabilities are further recognised for volume discounts payable to wholesale customers (CU269,000; 2020 - CU125,000). Note 3(c) has further explanations about both types of refund liabilities.

|                  | 7(f) Trade and other payables <sup>11,16</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| New illustration | (ii) Significant judgement - supplier finance arrangement <sup>6,7</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(117),(122)  | The group has agreed to support a strategic supplier with their cash flows by entering into a supplier finance arrangement. Under the arrangement, a bank acquires the rights to selected trade receivables from the supplier. Following this acquisition, the group will no longer be able to make earlier direct payments to the supplier and will not be able to offset any of the acquired payables against credit notes received from the supplier. However, the group has determined that the terms of the trade payable are otherwise substantially unchanged and that it is therefore appropriate to continue presenting the relevant amounts within trade and other payables in the balance sheet. |
|                  | For the purpose of the cash flow statement, management considers that the bank settles the invoices as a payment agent on behalf of the entity. The payments made by the bank are therefore presented as operating cash outflow and financing cash inflow. When the group subsequently pays the amount outstanding to the bank, this is presented as a financing cash outflow. As a consequence, the payables under supplier finance arrangements are included in the net debt reconciliation in note 10(c).                                                                                                                                                                                                |
| IAS1(41)         | The group has changed its presentation of the amounts relating to supplier finance arrangements in the current reporting period following an agenda decision issued by the IFRS Interpretations Committee in December 2020. In the previous annual report, amounts payable under supplier finance arrangements were not separately disclosed in note 7(f) and the payments to the bank were included in operating cash flows.                                                                                                                                                                                                                                                                               |
|                  | As a consequence of the reclassification of the cash flows, operating cash flows for the comparative period increased by CU 30,000 and financing cash flows decreased by the same amount. Note 10(c)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

# has been restated to include payables under supplier finance arrangements.

|          |                                      | 2021              |                           |                 |                   | 2020                      |                 |  |  |
|----------|--------------------------------------|-------------------|---------------------------|-----------------|-------------------|---------------------------|-----------------|--|--|
|          |                                      | Current<br>CU'000 | Non-<br>current<br>CU'000 | Total<br>CU'000 | Current<br>CU'000 | Non-<br>current<br>CU'000 | Total<br>CU'000 |  |  |
| IAS1(77) | Secured                              |                   |                           |                 |                   |                           |                 |  |  |
|          | Bank overdrafts                      | 2,650             | -                         | 2,650           | 2,250             | -                         | 2,250           |  |  |
|          | Bank loans (i)                       | 4,250             | 37,535                    | 41,785          | 2,865             | 45,500                    | 48,365          |  |  |
|          | Debentures (v)                       | -                 | -                         | -               | 2,000             | 2,000                     | 4,000           |  |  |
|          | Other loans                          | 450               | 8,580                     | 9,030           | 150               | 14,100                    | 14,250          |  |  |
|          | Total secured borrowings (i)         | 7,350             | 46,115                    | 53,465          | 7,265             | 61,600                    | 68,865          |  |  |
| IAS1(77) | Unsecured                            |                   |                           |                 |                   |                           |                 |  |  |
|          | Bills payable                        | 1,050             | -                         | 1,050           | 730               | -                         | 730             |  |  |
|          | Convertible notes (iii)              | -                 | 16,815                    | 16,815          | -                 | -                         | -               |  |  |
|          | Redeemable preference<br>shares (iv) | -                 | 11,000                    | 11,000          | -                 | 11,000                    | 11,000          |  |  |
|          | Loans from related parties *         |                   | 15,185                    | 15,185          | -                 | 4,000                     | 4,000           |  |  |
|          | Total unsecured borrowings           | 1,050             | 43,000                    | 44,050          | 730               | 15,000                    | 15,730          |  |  |
|          | Total borrowings                     | 8,400             | 89,115                    | 97,515          | 7,995             | 76,600                    | 84,595          |  |  |
|          |                                      |                   |                           |                 |                   |                           |                 |  |  |

## 7(g) Borrowings <sup>16</sup>

\* Further information relating to loans from related parties is set out in note 20.

|                                        | 7(g) Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                       |                                                                                                          |
|----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|
| IFRS7(7),(14)(b),(42D)                 | <ul> <li>(i) Secured liabilities and assets pledged as security</li> <li>Of the bank loans, CU3,100,000 relate to transferred receivables (see not<br/>bank loans and overdrafts are secured by first mortgages over the group<br/>including those classified as investment properties.</li> </ul>                                                                                                                                                                                                                                                                                                     | <mark>ote 7(a)(ii)</mark> ). The rem<br>'s freehold land and                                                                                                                                                                                                                          | naining<br>I buildings,                                                                                  |
|                                        | The debentures were secured by a floating charge over the assets of VA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | LUE IFRS Plc.                                                                                                                                                                                                                                                                         |                                                                                                          |
|                                        | Lease liabilities are effectively secured, as the rights to the leased assets statements revert to the lessor in the event of default.                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | s recognised in the f                                                                                                                                                                                                                                                                 | inancial                                                                                                 |
|                                        | The other loans are secured by a negative pledge that imposes certain of<br>that has received those loans. The negative pledge states that (subject to<br>subsidiary will not provide any other security over its assets, and will ens<br>ratios are met:                                                                                                                                                                                                                                                                                                                                              | o certain exceptions                                                                                                                                                                                                                                                                  | ) the                                                                                                    |
|                                        | • debt will not, at any time, exceed 50% of total tangible assets, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                       |                                                                                                          |
|                                        | <ul> <li>borrowing costs will not exceed 50% of earnings before borrowing co<br/>year period.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | osts and taxation for                                                                                                                                                                                                                                                                 | r each half-                                                                                             |
| IFRS7(14)(a)                           | The carrying amounts of financial and non-financial assets pledged as se current borrowings are disclosed in note 24.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ecurity for current ar                                                                                                                                                                                                                                                                | nd non-                                                                                                  |
| IAS1(135)(d)                           | <ul> <li>(ii) Compliance with loan covenants <sup>16</sup></li> <li>VALUE IFRS PIc has complied with the financial covenants of its borrow and 2020 reporting period, see note 13 for details.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                              | ing facilities during t                                                                                                                                                                                                                                                               | he 2021                                                                                                  |
| IFRS7(17)<br>IAS1(79)(a)(vii)          | <ul> <li>(iii) Convertible notes <sup>11</sup></li> <li>VALUE IFRS PIc issued 1,500,000 7% convertible notes for CU20 million notes are convertible into ordinary shares of the entity, at the option of the January 2025. The conversion rate is two shares for each note held, whi price per share at the date of the issue of the notes (CU6.10), but subject reconstructions of equity. The convertible notes are presented in the bala</li> </ul>                                                                                                                                                 | e holder, or repayat<br>ch is based on the n<br>t to adjustments for                                                                                                                                                                                                                  | ole on 23<br>narket                                                                                      |
|                                        | reconstructions of equity. The convertible notes are presented in the bala                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ance sneet as follow                                                                                                                                                                                                                                                                  | /S:                                                                                                      |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | ance sneet as follow<br>2021<br>CU'000                                                                                                                                                                                                                                                | 2020 2U'000                                                                                              |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2021<br>CU'000                                                                                                                                                                                                                                                                        | 2020                                                                                                     |
|                                        | Face value of notes issued                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2021                                                                                                                                                                                                                                                                                  | 2020                                                                                                     |
|                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2021<br>CU'000<br>20,000                                                                                                                                                                                                                                                              | 2020                                                                                                     |
|                                        | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500                                                                                                                                                                                                                                         | 2020                                                                                                     |
|                                        | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500<br>842                                                                                                                                                                                                                                  | 2020                                                                                                     |
|                                        | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))<br>Interest expense *<br>Interest paid                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500<br>842<br>(527)                                                                                                                                                                                                                         | 2020                                                                                                     |
|                                        | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500<br>842<br>(527)<br>16,815                                                                                                                                                                                                               | 2020                                                                                                     |
| IAS32(17),(18),(28),(29),<br>(AG31)(a) | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))<br>Interest expense *<br>Interest paid<br>Non-current liability                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500<br>842<br>(527)<br>16,815<br>omponent.<br>ing a market interes<br>sequently recognised<br>bonds. The remainded                                                                                                                          | 2020<br>CU'000<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |
|                                        | Face value of notes issued<br>Other equity securities – value of conversion rights (see note 9(b))<br>Interest expense *<br>Interest paid<br>Non-current liability<br>* Interest expense is calculated by applying the effective interest rate of 9.6% to the liability of<br>The initial fair value of the liability portion of the bond was determined us<br>an equivalent non-convertible bond at the issue date. The liability is subs<br>amortised cost basis until extinguished on conversion or maturity of the b<br>proceeds is allocated to the conversion option and recognised in sharehold | 2021<br>CU'000<br>20,000<br>(3,500)<br>16,500<br>842<br>(527)<br>16,815<br>omponent.<br>ing a market interes<br>sequently recognised<br>bonds. The remainded<br>olders' equity, net of<br>unulative redeemabl<br>31 December 2028<br>dividends at the rate<br>r, the dividends accord | 2020<br>CU'000<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |

|                                             | 7(g) Borrowings                                                                                                                                                                                                       |                                         |                                      |                              |                      |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|--------------------------------------|------------------------------|----------------------|
| IFRS7(7)<br>IFRS9(3.3.3)<br>IFRS7(20)(a)(v) | (v) Repurchase of debentures<br>During the reporting period, VALUE IFRS Plo<br>lump sum payment of CU1,605,000. The carr<br>was CU2,000,000 and costs incurred were C<br>CU355,000, which is included in finance inco | rying amount of th<br>U40,000, resultin | ne debentures a<br>g in a net gain o | t the time of t              | he payment           |
|                                             | <ul> <li>(vi) Set-off of assets and liabilities</li> <li>See note 23 for information about the group's</li> </ul>                                                                                                     | s offsetting arrang                     | jements.                             |                              |                      |
| IFRS7(25),(29)(a)                           | (vii) Fair value <sup>8-9</sup><br>For the majority of the borrowings, the fair va<br>amounts, since the interest payable on those<br>borrowings are of a short-term nature. Materi<br>borrowings:                    | borrowings is eit                       | her close to curr                    | ent market ra                | ates or the          |
|                                             |                                                                                                                                                                                                                       | 20                                      | 21                                   | 202                          | 0                    |
|                                             |                                                                                                                                                                                                                       | Carrying<br>amount<br>CU'000            | Fair value<br>CU'000                 | Carrying<br>amount<br>CU'000 | Fair value<br>CU'000 |
|                                             | Bank loans                                                                                                                                                                                                            | 41,320                                  | 40,456                               | 47,900                       | 48,950               |
|                                             | Convertible notes<br>Redeemable preference shares                                                                                                                                                                     | 16,815<br>11,000                        | 17,175<br>9,475                      | -<br>11,000                  | -<br>10,860          |
| IFRS13(97),(93)(b),(d)                      | The fair values of non-current borrowings are<br>borrowing rate. They are classified as level 3<br>to the use of unobservable inputs, including c                                                                     | fair values in the                      |                                      |                              |                      |
|                                             | (viii) Risk exposures                                                                                                                                                                                                 |                                         |                                      |                              |                      |
| IFRS7(31)                                   | Details of the group's exposure to risks arisin                                                                                                                                                                       | g from current ar                       | d non-current b                      | orrowings are                | e set out in         |

Details of the group's exposure to risks arising from current and non-current borrowings are set out in note 12.

### 7(h) Recognised fair value measurements <sup>12,13</sup>

### (i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standards. An explanation of each level follows underneath the table.

| Recurring fair value measurements<br>At 31 December 2021                  | Notes          | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | To<br>CU'O |
|---------------------------------------------------------------------------|----------------|-------------------|-------------------|-------------------|------------|
| Financial assets                                                          |                |                   |                   |                   |            |
| Financial assets at fair value through profit or loss (FVPL)              |                |                   |                   |                   |            |
| US listed equity securities                                               | 7(d)           | 5,190             | -                 | -                 | 5,1        |
| Oneland listed equity securities                                          | 7(d)           | 6,110             | -                 | -                 | 6,         |
| Preference shares – property sector                                       | 7(d)           | -                 | 1,100             | -                 | 1,         |
| Other (contingent consideration)                                          | 7(d)           | -                 | -                 | 1,290             | 1,2        |
| Hedging derivatives – interest rate swaps                                 | 12(a)          | -                 | 453               | -                 | 4          |
| Hedging derivatives – foreign currency options                            | 12(a)          | -                 | 1,709             | -                 | 1,         |
| Financial assets at fair value through other comprehensive income (FVOCI) |                |                   |                   |                   |            |
| Equity securities – property sector                                       | 7(c)           | 1,286             | -                 | -                 | 1,         |
| Equity securities – retail sector                                         | 7(c)           | 2,828             | -                 | -                 | 2,         |
| Equity securities – forestry sector                                       | 7(c)           | -                 | -                 | 1,150             | 1,         |
| Debentures – property sector                                              | 7(c)           | 378               |                   | -                 | ;          |
| Debentures – retail sector                                                | 7(c)           | 350               | 790               | -                 | 1,         |
| Total financial assets                                                    | _              | 16,142            | 4,052             | 2,440             | 22,        |
| Financial liabilities                                                     |                |                   |                   |                   |            |
| Hedging derivatives – foreign currency<br>forwards                        | 12(0)          |                   | 766               |                   |            |
|                                                                           | 12(a)<br>12(a) | -                 | 275               | -<br>335          |            |
| Trading derivatives                                                       | 12(a)          |                   |                   |                   |            |
| Total financial liabilities                                               | _              | -                 | 1,041             | 335               | 1,:        |

| IAS1 | (38) |
|------|------|
|------|------|

IFRS13(93)(b)

| Recurring fair value measurements<br>At 31 December 2020 | Notes | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|----------------------------------------------------------|-------|-------------------|-------------------|-------------------|-----------------|
| Financial assets                                         |       |                   |                   |                   |                 |
| Financial assets at FVPL                                 |       |                   |                   |                   |                 |
| US listed equity securities                              | 7(d)  | 4,035             | -                 | -                 | 4,035           |
| Oneland listed equity securities                         | 7(d)  | 6,880             | -                 | -                 | 6,880           |
| Preference shares – property sector                      | 7(d)  | -                 | 980               | -                 | 980             |
| Hedging derivatives – interest rate swaps                | 12(a) | -                 | 809               | -                 | 809             |
| Hedging derivatives – foreign currency options           | 12(a) | -                 | 1,320             | -                 | 1,320           |
| Financial assets at FVOCI                                |       |                   |                   |                   |                 |
| Equity securities – property sector                      | 7(c)  | 1,378             | -                 | -                 | 1,378           |
| Equity securities – retail sector                        | 7(c)  | 2,748             | -                 | -                 | 2,748           |
| Equity securities – forestry sector                      | 7(c)  | -                 | -                 | 1,622             | 1,622           |
| Debentures – property sector                             | 7(c)  | 300               | -                 | -                 | 300             |
| Debentures – retail sector                               | 7(c)  | 350               | 750               | -                 | 1,100           |
| Total financial assets                                   | _     | 15,691            | 3,859             | 1,622             | 21,172          |
| Financial liabilities                                    |       |                   |                   |                   |                 |
| Hedging derivatives – foreign currency<br>forwards       |       | -                 | 777               | -                 | 777             |
| Trading derivatives                                      | 12(a) | -                 | 621               | -                 | 621             |
| Total financial liabilities                              | -     | -                 | 1,398             |                   | 1,398           |

|                       | 7(h) Recognised fair value measurements                                                                                                                                                                                   |                                            |                                            |                                             |                 |  |  |  |  |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------------|---------------------------------------------|-----------------|--|--|--|--|
| IFRS13(93)(c)         | There were no transfers between levels 1 and 2<br>For transfers into and out of level 3 measurement                                                                                                                       |                                            |                                            | surements duri                              | ng the year.    |  |  |  |  |
| IFRS13(95)            | The group's policy is to recognise transfers into the reporting period.                                                                                                                                                   | and out of fai                             | ir value hierarc                           | hy levels as at                             | he end of       |  |  |  |  |
| IFRS13(76),(91)(a)    | <b>Level 1:</b> The fair value of financial instruments t derivatives, and equity securities) is based on que The quoted market price used for financial asset instruments are included in level 1.                       | uoted market                               | prices at the e                            | end of the repor                            | ing period.     |  |  |  |  |
| IFRS13(81),(91)(a)    | Level 2: The fair value of financial instruments to<br>counter derivatives) is determined using valuation<br>market data and rely as little as possible on entiti<br>fair value an instrument are observable, the instru- | on techniques<br>ty-specific es            | s that maximise<br>timates. If all s       | e the use of obs<br>ignificant inputs       | ervable         |  |  |  |  |
| IFRS13(86)            | Level 3: If one or more of the significant inputs is not based on observable market data, the instrum is included in level 3. This is the case for unlisted equity securities.                                            |                                            |                                            |                                             |                 |  |  |  |  |
|                       | (ii) Valuation techniques used to determine f                                                                                                                                                                             | air values                                 |                                            |                                             |                 |  |  |  |  |
| IFRS13(91)(a),(93)(d) | Specific valuation techniques used to value final                                                                                                                                                                         |                                            | ents include:                              |                                             |                 |  |  |  |  |
|                       |                                                                                                                                                                                                                           |                                            |                                            |                                             |                 |  |  |  |  |
|                       | <ul> <li>for interest rate swaps – the present value of<br/>yield curves</li> </ul>                                                                                                                                       |                                            |                                            |                                             | observable      |  |  |  |  |
|                       | <ul> <li>for foreign currency forwards – the present exchange rates at the balance sheet date</li> </ul>                                                                                                                  | value of futur                             | e cash flows b                             | ased on the for                             | ward            |  |  |  |  |
|                       | Ŭ                                                                                                                                                                                                                         | models (e a                                | Black-Schole                               | s model) and                                |                 |  |  |  |  |
|                       | <ul> <li>for foreign currency options – option pricing models (e.g. Black-Scholes model), and</li> <li>for other financial instruments – discounted cash flow analysis.</li> </ul>                                        |                                            |                                            |                                             |                 |  |  |  |  |
| IFRS13(93)(b)         | All of the resulting fair value estimates are include<br>contingent consideration receivable and certain<br>determined based on present values and the dis<br>own credit risk.                                            | derivative con<br>scount rates u           | ntracts, where<br>used were adju           | the fair values l<br>isted for counte       | nave been       |  |  |  |  |
| IFRS13(93)(e)         | <ul> <li>(iii) Fair value measurements using significar</li> <li>The following table presents the changes in leve<br/>and 31 December 2020:</li> </ul>                                                                    |                                            |                                            |                                             | er 2021         |  |  |  |  |
|                       |                                                                                                                                                                                                                           | Unlisted<br>equity<br>securities<br>CU'000 | Contingent<br>conside-<br>ration<br>CU'000 | Trading<br>derivatives<br>at FVPL<br>CU'000 | Total<br>CU'000 |  |  |  |  |
|                       | Opening balance 1 January 2020                                                                                                                                                                                            | 1,322                                      | _                                          |                                             | 1,322           |  |  |  |  |
|                       | Gains recognised in other comprehensive                                                                                                                                                                                   | 300                                        |                                            |                                             | 300             |  |  |  |  |
|                       | income<br>Closing balance 31 December 2020                                                                                                                                                                                |                                            |                                            |                                             |                 |  |  |  |  |
|                       | -                                                                                                                                                                                                                         | 1,622                                      |                                            | -                                           | 1,622           |  |  |  |  |
|                       | Transfer from level 2                                                                                                                                                                                                     | -                                          | -                                          | (365)                                       | (365)           |  |  |  |  |
|                       | Acquisitions<br>Disposals                                                                                                                                                                                                 | -                                          | 1,200                                      | -                                           | 1,200           |  |  |  |  |
|                       | (Losses) recognised in other comprehensive                                                                                                                                                                                | (200)                                      | -                                          | -                                           | (200)           |  |  |  |  |
|                       | income                                                                                                                                                                                                                    | (272)                                      | -                                          | -                                           | (272)           |  |  |  |  |
|                       | Gains recognised in discontinued operations *                                                                                                                                                                             | -                                          | 90                                         | -                                           | 90              |  |  |  |  |
|                       | Gains/(losses) recognised in other income *                                                                                                                                                                               | -                                          |                                            | 30                                          | 30              |  |  |  |  |
|                       | Closing balance 31 December 2021                                                                                                                                                                                          | 1,150                                      | 1,290                                      | (335)                                       | 00              |  |  |  |  |
| IFRS13(93)(f)         |                                                                                                                                                                                                                           |                                            |                                            |                                             | 2,105           |  |  |  |  |
|                       | * includes unrealised gains or (losses) recognised in<br>profit or loss attributable to balances held at the end of<br>the reporting period. <sup>14</sup>                                                                |                                            |                                            |                                             |                 |  |  |  |  |
|                       | profit or loss attributable to balances held at the end of                                                                                                                                                                |                                            | 90                                         | 15                                          |                 |  |  |  |  |

#### 7(h) Recognised fair value measurements

#### (iv) Transfers between levels 2 and 3

In 2021 the group transferred a hedging foreign currency forward from level 2 into level 3 as the counterparty for the derivative encountered significant financial difficulties. This resulted in a significant increase to the discount rate, which is not based on observable inputs, as it reflects credit risk specific to the counterparty. Credit risk was not considered to be a significant input factor in previous years.

#### (v) Valuation inputs and relationships to fair value

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IFRS13(93)(d),(99)
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IFRS13(91)(a),(93)(d), (h)(i),(ii),(99)

IFRS13(93)(d)

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements (see (ii) above for the valuation techniques adopted):

|                                  | Fair va                  | lue at                   |                                                             | Range of input                       | ts (probability-                       |                                                                                                                                                                                                                                                                                                                                                                                          |
|----------------------------------|--------------------------|--------------------------|-------------------------------------------------------------|--------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Description                      | 31 Dec<br>2021<br>CU'000 | 31 Dec<br>2020<br>CU'000 | Un-<br>observable<br>inputs *                               | weighted<br>2021                     | average)<br>2020                       | Relationship of unobservable inputs<br>to fair value                                                                                                                                                                                                                                                                                                                                     |
| Unlisted<br>equity<br>securities | 1,150                    | 1,622                    | Earnings<br>growth factor<br>Risk-adjusted<br>discount rate | 2.5%–3.5%<br>(3%)<br>9%–11%<br>(10%) | 2%–3%<br>(2.7%)<br>9.5%–11%<br>(10.2%) | Increased earnings growth factor (+50<br>basis points (bps)) and lower discount<br>rate (-100 bps) would increase FV by<br>CU70,000; lower growth factor (-50<br>bps) and higher discount rate (+100<br>bps) would decrease FV by CU80,000.<br>2020: increasing/decreasing the growth<br>factor and the discount rate by +/-<br>50bps and 100 bps respectively would<br>change the FV by |
| Trading<br>derivatives           | (335)                    | (365)                    | Credit default<br>rate                                      | 25%                                  | 30%                                    | +CU55,000/-CU65,000<br>A shift of the credit default rate by +/-<br>5% results in a change in FV of<br>CU30,000 (2020: change in default rate<br>by +/- 6% changed FV by CU33,000)                                                                                                                                                                                                       |
| Contingent conside-ration        | 1,290                    | n/a                      | Risk-adjusted<br>discount rate<br>Expected<br>cash inflows  | 14%<br>CU2,150,000–<br>CU2,570,000   | n/a<br>n/a                             | A change in the discount rate by 100<br>bps would increase/decrease the FV by<br>CU40,000<br>If expected cash flows were 10%<br>higher or lower, the FV would                                                                                                                                                                                                                            |

IFRS13(93)(h)(i)

IFRS13(93)(g)

\* There were no significant inter-relationships between unobservable inputs that materially affect fair values.

#### (vi) Valuation processes

The finance department of the group includes a team that performs the valuations of non-property items required for financial reporting purposes, including level 3 fair values. This team reports directly to the chief financial officer (CFO) and the audit committee (AC). Discussions of valuation processes and results are held between the CFO, AC and the valuation team at least once every six months, in line with the group's half-yearly reporting periods.

The main level 3 inputs used by the group are derived and evaluated as follows:

- Discount rates for financial assets and financial liabilities are determined using a capital asset
  pricing model to calculate a pre-tax rate that reflects current market assessments of the time
  value of money and the risk specific to the asset.
- Risk adjustments specific to the counterparties (including assumptions about credit default rates) are derived from credit risk gradings determined by VALUE IFRS Plc's internal credit risk management group.
- Earnings growth factors for unlisted equity securities are estimated based on market information for similar types of companies.
- Contingent consideration expected cash inflows are estimated based on the terms of the sale contract (see note 15) and the entity's knowledge of the business and how the current economic environment is likely to impact it.

Changes in level 2 and level 3 fair values are analysed at the end of each reporting period during the half-yearly valuation discussion between the CFO, AC and the valuation team. As part of this discussion the team presents a report that explains the reason for the fair value movements.

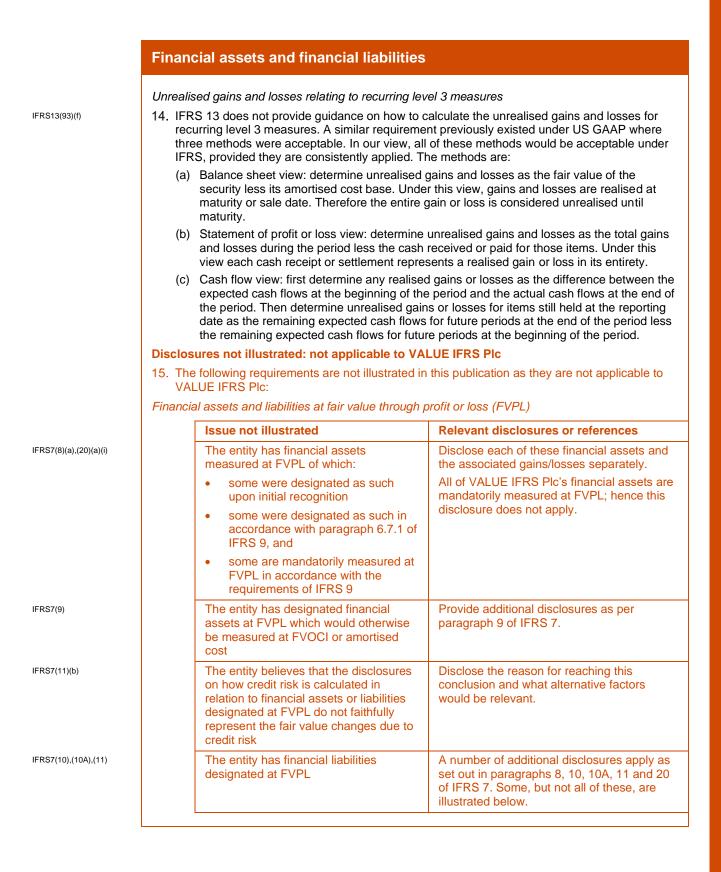
| Fi | nancial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Di | sclosing financial assets and financial liabilities in one note                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1. | Users of financial reports have indicated that they would like to be able to quickly access all of the information about the entity's financial assets and liabilities in one location in the financial report. We have therefore structured our notes such that financial items and non-financial items are discussed separately. However, this is not a mandatory requirement in the accounting standards.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Ac | counting policies, estimates and judgements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 2. | As explained on page 28, in our view it is helpful for readers of the financial report if information about accounting policies that are specific to the entity and about significant estimates and judgements is disclosed with the relevant line items, rather than in separate notes. However, this format is also not mandatory.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 3. | For general commentary regarding the disclosures of accounting policies see note 25.<br>Commentary about the disclosure of significant estimates and judgements is provided in note 11.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Sc | ope of accounting standard for disclosure of financial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 4. | IFRS 7 does not apply to the following items as they are not financial instruments as defined in paragraph 11 of IAS 32:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|    | (a) prepayments made (right to receive future good or service, not cash or a financial asset)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|    | <ul> <li>(b) tax receivables and payables and similar items (statutory rights or obligations, not<br/>contractual), or</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|    | (c) contract liabilities (obligation to deliver good or service, not cash or financial asset).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|    | While contract assets are also not financial assets, they are explicitly included in the scope of IFRS 7 for the purpose of the credit risk disclosures. Liabilities for sales returns and volume discounts (see note 7(f)) may be considered financial liabilities on the basis that they require payments to the customer. However, they should be excluded from financial liabilities if the arrangement is executory. VALUE IFRS PIc determined this to be the case.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| CI | assification of preference shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 5. | the instrument not to meet the definition of an equity instrument. If such shares meet the definition of equity, the entity may elect to carry them at FVOCI without recycling to profit or loss if not held for trading. If they do not, they must be further analysed to determine the underlying business model and whether the contractual cash flows are solely payments of principal and interest. VALUE IFRS Plc undertook this analysis and concluded that the preference shares should be held at fair value through profit or loss, as the shares do not meet the definition of equity and their cash flows relating to interest payments can be deferred and such deferral does not result in interest accruing on the deferred amount (such that the contractual cash flows are not solely payments of principal and interest). Where the classification involves significant judgement and the relevant amounts are material, the entity should consider disclosing the rationale for classifying such shares as debt instruments. |
| Su | Ipplier finance arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 6. | In recent years, there has been an increased use of supplier financing (or reverse factoring) arrangements. In December 2020, the IFRS IC issued an agenda decision covering several financial reporting considerations relating to supplier financing arrangements. These arrangements could have wide-ranging impacts on working capital, covenant ratios, net debt and other disclosures, as well as cash flow presentation. As such, transparency for such arrangements is key.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 7. | Reverse factoring and supplier finance arrangements might be structured in a variety of ways. The illustrative disclosures in note 7(f) assume a fact pattern which does not result in an extinguishment of the original liability to the supplier. However, this may not always be the case. For example, where the original liability to the supplier is extinguished, the new liability to the bank would typically be presented as bank financing or under another suitable heading rather than 'trade and other payables'. For further guidance see our practical guide <i>Financial reporting considerations for supplier finance arrangements</i> on Viewpoint, which explains the issues to consider when determining the appropriate presentation and disclosure of such arrangements.                                                                                                                                                                                                                                                 |

IAS32(11)

IFRS7(5A)

IFRS9(4.1.2)(b), (B4.1.7)-(B4.1.26) IAS1(122)

|                  | Financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  | Fair value disclosures: financial instruments carried at other than fair value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS7(25),(29)   | <ol> <li>An entity shall disclose the fair value for each class of financial assets and financial liabilities in<br/>a way that permits it to be compared with its carrying amount. However, fair values do not<br/>need to be disclosed for the following:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                  | <ul> <li>(a) where the carrying amount is a reasonable approximation of fair value (e.g. for cash,<br/>short-term trade receivables and payables)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                  | (b) a contract containing a discretionary participation feature (as described in IFRS 4<br>Insurance Contracts) where the fair value of that feature cannot be measured reliably, or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                  | (c) for lease liabilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                  | Guidance on what are appropriate classes of financial assets and liabilities is given in paragraph 6 of IFRS 7, see commentary paragraph 1 to note 12.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                  | Carrying amounts are a reasonable approximation of fair value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                  | 9. A statement that the carrying amount of financial assets or financial liabilities is a reasonable approximation of their fair value should only be made if it can be substantiated. That is, entities must have made a formal assessment of the carrying amounts of their financial assets and liabilities in comparison to their fair values and documented this assessment. If the fair values are not a reasonable approximation of the carrying amounts, the fair values must be disclosed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                  | Holding more than 50% of voting rights without control                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS12(7),(9)(a) | 10. IFRS 12 <i>Disclosure of Interests in Other Entities</i> requires disclosure of the reasons why the ownership, directly or indirectly through subsidiaries, of more than half of the voting or potential voting power of an investee does not constitute control. We have used the example of a corporate trustee for one of the group's pension plans to illustrate this requirement. While the shares in these trustee companies are commonly held by the employer sponsor of the plan, the trustee company will not usually be controlled by the employer sponsor under the principles in IFRS 10, as the employer will not have the power to direct the relevant activities of the trustee company and will not be exposed, or have rights, to variable returns. However, in many cases, these types of entities will not be significant to the group's financial position and performance. Where this is the case, disclosure would not be necessary because of materiality. |
|                  | Financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                  | Terms and conditions of financial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS7(7),(31)    | 11. Entities shall disclose sufficient information that enables users of its financial statements to evaluate the significance of financial instruments for its financial position and performance, and the nature and extent of risks arising from these financial instruments. However, the intention of IFRS 7 was to decrease the potentially voluminous disclosures that were required by IAS 32 and replace them with shorter but more meaningful information. Under normal circumstances, entities will therefore not need to disclose the significant terms and conditions for each of their major borrowings. Having said that, if an entity has a borrowing (or other financial instrument) with unusual terms and conditions, it should provide sufficient information to enable users to assess the nature and extent of risks associated with these instruments.                                                                                                         |
|                  | Fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                  | Classes of assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS13(94)       | 12. The disclosures in IFRS 13 must be made separately for each class of assets and liabilities.<br>Entities shall determine appropriate classes of assets and liabilities by considering:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                  | (a) the nature, characteristics and risks of the asset or liability, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                  | (b) the level of the fair value hierarchy within which the fair value measurement is<br>categorised.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IFRS13(94)       | 13. A class of assets and liabilities will often require greater disaggregation than the line items presented in the balance sheet. The number of classes may also need to be greater for fair value measurements categorised within level 3 of the hierarchy, as those measurements have a greater degree of uncertainty and subjectivity. Entities shall disclose sufficient information to allow a reconciliation back to the line items disclosed in the balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |



| Fin                | ancial assets and financial liabilities                                                                                                                                                          |                                                                                                                                                                                                                                   |
|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fina               | ancial assets at fair value through other compreh                                                                                                                                                | ensive income (FVOCI)                                                                                                                                                                                                             |
|                    | Issue not illustrated                                                                                                                                                                            | Relevant disclosures or references                                                                                                                                                                                                |
| IFRS7(20)(a)(viii) | A gain or loss recognised on disposal of debt instruments held at FVOCI                                                                                                                          | <ul> <li>Show separately:</li> <li>the amount of gain or loss recognised in other comprehensive income during the period, and</li> </ul>                                                                                          |
|                    |                                                                                                                                                                                                  | <ul> <li>the amount reclassified upon<br/>derecognition from accumulated other<br/>comprehensive income to profit or loss<br/>for the period.</li> </ul>                                                                          |
| Fina               | ancial assets and liabilities at amortised cost                                                                                                                                                  |                                                                                                                                                                                                                                   |
|                    | Issue not illustrated                                                                                                                                                                            | Relevant disclosures or references                                                                                                                                                                                                |
| IFRS7(20A)         | Disposal of financial assets at amortised cost                                                                                                                                                   | Disclose an analysis of the gain or loss<br>recognised and the reasons for<br>derecognising the financial assets.                                                                                                                 |
| IFRS7(42N)         | Disclosure in future periods for financial<br>assets held at fair value reclassified to<br>be held at amortised cost, where the<br>new carrying amount is deemed to be<br>the current fair value | Disclose the effective interest rate<br>determined at the date of reclassification and<br>the interest revenue or expense recognised,<br>in each period, until the financial asset is<br>derecognised.                            |
| Oth                | er financial instrument disclosures                                                                                                                                                              |                                                                                                                                                                                                                                   |
|                    | Issue not illustrated                                                                                                                                                                            | Relevant disclosures or references                                                                                                                                                                                                |
| IFRS7(18),(19)     | Defaults and breaches in relation to financial liabilities                                                                                                                                       | Disclose details of defaults (see the illustrative example below).                                                                                                                                                                |
| IFRS7(28)          | Fair value determined using valuation<br>techniques – gain or loss on initial<br>recognition                                                                                                     | Disclose the accounting policy for<br>recognising the difference in profit or loss,<br>the aggregate difference yet to be<br>recognised, and why the transaction price<br>was not the best evidence of fair value.                |
| IFRS7(20)(c)       | Fee income and expense on financial assets and liabilities that are not at FVPL                                                                                                                  | Disclose amount, if material.                                                                                                                                                                                                     |
| IFRS7(42D)         | Transferred financial assets not derecognised in their entirety                                                                                                                                  | Provide additional disclosures where the<br>entity has recognised the assets only to the<br>extent of its continuing involvement and<br>where the counterparty to the liabilities has<br>recourse only to the transferred assets. |
| IFRS7(42E)-(42H)   | Transferred assets that are<br>derecognised in their entirety but where<br>the entity has continuing involvement                                                                                 | Various disclosures, see paragraphs 42E–<br>42H of IFRS 7 for details.                                                                                                                                                            |
| IFRS7(12B)-(12D)   | Reclassifications of financial assets<br>from one measurement category to<br>another made in accordance with<br>paragraph 4.4.1 of IFRS 9                                                        | Various disclosures, see paragraphs 12B–<br>12D of IFRS 7 for details.                                                                                                                                                            |

|               | Financial assets and financial liabilities                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
|               | Fair value disclosures                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|               | Issue not illustrated                                                                                                                                                                                                    | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |
| 7(29)(c),(30) | Fair values are not disclosed for<br>financial liability contracts with<br>discretionary participation features                                                                                                          | Disclose information to help users make th<br>own judgements about the extent of possil<br>differences between the carrying amount<br>and the fair value.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |
| 13(96)        | Financial assets and financial liabilities<br>with offsetting positions in market risk or<br>counterparty credit risk                                                                                                    | Disclose the fact that the exception in paragraph 48 of IFRS 13 is applied.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |
| 13(98)        | Financial liabilities with inseparable third-party credit enhancements                                                                                                                                                   | Disclose the existence of that enhanceme<br>and whether it is reflected in the fair value<br>measurement of the liability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |
|               | 16. The following illustrative disclosures may be use                                                                                                                                                                    | ful where relevant to an entity:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
|               | Put option arrangements                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|               | <ul> <li>(a) Entities that have put option arrangements s<br/>these, as the individual terms and condition<br/>illustrative policy could read as follows (but<br/>specific arrangements):</li> </ul>                     | s (and hence the accounting) may vary. An                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |
| 2(11),(23)    | the holder to put their shares in the sub<br>specified dates over a five-year period.<br>the option on exercise is initially recogr<br>amount within borrowings with a corres<br>to equity is recognised separately as w | The group has written put options over the equity of its XYZ subsidiary which permit<br>the holder to put their shares in the subsidiary back to the group at their fair value or<br>specified dates over a five-year period. The amount that may become payable unde<br>the option on exercise is initially recognised at the present value of the redemption<br>amount within borrowings with a corresponding charge directly to equity. The charge<br>to equity is recognised separately as written put options over non-controlling<br>interests, adjacent to non-controlling interests in the net assets of consolidated<br>subsidiaries. |  |  |
|               | amount that is payable at the date at w                                                                                                                                                                                  | rough finance charges up to the redemption<br>hich the option first becomes exercisable. Ir<br>rcised, the liability is derecognised with a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |

|                         | Financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                            |                                                                                 |                                               |  |  |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------------|--|--|
|                         | Financial liabilities designated at FVPL                                                                                                                                                                                                                                                                                                                                                              |                                                                                 |                                               |  |  |
| FRS7(B5)(a)             | <ul> <li>(b) Entities that have designated financial assets or financial liabilities as at fair value through profit or loss must disclose the nature of the relevant assets and liabilities and provide additional information in relation to the designation. This could read along the following lines:</li> </ul>                                                                                 |                                                                                 |                                               |  |  |
| -RS7(21)<br>-RS9(4.3.5) | The group has convertible debentures which are classified<br>because they were issued in a currency other than the func<br>company. As the instrument contains an embedded derivat<br>designated as at fair value through profit or loss on initial re<br>embedded conversion feature is not separated. All transact<br>financial instruments designated as at fair value through pro<br>as incurred. | tional currency of<br>ive, it has been<br>cognition and as<br>ion costs related | of the<br>s such the<br>I to                  |  |  |
| FRS9(5.7.7)             | The component of fair value changes relating to the compa<br>recognised in other comprehensive income. Amounts recor<br>credit risk are not subject to recycling in profit or loss, but a<br>earnings when realised. Fair value changes relating to mar<br>profit or loss.                                                                                                                            | ded in OCI relat                                                                | ed to<br>retained                             |  |  |
|                         |                                                                                                                                                                                                                                                                                                                                                                                                       | 2021<br>CU'000                                                                  | 2020<br>CU'000                                |  |  |
|                         | Carrying amount                                                                                                                                                                                                                                                                                                                                                                                       | 104,715                                                                         | 88,863                                        |  |  |
|                         | Includes:                                                                                                                                                                                                                                                                                                                                                                                             | ,                                                                               | 00,000                                        |  |  |
| FRS7(10)(a)             | Cumulative change in fair value of convertible<br>debentures attributable to changes in credit risk,<br>recognised in the FVOCI reserve                                                                                                                                                                                                                                                               | 005                                                                             | 04                                            |  |  |
|                         | Amount the company is contractually obligated to pay to holders of the convertible debentures at maturity                                                                                                                                                                                                                                                                                             | 225<br>102,620                                                                  | 21<br>87,08                                   |  |  |
| FRS7(10)(b)             | Difference between carrying amount and the amount<br>the company is contractually obligated to pay to<br>holders of convertible debentures at maturity                                                                                                                                                                                                                                                | 2,095                                                                           | 1,77                                          |  |  |
| FRS7(11)(a)             | The company determines the amount of fair value changes<br>credit risk by first determining the changes due to market co<br>market risk, and then deducting those changes from the tot<br>the convertible debentures. Market conditions which give ris<br>changes in the benchmark interest rate. Fair value movement<br>option embedded derivative are included in the assessment<br>changes.        | onditions which<br>al change in fair<br>se to market risk<br>ents on the conv   | give rise to<br>value of<br>include<br>ersion |  |  |
| FRS7(11)(b)             | The company believes that this approach most faithfully rep<br>change in fair value due to the company's own credit risk, a<br>contributing to the fair value of the convertible debentures of<br>benchmark interest rate are not deemed to be significant.                                                                                                                                           | is the changes i                                                                | n factors                                     |  |  |
|                         | Defaults and breaches in relation to financial liabilities                                                                                                                                                                                                                                                                                                                                            |                                                                                 |                                               |  |  |
| RS7(18)                 | (c) Example disclosures for a default in relation to a borrowing coul                                                                                                                                                                                                                                                                                                                                 | d read as follow                                                                | s:                                            |  |  |
|                         | In the third quarter, the group was overdue in paying interest<br>a carrying amount of CU2,000,000. The group experienced<br>cash because cash outflows in the second and third quarte<br>anticipated due to business expansions. As a result, interest<br>paid on the due date of 31 September 2021.                                                                                                 | a temporary sh<br>rs were higher tl                                             | ortage of nan                                 |  |  |
|                         | The company has since paid all outstanding amounts (incluand penalties for late payment) during the fourth quarter.                                                                                                                                                                                                                                                                                   | iding additional i                                                              | nterest                                       |  |  |
|                         | Management expects that the company will be able to mee                                                                                                                                                                                                                                                                                                                                               | t all contractual                                                               | 1.0.0                                         |  |  |

# Non-financial assets and liabilities 1,33-34

#### Not mandatory

8

This note provides information about the group's non-financial assets and liabilities, including:

- specific information about each type of non-financial asset and non-financial liability
- property, plant and equipment (note 8(a)) -
- leases (note 8(b)) \_
- investment properties (note 8(c)) \_
- intangible assets (note 8(d)) \_
- deferred tax balances (note 8(e))
- inventories (note 8(f))
- other assets, including assets classified as held for sale (note 8(g)) \_
- employee benefit obligations (note 8(h)) \_
- provisions (note 8(i)) \_
- accounting policies
- information about determining the fair value of the assets and liabilities, including judgements and estimation uncertainty involved (note 8(j)).

#### Property, plant and equipment <sup>4,5</sup> 8(a)

|                                      | Non-current                                               | Freehold<br>land<br>CU'000 | Buildings<br>CU'000 | Furniture,<br>fittings and<br>equipment<br>CU'000 | Machinery<br>and vehicles<br>CU'000 | Assets under<br>construction<br>CU'000 | Total<br>CU'000 |
|--------------------------------------|-----------------------------------------------------------|----------------------------|---------------------|---------------------------------------------------|-------------------------------------|----------------------------------------|-----------------|
|                                      | At 1 January 2020 (Restated, see not                      | te 11(b))                  |                     |                                                   |                                     |                                        |                 |
| IAS16(73)(d)                         | Cost or fair value                                        | 11,350                     | 28,050              | 27,510                                            | 70,860                              | -                                      | 137,770         |
| IAS16(73)(d)                         | Accumulated depreciation                                  | -                          | -                   | (7,600)                                           | (37,025)                            | -                                      | (44,625)        |
|                                      | Net book amount                                           | 11,350                     | 28,050              | 19,910                                            | 33,835                              |                                        | 93,145          |
|                                      | Year ended 31 December 2020                               |                            |                     |                                                   |                                     |                                        |                 |
| IAS16(73)(e)                         | Opening net book amount                                   | 11,350                     | 28,050              | 19,910                                            | 33,835                              | -                                      | 93,145          |
| IAS16(73)(e)(viii)                   | Exchange differences                                      | -                          | -                   | (43)                                              | (150)                               | -                                      | (193)           |
| IAS16(73)(e)(iv)                     | Revaluation surplus                                       | 2,700                      | 3,140               | -                                                 | -                                   | -                                      | 5,840           |
| IAS16(73)(e)(i),(74)(b)              | Additions                                                 | 2,874                      | 1,490               | 2,940                                             | 4,198                               | 3,100                                  | 14,602          |
| IAS16(73)(e)(ii)                     | Assets classified as held for sale                        | _,                         | .,                  | _,• • •                                           | .,                                  | -,                                     | ,               |
| IFRS5(38)                            | and other disposals                                       | (424)                      | -                   | (525)                                             | (2,215)                             | -                                      | (3,164)         |
| IAS16(73)(e)(vii)                    | Depreciation charge                                       |                            | (1,540)             | (2,030)                                           | (4,580)                             |                                        | (8,150)         |
| IAS16(73)(e)<br>IAS16(74)(b)         | Closing net book amount                                   | 16,500                     | 31,140              | 20,252                                            | 31,088                              | 3,100                                  | 102,080         |
|                                      | At 31 December 2020 (Restated, see                        | note 11(b))                |                     |                                                   |                                     |                                        |                 |
| IAS16(73)(d)                         | Cost or fair value                                        | 16,500                     | 31,140              | 29,882                                            | 72,693                              | 3,100                                  | 153,315         |
| IAS16(73)(d)                         | Accumulated depreciation                                  | -                          | -                   | (9,630)                                           | (41,605)                            |                                        | (51,235)        |
| IAS1(77)                             | Net book amount                                           | 16,500                     | 31,140              | 20,252                                            | 31,088                              | 3,100                                  | 102,080         |
|                                      | Year ended 31 December 2021                               |                            |                     |                                                   |                                     |                                        |                 |
| IAS1(77), IAS16(73)(e)               | Opening net book amount                                   | 16,500                     | 31,140              | 20,252                                            | 31,088                              | 3,100                                  | 102,080         |
| IAS16(73)(e)(viii)                   | Exchange differences                                      | -                          | -                   | (230)                                             | (570)                               | -                                      | (800)           |
| IAS16(73)(e)(iv)                     | Revaluation surplus                                       | 3,320                      | 3,923               | -                                                 | -                                   | -                                      | 7,243           |
| IAS16(73)(e)(iii)                    | Acquisition of subsidiary                                 | 800                        | 3,400               | 1,890                                             | 5,720                               | -                                      | 11,810          |
| IAS16(73)(e)(i),(74)(b)              | Additions                                                 | 2,500                      | 2,682               | 5,313                                             | 11,972                              | 3,450                                  | 25,917          |
| IAS16(73)(e)(ii)<br>IFRS5(38)        | Assets classified as held for sale<br>and other disposals | (550)                      | -                   | (5,985)                                           | (1,680)                             | -                                      | (8,215)         |
| IAS16(73)(e)(ix)                     | Transfers                                                 | -                          | -                   | 950                                               | 2,150                               | (3,100)                                | -               |
| IAS16(73)(e)(vii)                    | Depreciation charge                                       | -                          | (1,750)             | (2,340)                                           | (4,380)                             | -                                      | (8,470)         |
| IAS16(73)(e)(v)<br>IAS36(126)(a),(b) | Impairment loss (ii)                                      | -                          | (465)               | (30)                                              | (180)                               |                                        | (675)           |
| IAS16(73)(e)                         | Closing net book amount                                   | 22,570                     | 38,930              | 19,820                                            | 44,120                              | 3,450                                  | 128,890         |
|                                      | At 31 December 2021                                       |                            |                     |                                                   |                                     |                                        |                 |
| IAS16(73)(d)                         | Cost or fair value                                        | 22,570                     | 38,930              | 31,790                                            | 90,285                              | 3,450                                  | 187,025         |
| IAS16(73)(d)                         | Accumulated depreciation and<br>impairment                | -                          |                     | (11,970)                                          | (46,165)                            |                                        | (58,135)        |
| IAS1(77)<br>IAS16(74)(b)             | Net book amount                                           | 22,570                     | 38,930              | 19,820                                            | 44,120                              | 3,450                                  | 128,890         |

|                   | 8(a) Property, plant and equipme                                                    | nt <sup>4,5</sup>                                                                                                                                                |                     |
|-------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
|                   | (i) Non-current assets pledged as                                                   | security                                                                                                                                                         |                     |
|                   |                                                                                     | on-current assets pledged as security by the gro                                                                                                                 | up.                 |
|                   | (ii) Impairment loss and compens                                                    | ation                                                                                                                                                            |                     |
| IAS36(130)(a)     | The impairment loss relates to assets                                               | that were damaged by a fire – refer to note 4(b<br>ministrative expense in profit or loss, as there wa                                                           |                     |
| IAS16(74)(d)      |                                                                                     | ) was received by the group from an insurance on<br>the group of the fire and recognised as other in                                                             |                     |
| IAS1(117)         | (iii) Revaluation, depreciation met                                                 | hods and useful lives $2,3$                                                                                                                                      |                     |
| IAS16(73)(a)      | Land and buildings are recognised at external independent valuers, less su          | fair value based on periodic, but at least trienni<br>bsequent depreciation for buildings. A revaluation<br>lders' equity (note 9(c)). All other property, plant | on surplus is       |
| IAS16(50),(73)(b) |                                                                                     | traight-line method to allocate the cost or revalu                                                                                                               | ied amounts of the  |
| IAS16(73)(c)      | Buildings                                                                           | 25–40 years                                                                                                                                                      |                     |
|                   | Machinery                                                                           | 10–15 years                                                                                                                                                      |                     |
|                   | Vehicles                                                                            | 3–5 years                                                                                                                                                        |                     |
|                   | Furniture, fittings and equipment                                                   | 3–8 years                                                                                                                                                        |                     |
|                   | recognised at their fair value. These                                               | ude assets received in the form of free store fit of<br>assets and other leasehold improvements are do<br>term, unless the entity expects to use the asset       | epreciated over the |
|                   | See note 25(r) for the other accountin                                              | ng policies relevant to property, plant and equipr                                                                                                               | nent.               |
|                   | <i>(iv)</i> Significant estimates – valuat<br>Information about the valuation of la | ions of land and buildings <sup>2,3</sup><br>nd and buildings is provided in note 8(j) below.                                                                    |                     |
| IAS16(77)(e)      |                                                                                     | ave been recognised if land and buildings were<br>ated on the historical cost basis, the amounts we                                                              | ould be as follows: |
|                   |                                                                                     | 2021<br>CU'000                                                                                                                                                   | 2020<br>CU'000      |
|                   | Freehold land                                                                       |                                                                                                                                                                  |                     |
|                   | Cost                                                                                | 16,100                                                                                                                                                           | 13,350              |
|                   | Accumulated depreciation                                                            | <u> </u>                                                                                                                                                         | -                   |
|                   | Net book amount                                                                     | 16,100                                                                                                                                                           | 13,350              |
|                   | Buildings                                                                           |                                                                                                                                                                  |                     |
|                   | Cost                                                                                | 37,322                                                                                                                                                           | 27,790              |
|                   | Accumulated depreciation                                                            | (3,715)                                                                                                                                                          | (1,850)             |
|                   | Net book amount                                                                     | 33,607                                                                                                                                                           | 25,940              |
|                   |                                                                                     |                                                                                                                                                                  |                     |

## 8(b) Leases

This note provides information for leases where the group is a lessee. For leases where the group is a lessor, see note 8(c).

## (i) Amounts recognised in the balance sheet

IFRS16(54)

The balance sheet shows the following amounts relating to leases:

|               |                                    | Notes | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------|------------------------------------|-------|----------------|----------------|
| IFRS16(47)(a) | Right-of-use assets <sup>6,7</sup> |       |                |                |
| IFRS16(53)(j) | Buildings                          |       | 3,846          | 2,994          |
| IFRS16(53)(j) | Equipment                          |       | 4,678          | 5,264          |
| IFRS16(53)(j) | Vehicles                           |       | 1,232          | 1,250          |
| IFRS16(53)(j) | Others                             |       | -              | -              |
|               |                                    | _     | 9,756          | 9,508          |
| IFRS16(47)b)  | Lease liabilities                  |       |                |                |
|               | Current                            |       | 3,008          | 2,777          |
|               | Non-current                        | _     | 8,493          | 8,514          |
|               |                                    | _     | 11,501         | 11,291         |

IFRS16(53)(h)

IFRS16(54)

Additions to the right-of-use assets during the 2021 financial year were CU2,152,000 (2020 – CU3,000,000). <sup>6</sup>

### (ii) Amounts recognised in the statement of profit or loss

The statement of profit or loss shows the following amounts relating to leases:

|               |                                                                                                                                    | Notes | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------|------------------------------------------------------------------------------------------------------------------------------------|-------|----------------|----------------|
| IFRS16(53)(a) | Depreciation charge of right-of-use assets                                                                                         |       |                |                |
|               | Buildings                                                                                                                          |       | (348)          | (366)          |
|               | Equipment                                                                                                                          |       | (1,236)        | (681)          |
|               | Vehicles                                                                                                                           |       | (320)          | (153)          |
|               |                                                                                                                                    | 5(c)  | (1,904)        | (1,200)        |
| IFRS16(53)(b) | Interest expense (included in finance cost)                                                                                        | 5(d)  | (527)          | (505)          |
| IFRS16(53)(c) | Expense relating to short-term leases (included in cost of goods sold and administrative expenses)                                 | 5(c)  | (120)          | (98)           |
| IFRS16(53)(d) | Expense relating to leases of low-value assets that are not shown above as short-term leases (included in administrative expenses) | 5(c)  | (85)           | (69)           |
| IFRS16(53)(e) | Expense relating to variable lease payments not included in lease liabilities (included in administrative expenses)                | 5(c)  | (941)          | (750)          |

IFRS16(53)(g) The total cash outflow for leases in 2021 was CU3,615,000 (2020 – CU2,760,000).

IFRS16(60A)
 IFRS16(60A)
 IFRS16(60A)
 IEntities that have received rent concessions as a direct consequence of the COVID-19 pandemic and that have applied the practical expedient provided by the IASB in May 2020 and extended in March 2021, will need to disclose whether it was applied to all contracts or, if not applied to all (e.g. where there are contracts with different facts and circumstances), information about the nature of the contracts to which it has been applied, and the amount recognised in profit or loss.]

|                                   | 8(b) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(117)<br>Revised illustration | (iii) The group's leasing activities and how these are accounted for <sup>2,3,8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS16(59)(a),(c)                 | The group leases various offices, warehouses, retail stores, equipment and vehicles. Rental contracts are typically made for fixed periods of six months to eight years but may have extension options as described in (v) below.                                                                                                                                                                                                                                                                                                               |
| IFRS16(15)                        | Contracts may contain both lease and non-lease components. The group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the group is a lessee, it has elected not to separate lease and non-lease components for these as a single lease component.                                                                                                                                                                     |
|                                   | Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.                                                                                                                                                                                                                            |
| IFRS16(26)                        | The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.                                                                        |
| IAS1(112)(c)                      | To determine the incremental borrowing rate, the group: 8,9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                   | <ul> <li>where possible, uses recent third-party financing received by the individual lessee as a starting<br/>point, adjusted to reflect changes in financing conditions since third-party financing was received</li> </ul>                                                                                                                                                                                                                                                                                                                   |
|                                   | <ul> <li>uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases<br/>held by VALUE IFRS Retail Limited, which does not have recent third-party financing, and</li> </ul>                                                                                                                                                                                                                                                                                                                        |
|                                   | <ul> <li>makes adjustments specific to the lease, e.g. term, country, currency and security.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                   | If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the group entities use that rate as a starting point to determine the incremental borrowing rate.                                                                                                                                                                                                                                                           |
| IFRS16(38)                        | The group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.                                                                                                                                                                                                         |
| IFRS16(35)                        | Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. While the group revalues its land and buildings that are presented within property, plant and equipment, it has chosen not to do so for the right-of-use buildings held by the group.                                                                   |
| IFRS16(60)                        | Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option. Low-value assets comprise IT equipment and small items of office furniture.                                                                                                                                                                                     |
| Revised illustration              | See note 25(h) for the other accounting policies relevant to leases.                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                   | (iv) Variable lease payments <sup>8,33</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IFRS16(59)(b)(ï),(B49)            | Some property leases contain variable payment terms that are linked to sales generated from a store. For individual stores, up to 100% of lease payments are on the basis of variable payment terms with percentages ranging from 5% to 20% of sales. Variable payment terms are used for a variety of reasons, including minimising the fixed costs base for newly established stores. Variable lease payments that depend on sales are recognised in profit or loss in the period in which the condition that triggers those payments occurs. |
|                                   | A 10% increase in sales across all stores in the group with such variable lease contracts would increase total lease payments by approximately CU93,000 (2020 – CU75,000).                                                                                                                                                                                                                                                                                                                                                                      |
|                                   | (v) Extension and termination options <sup>8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS16(59)(b)(ii),(B50)           | Extension and termination options are included in a number of property and equipment leases across the group. These are used to maximise operational flexibility in terms of managing the assets used in the group's operations. The majority of extension and termination options held are exercisable only by the group and not by the respective lessor.                                                                                                                                                                                     |
|                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

|                                     | 8(b) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                       |                                                   |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| IFRS16(59)(b)(ii),(B50)             | Critical judgements in determining the lease term<br>In determining the lease term, management considers all facts a<br>economic incentive to exercise an extension option, or not exerc<br>options (or periods after termination options) are only included in<br>reasonably certain to be extended (or not terminated).                                                                                                                         | cise a termination option.                                                                                            | Extension                                         |
|                                     | For leases of warehouses, retail stores and equipment, the follo relevant:                                                                                                                                                                                                                                                                                                                                                                        | wing factors are normally                                                                                             | the most                                          |
|                                     | • If there are significant penalty payments to terminate (or no reasonably certain to extend (or not terminate).                                                                                                                                                                                                                                                                                                                                  | t extend), the group is typ                                                                                           | ically                                            |
|                                     | <ul> <li>If any leasehold improvements are expected to have a sign<br/>typically reasonably certain to extend (or not terminate).</li> </ul>                                                                                                                                                                                                                                                                                                      | ificant remaining value, th                                                                                           | e group is                                        |
|                                     | Otherwise, the group considers other factors including histor<br>and business disruption required to replace the leased asset                                                                                                                                                                                                                                                                                                                     |                                                                                                                       | the costs                                         |
|                                     | Most extension options in offices and vehicles leases have not a because the group could replace the assets without significant of                                                                                                                                                                                                                                                                                                                |                                                                                                                       |                                                   |
|                                     | As at 31 December 2021, potential future cash outflows of CU3, been included in the lease liability because it is not reasonably or extended (or not terminated) (2020 – CU3,570,000).                                                                                                                                                                                                                                                            |                                                                                                                       |                                                   |
| IFRS16(20)                          | The lease term is reassessed if an option is actually exercised (<br>becomes obliged to exercise (or not exercise) it. The assessmen<br>revised if a significant event or a significant change in circumsta<br>assessment, and that is within the control of the lessee. During the<br>effect of revising lease terms to reflect the effect of exercising ex-<br>an increase in recognised lease liabilities and right-of-use asset<br>CU57,000). | nt of reasonable certainty<br>nces occurs, which affect<br>the current financial year,<br>ktension and termination of | is only<br>s this<br>the financial<br>options was |
|                                     | (vi) Residual value guarantees <sup>8</sup>                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                       |                                                   |
| IFRS16(59)(b)(iii),<br>(B51)(a),(c) | To optimise lease costs during the contract period, the group son guarantees in relation to equipment leases.                                                                                                                                                                                                                                                                                                                                     | netimes provides residuai                                                                                             | value                                             |
|                                     | Estimating the amount payable under residual value guarantees                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                       |                                                   |
| IFRS16(59)(b)(iii),<br>(B51)(b),(d) | The group initially estimates and recognises amounts expected<br>guarantees as part of the lease liability. Typically the expected r<br>commencement is equal to or higher than the guaranteed amou<br>to pay anything under the guarantees.                                                                                                                                                                                                      | esidual value at lease<br>nt, and so the group does                                                                   | not expect                                        |
|                                     | At the end of each reporting period, the expected residual value residual values achieved on comparable assets and expectation December 2021, CU220,000 is expected to be payable and is in liabilities while CU350,000 (undiscounted) is not expected to be excluded from the lease liabilities (2020 – CU250,000 and CU30)                                                                                                                      | is about future prices. As<br>icluded in calculating the<br>payable and has hence b                                   | at 31<br>lease                                    |
|                                     | 8(c) Investment properties <sup>33</sup>                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                       |                                                   |
|                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2021                                                                                                                  | 2020                                              |
|                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                   | CU'000                                                                                                                | CU'000                                            |
|                                     | Non-current assets – at fair value                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                       |                                                   |
| IAS40(76)<br>IAS40(76)(a)           | Opening balance at 1 January                                                                                                                                                                                                                                                                                                                                                                                                                      | 10,050                                                                                                                | 8,205                                             |
| IAS40(76)(a)                        | Acquisitions<br>Capitalised subsequent expenditure                                                                                                                                                                                                                                                                                                                                                                                                | 1,900<br>-                                                                                                            | -<br>810                                          |
| IAS40(76)(c)                        | Classified as held for sale or disposals                                                                                                                                                                                                                                                                                                                                                                                                          | -                                                                                                                     | (112)                                             |
| IAS40(76)(d)                        | Net gain/(loss) from fair value adjustment                                                                                                                                                                                                                                                                                                                                                                                                        | 1,350                                                                                                                 | 1,397                                             |
| IAS40(76)(f)                        | Transfer (to)/from inventories and owner-occupied property                                                                                                                                                                                                                                                                                                                                                                                        | -                                                                                                                     | (250)                                             |
| IAS40(76)                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 13,300                                                                                                                | (250)<br>10,050                                   |

|                                  | 8(c) Investment properties                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                    |                                                      |
|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------|
| IAS40(75)(f)                     | (i) Amounts recognised in profit or loss for investment properties                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                    |                                                      |
|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2021                                                                                               | 2020                                                 |
|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                | CU'000                                                                                             | CU'000                                               |
| IAS40(75)(f)(i)<br>IFRS16(90)(b) | Rental income from operating leases                                                                                                                                                                                                                                                                                                                                                                                                            | 6,180                                                                                              | 5,165                                                |
| IAS40(75)(f)(ii)                 | Direct operating expenses from property that generated rental                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                    |                                                      |
|                                  | income                                                                                                                                                                                                                                                                                                                                                                                                                                         | (807)                                                                                              | (606)                                                |
| IAS40(75)(f)(iii)                | Direct operating expenses from property that did not generate<br>rental income                                                                                                                                                                                                                                                                                                                                                                 | (903)                                                                                              | (503)                                                |
| IAS40(75)(f)(iv)                 | Fair value gain recognised in other income                                                                                                                                                                                                                                                                                                                                                                                                     | 1,350                                                                                              | 1,397                                                |
|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                | -,                                                                                                 | .,                                                   |
| IAS1(117)                        | (ii) Measuring investment property at fair value                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                    |                                                      |
| IAS40(75)(a)                     | Investment properties, principally office buildings, are held for long-te<br>occupied by the group. They are carried at fair value. Changes in fair<br>loss as part of other income.                                                                                                                                                                                                                                                           |                                                                                                    |                                                      |
|                                  | (iii) Significant estimate – fair value of investment property                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                    |                                                      |
|                                  | Information about the valuation of investment properties is provided                                                                                                                                                                                                                                                                                                                                                                           | in note 8(j) below.                                                                                |                                                      |
| IAS40(75)(g)                     | <i>(iv)</i> Non-current assets pledged as security<br>See note 24 for information on non-current assets pledged as securit                                                                                                                                                                                                                                                                                                                     | y by the group.                                                                                    |                                                      |
| IAS40(75)(h)                     | (v) Contractual obligations                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                    |                                                      |
|                                  | Refer to note 18 for disclosure of contractual obligations to purchase property or for repairs, maintenance or enhancements.                                                                                                                                                                                                                                                                                                                   | , construct or develop                                                                             | o investment                                         |
| IFRS16(92)                       | (vi) Leasing arrangements                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                    |                                                      |
|                                  | The investment properties are leased to tenants under operating leased                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                    |                                                      |
| Revised illustration             | Lease income from operating leases where the group is a lessor is re<br>line basis over the lease term.                                                                                                                                                                                                                                                                                                                                        | ecognised in income                                                                                | on a straight-                                       |
|                                  | Lease payments for some contracts include CPI increases, but there<br>payments that depend on an index or rate. Where considered necess<br>group may obtain bank guarantees for the term of the lease. Althoug<br>in the residual value at the end of the current leases, the group typica<br>leases and therefore will not immediately realise any reduction in res<br>leases. Expectations about the future residual values are reflected in | sary to reduce credit<br>h the group is expose<br>ally enters into new o<br>idual value at the end | risk, the<br>ed to changes<br>perating<br>d of these |
| IFRS16(97)                       | Minimum lease payments receivable on leases of investment proper                                                                                                                                                                                                                                                                                                                                                                               | ies are as follows:                                                                                |                                                      |
|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2021<br>CU'000                                                                                     | 2020<br>CU'000                                       |
|                                  | Within 1 year                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4,265                                                                                              | 4,245                                                |
|                                  | Between 1 and 2 years                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,580                                                                                              | 2,520                                                |
|                                  | Between 2 and 3 years                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,490                                                                                              | 2,470                                                |
|                                  | Between 3 and 4 years                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,070                                                                                              | 2,050                                                |
|                                  | Between 4 and 5 years                                                                                                                                                                                                                                                                                                                                                                                                                          | 1,980                                                                                              | 2,010                                                |
|                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2 270                                                                                              | 2 550                                                |

COVID-19-related rent concessions <sup>12</sup>

Later than 5 years

[Lessors that have given material rent concessions to their tenants during the COVID-19 pandemic should consider disclosing the impact of the concessions and how they have accounted for them.]

2,370

15,755

2,550

15,845

# 8(d) Intangible assets <sup>33,34</sup>

|                                                                           | Non-current assets                                                                                                                                                                                                                  | Goodwill<br>CU'000                                                 | Patents,<br>trademarks and<br>other rights<br>CU'000                                         | Internally<br>generated<br>software *<br>CU'000                         | Customer<br>contracts<br>CU'000            | Total<br>CU'000.   |
|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------|--------------------|
| IFRS3(B67)(d)(i)                                                          | At 1 January 2020                                                                                                                                                                                                                   |                                                                    |                                                                                              |                                                                         |                                            |                    |
| IAS38(118)(c)                                                             | Cost                                                                                                                                                                                                                                | 9,700                                                              | 9,410                                                                                        | 2,255                                                                   | -                                          | 21,365             |
|                                                                           | Accumulated amortisation                                                                                                                                                                                                            | -                                                                  | (250)                                                                                        | (205)                                                                   | -                                          | (455)              |
|                                                                           | and impairment<br>Net book amount                                                                                                                                                                                                   | 9,700                                                              | 9,160                                                                                        | 2,050                                                                   | -                                          | 20,910             |
| IAS38(118)(e)                                                             | Year ended<br>31 December 2020                                                                                                                                                                                                      |                                                                    |                                                                                              |                                                                         |                                            |                    |
|                                                                           | Opening net book amount                                                                                                                                                                                                             | 9,700                                                              | 9,160                                                                                        | 2,050                                                                   | -                                          | 20,910             |
| IAS38(118)(e)(i)                                                          | Additions – internal<br>development                                                                                                                                                                                                 | -                                                                  | -                                                                                            | 720                                                                     | -                                          | 720                |
| IFRS3(B67)(d)(vi)<br>IAS38(118)(e)(vii)                                   | Exchange differences                                                                                                                                                                                                                | 45                                                                 | -                                                                                            | -                                                                       |                                            | 45                 |
| IAS38(118)(e)(vi)                                                         | Amortisation charge **                                                                                                                                                                                                              |                                                                    | (525)                                                                                        | (205)                                                                   | <u> </u>                                   | (730)              |
|                                                                           | Closing net book amount                                                                                                                                                                                                             | 9,745                                                              | 8,635                                                                                        | 2,565                                                                   | <u> </u>                                   | 20,945             |
| IFRS3(B67)(d)(viii)<br>IAS38(118)(c)                                      | At 31 December 2020                                                                                                                                                                                                                 |                                                                    |                                                                                              |                                                                         |                                            |                    |
|                                                                           | Cost                                                                                                                                                                                                                                | 9,745                                                              | 9,410                                                                                        | 2,975                                                                   | -                                          | 22,130             |
|                                                                           | Accumulated amortisation<br>and impairment                                                                                                                                                                                          | -                                                                  | (775)                                                                                        | (410)                                                                   | -                                          | (1,185)            |
| IAS1(77)                                                                  | Net book amount                                                                                                                                                                                                                     | 9,745                                                              | 8,635                                                                                        | 2,565                                                                   | -                                          | 20,945             |
|                                                                           |                                                                                                                                                                                                                                     |                                                                    |                                                                                              |                                                                         |                                            |                    |
| IFRS3(B67)(d)(i)<br>IAS38(118)(e)                                         | Year ended<br>31 December 2021                                                                                                                                                                                                      |                                                                    |                                                                                              |                                                                         |                                            |                    |
|                                                                           | Opening net book amount                                                                                                                                                                                                             | 9,745                                                              | 8,635                                                                                        | 2,565                                                                   | -                                          | 20,945             |
| IAS38(118)(e)(i)                                                          | Additions – internal development                                                                                                                                                                                                    | -                                                                  | -                                                                                            | 880                                                                     | -                                          | 880                |
| IFRS3(B67)(d)(ii)<br>IAS38(118)(e)(i)                                     | Acquisition of business<br>(note 14)                                                                                                                                                                                                | 1,115                                                              | 3,020                                                                                        | -                                                                       | 3,180                                      | 7,315              |
| IFRS3(B67)(d)(vi)<br>IAS38(118)(e)(vii)<br>IFRS3(B67)(d)(v)               | Exchange differences                                                                                                                                                                                                                | (145)                                                              | -                                                                                            | -                                                                       | -                                          | (145)              |
| IAS36(130)(b)<br>IAS38(118)(e)(iv)<br>IAS38(118)(e)(vi)                   | Impairment charge *** Amortisation charge **                                                                                                                                                                                        | (2,410)                                                            | -<br>(525)                                                                                   | -<br>(300)                                                              | -<br>(1,210)                               | (2,410)<br>(2,035) |
|                                                                           | Closing net book amount                                                                                                                                                                                                             | 8,305                                                              | 11,130                                                                                       | 3,145                                                                   | 1,970                                      | 24,550             |
| IFRS3(B67)(d)(viii)<br>IAS38(118)(c)                                      | At 31 December 2021                                                                                                                                                                                                                 |                                                                    |                                                                                              |                                                                         |                                            |                    |
|                                                                           | Cost                                                                                                                                                                                                                                | 10,715                                                             | 12,430                                                                                       | 3,855                                                                   | 3,180                                      | 30,180             |
|                                                                           | Accumulated amortisation and impairment                                                                                                                                                                                             | (2,410)                                                            | (1,300)                                                                                      | (710)                                                                   | (1,210)                                    | (5,630)            |
| IAS1(77)                                                                  | Net book amount                                                                                                                                                                                                                     | 8,305                                                              | 11,130                                                                                       | 3,145                                                                   | 1,970                                      | 24,550             |
| IAS38(118)(e)(i)<br>IAS38(118)(d)<br>IAS36(126)(a),<br>(130)(c)(i),(d)(i) | <ul> <li>Software consists of capitalised deve</li> <li>Amortisation expenses are included i<br/>CU125,000), marketing expense (CU</li> <li>The carrying amount of the furniture<br/>of an impairment loss against goodw</li> </ul> | n cost of sales of go<br>310,000; 2020 – Cl<br>manufacturing and v | oods (CU1,050,000; 2020 – Cl<br>J45,000) and administration e<br>wholesale CGU in Europe has | U450,000), cost of pro<br>xpenses (CU200,000;<br>been reduced to its re | 2020 – CU110,000).<br>ecoverable amount th |                    |

VALUE IFRS Electronics Group is researching new devices that could replace the current suite of smartphones and tablets. It has incurred research and development expenses of CU1,215,000 (2020 – CU1,010,000), which are included in administration cost in the statement of profit or loss.

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IAS38(126)

|                   | 8(d) Intangible assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(117)         | (i) Amortisation methods and useful lives <sup>2,3</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS38(118)(a),(b) | The group amortises intangible assets with a limited useful life, using the straight-line method over the following periods:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                   | Patents, trademarks and licences 3–5 years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                   | IT development and software 3–5 years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                   | Customer contracts 1–3 years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                   | See note 25(t) for the other accounting policies relevant to intangible assets, and note 25(j) for the group's policy regarding impairments.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)         | <ul> <li>(ii) Customer contracts</li> <li>The customer contracts were acquired as part of a business combination (see note 14 for details).</li> <li>They are recognised at their fair value at the date of acquisition and are subsequently amortised on a straight-line based on the timing of projected cash flows of the contracts over their estimated useful lives.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(125)         | (iii) Significant estimate: useful life of IT division's intangible assets <sup>2,3</sup><br>The group has recently completed the development of software that is used to analyse business<br>processes by the IT consulting division. As at 31 December 2021, the carrying amount of this<br>software was CU722,000 (2020 – nil). The group estimates the useful life of the software to be at<br>least five years based on the expected technical obsolescence of such assets. However, the actual<br>useful life may be shorter or longer than five years, depending on technical innovations and<br>competitor actions. If it were only three years, the carrying amount would be CU702,000 as at 31<br>December 2021. If the useful life were estimated to be eight years, the carrying amount would be<br>CU732,000. |
|                   | (iv) Impairment tests for goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS36(134)        | Goodwill is monitored by management at the level of the six operating segments identified in note 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS36(134)(a)     | A segment-level summary of the goodwill allocation is presented below:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                   | Oneland US China Europe Total<br>2021 CU'000 CU'000 CU'000 CU'000 CU'000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| 2021                                    | CU'000            | CU'000       | CU'000          | CU'000           | CU'000          |
|-----------------------------------------|-------------------|--------------|-----------------|------------------|-----------------|
| IT consulting                           | -                 | 4,200        | -               | 2,870            | 7,070           |
| Furniture – manufacturing and wholesale | 120               | -            | -               | -                | 120             |
| Electronic equipment                    | 1,115             | -            |                 |                  | 1,115           |
|                                         | 1,235             | 4,200        | -               | 2,870            | 8,305           |
|                                         |                   |              |                 |                  |                 |
| 2020                                    | Oneland<br>CU'000 | US<br>CU'000 | China<br>CU'000 | Europe<br>CU'000 | Total<br>CU'000 |
| 2020<br>IT consulting                   |                   |              |                 |                  |                 |
|                                         |                   | CU'000       |                 | CU'000           | CU'000          |

IAS36(134)(c), (d)(i),(iii),(iv)

# (v) Significant estimate: key assumptions used for value-in-use calculations <sup>33</sup>

The group tests whether goodwill has suffered any impairment on an annual basis. For the 2021 and 2020 reporting periods, the recoverable amount of the cash-generating units (CGUs) was determined based on value-in-use calculations which require the use of assumptions. The calculations use cash flow projections based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using the estimated growth rates stated below. These growth rates are consistent with forecasts included in industry reports specific to the industry in which each CGU operates.

# 8(d) Intangible assets

## IAS36(134)(d)(i)

IAS36(130)(g), (134)(d)(i),(iv),(v) The following table sets out the key assumptions for those CGUs that have significant goodwill allocated to them:  $^{\rm 13,15}$ 

|                                     | Furniture –<br>manufacturing | IT cons | ulting | Electronic |
|-------------------------------------|------------------------------|---------|--------|------------|
|                                     | and wholesale                |         |        | equipment  |
| 2021                                | China                        | US      | Europe | Oneland    |
| Sales volume (% annual growth rate) | 2.7                          | 3.2     | 4.1    | 2.9        |
| Sales price (% annual growth rate)  | 1.4                          | 1.7     | 1.8    | 1.8        |
| Budgeted gross margin (%)           | 47.0                         | 60.0    | 55.5   | 40.0       |
| Other operating costs (CU'000)      | 9,500                        | 8,400   | 5,600  | 1,650      |
| Annual capital expenditure (CU'000) | 1,900                        | 500     | 230    | 150        |
| Long-term growth rate (%)           | 3.5                          | 2.2     | 2.0    | 3.1        |
| Pre-tax discount rate (%)           | 14.7                         | 14.0    | 14.8   | 16.0       |
|                                     |                              |         |        |            |
| 2020                                |                              |         |        |            |
| Sales volume (% annual growth rate) | 2.5                          | 3.0     | 3.9    | -          |
| Sales price (% annual growth rate)  | 1.3                          | 1.6     | 1.8    | -          |
| Budgeted gross margin (%)           | 44.0                         | 60.0    | 54.0   | -          |
| Other operating costs (CU'000)      | 9,300                        | 8,300   | 4,350  | -          |
| Annual capital expenditure (CU'000) | 1,850                        | 580     | 225    | -          |
| Long-term growth rate (%)           | 3.2                          | 2.2     | 1.8    | -          |
| Pre-tax discount rate (%)           | 14.3                         | 14.4    | 15.1   | -          |
|                                     |                              |         |        |            |

IAS36(134)(d)(ii), (iv)

Management has determined the values assigned to each of the above key assumptions as follows:

| Assumption                    | Approach used to determining values                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sales volume                  | Average annual growth rate over the five-year forecast period; based on past performance and management's expectations of market development.                                                                                                                                                                                                                                     |
| Sales price                   | Average annual growth rate over the five-year forecast period; based on current industry trends and including long-term inflation forecasts for each territory.                                                                                                                                                                                                                   |
| Budgeted gross margin         | Based on past performance and management's expectations for the future.                                                                                                                                                                                                                                                                                                           |
| Other operating costs         | Fixed costs of the CGUs, which do not vary significantly with sales volumes or prices. Management forecasts these costs based on the current structure of the business, adjusting for inflationary increases but not reflecting any future restructurings or cost-saving measures. The amounts disclosed above are the average operating costs for the five-year forecast period. |
| Annual capital<br>expenditure | Expected cash costs in the CGUs. This is based on the historical experience of management, and the planned refurbishment expenditure. No incremental revenue or cost savings are assumed in the value-in-use model as a result of this expenditure.                                                                                                                               |
| Long-term growth rate         | This is the weighted average growth rate used to extrapolate cash flows beyond the budget period. The rates are consistent with forecasts included in industry reports.                                                                                                                                                                                                           |
| Pre-tax discount rates        | Reflect specific risks relating to the relevant segments and the countries in which they operate.                                                                                                                                                                                                                                                                                 |
| and climate-related ris       | ies should consider explaining how they have reflected the impact of COVID-19 sks in setting these key assumptions, and whether there have been any changes e last reporting period.] <sup>14</sup>                                                                                                                                                                               |

IAS36(55)

|                                         | 8(d) Intangible assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |                 |                 |              |  |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------|-----------------|--------------|--|
| IAS36(134)(d)(ii)                       | Customer concentration/dependency – IT consulting CGU – Europe<br>The IT consulting CGU in Europe generates 20% of its total revenues for each financial year from a<br>key customer in France. The customer contract is for a five-year term, and the customer has been<br>trading with the CGU since 2001. Management has included the renewal of this key customer contract<br>in the value-in-use calculations to determine the recoverable amount of the CGU.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |                 |                 |              |  |
| IAS36(134)(f)                           | (vi) Significant estimate – impairment charge                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,3               |                 |                 |              |  |
| IAS36(129)(a),<br>(130)(a),(b),(d),(e)  | The impairment charge of CU2,410,000 arose in the furniture manufacturing and wholesale CGU in China following a decision to reduce the manufacturing output allocated to these operations. This was a result of a redefinition of the group's allocation of manufacturing volumes across all CGUs in order to benefit from advantageous market conditions. Following this decision, the group reassessed the depreciation policies of its property, plant and equipment in this country and estimated that their useful lives will not be affected following this decision. No class of asset other than goodwill was impaired.                                                                                                                                                                                                                                                                                                                                                                                            |                   |                 |                 |              |  |
| IAS36(130)(e)                           | As at 31 December 2021, the recoverable amou                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                   |                 | J45,789,000.    |              |  |
| IAS36(134)(f)                           | (vii) Significant estimate: impact of possible c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   | assumptions     |                 |              |  |
| IAS1(129)(b)                            | Furniture manufacturing and wholesale CGU –                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   | an far tha from | :               | nin er en el |  |
| IAS36(134)(f)                           | If the budgeted gross margin used in the value-in-use calculation for the furniture manufacturing and wholesale CGU in China had been 5% lower than management's estimates at 31 December 2021 (42% instead of 47%), the group would have had to recognise an impairment against the carrying amount of property, plant and equipment of CU1,300,000. The reasonably possible change of 5% reduction in budgeted gross margin represents a reasonably possible reduction in sales price of 0.2% (i.e. annual growth rate of 1.2% instead of 1.4%). If the pre-tax discount rate applied to the cash flow projections of this CGU had been 1% higher than management's estimates (15.7% instead of 14.7%), the group would have had to recognise an impairment against property, plant and equipment of CU600,000. In the prior year, there were no reasonably possible changes in any of the key assumptions that would have resulted in an impairment write-down in the Chinese furniture manufacturing and wholesale CGU. |                   |                 |                 |              |  |
| IAS36(134)(f)(i)<br>IAS1(38)            | IT consulting CGU – Europe<br>The recoverable amount of the IT consulting CC<br>amount of the CGU at 31 December 2021 by C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |                 |                 | ying         |  |
| IAS36(134)(f)(ii),<br>(iii)<br>IAS1(38) | The recoverable amount of this CGU would equichange as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | al its carrying a | amount if the   | key assumptions | s were to    |  |
|                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2021              | _               | 2020            | _            |  |
|                                         | Sales volume (% annual growth rate)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | From<br>4.1       | To              | From<br>3.9     | To<br>2.5    |  |
|                                         | Budgeted gross margin (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 55.5              | 3.5<br>49.0     | 54.0            | 46.0         |  |
|                                         | Long-term growth rate (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2.0               | 1.5             | 1.8             | 1.3          |  |
|                                         | Pre-tax discount rate (%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 14.8              | 15.5            | 15.1            | 15.9         |  |
|                                         | The directors and management have considere key assumptions and have not identified any ins European IT consulting CGU to exceed its reco                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | stances that co   | uld cause the   |                 |              |  |

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## 8(e) Deferred tax balances

### *(i)* Deferred tax assets

|                 |                                                                                     | Notes  | 2021<br>CU'000 | 2020<br>CU'000 |
|-----------------|-------------------------------------------------------------------------------------|--------|----------------|----------------|
|                 |                                                                                     | notes  |                | 0000           |
| IAS12(81)(g)(i) | The balance comprises temporary differences attributable to:                        |        |                |                |
|                 | Lease liabilities 20-22                                                             | 8(b)   | 3,450          | 3,387          |
|                 | Tax losses                                                                          |        | 3,170          | 2,245          |
|                 | Defined benefit pension obligations                                                 | 8(h)   | 1,317          | 783            |
|                 | Provisions for warranties, restructurings, refunds, make good                       |        |                |                |
|                 | obligations and legal claims                                                        | 8(i) _ | 1,137          | 786            |
|                 |                                                                                     | _      | 9,074          | 7,201          |
|                 | Other                                                                               |        |                |                |
|                 | Employee benefits                                                                   |        | 914            | 822            |
|                 | Cash flow hedges                                                                    | 12(a)  | 230            | 234            |
|                 | Loss allowances for financial assets                                                | 12(c)  | 215            | 121            |
|                 | Derivatives held for trading                                                        | 12(a)  | 183            | 186            |
|                 | Contract liabilities – customer loyalty programme                                   | 3(b)   | 166            | 161            |
|                 | Contingent liability                                                                | 8(i)   | 143            | -              |
|                 | Write-down of building                                                              | 4      | 140            | -              |
|                 | Refund liabilities                                                                  | 7(f)   | 148            | 71             |
|                 | Other                                                                               | _      | 65             | 18             |
|                 | Subtotal other                                                                      | _      | 2,204          | 1,613          |
|                 | Total deferred tax assets                                                           | _      | 11,278         | 8,814          |
| IAS12(74)       | Set-off of deferred tax liabilities pursuant to set-off provisions <sup>16,17</sup> | (ii) _ | (3,429)        | (3,290)        |
|                 | Net deferred tax assets                                                             | _      | 7,849          | 5,524          |
|                 |                                                                                     |        |                |                |

IAS1(125) IAS12(82)

IAS12(81)(g)(ii)

# Significant estimates 2,3,23,24

The deferred tax assets include an amount of CU1,378,000 which relates to carried-forward tax losses of VALUE IFRS Manufacturing Limited. The subsidiary has incurred the losses over the last two financial years following the acquisition of the manufacturing operations in Springfield. They relate to the one-off costs of integrating the operations and will not recur in future. The group has concluded that the deferred assets will be recoverable using the estimated future taxable income based on the approved business plans and budgets for the subsidiary. The subsidiary is expected to generate taxable income from 2023 onwards. The losses can be carried forward indefinitely and have no expiry date.

| Movements <sup>18,19</sup>                            | Lease<br>liabilities<br>CU'000 | Tax<br>losses<br>CU'000 | Pension<br>obligation<br>CU'000 | Pro-<br>visions<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
|-------------------------------------------------------|--------------------------------|-------------------------|---------------------------------|---------------------------|-----------------|-----------------|
| At 1 January 2020                                     | 2,888                          | 1,300                   | 551                             | 610                       | 1,201           | 6,550           |
| (Charged)/credited                                    |                                |                         |                                 |                           |                 |                 |
| - to profit or loss                                   | 499                            | 945                     | (41)                            | 176                       | 108             | 1,687           |
| <ul> <li>to other comprehensive<br/>income</li> </ul> |                                | -                       | 273                             |                           | 304             | 577             |
| At 31 December 2020                                   | 3,387                          | 2,245                   | 783                             | 786                       | 1,613           | 8,814           |

Pro-

Other

CU'000

Total

CU'000

visions

CU'000

#### Lease Pension liabilities Tax losses obligation Movements 18,19 CU'000 CU'000 CU'000 At 1 January 2021 3 387 2 2 4 5 783

| At 1 January 2021                      | 3,387 | 2,245 | 783   | 786   | 1,613 | 8,814  |
|----------------------------------------|-------|-------|-------|-------|-------|--------|
| (Charged)/credited                     |       |       |       |       |       |        |
| - to profit or loss                    | 63    | (600) | (4)   | 351   | 194   | 4      |
| - to other comprehensive               |       |       |       |       |       |        |
| income                                 | -     | -     | (36)  | -     | 77    | 41     |
| <ul> <li>directly to equity</li> </ul> | -     | -     | -     | -     | 60    | 60     |
| Acquisition of subsidiary              | -     | 1,525 | 574   | -     | 260   | 2,359  |
| At 31 December 2021                    | 3,450 | 3,170 | 1,317 | 1,137 | 2,204 | 11,278 |

#### (ii) Deferred tax liabilities

IAS12(81)(g)(ii)

IAS12(81)(a)

8(e) Deferred tax balances

| IAS12(81)(g)(i) | The balance comprises temporary differences attributable to:                        | Notes | 2021<br>CU'000 | 2020<br>Restated*<br>CU'000 |
|-----------------|-------------------------------------------------------------------------------------|-------|----------------|-----------------------------|
|                 | Property, plant and equipment                                                       | 8(a)  | 6,243          | 4,125                       |
|                 | Right-of-use assets <sup>20-22</sup>                                                | 8(b)  | 2,927          | 2,852                       |
|                 | Intangible assets                                                                   | 8(d)  | 2,375          | 770                         |
|                 | Investment property                                                                 | 8(c)  | 1,124          | 719                         |
|                 |                                                                                     |       | 12,669         | 8,466                       |
|                 | Other                                                                               |       |                |                             |
|                 | Convertible notes                                                                   | 7(g)  | 955            | -                           |
|                 | Financial assets at fair value through profit or loss                               | 7(d)  | 804            | 441                         |
|                 | Cash flow hedges                                                                    | 12(a) | 649            | 639                         |
|                 | Financial assets at fair value through other comprehensive                          |       |                |                             |
|                 | income                                                                              | 7(c)  | 173            | 142                         |
|                 | Investments in associates                                                           | 16(e) | 131            | 113                         |
|                 | Prepayments                                                                         | 7(a)  | 125            | 118                         |
|                 | Inventories                                                                         | 8(f)  | 120            | -                           |
|                 | Non-current asset recognised for costs to fulfil a contract                         | 3(b)  | 94             | 156                         |
|                 | Share-based payments (deferred shares)                                              | 21(b) | 51             | 22                          |
|                 | Other                                                                               |       | 114            | 13                          |
|                 | Subtotal other                                                                      |       | 3,216          | 1,644                       |
|                 | Total deferred tax liabilities                                                      |       | 15,885         | 10,110                      |
| IAS12(74)       | Set-off of deferred tax liabilities pursuant to set-off provisions <sup>16,17</sup> | (i)   | (3,429)        | (3,290)                     |
|                 | Net deferred tax liabilities                                                        |       | 12,456         | 6,820                       |
|                 |                                                                                     |       |                |                             |

\* See note 11(b) for details regarding the restatement as a result of an error.

Offsetting within tax consolidated group <sup>16,17</sup>

VALUE IFRS PIc and its wholly-owned Oneland subsidiaries have applied the tax consolidation legislation, which means that these entities are taxed as a single entity. As a consequence, the deferred tax assets and deferred tax liabilities of these entities have been offset in the consolidated financial statements.

#### 8(e) Deferred tax balances

|                  | Movements <sup>18,19</sup>                            | Property,<br>plant and<br>equipm.<br>CU'000 | Right-of-<br>use<br>assets<br>CU'000 | Intangible<br>assets<br>CU'000 | Invest-<br>ment<br>property<br>CU'000 | Other<br>CU'000 | Total<br>CU'000 |
|------------------|-------------------------------------------------------|---------------------------------------------|--------------------------------------|--------------------------------|---------------------------------------|-----------------|-----------------|
|                  | At 1 January 2020 (Restated*)<br>Charged/(credited)   | 2,150                                       | 2,312                                | 615                            | 300                                   | 1,291           | 6,668           |
| IAS12(81)(g)(ii) | - to profit or loss                                   | 223                                         | 540                                  | 155                            | 419                                   | 62              | 1,399           |
|                  | <ul> <li>to other<br/>comprehensive income</li> </ul> | 1,752                                       |                                      | -                              | -                                     | 291             | 2,043           |
|                  | At 31 December 2020                                   | 4,125                                       | 2,852                                | 770                            | 719                                   | 1,644           | 10,110          |
|                  | Charged/(credited)                                    |                                             |                                      |                                |                                       |                 |                 |
| IAS12(81)(g)(ii) | - to profit or loss                                   | (379)                                       | 75                                   | (255)                          | 405                                   | (23)            | (177)           |
|                  | <ul> <li>to other<br/>comprehensive income</li> </ul> | 2,173                                       | -                                    | -                              | -                                     | 425             | 2,598           |
| IAS12(81)(a)     | - directly to equity                                  | -                                           | -                                    | -                              | -                                     | 1,050           | 1,050           |
|                  | Acquisition of subsidiary                             | 324                                         | -                                    | 1,860                          | -                                     | 120             | 2,304           |
|                  | At 31 December 2021                                   | 6,243                                       | 2,927                                | 2,375                          | 1,124                                 | 3,216           | 15,885          |

\* See note 11(b) for details regarding the restatement as a result of an error.

#### Inventories 33 8(f)

|                         |                                                  | 2021<br>CU'000 | 2020<br>CU'000 |
|-------------------------|--------------------------------------------------|----------------|----------------|
|                         | Current assets                                   |                |                |
| IAS1(77)<br>IAS2(36)(b) | Raw materials and stores                         | 6,200          | 4,800          |
| IAS2(36)(b)             | Work in progress                                 | 5,600          | 5,400          |
| IAS2(36)(b)             | Finished goods – at cost                         | 6,663          | 8,452          |
| IAS2(36)(c)             | Finished goods – at fair value less cost to sell | 1,290          | 1,020          |
| IAS2(36)(b)             | Land held for development and resale             | 2,400          | -              |
|                         |                                                  | 22,153         | 19,672         |

#### IAS1(117) Assigning costs to inventories 2,3 IAS2(23),(25), (36)(a) The costs of individual items of inventory are determined using weighted average costs. The exception is land held for development and resale, where costs are assigned by specific identification and include the cost of acquisition, development and borrowing costs incurred during the development. See note 25(m) for the group's other accounting policies for inventories. Amounts recognised in profit or loss (ii) IAS2(36)(d) Inventories recognised as an expense during the year ended 31 December 2021 amounted to CU55,540,000 (2020 - CU34,244,000). These were included in cost of sales and cost of providing services (except for CU535,000 of inventories damaged by a fire which are recognised in administrative expense - see note 4). IAS2(36)(e) Write-downs of inventories to net realisable value amounted to CU950,000 (2020 - CU750,000). These IAS36(126)(a) were recognised as an expense during the year ended 31 December 2021 and included in cost of sales in the statement of profit or loss. IAS2(36)(f),(g) The group reversed CU160,000 of a previous inventory write-down in July 2021, as the group sold the relevant goods that had been written down to an independent retailer in Argentina at original cost. The amount reversed has been included in cost of sales in the statement of profit or loss.

|          | 8(g) Other assets and assets classified as held for sale | 25     |        |
|----------|----------------------------------------------------------|--------|--------|
|          |                                                          | 2021   | 2020   |
|          |                                                          | CU'000 | CU'000 |
|          | Other current assets                                     |        |        |
| IAS1(77) | Prepayments                                              | 500    | 475    |
| IAS1(77) | Right to returned goods (see note 3(b))                  | 76     | 38     |
|          |                                                          | 576    | 513    |
|          | Non-current assets held for sale                         |        |        |
|          | Land                                                     | 250    | -      |
|          |                                                          | 250    | -      |

(i) Land held for sale

In November 2021, the directors of VALUE IFRS Manufacturing Limited decided to sell a parcel of vacant land which was originally acquired for an expansion of the Nicetown factory. There are several interested parties and the sale is expected to be completed before the end of June 2022. The asset is presented within total assets of the Oneland Furniture – manufacturing and wholesale segment in note 2.

Refer to note 15(d) for information about assets and liabilities of a disposal group that were classified as held for sale at 31 December 2020.

(ii) Non-recurring fair value measurements

Land classified as held for sale during the reporting period was measured at the lower of its carrying amount and fair value less costs to sell at the time of the reclassification, resulting in the recognition of a write-down of CU22,000 as administrative expenses in the statement of profit or loss. The fair value of the land was determined using the sales comparison approach, as described in note 8(j). This is a level 2 measurement as per the fair value hierarchy set out in note 7(h).

### 8(h) Employee benefit obligations <sup>26,33</sup>

|                                                      |                   | 2021              |                 |                   | 2020              |                 |  |  |
|------------------------------------------------------|-------------------|-------------------|-----------------|-------------------|-------------------|-----------------|--|--|
|                                                      |                   | Non-              |                 | Non-              |                   |                 |  |  |
|                                                      | Current<br>CU'000 | current<br>CU'000 | Total<br>CU'000 | Current<br>CU'000 | current<br>CU'000 | Total<br>CU'000 |  |  |
| Leave obligations (i)                                | 690               | 2,220             | 2,910           | 470               | 2,270             | 2,740           |  |  |
| Share appreciation rights (note 21(d))               | -                 | 138               | 138             | -                 | -                 | -               |  |  |
| Defined pension benefits (ii) <sup>28</sup>          | -                 | 3,684             | 3,684           | -                 | 1,900             | 1,900           |  |  |
| Post-employment medical benefits (iii) <sup>28</sup> | -                 | 707               | 707             | -                 | 711               | 711             |  |  |
| Total employee benefit obligations                   | 690               | 6,749             | 7,439           | 470               | 4,881             | 5,351           |  |  |

#### (i) Leave obligations <sup>27</sup>

The leave obligations cover the group's liabilities for long service leave and annual leave which are classified as either other long-term benefits or short-term benefits, as explained in note 25(y).

The current portion of this liability includes all of the accrued annual leave, the unconditional entitlements to long service leave where employees have completed the required period of service, and also for those employees who are entitled to pro rata payments in certain circumstances. The entire amount of the provision of CU690,000 (2020 – CU470,000) is presented as current, since the group does not have an unconditional right to defer settlement for any of these obligations. However, based on past experience, the group does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months. The following amounts reflect leave that is not expected to be taken or paid within the next 12 months.

|                                                                  | CU'000 | CU'000 |
|------------------------------------------------------------------|--------|--------|
| Current leave obligations expected to be settled after 12 months | 344    | 272    |

IAS1(77)

IFRS5(41)(a),(b),(d)

IFRS13(91)(a),(93)(b),(d)

IFRS5(41)(c)

IAS1(61)

2024

2020

#### Defined benefit pension plans 29,30 (ii)

IAS19(139)(a) IAS1(112)(c)

The group operates defined benefit pension plans in Oneland and the US under broadly similar regulatory frameworks. All of the plans are final salary pension plans, which provide benefits to members in the form of a guaranteed level of pension payable for life. The level of benefits provided depends on members' length of service and their salary in the final years leading up to retirement. In the Oneland plans, pensions in payment are generally updated in line with the retail price index, whereas in the US plans, pensions generally do not receive inflationary increases once in payment. With the exception of this inflationary risk in Oneland, the plans face broadly similar risks, as described below.

The majority of benefit payments are from trustee-administered funds; however, there are also a number of unfunded plans where the group meets the benefit payment obligation as it falls due. Plan assets held in trusts are governed by local regulations and practice in each country, as is the nature of the relationship between the group and the trustees (or equivalent) and their composition. Responsibility for governance of the plans - including investment decisions and contributions schedules - lies jointly with the group and the board of trustees. The board of trustees must be composed of representatives of the group and plan participants in accordance with the plan's regulations.

IAS19(53)

The group also operates a couple of defined contribution plans which receive fixed contributions from group companies. The group's legal or constructive obligation for these plans is limited to the contributions. The expense recognised in the current period in relation to these contributions was CU2,425,000 (2020 - CU2,075,000).

#### Balance sheet amounts

IAS19(140)(a)(i), (ii),(141)

The amounts recognised in the balance sheet and the movements in the net defined benefit obligation over the year are as follows:

|               |                                                                            | Present<br>value of<br>obligation<br>CU'000 | Fair<br>value of<br>plan<br>assets<br>CU'000 | Total<br>CU'000 | Impact of<br>minimum<br>funding<br>requirement/<br>asset ceiling<br>CU'000 | Net<br>amount<br>CU'000 |
|---------------|----------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------|-----------------|----------------------------------------------------------------------------|-------------------------|
|               | 1 January 2020                                                             | 3,479                                       | (2,264)                                      | 1,215           | 120                                                                        | 1,335                   |
| IAS19(141)(a) | Current service cost                                                       | 319                                         | -                                            | 319             |                                                                            | 319                     |
| IAS19(141)(d) | Past service cost                                                          | 179                                         | -                                            | 179             |                                                                            | 179                     |
| IAS19(141)(b) | Interest expense/(income)                                                  | 214                                         | (156)                                        | 58              | 5                                                                          | 63                      |
|               | Total amount recognised in profit or loss                                  | 712                                         | (156)                                        | 556             | 5                                                                          | 561                     |
| IAS19(141)(c) | Remeasurements                                                             |                                             |                                              |                 |                                                                            |                         |
|               | Return on plan assets, excluding<br>amounts included in interest (income)  | -                                           | (85)                                         | (85)            | -                                                                          | (85)                    |
|               | Loss from change in demographic<br>assumptions                             | 20                                          | -                                            | 20              | -                                                                          | 20                      |
|               | Loss from change in financial<br>assumptions                               | 61                                          | -                                            | 61              | -                                                                          | 61                      |
|               | Experience losses                                                          | 641                                         | -                                            | 641             | -                                                                          | 641                     |
|               | Change in asset ceiling, excluding<br>amounts included in interest expense |                                             |                                              | -               | 80                                                                         | 80                      |
|               | Total amount recognised in other<br>comprehensive income                   | 722                                         | (85)                                         | 637             | 80                                                                         | 717                     |
| IAS19(141)(e) | Exchange differences                                                       | (324)                                       | 22                                           | (302)           | -                                                                          | (302)                   |
| IAS19(141)(f) | Contributions:                                                             |                                             |                                              |                 |                                                                            |                         |
|               | Employers                                                                  | -                                           | (411)                                        | (411)           | -                                                                          | (411)                   |
|               | Plan participants                                                          | 30                                          | (30)                                         | -               | -                                                                          | -                       |
| IAS19(141)(g) | Benefit payments                                                           | (127)                                       | 127                                          | -               |                                                                            | -                       |
|               | 31 December 2020                                                           | 4,492                                       | (2,797)                                      | 1,695           | 205                                                                        | 1,900                   |
|               |                                                                            |                                             |                                              |                 |                                                                            |                         |

|                             |                                                                                                                                                                                                | Present<br>value of<br>obligation<br>CU'000          | Fair<br>value of<br>plan<br>assets<br>CU'000 | Total<br>CU'000                          | Impact of<br>minimum<br>funding<br>requirement/<br>asset ceiling<br>CU'000 | Net<br>amount<br>CU'000 |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------|------------------------------------------|----------------------------------------------------------------------------|-------------------------|
|                             | 1 January 2021                                                                                                                                                                                 | 4,492                                                | (2,797)                                      | 1,695                                    | 205                                                                        | 1,900                   |
| IAS19(141)(a)               | Current service cost                                                                                                                                                                           | 751                                                  | -                                            | 751                                      | -                                                                          | 751                     |
| IAS19(141)(d)               | Losses on curtailment and settlement                                                                                                                                                           | 65                                                   | -                                            | 65                                       |                                                                            | 65                      |
| IAS19(141)(b)               | Interest expense/(income)                                                                                                                                                                      | 431                                                  | (308)                                        | 123                                      | 9                                                                          | 132                     |
|                             | Total amount recognised in profit or loss                                                                                                                                                      | 1,247                                                | (308)                                        | 939                                      | 9                                                                          | 948                     |
| IAS19(141)(c)               | Remeasurements                                                                                                                                                                                 |                                                      |                                              |                                          |                                                                            |                         |
|                             | Return on plan assets, excluding<br>amounts included in interest (income)<br>Loss from change in demographic                                                                                   | -                                                    | (187)                                        | (187)                                    | -                                                                          | (187)                   |
|                             | assumptions                                                                                                                                                                                    | 32                                                   | -                                            | 32                                       | -                                                                          | 32                      |
|                             | Loss from change in financial                                                                                                                                                                  |                                                      |                                              |                                          |                                                                            |                         |
|                             | assumptions                                                                                                                                                                                    | 121                                                  | -                                            | 121                                      | -                                                                          | 121                     |
|                             | Experience (gains)                                                                                                                                                                             | (150)                                                | -                                            | (150)                                    | -                                                                          | (150)                   |
|                             | Change in asset ceiling, excluding<br>amounts included in interest expense                                                                                                                     | -                                                    | -                                            | -                                        | 100                                                                        | 100                     |
|                             | Total amount recognised in other comprehensive income                                                                                                                                          | 3                                                    | (187)                                        | (184)                                    | 100                                                                        | (84)                    |
| IAS19(141)(e)               | Exchange differences                                                                                                                                                                           | (61)                                                 | (25)                                         | (86)                                     | -                                                                          | (86)                    |
| IAS19(141)(f)               | Contributions:                                                                                                                                                                                 |                                                      |                                              |                                          |                                                                            |                         |
|                             | Employers                                                                                                                                                                                      | -                                                    | (908)                                        | (908)                                    | -                                                                          | (908)                   |
|                             | Plan participants                                                                                                                                                                              | 55                                                   | (55)                                         | -                                        | -                                                                          | -                       |
|                             | Payments from plan:                                                                                                                                                                            |                                                      |                                              |                                          |                                                                            |                         |
| IAS19(141)(g)               | Benefit payments                                                                                                                                                                               | (566)                                                | 566                                          | -                                        | -                                                                          | -                       |
| IAS19(141)(g)               | Settlements                                                                                                                                                                                    | (280)                                                | 280                                          | -                                        | -                                                                          | -                       |
| IAS19(141)(h)               | Acquired in business combination (see note 14)                                                                                                                                                 | 3,691                                                | (1,777)                                      | 1,914                                    | -                                                                          | 1,914                   |
|                             | 31 December 2021                                                                                                                                                                               | 8,581                                                | (5,211)                                      | 3,370                                    | 314                                                                        | 3,684                   |
| IAS19(141)<br>IAS19(139)(c) | One of our Oneland plans has a surplus that<br>benefits are not available to the entity in the<br>In connection with the closure of a factory, a<br>arrangement agreed with the plan trustees, | e form of a red<br>a curtailment l<br>effective 31 [ | luction in fu<br>loss was in<br>December 2   | iture contri<br>curred anc<br>2021, whic | butions or a cas<br>a settlement<br>h settled all retir                    | h refund.<br>Tement     |
|                             | benefit plan obligations relating to the emplo<br>amendments to the terms of the plan, result                                                                                                  | ting in past se                                      | ervice cost o                                | of CU179,0                               | 000.                                                                       | ade minor               |
| IAS19(138)(e)               | The net liability disclosed above relates to f                                                                                                                                                 | unded and un                                         | itunded pla                                  | ns as follo                              |                                                                            |                         |
|                             |                                                                                                                                                                                                |                                                      |                                              |                                          | 2021<br>CU'000                                                             | 2020<br>CU'000          |
|                             | Present value of funded obligations                                                                                                                                                            |                                                      |                                              |                                          | 6,155                                                                      | 2,943                   |
|                             | -                                                                                                                                                                                              |                                                      |                                              |                                          | (5,211)                                                                    | (2,797)                 |
|                             | Fair value of plan assets                                                                                                                                                                      |                                                      | -                                            |                                          | 944                                                                        | · · ·                   |
|                             | Deficit of funded plans                                                                                                                                                                        |                                                      |                                              |                                          | 344                                                                        | 146                     |

The group has no legal obligation to settle the deficit in the funded plans with an immediate contribution or additional one-off contributions. The group intends to continue to contribute to the defined benefit section of the plan at a rate of 14% of salaries, in line with the actuary's latest recommendations.

IAS19(138)(a)

IAS1(112)(c)

#### The following table shows a breakdown of the defined benefit obligation and plan assets by country:

|                                                     |                   | 2021         |                 | 2020              |              |                 |  |
|-----------------------------------------------------|-------------------|--------------|-----------------|-------------------|--------------|-----------------|--|
|                                                     | Oneland<br>CU'000 | US<br>CU'000 | Total<br>CU'000 | Oneland<br>CU'000 | US<br>CU'000 | Total<br>CU'000 |  |
| Present value of obligation                         | 4,215             | 4,366        | 8,581           | 1,050             | 3,442        | 4,492           |  |
| Fair value of plan assets                           | (2,102)           | (3,109)      | (5,211)         | (394)             | (2,403)      | (2,797)         |  |
|                                                     | 2,113             | 1,257        | 3,370           | 656               | 1,039        | 1,695           |  |
| Impact of minimum funding requirement/asset ceiling | 314               | -            | 314             | 205               | -            | 205             |  |
| Total liability                                     | 2,427             | 1,257        | 3,684           | 861               | 1,039        | 1,900           |  |

#### IAS19(137)(a)

As at the last valuation date, the present value of the defined benefit obligation included approximately CU3,120,000 (2020 – CU1,371,000) relating to active employees, CU3,900,000 (2020 – CU2,115,000) relating to deferred members and CU1,561,000 (2020 – CU1,006,000) relating to members in retirement.

The group operates a number of post-employment medical benefit schemes, principally in the US. The

majority of these plans are unfunded. The method of accounting, significant assumptions and the frequency of valuations are similar to those used for the defined benefit pension schemes set out above with the addition of actuarial assumptions relating to the long-term increase in healthcare costs of 8.0%

#### (iii) Post-employment medical plans

(2020 - 7.6%) and claim rates of 6% (2020 - 5.2%).

IAS19(138),(139)(a) IAS1(112)(c) IAS19(144)

IAS19(140)(a)(i),

(ii),(141)

Balance sheet amounts The amounts recognised in the balance sheet and the movements in the net defined benefit obligation over the year are as follows:

|               |                                                                        | Present<br>value of<br>obligation<br>CU'000 | Fair value of<br>plan assets<br>CU'000 | Net<br>amount<br>CU'000 |
|---------------|------------------------------------------------------------------------|---------------------------------------------|----------------------------------------|-------------------------|
|               | 1 January 2020                                                         | 708                                         | (207)                                  | 501                     |
| IAS19(141)(a) | Current service cost                                                   | 107                                         | -                                      | 107                     |
| IAS19(141)(b) | Interest expense/(income)                                              | 25                                          | (13)                                   | 12                      |
|               | Total amount recognised in profit or loss                              | 132                                         | (13)                                   | 119                     |
| IAS19(141)(c) | Remeasurements                                                         |                                             |                                        |                         |
|               | Return on plan assets, excluding amounts included in interest (income) | -                                           | (11)                                   | (11)                    |
|               | Loss from change in demographic assumptions                            | 3                                           | -                                      | 3                       |
|               | Loss from change in financial assumptions                              | 7                                           | -                                      | 7                       |
|               | Experience losses                                                      | 194                                         | -                                      | 194                     |
|               | Total amount recognised in OCI                                         | 204                                         | (11)                                   | 193                     |
| IAS19(141)(e) | Exchange differences                                                   | (31)                                        | 2                                      | (29)                    |
| IAS19(141)(f) | Employer contributions/premiums paid                                   | -                                           | (73)                                   | (73)                    |
| IAS19(141)(g) | Benefit payments from plan                                             | (8)                                         | 8                                      | -                       |
|               | 31 December 2020                                                       | 1,005                                       | (294)                                  | 711                     |

|               | 8(h) Employee benefit obligations                                                                                                                                             |                                             |                                        |                                |
|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------|--------------------------------|
|               |                                                                                                                                                                               | Present<br>value of<br>obligation<br>CU'000 | Fair value of<br>plan assets<br>CU'000 | Net<br>amount<br>CU'000        |
|               | 1 January 2021                                                                                                                                                                | 1,005                                       | (294)                                  | 711                            |
| IAS19(141)(a) | Current service cost                                                                                                                                                          | 153                                         | -                                      | 153                            |
| IAS19(141)(b) | Interest expense/(income)                                                                                                                                                     | 49                                          | (18)                                   | 31                             |
|               | Total amount recognised in profit or loss                                                                                                                                     | 202                                         | (18)                                   | 184                            |
| IAS19(141)(c) | Remeasurements<br>Return on plan assets, excluding amounts included in<br>interest (income)<br>Loss from change in demographic assumptions                                    | -<br>4                                      | (33)                                   | (33)<br>4                      |
|               | Loss from change in financial assumptions<br>Experience (gains)                                                                                                               | 10<br>(16)                                  | -                                      | 10<br>(16)                     |
|               | Total amount recognised in OCI                                                                                                                                                | (2)                                         | (33)                                   | (35)                           |
| IAS19(141)(e) | Exchange differences                                                                                                                                                          | 37                                          | (5)                                    | 32                             |
| IAS19(141)(f) | Employer contributions/premiums paid                                                                                                                                          | -                                           | (185)                                  | (185)                          |
| IAS19(141)(g) | Benefit payments from plan                                                                                                                                                    | (7)                                         | 7                                      | -                              |
|               | 31 December 2021                                                                                                                                                              | 1,235                                       | (528)                                  | 707                            |
| IAS19(138)(e) | The net liability disclosed above relates to funded and unfur<br>Present value of funded obligations<br>Fair value of plan assets                                             | nded plans as f                             | 2021<br>CU'000<br>650<br>(528)         | 2020<br>CU'000<br>350<br>(294) |
|               | Deficit of funded plans                                                                                                                                                       |                                             | 122                                    | 56                             |
|               | Present value of unfunded obligations                                                                                                                                         |                                             | 585                                    | 655                            |
|               | Total deficit of post-employment medical plans                                                                                                                                |                                             | 707                                    | 711                            |
| IAS19(144)    | (iv) Post-employment benefits (pension and medical)<br>Significant estimates: actuarial assumptions and sensitivity<br>The significant actuarial assumptions were as follows: |                                             |                                        |                                |
|               |                                                                                                                                                                               | 2021                                        |                                        | 2020                           |
|               |                                                                                                                                                                               | Oneland                                     | US Onela                               |                                |
|               | Discount rate<br>Salary growth rate                                                                                                                                           | 5.1%<br>4.0%                                |                                        | 5%5.6%5%4.0%                   |
|               | Pension growth rate                                                                                                                                                           | 4.0 <i>%</i><br>3.0%                        |                                        | 1% 0%                          |
|               | Long-term increase in health care costs                                                                                                                                       | -                                           | 8.0%                                   | - 7.6%                         |
|               | Claim rates                                                                                                                                                                   | -                                           | 6%                                     | - 5.2%                         |
|               | Assumptions regarding future mortality are set based on ad<br>statistics and experience in each territory. These assumption<br>in years for a pensioner retiring at age 65:   | ons translate in                            | to an average li                       | fe expectancy                  |
|               |                                                                                                                                                                               | 2021                                        |                                        | 2020                           |
|               | Retiring at the end of the reporting period:                                                                                                                                  | Oneland                                     | US Onela                               | and US                         |
|               | Male                                                                                                                                                                          | 22                                          | 20                                     | 22 20                          |
|               | Female                                                                                                                                                                        | 25                                          | 24                                     | 25 24                          |
|               | Retiring 20 years after the end of the reporting period:<br>Male                                                                                                              | 24                                          | 23                                     | 24 23                          |

27

26

27

26

Female

|   |                                                                                                                                                                                                                                                                                                                   |                                        |                                                                                     |                                                                                                | mnact o                                                                                                         | n defin                 | d bene                                                 | fit obliga                                                                                                                               | tion                                                                                                     |                   |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-------------------|
|   |                                                                                                                                                                                                                                                                                                                   | Change in assumption                   | I                                                                                   |                                                                                                | se in as                                                                                                        |                         |                                                        |                                                                                                                                          | e in assu                                                                                                | •                 |
|   |                                                                                                                                                                                                                                                                                                                   | <b>2021</b> 2020                       |                                                                                     |                                                                                                | 20                                                                                                              | <b>21</b> 202           | 20                                                     |                                                                                                                                          | 2021                                                                                                     | 2020              |
|   | Discount rate 0                                                                                                                                                                                                                                                                                                   | <b>0.50%</b> 0.3%                      | Decr                                                                                | rease b                                                                                        | oy 8.2                                                                                                          | <b>%</b> 6.6            | % Inc                                                  | rease by                                                                                                                                 | / 9.0%                                                                                                   | 7.2%              |
|   | Salary growth rate 0                                                                                                                                                                                                                                                                                              | <b>0.50%</b> 0.7%                      | Incr                                                                                | rease b                                                                                        | oy 1.8                                                                                                          | <b>%</b> 2.3            | % Dec                                                  | rease by                                                                                                                                 | / 1.7%                                                                                                   | 2.1%              |
|   | U                                                                                                                                                                                                                                                                                                                 | <b>0.25%</b> 0.3%                      | Incr                                                                                | rease b                                                                                        | ру 4.7                                                                                                          | <b>%</b> 5.2            |                                                        | rease by                                                                                                                                 |                                                                                                          | 5.1%              |
|   | Life expectancy                                                                                                                                                                                                                                                                                                   | +/– 1 year                             | Incr                                                                                | rease b                                                                                        | oy 2.8                                                                                                          | <b>%</b> 2.5            | % Dec                                                  | rease by                                                                                                                                 | / 2.9%                                                                                                   | 2.7%              |
|   | Long-term increase                                                                                                                                                                                                                                                                                                |                                        |                                                                                     |                                                                                                |                                                                                                                 |                         | . <b>D</b>                                             |                                                                                                                                          |                                                                                                          | 4.00/             |
|   |                                                                                                                                                                                                                                                                                                                   | <b>0.5%</b> 0.4%                       |                                                                                     | rease k                                                                                        |                                                                                                                 | <b>%</b> 5.2            |                                                        | rease by                                                                                                                                 |                                                                                                          | 4.3%              |
|   | Claim rates 0                                                                                                                                                                                                                                                                                                     | <b>).5%</b> 0.4%                       | Incr                                                                                | rease k                                                                                        | oy 6.3                                                                                                          | <b>%</b> 5.9            | % Dec                                                  | rease by                                                                                                                                 | / 6.8%                                                                                                   | 6.4%              |
|   | actuarial assumptions th<br>with the projected unit or<br>calculating the defined b<br>The methods and types                                                                                                                                                                                                      | redit method at<br>penefit liability r | the en<br>ecognis                                                                   | nd of the<br>sed in t                                                                          | e reportir<br>the balar                                                                                         | ng perio<br>Ice shee    | d) has be<br>et.                                       | een appli                                                                                                                                | ed as wh                                                                                                 | en                |
|   | compared to the prior pe                                                                                                                                                                                                                                                                                          | eriod.                                 |                                                                                     |                                                                                                |                                                                                                                 |                         |                                                        |                                                                                                                                          |                                                                                                          |                   |
|   | compared to the prior per Balance sheet amounts                                                                                                                                                                                                                                                                   | eriod.                                 |                                                                                     |                                                                                                |                                                                                                                 |                         |                                                        |                                                                                                                                          |                                                                                                          |                   |
| ) |                                                                                                                                                                                                                                                                                                                   |                                        | as foll                                                                             | ows:                                                                                           |                                                                                                                 |                         |                                                        |                                                                                                                                          |                                                                                                          |                   |
|   | Balance sheet amounts                                                                                                                                                                                                                                                                                             |                                        |                                                                                     | 1 Decem                                                                                        | ber 2021                                                                                                        |                         |                                                        | 31 Decem                                                                                                                                 | nber 2020                                                                                                |                   |
|   | Balance sheet amounts                                                                                                                                                                                                                                                                                             | plan assets are                        | 31                                                                                  |                                                                                                | ber 2021<br>Total                                                                                               | in %                    | Quoted                                                 | 31 Decem<br>Un-<br>quoted                                                                                                                | nber 2020<br>Total                                                                                       | in %              |
|   | Balance sheet amounts                                                                                                                                                                                                                                                                                             | plan assets are<br>Qu                  | 31<br>oted c                                                                        | 1 Decem<br>Un-                                                                                 |                                                                                                                 | in %                    | Quoted<br>CU'000                                       | Un-                                                                                                                                      |                                                                                                          | in 9              |
|   | Balance sheet amounts                                                                                                                                                                                                                                                                                             | plan assets are<br>Qu                  | 31<br>oted c                                                                        | 1 Decem<br>Un-<br>quoted                                                                       | Total<br>CU'000                                                                                                 | in %<br>32%             |                                                        | Un-<br>quoted                                                                                                                            | Total<br>CU'000                                                                                          | in %<br>399       |
|   | Balance sheet amounts<br>The major categories of p                                                                                                                                                                                                                                                                | plan assets are<br>Qu                  | 31<br>oted c                                                                        | 1 Decem<br>Un-<br>quoted                                                                       | Total                                                                                                           |                         |                                                        | Un-<br>quoted                                                                                                                            | Total                                                                                                    |                   |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments                                                                                                                                                                                                                                          | plan assets are<br>Qu                  | 31<br>oted c<br>'000 C                                                              | 1 Decem<br>Un-<br>quoted                                                                       | Total<br>CU'000<br>1,824                                                                                        |                         | CU'000                                                 | Un-<br>quoted                                                                                                                            | Total<br>CU'000<br>1,216                                                                                 |                   |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology                                                                                                                                                                                                                | plan assets are<br>Qu                  | 31<br>oted c<br>'000 C<br>502                                                       | 1 Decem<br>Un-<br>quoted<br>CU'000                                                             | Total<br>CU'000<br>1,824<br>502                                                                                 |                         | CU'000                                                 | Un-<br>quoted                                                                                                                            | Total<br>CU'000<br>1,216                                                                                 |                   |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy                                                                                                                                                                                                      | plan assets are<br>Qu                  | 31<br>oted c<br>'000 C<br>502<br>557                                                | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-                                                        | Total<br>CU'000<br>1,824<br>502<br>557                                                                          |                         | CU'000<br>994<br>-                                     | Un-<br>quoted<br>CU'000                                                                                                                  | Total<br>CU'000<br>1,216<br>994                                                                          |                   |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments                                                                                                                                                        | plan assets are<br>Qu                  | 31<br>oted o<br>'000 0<br>502<br>557<br>746<br>-                                    | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-                                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161                                                    |                         | CU'000<br>994<br>-<br>194<br>-                         | Un-<br>quoted<br>CU'000                                                                                                                  | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571                                                 | 39                |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government                                                                                                                                          | plan assets are<br>Qu                  | 31<br>oted o<br>'000 0<br>502<br>557<br>746<br>-<br>916                             | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-                                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916                                             | 32%                     | CU'000<br>994<br>-<br>194<br>-<br>321                  | Un-<br>quoted<br>CU'000                                                                                                                  | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321                                          | 399               |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme                                                                                                             | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 0<br>502<br>557<br>746<br>-                                    | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-                                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161                                                    | 32%                     | CU'000<br>994<br>-<br>194<br>-                         | Un-<br>quoted<br>CU'000                                                                                                                  | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571                                                 | 394               |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government                                                                                                                                          | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900                      | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-                                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900                                      | 32%                     | CU'000<br>994<br>-<br>194<br>-<br>321                  | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-                                                                              | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99                                    | 394               |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-invest                                                                              | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 0<br>502<br>557<br>746<br>-<br>916                             | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916                                             | 32%                     | CU'000<br>994<br>-<br>194<br>-<br>321<br>99            | Un-<br>quoted<br>CU'000                                                                                                                  | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321                                          | 399<br>199        |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-inves<br>grade)                                                                     | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900                      | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-                              | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900<br>345                               | 32%<br>38%              | CU'000<br>994<br>-<br>194<br>-<br>321<br>99            | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-                                                                              | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99<br>151                             | 399<br>199        |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-inves<br>grade)<br>Property                                                         | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900                      | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-<br>2777<br>800               | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900<br>345<br>1,047<br>800               | 32%<br>38%              | CU'000<br>994<br>-<br>194<br>-<br>321<br>99            | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                  | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99<br>151<br>943<br>697               | 39%<br>19%        |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-inves<br>grade)<br>Property<br>In US                                                | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900                      | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-<br>277                       | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900<br>345<br>1,047                      | 32%<br>38%              | CU'000<br>994<br>-<br>194<br>-<br>321<br>99            | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-<br>110                                                                       | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99<br>151<br>943                      | 399<br>199<br>319 |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-inves<br>grade)<br>Property<br>In US<br>In Oneland                                  | plan assets are<br>Qu<br>CU            | 31<br>oted o<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900                      | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-<br>2777<br>800<br>247        | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900<br>345<br>1,047<br>800<br>247        | 32%<br>38%<br>18%       | CU'000<br>994<br>-<br>194<br>-<br>321<br>99            | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>110<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99<br>151<br>943<br>697<br>246        |                   |
|   | Balance sheet amounts<br>The major categories of p<br>Equity instruments<br>Information technology<br>Energy<br>Manufacturing<br>Other<br>Debt instruments<br>Government<br>Corporate bonds (investme<br>Corporate bonds (non-inves<br>grade)<br>Property<br>In US<br>In Oneland<br>Qualifying insurance policies | plan assets are<br>Qu<br>CU            | 31<br>oted c<br>'000 C<br>502<br>557<br>746<br>-<br>916<br>900<br>68<br>-<br>-<br>- | 1 Decem<br>Un-<br>quoted<br>CU'000<br>-<br>-<br>-<br>19<br>-<br>-<br>2777<br>800<br>247<br>419 | Total<br>CU'000<br>1,824<br>502<br>557<br>746<br>19<br>2,161<br>916<br>900<br>345<br>1,047<br>800<br>247<br>419 | 32%<br>38%<br>18%<br>7% | CU'000<br>994<br>-<br>194<br>-<br>321<br>99<br>41<br>- | Un-<br>quoted<br>CU'000<br>-<br>-<br>28<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>110<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | Total<br>CU'000<br>1,216<br>994<br>-<br>194<br>28<br>571<br>321<br>99<br>151<br>943<br>697<br>246<br>190 | 399<br>199<br>319 |

value of CU530,000 (2020 – CU410,000) and land and buildings occupied by the group with a fair value of CU550,000 (2020 – CU580,000).

#### Risk exposure

IAS19(139)(b)

Through its defined benefit pension plans and post-employment medical plans, the group is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility The plan liabilities are calculated using a discount rate set with reference to corporate bond yields; if plan assets underperform this yield, this will create a deficit. Both the Oneland and US plans hold a significant proportion of equities, which are expected to outperform corporate bonds in the long term while providing volatility and risk in the short term.

As the plans mature, the group intends to reduce the level of investment risk by investing more in assets that better match the liabilities. The first stage of this process was completed in FY2021 with the sale of a number of equity holdings and purchase of a mixture of government and corporate bonds. The government bonds represent investments in Oneland and US government securities only. The corporate bonds are global securities with an emphasis on Oneland and the US.

However, the group believes that, due to the long-term nature of the plan liabilities and the strength of the supporting group, a level of continuing equity investment is an appropriate element of the group's long-term strategy to manage the plans efficiently. See below for more details on the group's asset-liability matching strategy.

Changes in A decrease in corporate bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans' bond holdings.

Inflation risks Some of the group's pension obligations are linked to salary inflation, and higher inflation will lead to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect the plan against extreme inflation). The majority of the plan's assets are either unaffected by (fixed interest bonds) or loosely correlated with (equities) inflation, meaning that an increase in inflation will also increase the deficit.

In the US plans, the pensions in payment are not linked to inflation, so this is a less material risk.

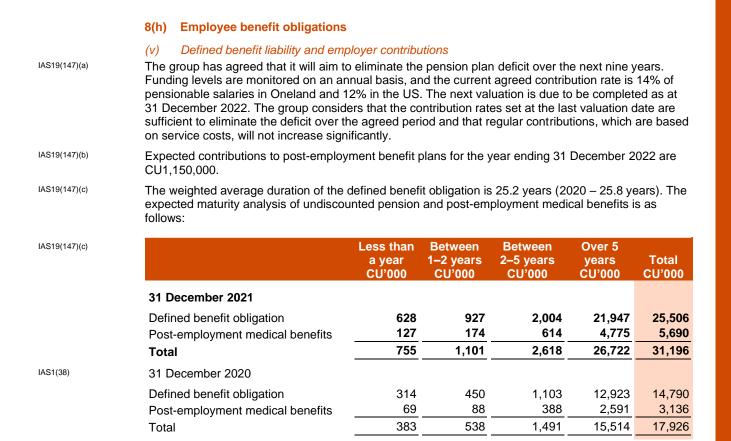
Life The majority of the plans' obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plans' liabilities. This is particularly significant in the Oneland plan, where inflationary increases result in higher sensitivity to changes in life expectancy.

In the case of funded plans, the group ensures that the investment positions are managed within an asset-liability matching (ALM) framework that has been developed to achieve long-term investments that are in line with the obligations under the pension schemes. Within this framework, the group's ALM objective is to match assets to the pension obligations by investing in long-term fixed interest securities with maturities that match the benefit payments as they fall due and in the appropriate currency.

The group actively monitors how the duration and the expected yield of the investments are matching the expected cash outflows arising from the pension obligations. The group has not changed the processes used to manage its risks from previous periods. The group does not use derivatives to manage its risk. Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.

A large portion of assets in 2021 consists of equities and bonds, although the group also invests in property, bonds, cash and investment (hedge) funds. The group believes that equities offer the best returns over the long term with an acceptable level of risk. The majority of equities are in a globally diversified portfolio of international blue chip entities, with a target of 60% of equities held in Oneland and Europe, 30% in the US, and the remainder in emerging markets.

IAS19(146)



# 8(i) Provisions <sup>33</sup>

| IAS1(77 | 7) |
|---------|----|
|---------|----|

|                                   |                   | 2021                  |                 |                   | 2020                  |                 |  |  |
|-----------------------------------|-------------------|-----------------------|-----------------|-------------------|-----------------------|-----------------|--|--|
|                                   | Current<br>CU'000 | Non-current<br>CU'000 | Total<br>CU'000 | Current<br>CU'000 | Non-current<br>CU'000 | Total<br>CU'000 |  |  |
| Make good provision (i)           | 225               | 1,573                 | 1,798           | -                 | 1,382                 | 1,382           |  |  |
| Restructuring costs (i)           | 900               | -                     | 900             | -                 | -                     | -               |  |  |
| Service warranties (i)            | 635               | -                     | 635             | 920               | -                     | 920             |  |  |
| Legal claim (i)                   | 460               | -                     | 460             | 320               | -                     | 320             |  |  |
| Contingent liability<br>(note 14) | 477               | -                     | 477             | -                 | -                     | -               |  |  |
| · · · ·                           | 2,697             | 1,573                 | 4,270           | 1,240             | 1,382                 | 2,622           |  |  |

# (i) Information about individual provisions and significant estimates

# Make good provision

| IAS37(85)(a).(b)            | VALUE IFRS Retail Limited is required to restore the leased premises of its retail stores to their original condition at the end of the respective lease terms. A provision has been recognised for the present value of the estimated expenditure required to remove any leasehold improvements. These costs have been capitalised as part of the cost of leasehold improvements and are amortised over the shorter of the term of the lease and the useful life of the assets.                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS37(85)(a),(b)            | Restructuring<br>The reduction in output in the furniture manufacturing and wholesale division (see note 8(d)) resulted in<br>the loss of 155 jobs at two factories. An agreement was reached with the local union representatives in<br>October 2021, which specifies the number of staff involved and the voluntary redundancy compensation<br>package offered by the group, as well as amounts payable to those made redundant. The total<br>estimated staff restructuring costs to be incurred are CU1,050,000. Other direct costs attributable to the<br>restructuring, including costs incurred in relation to the cancellation of supply contracts, are CU327,000.<br>These costs were fully provided for in the current reporting period. The remaining provision of<br>CU900,000 is expected to be fully utilised over the next 12 months.                         |
| IAS37(85)(a),(b)            | Service warranties<br>Provision is made for estimated warranty claims in respect of products sold which are still under<br>warranty at the end of the reporting period. These claims are expected to be settled in the next financial<br>year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS1(125)<br>IFRS15(119)(e) | The group generally offers 12-month warranties for its personal computer products. Management estimates the related provision for future warranty claims based on historical warranty claim information, as well as recent trends that might suggest that past cost information may differ from future claims. The assumptions made in relation to the current period are consistent with those in the prior year. Factors that could impact the estimated claim information include the success of the group's productivity and quality initiatives, as well as parts and labour costs. As at 31 December 2021, this particular provision had a carrying amount of CU330,000 (2020 – CU450,000). If claims costs were to differ by 10% from management's estimates, the warranty provisions would be an estimated CU33,000 higher or lower (2020 – CU45,000 higher/lower). |
| IAS37(85)(a),(b)            | Legal claim<br>In October 2021, an unfavourable judgement was handed down against the group in respect of a legal<br>claim made by a customer of the IT consulting segment. However, after taking appropriate legal advice,<br>the directors have decided to appeal against the decision. No payment has been made to the claimant<br>pending outcome of the appeal. If upheld, payment of CU860,000 will be required. The recognised<br>provision reflects the directors' best estimate of the most likely outcome. The court of appeal is expected<br>to consider this matter in August 2022.                                                                                                                                                                                                                                                                             |

See note 25(x) for the group's other accounting policies relevant to provisions.

#### **Provisions** 8(i)

#### Movements in provisions (ii)

IAS37(84)

# Movements in each class of provision during the financial year are set out below:

| IA537(84)    | Movements in each class of provision during the financial year are set out below:                    |                                     |                                             |                                      |                                        |                          |                 |  |  |  |  |
|--------------|------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------------------|--------------------------------------|----------------------------------------|--------------------------|-----------------|--|--|--|--|
|              | 2021                                                                                                 | Make<br>good<br>provision<br>CU'000 | Restruc-<br>turing<br>obligations<br>CU'000 | Service<br>warran-<br>ties<br>CU'000 | Contin-<br>gent<br>liability<br>CU'000 | Legal<br>claim<br>CU'000 | Total<br>CU'000 |  |  |  |  |
| IAS37(84)(a) | Carrying amount at start of year                                                                     | 1,382                               | -                                           | 920                                  | -                                      | 320                      | 2,622           |  |  |  |  |
|              | Acquired through business<br>combination                                                             | -                                   | -                                           | -                                    | 450                                    | -                        | 450             |  |  |  |  |
| IAS37(84)(b) | Additional provision<br>charged to plant and<br>equipment<br>Charged/(credited) to profit<br>or loss | 350                                 | -                                           | -                                    | -                                      | -                        | 350             |  |  |  |  |
| IAS37(84)(b) | <ul> <li>additional provisions<br/>recognised</li> </ul>                                             | -                                   | 1,377                                       | 268                                  | -                                      | 140                      | 1,785           |  |  |  |  |
| IAS37(84)(d) | <ul> <li>unused amounts<br/>reversed</li> </ul>                                                      | -                                   | -                                           | (330)                                | -                                      | -                        | (330)           |  |  |  |  |
| IAS37(84)(e) | <ul> <li>unwinding of<br/>discount</li> </ul>                                                        | 66                                  | -                                           | -                                    | 27                                     | -                        | 93              |  |  |  |  |
| IAS37(84)(c) | Amounts used during the year                                                                         |                                     | (477)                                       | (223)                                | -                                      | -                        | (700)           |  |  |  |  |
| IAS37(84)(a) | Carrying amount at end<br>of year                                                                    | 1,798                               | 900                                         | 635                                  | 477                                    | 460                      | 4,270           |  |  |  |  |

#### Recognised fair value measurements <sup>31-33</sup> 8(j)

#### Fair value hierarchy (i)

This note explains the judgements and estimates made in determining the fair values of the non-financial assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its non-financial assets and liabilities into the three levels prescribed under the accounting standards. An explanation of each level is provided in note 7(h).

Level 1

Level 2

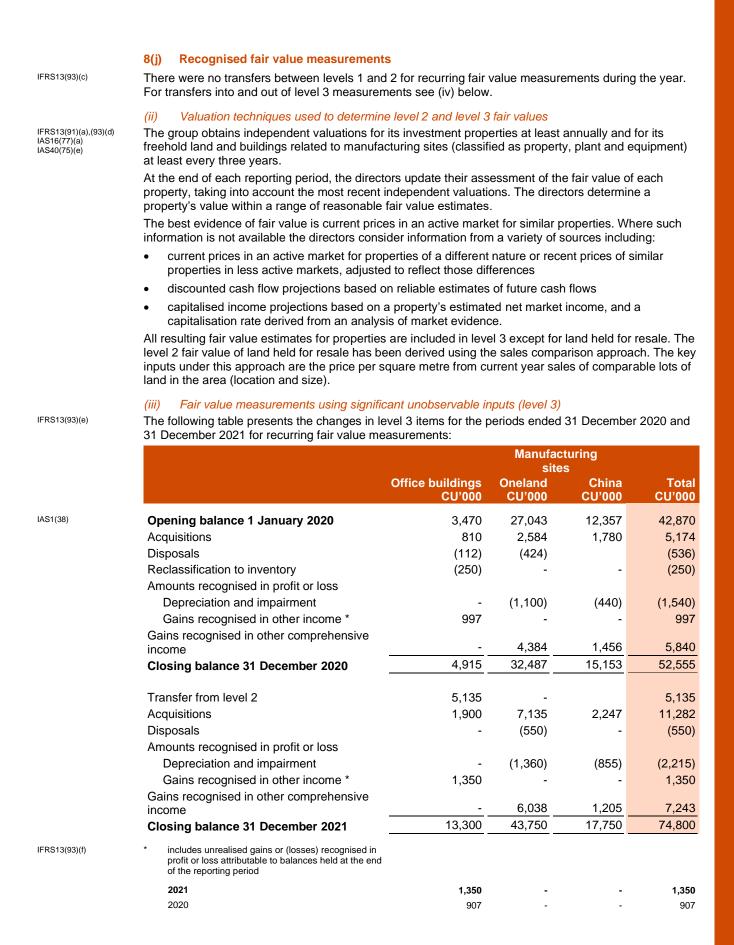
Level 3

Total

#### IFRS13(93)(a),(b)

|          | At 31 December 2021                                                        | Notes  | CU'000            | CU'000            | CU'000            | CU'000          |
|----------|----------------------------------------------------------------------------|--------|-------------------|-------------------|-------------------|-----------------|
|          | Investment properties<br>Office buildings – West Harbourcity <sup>31</sup> | 8(c)   | -                 | -                 | 13,300            | 13,300          |
|          | Land and buildings <sup>31</sup><br>Manufacturing sites – Oneland          | 8(a)   | -                 | -                 | 43,750            | 43,750          |
|          | Manufacturing sites – China                                                |        |                   |                   | 17,750            | 17,750          |
|          | Land held for sale                                                         | 8(g) _ |                   | 250               |                   | 250             |
|          | Total non-financial assets                                                 | _      | -                 | 250               | 74,800            | 75,050          |
| IAS1(38) | At 31 December 2020                                                        | Notes  | Level 1<br>CU'000 | Level 2<br>CU'000 | Level 3<br>CU'000 | Total<br>CU'000 |
|          | Investment properties<br>Office buildings – West Harbourcity               | 8(c)   | -                 | 5,135             | 4,915             | 10,050          |
|          | Land and buildings<br>Manufacturing sites – Oneland                        | 8(a)   | -                 | -                 | 32,487            | 32,487          |
|          | Manufacturing sites – China                                                |        |                   |                   | 15,153            | 15,153          |
|          |                                                                            |        |                   |                   |                   |                 |

The group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.



## 95

|               | 8(j) Recognised fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|               | (iv) Transfers between levels 2 and 3 and changes in valuation techniques                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS13(93)(d) | The group commenced redevelopment of an office building in Oneland during the year. The redevelopment will greatly expand the net lettable area of the building and is expected to be completed in early 2022. Prior to redevelopment, the building was valued using the sales comparison approach based on recent sales of comparable properties in the area. This resulted in a level 2 fair value. Upon redevelopment, the group had to revise its valuation technique for the property under construction. The revised valuation technique uses significant unobservable inputs. Accordingly, the fair value measurement was reclassified to level 3. |
| IFRS13(93)(d) | The revised valuation technique for the building under construction estimates the fair value of the<br>completed office building and deducts:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|               | <ul> <li>estimated construction and other costs to completion that would be incurred by a market<br/>participant, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

• estimated profit margin that a market participant would require to hold and develop the property to completion, based on the state of the property as at 31 December 2021.

Other than described above, there were no changes in valuation techniques during the year.

#### (v) Valuation inputs and relationships to fair value

The following table summarises the quantitative information about the significant unobservable inputs used in recurring level 3 fair value measurements (see (ii) above for the valuation techniques adopted):

|                          | U                     |                          | ```                                                                                           |                                                      |                      | ,                                                                     |
|--------------------------|-----------------------|--------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------|-----------------------------------------------------------------------|
|                          | Fair<br>31<br>Decem   | value at<br>31<br>Decem  |                                                                                               | Range of inputs<br>(probability-weighted<br>average) |                      |                                                                       |
| Description              | ber<br>2021<br>CU'000 | ber<br>2020<br>CU'000    | Unobservable<br>inputs *                                                                      | 2021                                                 | 2020                 | Relationship of<br>unobservable<br>inputs to fair value               |
|                          | 7,765                 | 4,915                    | Discount rate                                                                                 | 4% – 5%<br>(4.8%)                                    | 3% – 4%<br>(3.6%)    | discount rate and                                                     |
| Leased                   |                       |                          | Terminal yield                                                                                | 6% – 7%<br>(6.6%)                                    | 5.5% – 6%<br>(5.8%)  | terminal yield, the<br>lower the fair value                           |
| office<br>buildings      |                       |                          | Capitalisation rate                                                                           | 4% – 4.5%<br>(4.4%)                                  | 4% – 4.5%<br>(4.2%)  | The higher the capitalisation rate                                    |
|                          |                       |                          | Expected vacancy rate                                                                         | 9% – 10%<br>(9.2%)                                   | 8% – 10%<br>(8.7%)   | and expected<br>vacancy rate, the<br>lower the fair value             |
|                          |                       |                          | Rental growth rate                                                                            | 3% – 3.6%<br>(3.2%)                                  | 2% – 2.5%<br>(2.2%)  | The higher the<br>rental growth rate,<br>the higher the fair<br>value |
| Office<br>building       | 5,535                 | n/a –<br>Level 2<br>fair | Estimated cost to completion                                                                  | CU3,230,000 –<br>CU3,510,000<br>(CU3,395,000)        | n/a                  | The higher the estimated costs, the lower the fair value              |
| under re-<br>development |                       | value                    | Estimated<br>profit margin<br>required to<br>hold and<br>develop<br>property to<br>completion | 12.5% of<br>property value                           | n/a                  | The higher the profit<br>margin required, the<br>lower the fair value |
| Manufac-<br>turing       | 43,750                | 32,487                   | Discount rate                                                                                 | 6% – 7%<br>(6.7%)                                    | 8% – 9%<br>(7.7%)    | discount rate and                                                     |
| sites –<br>Oneland       |                       |                          | Terminal yield                                                                                | 8% – 9%<br>(8.2%)                                    | 9.5% – 10%<br>(9.7%) | terminal yield, the lower the fair value                              |

IFRS13(93)(d),(99)

IFRS13(91)(a),(93)(d), (h)(i) IFRS13(91)(a),(93)(d), (h)(i),(ii)

#### 8(j) Recognised fair value measurements

|                    | Fair<br>31<br>Decem   | value at<br>31<br>Decem |                          | Range of<br>(probability-<br>avera |                      |                                                         |
|--------------------|-----------------------|-------------------------|--------------------------|------------------------------------|----------------------|---------------------------------------------------------|
| Description        | ber<br>2021<br>CU'000 | ber<br>2020<br>CU'000   | Unobservable<br>inputs * | 2021                               | 2020                 | Relationship of<br>unobservable<br>inputs to fair value |
| Manufac-<br>turing | 17,750                | 15,153                  | Discount rate            | 10% – 12%<br>(11%)                 |                      | The higher the discount rate and                        |
| sites –<br>China   |                       |                         | Terminal yield           | 14% – 15%<br>(14.3%)               | 13% – 14%<br>(13.2%) | terminal yield, the lower the fair value                |

IFRS13(93)(h)(i)

There were no significant inter-relationships between unobservable inputs that materially affect fair values.

#### IFRS13(93)(g)

IAS40(75)(e) IAS16(77)(a),(b) (vi) Valuation processes

The group engages external, independent and qualified valuers to determine the fair value of the group's investment properties at the end of every financial year, and for other land and buildings at least every three years. As at 31 December 2021, the fair values of the investment properties have been determined by ABC Property Surveyors Limited. A directors' valuation has been performed for the land and buildings classified as property, plant and equipment as at 31 December 2021. The last independent valuation of these land and buildings was performed as at 31 December 2020.

The main level 3 inputs used by the group are derived and evaluated as follows:

- Leased office buildings discount rates, terminal yields, expected vacancy rates and rental growth
  rates are estimated by ABC Property Surveyors Limited or management based on comparable
  transactions and industry data.
- Office building under redevelopment costs to completion and profit margin are estimated by ABC Property Surveyors Limited based on market conditions as at 31 December 2021. The estimates are consistent with the budgets developed internally by the group based on management's experience and knowledge of market conditions.

Changes in level 2 and level 3 fair values are analysed at each reporting date during the half-yearly valuation discussion between the CFO, AC and the valuation team. As part of this discussion, the team presents a report that explains the reason for the fair value movements.

# Non-financial assets and liabilities

#### Disclosing non-financial assets and non-financial liabilities in one note

 Users of financial reports have indicated that they would like to be able to quickly access all of the information about the entity's financial assets and liabilities without having to trawl through various notes in the financial report. We have therefore structured our notes such that financial items and non-financial items are discussed separately. But you should be aware that this is not a mandatory requirement in any of the accounting standards.

### Accounting policies, estimates and judgements

- 2. As explained on page 28, in our view it is helpful for readers of the financial report if information about accounting policies that are specific to the entity and about significant estimates and judgements is disclosed with the relevant line items, rather than in separate notes. However, this format is also not mandatory.
- For general commentary regarding the disclosures of accounting policies refer to note 25. Commentary about the disclosure of significant estimates and judgements is provided in note 11.

## Classes of property, plant and equipment

- 4. A class of property, plant and equipment is a grouping of assets of a similar nature and use in the entity's operation. Paragraph 37 of IAS 16 provides the following examples:
  - (a) land
  - (b) land and buildings
  - (c) machinery
  - (d) ships
  - (e) aircraft

|                                                        | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS16(37)                                              | <ul> <li>(f) motor vehicles</li> <li>(g) furniture and fixtures</li> <li>(h) office equipment</li> <li>(i) bearer plants.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                        | 5. Each entity will have different classes, depending on their individual operations. The number of classes that are separately disclosed also depends on materiality. However, the 'plant and equipment' of an entity will normally include assets of quite different nature and use. It will therefore not be sufficient to provide the information required in IAS 16 only for two classes, being 'land and buildings' and 'plant and equipment'. Rather, entities should provide a further breakdown or, alternatively, use a more specific narrative to illustrate that the entity has only one major class of plant and equipment.                                                            |
|                                                        | Leasing disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                        | Right-of-use assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(112)(c)<br>IFRS16(51)                             | 6. IFRS16 only requires disclosure of depreciation expense and additions to right-of-use assets,<br>but not of a full reconciliation of the right-of-use assets held. However, additional disclosures<br>may be necessary to explain significant changes in the amounts of right-of-use assets, for<br>example as a result of foreign exchange movements or modifications to lease agreements.                                                                                                                                                                                                                                                                                                      |
| IFRS16(47)(a)<br>IAS16(73)(e)                          | 7. Where an entity has elected to present right-of-use assets within the same line item as the corresponding underlying assets would be presented if they were owned, it should provide the same disclosures for the right-of-use assets as for the corresponding underlying assets. For example, where the right-of-use assets are presented as property, plant and equipment, they would need to be included in the reconciliation that is required under IAS 16, with the same amount of detail as is required for other items of property, plant and equipment.                                                                                                                                 |
|                                                        | Significant judgements and estimates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1((122),(125)<br>IFRS16(51),(59)                    | 8. The accounting for leases under IFRS 16 involves making various judgements and estimates which may need to be disclosed. While we have illustrated some of these in note 8(b), the level of detail provided will depend on the individual circumstances of the entity and the materiality of the amounts involved. For example, the following judgements and estimates may also require explanations:                                                                                                                                                                                                                                                                                            |
|                                                        | (a) how the entity has determined whether a contract is, or contains, a lease                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                                        | (b) how the entity has determined the incremental borrowing rate, for example where third-<br>party financing cannot be obtained (or can only be obtained at a significant premium), or by<br>adjusting rates to reflect the term, security, value or economic environment                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                        | (c) what the entity considers to be an index or rate in determining lease payments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                        | <ul> <li>(d) how the entity accounts for costs incurred in connection with a lease that are not part of the cost of the right-of-use asset, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                        | (e) the interpretation of what constitutes a penalty in determining the lease term and why an<br>entity may have an economic incentive to extend or not to terminate a lease (but see<br>paragraph 9 below).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS IC Updates<br>September 2019 and<br>November 2019 | 9. The IFRS Interpretations Committee (IFRS IC) has provided guidance on how to determine the incremental borrowing rate, including how to reflect the payment profile of a lease when determining that rate, and the lease term for specific types of cancellable or renewable leases. Entities should refer to this guidance when making judgements in relation to these issues.                                                                                                                                                                                                                                                                                                                  |
|                                                        | COVID-19-related rent concessions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS16(46A),(46B)                                      | 10. In May 2020, the IASB published an amendment to IFRS 16 that provided lessees (but not lessors) with relief in the form of an optional practical expedient from assessing whether a rent concession related to COVID-19 is a lease modification. Lessees could elect to account for rent concessions in the same way as if they were not lease modifications. The expedient initially only applied to reductions in lease payments due on or before 30 June 2021, but that date was subsequently extended to 30 June 2022 through further amendments made in March 2021. However, the second amendment can only be adopted in certain circumstances – see the indepth linked below for details. |
|                                                        | <ol> <li>Lessees that have applied the practical expedient will have to disclose that it has been applied to all qualifying rent concessions, or if not, information about the nature of the contracts to which it has been applied, and the amount recognised in profit or loss. See PwC In-depth INT2020-05 and In brief INT2021-08 for further information.</li> </ol>                                                                                                                                                                                                                                                                                                                           |

|                                             | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                             | <ol> <li>As the IASB decided not to provide a similar practical expedient to lessors for a number of reasons, judgement will be needed to determine the appropriate accounting treatment for lease concessions that are made in the context of COVID-19. For guidance see FAQs 4.6–4.9 in our COVID-19 In depth 2020–20. Where the concessions are material, lessors should provide appropriate disclosures and explain the accounting treatment adopted.</li> <li>Impairment</li> </ol>                                                                                                                                                                                                                                                                                     |
|                                             | Impairment testing – disclosure of assumptions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS36(132)<br>IAS36(134)<br>IAS1(122),(125) | 13. An entity is encouraged to disclose the assumptions used to determine the recoverable amount of all significant assets and cash-generating units during the period. However, as a minimum, paragraph 134 of IAS 36 requires an entity to disclose information about the estimates used to measure the recoverable amount of a cash-generating unit when goodwill or an intangible asset with an indefinite useful life is included in the carrying amount of that unit. In many cases, the impairment calculations also involve significant estimates and judgements which should be highlighted under paragraphs 122 and 125 of IAS 1.                                                                                                                                  |
|                                             | Disclosing the impact of climate-related risks                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                             | 14. For guidance on disclosing the impact of climate-related risks in the financial statements please refer to the commentary to note 11 on page 120.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                             | Prior year recoverable amount calculation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS36(136)                                  | 15. The most recent detailed calculation made in a preceding period of the recoverable amount of a cash-generating unit (group of units) may, in accordance with paragraphs 24 or 99 of IAS 36, be carried forward and used in the impairment test for that unit (group of units) in the current period provided specified criteria are met. Where this is the case, the information for that unit (group of units) that is incorporated into the disclosures required by paragraphs 134 and 135 of IAS 36 relate to the carried forward calculation of recoverable amount. A carry-forward of the recoverable amount calculations will not be appropriate where the entity's carrying amounts of the non-current assets are materially affected by the adoption of IFRS 16. |
|                                             | Deferred tax assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                             | Offsetting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS12(74)                                   | 16. Deferred tax assets and liabilities shall be offset if, and only if:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                             | (a) there is a legally enforceable right to set off current tax assets and liabilities, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                             | (b) the deferred tax assets and liabilities relate to income taxes levied by the same taxation<br>authority on either:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                             | (i) the same taxable entity, or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                             | <ul> <li>(ii) different taxable entities which intend to settle current tax liabilities and assets on a net<br/>basis, or to realise the assets and settle the liabilities simultaneously, in each future<br/>period in which significant amounts of deferred tax liabilities or assets are expected to<br/>be settled or recovered.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS12(76)                                   | 17. The circumstances giving rise to a set-off between entities in a consolidated entity are likely to be rare unless the entities are part of a tax consolidated group. As disclosed in note 8(e) we have assumed this to be the case for VALUE IFRS PIc.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                             | Disclosure of reconciliation by type of temporary difference                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS12(81)(g)                                | <ol> <li>IAS 12 requires the following disclosures for each type of temporary difference and in respect of<br/>each type of unused tax loss and tax credit:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                             | (a) the deferred tax balances recognised for each period presented                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                             | (b) the amounts of deferred tax income or expense recognised in profit or loss, if this is not<br>apparent from the changes in the amounts recognised in the balance sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                             | 19. This information can be presented in various ways. VALUE IFRS Plc has chosen to provide the information in the form of a reconciliation by type of temporary difference. However, other formats are equally acceptable as long as all of the required disclosures are made.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

|                                    | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                    | Deferred tax on right-of-use assets and lease liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS12R                             | 20. IAS 12 does not specifically address the tax effects of right-of-use assets and lease liabilities and there are currently different approaches in practice. However, in May 2021 the IASB made amendments to IAS 12 which narrow the scope of the initial recognition exemption in paragraphs 15 and 24 of IAS 12 and require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences.                                                                                                                                                                                                                                                     |
|                                    | 21. As a consequence, entities will be required to recognise both a deferred tax asset and a deferred tax liability on the initial recognition of a lease. While these qualify for offsetting in the balance sheet, the notes need to disclose the gross amounts. VALUE IFRS Plc has illustrated this in note 8(e).                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                    | 22. The amendments apply to annual reporting periods beginning on or after 1 January 2023 but can be adopted early. VALUE IFRS Plc has chosen to do so and disclosed this fact in note 25(a). No changes were necessary to any of the amounts recognised or disclosures made as VALUE IFRS Plc's accounting policy already complied with the now mandatory treatment.                                                                                                                                                                                                                                                                                                                                                                               |
|                                    | Recognition of deferred tax assets by loss-making entities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS12(82)                          | 23. If an entity has incurred a loss in the current or a preceding period and the utilisation of the deferred tax assets is depending on future taxable profits in excess of profits arising from the reversal of existing taxable temporary differences, the entity must disclose the amount of the deferred tax assets that are depending on excess future taxable profits and the nature of the evidence that is supporting the recognition of the tax assets.                                                                                                                                                                                                                                                                                   |
| ESMA Public Statement<br>July 2019 | 24. The recognition of deferred tax assets for carried forward tax losses, particularly by loss-making entities, is a focus area for many regulators. The European Securities and Markets Authority (ESMA), has reminded entities of the importance to assess thoroughly the nature and extent of the evidence that supports the recognition of deferred tax assets. Disclosures relating to deferred tax assets should be issuer-specific and not boilerplate, and the level of detail provided should be proportionate to the materiality of the assets in the financial statements and the uncertainties and judgements surrounding the recognition of the tax assets.                                                                           |
|                                    | Assets held for sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                    | 25. There is no requirement in either IFRS 5 <i>Non-current Assets Held for Sale and Discontinued Operations</i> or IAS 1 <i>Presentation of Financial Statements</i> to present assets of a disposal group separately from individual assets held for sale. VALUE IFRS Plc has therefore combined the assets of a disposal group with individual assets held for sale as a single line item in the balance sheet, but provided the associated disclosures in separate notes.                                                                                                                                                                                                                                                                       |
|                                    | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS37(1)(c),(5)(d)                 | 26. IAS 37 does not generally apply to employee benefits as these are dealt with by IAS 19 <i>Employee Benefits</i> . However, employee benefits may be classified as provisions in the balance sheet where either the amounts or the timing of the future payments in respect of these obligations is uncertain. Alternatively, they could either be classified as other payables (where the amount and timing is certain) or, as we have done in this publication, presented as a separate line item in the balance sheet. If the amounts recognised in relation to employee benefit obligations are material, entities should consider providing the information required by IAS 37 regardless of how the amounts are presented.                 |
|                                    | Classification of employee benefits obligations as non-current                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(69)                           | 27. Other long-term employee benefit obligations, which are those that are not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the service that gives rise to the benefit, can only be classified in the balance sheet as a non-current liability if there is no possibility the entity could be required to settle the obligation within the next 12 months. This means, for example, that where employees are entitled to take their long-service leave or accrued annual leave within the next 12 months, the obligation relating to them must be recorded as a current liability even though the employees may not be expected to take the leave for a longer period. |
| IAS19(133)                         | 28. A net post-employment asset or liability will typically have a current and a non-current portion.<br>However, the distinction between the two might be arbitrary and difficult to determine, in<br>particular for funded post-employment plans. The net plan asset or liability is therefore generally<br>presented as a single non-current item for funded post-employment plans. However, if a reliable<br>distinction is possible, separate presentation of the two balances would be appropriate.                                                                                                                                                                                                                                           |

|                                                                | Non-financial assets and liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
|                                                                | Disclosures for defined benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
| AS19(135)                                                      | <b>C</b> <i>1</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | hat the disclosures for defined benefit plans must:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |
|                                                                | (a) explain the characteristics of the plans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
|                                                                | <ul><li>(b) identify and explain the amounts in the financial statements arising from the plans</li><li>(c) describe how the plans may affect the amount, timing and uncertainty of the entity's futur cash flows.</li></ul>                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
| AS19(136)-(138)                                                | be to satisfy these objectives. Additional inf                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | case basis how detailed the disclosures will have to<br>formation or further disaggregation may be necessary<br>s should also keep in mind that materiality applies to<br>b.                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |
|                                                                | Fair value measurements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
| FRS13(B35)(g)                                                  | a lack of observable input data for identical<br>will therefore often be categorised as 'level<br>classify the fair value as a 'level 2' measure<br>circumstances. Examples of 'level 2' inputs<br>properties in a similar location in an active of<br>transactions in active markets for similar pr<br>based data are made, or where other signific<br>be categorised as 'level 3'. If the assets are<br>be an indication for a 'level 3' classification.                                                                                                           | aded on a regular basis. As a consequence, there is<br>assets. Fair value measurements of property assets<br>2' or 'level 3' valuations. Whether it is appropriate to<br>ement will depend on the individual facts and<br>include sales price per square metre for similar<br>market, or property yields derived from the latest<br>operties. Where significant adjustments to market<br>icant inputs are unobservable, the valuation would<br>clocated in a less developed market, this would also<br>Assets classified as level 2 measurements based or<br>subsequent periods if there have been no more                   |  |  |  |  |
|                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | air value. For alternative disclosures covering                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |
|                                                                | biological assets refer to Appendix C.<br>Disclosures not illustrated: not applicable to<br>33. The following requirements are not illustrate<br>VALUE IFRS PIc:                                                                                                                                                                                                                                                                                                                                                                                                     | _                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |
|                                                                | Disclosures not illustrated: not applicable to<br>33. The following requirements are not illustrate<br>VALUE IFRS PIc:<br>Leases                                                                                                                                                                                                                                                                                                                                                                                                                                     | • VALUE IFRS PIC<br>ed in this publication as they are not applicable to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |
| -D\$16(47)(o)(ii)                                              | Disclosures not illustrated: not applicable to<br>33. The following requirements are not illustrate<br>VALUE IFRS PIc:<br>Leases<br>Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                            | <b>VALUE IFRS PIC</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |
| -RS16(47)(a)(ii)                                               | Disclosures not illustrated: not applicable to<br>33. The following requirements are not illustrate<br>VALUE IFRS PIc:<br>Leases                                                                                                                                                                                                                                                                                                                                                                                                                                     | • VALUE IFRS PIC<br>ed in this publication as they are not applicable to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |
|                                                                | Disclosures not illustrated: not applicable to         33. The following requirements are not illustrate         VALUE IFRS PIc:         Leases         Issue not illustrated         Right-of-use assets included in the same line item as the corresponding                                                                                                                                                                                                                                                                                                        | <b>VALUE IFRS PIC</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b> Identify which line items include the right-of-use                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |
| FRS16(47)(a)(ii)<br>FRS16(53)(i),(59)(d),(B52)<br>FRS16(53)(f) | Disclosures not illustrated: not applicable to         33. The following requirements are not illustrate         VALUE IFRS Plc:         Leases         Issue not illustrated         Right-of-use assets included in the same line item as the corresponding underlying assets                                                                                                                                                                                                                                                                                      | <b>VALUE IFRS PIc</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b> Identify which line items include the right-of-use assets.         Disclose gain or loss separately in the notes and consider additional information set out in                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |
| RS16(53)(i),(59)(d),(B52)<br>RS16(53)(f)                       | Disclosures not illustrated: not applicable to         33. The following requirements are not illustrated         VALUE IFRS Plc:         Leases         Issue not illustrated         Right-of-use assets included in the same line item as the corresponding underlying assets         Sale and leaseback transactions                                                                                                                                                                                                                                             | <b>VALUE IFRS PIc</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b> Identify which line items include the right-of-use assets.         Disclose gain or loss separately in the notes and consider additional information set out in paragraph B52 of IFRS 16.         Disclose income from sub-leasing.                                                                                                                                                                                                                                                                     |  |  |  |  |
| RS16(53)(i),(59)(d),(B52)<br>RS16(53)(f)<br>RS16(54)           | Disclosures not illustrated: not applicable to         33. The following requirements are not illustrated         VALUE IFRS Plc:         Leases         Issue not illustrated         Right-of-use assets included in the same line item as the corresponding underlying assets         Sale and leaseback transactions         Sub-leasing of right-of-use assets         Lessee capitalises leasing costs as                                                                                                                                                      | <b>VALUE IFRS PIc</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b> Identify which line items include the right-of-use assets.         Disclose gain or loss separately in the notes and consider additional information set out in paragraph B52 of IFRS 16.         Disclose income from sub-leasing.         Ensure the amounts disclosed in note 8(b) under paragraph 53 of IFRS16 include costs that are included in the carrying amount of another asset.         Disclose lease commitments for short-term leases                                                    |  |  |  |  |
| FRS16(53)(i),(59)(d),(B52)                                     | Disclosures not illustrated: not applicable to         33. The following requirements are not illustrated         VALUE IFRS Plc:         Leases         Issue not illustrated         Right-of-use assets included in the same line item as the corresponding underlying assets         Sale and leaseback transactions         Sub-leasing of right-of-use assets         Lessee capitalises leasing costs as part of the cost of another asset         Portfolio of short-term leases at the end of the reporting period is dissimilar to the portfolio of short- | <b>VALUE IFRS PIc</b> ed in this publication as they are not applicable to <b>Relevant disclosures or references</b> Identify which line items include the right-of-use assets.         Disclose gain or loss separately in the notes and consider additional information set out in paragraph B52 of IFRS 16.         Disclose income from sub-leasing.         Ensure the amounts disclosed in note 8(b) under paragraph 53 of IFRS16 include costs that are included in the carrying amount of another asset.         Disclose lease commitments for short-term leases that are recognised as expenses on a straight-line |  |  |  |  |

|                                                                                                               | Non-financial assets and liabilities                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                               | Issue not illustrated                                                                                                   | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS16(59)(b)(iv)                                                                                             | Leases not yet commenced to which the lessee is committed                                                               | Provide information about the future cash outflows to which the lessee is potentially exposed.                                                                                                                                                                                                                                                                                                                                                |
| IFRS16(89)-(97)                                                                                               | The entity is a lessor with finance leases                                                                              | Provide information which allows users of the financial statements to assess the effect that leases have on the lessor's financial position, financial performance and cash flows.                                                                                                                                                                                                                                                            |
| IFRS16(90)(a)                                                                                                 |                                                                                                                         | selling profit or loss                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                                                               |                                                                                                                         | finance income on the net investment in the lease                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                               |                                                                                                                         | <ul> <li>income relating to variable lease payments<br/>not included in the measurement of the net<br/>investment</li> </ul>                                                                                                                                                                                                                                                                                                                  |
| IFRS16(93)<br>IFRS16(94)                                                                                      |                                                                                                                         | <ul> <li>qualitative and quantitative explanation of<br/>significant changes in the carrying amount of<br/>the net investment in the lease, and</li> </ul>                                                                                                                                                                                                                                                                                    |
| IFKS (0(34)                                                                                                   |                                                                                                                         | • maturity analysis of lease payments<br>receivable for a minimum of each of the first<br>five years plus a total amount for the<br>remaining years; reconciliation to the net<br>investment in the lease.                                                                                                                                                                                                                                    |
| IFRS16(90)(b)                                                                                                 | The entity is a lessor with operating leases                                                                            | <ul> <li>variable lease payments that do not depend<br/>on an index or a rate</li> </ul>                                                                                                                                                                                                                                                                                                                                                      |
| IFRS16(95)                                                                                                    |                                                                                                                         | <ul> <li>for items of property, plant and equipment<br/>that are subject to an operating lease, the<br/>disclosures required by IAS 16 separately for<br/>the assets subject to an operating lease and<br/>for those that are held and used by the<br/>lessor, and</li> </ul>                                                                                                                                                                 |
| IFRS16(96)                                                                                                    |                                                                                                                         | • where applicable, the disclosure required by IAS 36, IAS 38 and IAS 41.                                                                                                                                                                                                                                                                                                                                                                     |
| Interest Rate Benchmark<br>Reform Phase 2 –<br>Amendments to IFRS 9,<br>IAS 39, IFRS 7, IFRS 4 and<br>IFRS 16 | Interest rate benchmark reform                                                                                          | Entities with leases that include variable lease<br>payments that are referenced to a benchmark<br>interest rate subject to IBOR reform may need to<br>provide additional IBOR reform disclosures. Our<br><i>Practical guide to Phase 2 amendments to IFRS</i><br><i>9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 for</i><br><i>interest rate benchmark (IBOR) reform</i> includes<br>example disclosures and guidance on the IFRS<br>16 amendments. |
|                                                                                                               | Investment property                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                                                                               | Issue not illustrated                                                                                                   | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                            |
| IAS40(75)(c)                                                                                                  | Classification as investment property is difficult                                                                      | Disclose criteria used to distinguish investment<br>property from owner-occupied property and<br>property held for sale in the ordinary course of<br>business.                                                                                                                                                                                                                                                                                |
| IAS40(77)                                                                                                     | Adjustments made to valuations                                                                                          | Disclose reconciliation between valuation obtained and the adjusted valuation.                                                                                                                                                                                                                                                                                                                                                                |
| IAS40(75)(f)                                                                                                  | Sale of investment property between<br>pools of assets measured using<br>different methods (paragraph 32C of<br>IAS 40) | Disclose cumulative change in fair value recognised in profit or loss.                                                                                                                                                                                                                                                                                                                                                                        |
| IFRS16(90)(b)                                                                                                 | Contingent rents recognised as income in the period                                                                     | Disclose amounts where applicable.                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                               |                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                               |

|                        | Issue not illustrated                                                                                                                           | Relevant disclosures or references                                                                                                              |
|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| 40(75)(b)              | Operating leases classified as investment property                                                                                              | Explain circumstances of classification as<br>investment property and whether the fair value<br>model is applied.                               |
| 40(78)                 | Investment property cannot be<br>reliably measured at fair value on a<br>continuing basis                                                       | Disclose amounts separately and provide additional information about the property.                                                              |
| 540(79)                | Entity has elected to use the cost<br>model for measuring its investment<br>property                                                            | Disclose additional information such as depreciation methods, useful lives etc.                                                                 |
|                        | Intangible assets                                                                                                                               |                                                                                                                                                 |
|                        | Issue not illustrated                                                                                                                           | Relevant disclosures or references                                                                                                              |
| \S38(122)(a)           | Intangible assets with indefinite useful lives                                                                                                  | Disclose the carrying amount and factors that<br>have played a significant role in assessing that<br>the assets have an indefinite useful life. |
| AS38(122)(b)           | Individually material intangible assets                                                                                                         | Describe the assets and disclose the carrying amount and remaining amortisation period.                                                         |
| AS38(122)(c)           | Intangible assets acquired by way of government grant                                                                                           | Disclose the fair value initially recognised, the current carrying amount and whether the assets are measured at cost or at revaluation.        |
| S38(122)(d)            | Intangible assets with restricted title<br>and/or pledged as security for<br>liabilities                                                        | Disclose existence and carrying amounts.                                                                                                        |
|                        | Issue not illustrated                                                                                                                           | Relevant disclosures or references                                                                                                              |
| \\$38(122)(e)          | Contractual commitments for the acquisition of intangible assets                                                                                | Disclose amount.                                                                                                                                |
| NS38(124)              | Intangible assets measured under the revaluation model                                                                                          | Provide additional disclosures as set out in paragraph 124 of IAS 38.                                                                           |
|                        | Impairment and goodwill                                                                                                                         |                                                                                                                                                 |
|                        | Issue not illustrated                                                                                                                           | Relevant disclosures or references                                                                                                              |
| \$36(126)(b)-(d),(129) | Impairment losses recognised in OCI and reversals of impairment                                                                                 | Disclose impairment losses recognised in OCI (by segment where applicable).                                                                     |
|                        | losses                                                                                                                                          | Disclose reversal of impairment losses (P&L and OCI; by segment where applicable).                                                              |
| \S36(131)              | Individual impairment losses or reversals are not material                                                                                      | Provide information about aggregate impairment losses and reversals.                                                                            |
| S36(133)               | Unallocated goodwill                                                                                                                            | Disclose the amount and the reasons why the goodwill remained unallocated (see below for example).                                              |
| S36(134)               | Intangible assets with indefinite<br>useful lives – impairment<br>disclosures                                                                   | Provide similar disclosures to those illustrated for goodwill in this publication.                                                              |
| S36(134)(e)            | Goodwill and intangible assets with<br>indefinite useful lives: recoverable<br>amount is based on fair value less<br>costs of disposal (FVLCOD) | Provide additional information as set out in paragraph 134 of IAS 36. See below for illustration.                                               |
| 336(135)               | Goodwill and indefinite life intangible<br>assets allocated to multiple CGUs,<br>where the amount allocated to each<br>CGU is not significant   | Provide information about impairment testing based on the aggregate carrying amounts.                                                           |

# Non-financial assets and liabilities

Other non-financial assets and liabilities

| Issue not illustrated                                                                   | Relevant disclosures or references                                                                               |
|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| Inventories                                                                             | Disclose amount of inventories pledged as security for liabilities.                                              |
| Defined benefit plans:<br>reimbursement rights                                          | These will need to be separately disclosed in the reconciliation of the amounts recognised in the balance sheet. |
| Multi-employer and group plans                                                          | Provide additional information as specified in paragraphs 148 and 149 of IAS 19.                                 |
| Provisions: information omitted<br>because disclosure would be<br>prejudicial           | Disclose that fact, the general nature of the dispute and reasons why further information is n disclosed.        |
| Fair value of non-financial assets:<br>highest and best use differs from<br>current use | Disclose that fact and why the asset is used in a manner that differs from its highest and best use              |

34. The following additional illustrative disclosures may be useful where relevant to an entity:

Intangible assets with indefinite useful lives

The trademark used to identify and distinguish (product name; carrying amount CU 2,345,000) has a remaining legal life of five years but is renewable every ten years at little cost and is well established. The group intends to renew the trademark continuously and evidence supports its ability to do so. An analysis of product life cycle studies and market and competitive trends provides evidence that the product will generate net cash inflows for the group for an indefinite period. Therefore, the trademark is carried at cost without amortisation, but is tested for impairment in accordance with note 25(j).

### Unallocated goodwill

Shortly before the end of the reporting period, the company acquired XYZ Limited. There was CUXX of goodwill recognised on acquisition which is yet to be allocated to one or more CGUs. XYZ's business will be integrated into the South America and North America CGUs, but management has not yet finalised the allocation of the goodwill between the relevant CGUs.

IAS2(36)(h)

IAS19(140)(b)

IAS19(148),(149)

IAS37(92)

IFRS13(93)(i)

IAS38(122)(a)

IAS36(133)

# Non-financial assets and liabilities

IAS36(134)(c)

Recoverable amount is determined using fair value less cost of disposal

Management has determined the recoverable amount of the XYZ CGU by assessing the fair value less cost of disposal (FVLCOD) of the underlying assets. The valuation is considered to be level 3 in the fair value hierarchy due to unobservable inputs used in the valuation. No impairment was identified.

Management's approach and the key assumptions used to determine the CGU's FVLCOD were as follows:

## IAS36(134)(e)(i),(ii)

|     |                                                                     | Value assigned to<br>key assumption |         |                                                                                                                                                                                      |  |  |
|-----|---------------------------------------------------------------------|-------------------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| CGU | Unobservable<br>inputs                                              | <b>2021</b> 2020                    |         | Approach to determining key<br>assumption                                                                                                                                            |  |  |
| XYZ | Cost of disposal<br>(CU'000)                                        | CU250                               | CU320   | Estimated based on the<br>company's experience with<br>disposal of assets and on industry<br>benchmarks.                                                                             |  |  |
|     | Sales volume<br>(%)                                                 | 2.7                                 | 3.3     | Average annual growth rate over<br>the five-year forecast period,<br>based on past performance and<br>management's expectations of<br>market development.                            |  |  |
|     | Sales price (%)                                                     | 1.4                                 | 1.9     | Average annual growth rate over<br>the five-year forecast period,<br>based on current industry trends<br>and includes long-term inflation<br>forecasts for each territory.           |  |  |
|     | Cost reductions<br>from<br>restructuring<br>initiatives<br>(CU'000) | CU2,900                             | CU2,500 | Estimated cost reductions are<br>based on management's<br>judgement and past experience<br>with similar restructuring<br>initiatives.                                                |  |  |
|     | Cash flow<br>forecast period                                        | 5 years                             | 5 years | Board approved/reviewed five<br>year forecasts which are prepared<br>by management.                                                                                                  |  |  |
|     | Post-tax<br>discount rate<br>(%)                                    | 11.7                                | 11.4    | Reflects specific risks relating to the segments and the countries in which it operates.                                                                                             |  |  |
|     | Long-term<br>growth rate (%)                                        | 2.7                                 | 2.6     | This is the weighted average<br>growth rate used to extrapolate<br>cash flows beyond the budget<br>period. The rate is consistent with<br>forecasts included in industry<br>reports. |  |  |

# 9 Equity <sup>9</sup>

# 9(a) Share capital and share premium <sup>1</sup>

|                 |                                                                    | Notes | 2021<br>Shares | 2020<br>Shares | 2021<br>CU'000 | 2020<br>CU'000 |
|-----------------|--------------------------------------------------------------------|-------|----------------|----------------|----------------|----------------|
|                 | Ordinary shares                                                    | (iii) | 50 000 450     |                | 00.054         | 50.050         |
| IAS1(79)(a)(ii) | Fully paid                                                         |       | 58,098,156     | 53,543,075     | 83,054         | 58,953         |
| IAS1(79)(a)(ii) | Partly paid to CU2.88                                              |       | -              | 1,250,000      | -              | 3,600          |
|                 | Calls in arrears                                                   |       | -              | -              | -              | (100)          |
|                 |                                                                    | (i)   | 58,098,156     | 54,793,075     | 83,054         | 62,453         |
| IAS1(79)(a)(ii) | 7% non-redeemable<br>participating preference<br>shares fully paid | (;;)  |                | 500.000        |                | 4 500          |
|                 | shales fully paid                                                  | (ii)  | -              | 500,000        |                | 1,523          |
|                 | Total share capital and<br>share premium                           | _     | 58,098,156     | 55,293,075     | 83,054         | 63,976         |

IAS1(106)(d)

(i)

# Movements in ordinary shares:

|                 |                                                                | Notes          | Number of<br>shares<br>(thousands) | Par<br>value<br>CU'000 | Share<br>premium<br>CU'000 | Total<br>CU'000 |
|-----------------|----------------------------------------------------------------|----------------|------------------------------------|------------------------|----------------------------|-----------------|
|                 | Details                                                        |                |                                    |                        |                            |                 |
| IAS1(79)(a)(iv) | Opening balance 1 January 2020                                 |                | 54,550                             | 54,550                 | 6,546                      | 61,096          |
|                 | Employee share scheme issues                                   | 21(c)          | 143                                | 143                    | 655                        | 798             |
|                 | Dividend reinvestment plan issues                              | (iv)           | 100                                | 100                    | 459                        | 559             |
| AS1(79)(a)(iv)  | Balance 31 December 2020                                       |                | 54,793                             | 54,793                 | 7,660                      | 62,453          |
|                 | Dividend reinvestment plan issues                              | (iv)           | 94                                 | 94                     | 471                        | 565             |
|                 | Final call of CU1.12 per share on 1,250,000 partly paid shares | (iii)          | _                                  | _                      | 1,400                      | 1,400           |
|                 | Calls in arrears paid                                          | (iii)<br>(iii) | -                                  | _                      | 100                        | 100             |
|                 | Exercise of options – proceeds received                        | (iii)<br>(v)   | 228                                | 228                    | 975                        | 1,203           |
|                 | Acquisition of subsidiary                                      | 14             | 1,698                              | 1,698                  | 8,067                      | 9,765           |
|                 | Rights issue                                                   | (vi)           | 1,285                              | 1,285                  | 6,423                      | 7,708           |
|                 |                                                                | . ,            | 58,098                             | 58,098                 | 25,096                     | 83,194          |
| AS32(35),(39)   | Less: Transaction costs arising on share issues                |                | -                                  | -                      | (200)                      | (200)           |
| AS12(81)(a)     | Deferred tax credit recognised directly in<br>equity           |                |                                    | -                      | 60                         | 60              |
| AS1(79)(a)(iv)  | Balance 31 December 2021                                       |                | 58,098                             | 58,098                 | 24,956                     | 83,054          |

Not mandatory The purpose of the rights issue and the call on partly paid shares was to repay borrowings which had been drawn to finance the establishment of the furniture retail division, expand the Springfield manufacturing facilities, and acquire shares in VALUE IFRS Electronics Group. Funds raised from the other share issues were used for general working capital purposes.

IAS1(106)(d)

IAS1(106)(d)

# 9(a) Share capital and share premium

(ii) Movements in 7% non-redeemable participating preference share capital:

|                 |                                                     | Notes | Number of<br>shares<br>(thousands) | Par<br>value<br>CU'000 | Share<br>premium<br>CU'000 | Total<br>CU'000 |
|-----------------|-----------------------------------------------------|-------|------------------------------------|------------------------|----------------------------|-----------------|
|                 | Details                                             |       |                                    |                        |                            |                 |
| IAS1(79)(a)(iv) | Opening balance 1 January 2020/ 31<br>December 2020 |       | 500                                | 500                    | 1,023                      | 1,523           |
|                 | Shares bought back on-market and<br>cancelled       | (vii) | (500)                              | (500)                  | (850)                      | (1,350)         |
|                 | Buy-back transaction costs                          | (vii) | -                                  | -                      | (45)                       | (45)            |
| IAS12(81)(a)    | Current tax credit recognised directly in equity    | (vii) | -                                  | -                      | 15                         | 15              |
|                 | Transfer to retained earnings                       | (vii) | -                                  | -                      | (143)                      | (143)           |
| IAS1(79)(a)(iv) | Balance 31 December 2021                            |       |                                    | -                      | -                          | -               |

|                                | (iii) Ordinary shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(79)(a)(iii),(v)           | Ordinary shares have a par value of CU1. They entitle the holder to participate in dividends, and to share in the proceeds of winding up the company in proportion to the number of and amounts paid on the shares held. These rights are subject to the prior entitlements of the 6% redeemable preference shares, which are classified as liabilities (see note 7(g)).                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                | On a show of hands every holder of ordinary shares present at a meeting, in person or by proxy, is entitled to one vote, and on a poll each share is entitled to one vote.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(79)(a)(i)                 | The company does not have a limited amount of authorised capital.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(79)(a)(ii)                | At 31 December 2020 there were 1,250,000 ordinary shares called to CU2.88, on which a further CU1.12 was outstanding. The outstanding amount, together with calls in arrears of CU100,000, was received on 3 November 2021.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1(79)(a)(vii)               | <i>(iv)</i> Dividend reinvestment plan<br>The company has established a dividend reinvestment plan under which holders of ordinary shares can<br>elect to have all or part of their dividend entitlements satisfied by the issue of new ordinary shares<br>rather than by being paid in cash. Shares are issued under the plan at a 2.5% discount to the market<br>price.                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS1(79)(a)(vii)               | (v) Options<br>Information relating to the VALUE IFRS Employee Option Plan, including details of options issued,<br>exercised and lapsed during the financial year and options outstanding at the end of the reporting<br>period, is set out in note 21(a).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1(106)(d)(iii),<br>(112)(c) | (vi) <b>Rights issue</b><br>On 10 October 2021 the company invited its shareholders to subscribe to a rights issue of 1,284,916<br>ordinary shares at an issue price of CU6.00 per share on the basis of 1 share for every 10 fully or partly<br>paid ordinary shares held, with such shares to be issued on, and rank for dividends after, 4 December<br>2021. The issue was fully subscribed.                                                                                                                                                                                                                                                                                                                                                                            |
| IAS1(106)(d)(iii)              | (vii) Share buy-back<br>During October/November 2021 the company purchased and cancelled all 500,000 7% non-redeemable participating preference shares on-market in order to simplify the company's capital structure. The buy-back and cancellation were approved by shareholders at last year's annual general meeting. The shares were acquired at an average price of CU2.70 per share, with prices ranging from CU2.65 to CU2.73. The total cost of CU1,380,000, including CU30,000 of after-tax transaction costs, was deducted from preference shareholder equity. As all the shares of that class were bought back and cancelled, the remaining balance of CU143,000 was transferred to retained earnings. The total reduction in paid-up capital was CU1,523,000. |
| IFRS7(7)<br>IAS1(79)(a)(v)     | The 7% non-redeemable participating preference shares were entitled to dividends at the rate of 7% per annum when sufficient profits were available, but were non-cumulative. They would have participated equally with ordinary shares on winding up of the company.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

| IAS1(106)(d)                 | 9(b) Other equity                                                                                                                       |                                            |                     |                      |                                                                      |                                    |
|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|---------------------|----------------------|----------------------------------------------------------------------|------------------------------------|
|                              |                                                                                                                                         | NL /                                       | 2021                | 2020                 | 2021                                                                 | 2020                               |
|                              |                                                                                                                                         | Notes                                      | Shares              | Shares               | CU'000                                                               | CU'000                             |
| IAS32(28)                    | Value of conversion rights -<br>convertible notes                                                                                       | (i)                                        |                     |                      | 3,500                                                                | -                                  |
| IAS12(81)(a)                 | Deferred tax liability<br>component                                                                                                     |                                            |                     |                      | (1,050)                                                              | -                                  |
| IAS1(79)(a)(vi)<br>IAS32(34) | Treasury shares <sup>2</sup>                                                                                                            | (ii)                                       | (120,641)           | (99,280)             | (676)                                                                | (550)                              |
|                              | Total other equity                                                                                                                      |                                            |                     |                      | 1,774                                                                | (550)                              |
|                              | (i) Conversion right of co                                                                                                              | onvertible no                              | tes                 |                      |                                                                      |                                    |
| IAS1(79)(a)(v)               | The amount shown for other convertible notes, details of                                                                                | equity secu                                | rities is the value |                      | n rights relating to                                                 | o the 7%                           |
|                              | (ii) Treasury shares <sup>2</sup>                                                                                                       |                                            |                     |                      |                                                                      |                                    |
| IAS1(79)(a)(vi)              | Treasury shares are shares<br>Trust for the purpose of issu<br>executive short-term incentiv                                            | ing shares u                               | nder the VALUE      | IFRS employee s      | hare scheme an                                                       |                                    |
|                              | employees are recognised o                                                                                                              | • •                                        | •                   | (c) for further info | ormation). Shares                                                    |                                    |
|                              |                                                                                                                                         | • •                                        | •                   | (c) for further info | Number of                                                            | issued to                          |
|                              | employees are recognised o Details                                                                                                      | • •                                        | •                   | (c) for further info | ,                                                                    |                                    |
| IAS1(79)(a)(iv)              |                                                                                                                                         | n a first-in-fir                           | •                   | (c) for further info | Number of                                                            | issued to                          |
| IAS1(79)(a)(iv)              | Details                                                                                                                                 | n a first-in-fir<br>2020                   | •                   | (c) for further info | Number of shares                                                     | cU'000                             |
| IAS1(79)(a)(iv)              | Details<br>Opening balance 1 January                                                                                                    | n a first-in-fir<br>2020<br>Trust          | •                   | (c) for further info | Number of<br>shares<br>(46,916)                                      | cU'000<br>(251)                    |
| IAS1(79)(a)(iv)              | <b>Details</b><br>Opening balance 1 January<br>Acquisition of shares by the                                                             | n à first-in-fir<br>2020<br>Trust          | •                   | (c) for further info | Number of<br>shares<br>(46,916)<br>(52,364)                          | cU'000<br>(251)<br>(299)           |
| IAS1(79)(a)(iv)              | <b>Details</b><br>Opening balance 1 January<br>Acquisition of shares by the<br>Balance 31 December 2020                                 | n à first-in-fir<br>2020<br>Trust<br>Trust | st-out basis.       |                      | Number of<br>shares<br>(46,916)<br>(52,364)<br>(99,280)              | CU'000<br>(251)<br>(299)<br>(550)  |
| IAS1(79)(a)(iv)              | <b>Details</b><br>Opening balance 1 January<br>Acquisition of shares by the<br>Balance 31 December 2020<br>Acquisition of shares by the | 2020<br>Trust<br>Trust<br>der the exec     | st-out basis.       |                      | Number of<br>shares<br>(46,916)<br>(52,364)<br>(99,280)<br>(207,636) | (251)<br>(299)<br>(550)<br>(1,217) |

#### IAS1(106)(d) IAS1(106A)

#### 9(c) Other reserves <sup>3-5</sup>

The following table shows a breakdown of the balance sheet line item 'other reserves' and the movements in these reserves during the year. A description of the nature and purpose of each reserve is provided below the table.

| LAS12(81)(ab).<br>MS1(90)         Deferred tax<br>Net amount transfered         Image: constraint of the second se          | IAS16(77)(f)<br>IAS21(52)(b) |                            | Notes     | Reva-<br>luation<br>surplus<br>CU'000 | Financial<br>assets at<br>FVOCI<br>CU'000 | Hedging<br>CU'000 | Share-<br>based<br>payments<br>CU'000 | Trans-<br>actions<br>with NCI<br>CU'000 | Foreign<br>currency<br>translation<br>CU'000 | Total<br>other<br>reserves<br>CU'000 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------|-----------|---------------------------------------|-------------------------------------------|-------------------|---------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------------------|
| Costs of hadging<br>transferred to inventory<br>(AS1(9))         Costs of hadging<br>(AS1(9))         Costs of hadging<br>(AS1(9)) <thcosts hadging<br="" of="">(AS1(9))         Costs of ha</thcosts>                                                                                                                                                                                                          |                              | At 1 January 2020          |           | 3.220                                 | 1,173                                     | (203)             | 1,289                                 | -                                       | 1.916                                        | 7.395                                |
| Matrix (in)         Deferred tax         8(d)          (102)           (102)           IFRS7(11A)(e)         Transfer to related<br>manings         Transfer to related<br>manings         7(c)          648           237           237           IFRS7(11A)(e)         Transfer to related<br>manings         7(c)          648            648           IAS12(71)(a),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab                                                                                                                                                                                           |                              | -                          | 10()      | 0,0                                   | .,                                        |                   | .,                                    |                                         | .,010                                        |                                      |
| IAST (90)         Defended tax         000         (1.52)         0         0         0.152           IFRS7(11A)(e)         Transfer to retained<br>earnings         Transfer to retained<br>earnings         7(c)         548         -         -         -         237           IAST (91)(ab),<br>IAST (91)(ab),<br>IAST (90)(bb),<br>Net amount transfered         Deferred tax         8(a), 7(c)<br>12(a)         5,840         -         -         -         -         384           IAST (971)(b),<br>IFRS7(20)(ab),<br>IAST (971)(b),<br>IRST (20)(ab),<br>IAST (971)(b),<br>IAST (971)(b), | IAS12(81)(ab)                |                            |           | -                                     | -                                         |                   | -                                     | -                                       | -                                            |                                      |
| IFRS7(11A)(e)         Transfer to retained<br>earnings         7(c)         548         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .         .<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                              | Deferred tax               | 8(d)      |                                       |                                           |                   |                                       |                                         |                                              |                                      |
| IPES/(T1A)(e)       earnings       7(c)       -       548       -       -       -       548         IAS12(81)(ab),<br>IAS12(81)(ab),<br>SS16(77)(f)       Deferred tax       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       - <t< td=""><td></td><td></td><td></td><td></td><td></td><td>237</td><td></td><td></td><td></td><td>237</td></t<>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                              |                            |           |                                       |                                           | 237               |                                       |                                         |                                              | 237                                  |
| IAST (6)         Deferred tax         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)         (100)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | IFRS7(11A)(e)                |                            | 7(c)      | -                                     | 548                                       | -                 | -                                     | -                                       | -                                            | 548                                  |
| IASTEGT7/I(I)<br>IFRST/20(4)(I)<br>IFRST/20(4)(I)<br>IASTEGT7/I(I)         Revaluation - gross         8(a),7(c)<br>12(a)         5.840         (1,458)         1,496         -         -         5.878           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d)         (1,752)         437         (449)         -         -         (1,764)           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d)         (178)         -         -         -         (178)           MS12(31)(ab),<br>MS1(90)         Deferred tax         54         -         -         -         (178)           MS12(31)(ab),<br>MS1(90)         Deferred tax         54         -         -         -         (178)           MS12(31)(ab),<br>MS1(90)         Deferred tax         54         -         -         -         (334)           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d)         (300)         -         -         -         100           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d)         (300)         -         -         -         100           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d)         (30)         -         -         -         100           MS12(31)(ab),<br>MS1(90)         Deferred tax         8(d) <td></td> <td>Deferred tax</td> <td></td> <td></td> <td>(164)</td> <td></td> <td></td> <td></td> <td></td> <td>(164)</td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              | Deferred tax               |           |                                       | (164)                                     |                   |                                       |                                         |                                              | (164)                                |
| IASTE (7/10)<br>(RST(20)(0))<br>IAST (20)(0))<br>IAST (20)(0))         Revaluation - gross         12(a)         5,840         (1,458)         1,496         -         -         5,878           IAST (20)(0))<br>IAST (20)(0)         Deferred tax         8(d)         (1,752)         437         (449)         -         -         (1,764)           IAST (20)(10)         Non-controlling interests<br>(NC1) share in<br>trevaluation - gross         (178)         -         -         -         (178)           IAST (20)(10)         Deferred tax         54         -         -         -         54           IAST (20)(10)         Deferred tax         54         -         -         -         54           IAST (20)(10)         Deferred tax         9(d)         (334)         -         -         -         64           IAST (20)(10)         Deferred tax         100         -         -         -         100           IAST (20)(10)         Revaluation associate         16(e)         100         -         -         -         000           IAST (20)(10)         Deferred tax         8(d)         -         -         -         -         0100           IAST (20)(10)         Deferred tax         8(d)         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              | Net amount transferred     |           |                                       | 384                                       |                   |                                       |                                         |                                              | 384                                  |
| IASTE (7/10)<br>(RST(20)(0))<br>IAST (20)(0))<br>IAST (20)(0))         Revaluation - gross         12(a)         5,840         (1,458)         1,496         -         -         5,878           IAST (20)(0))<br>IAST (20)(0)         Deferred tax         8(d)         (1,752)         437         (449)         -         -         (1,764)           IAST (20)(10)         Non-controlling interests<br>(NC1) share in<br>trevaluation - gross         (178)         -         -         -         (178)           IAST (20)(10)         Deferred tax         54         -         -         -         54           IAST (20)(10)         Deferred tax         54         -         -         -         54           IAST (20)(10)         Deferred tax         9(d)         (334)         -         -         -         64           IAST (20)(10)         Deferred tax         100         -         -         -         100           IAST (20)(10)         Revaluation associate         16(e)         100         -         -         -         000           IAST (20)(10)         Deferred tax         8(d)         -         -         -         -         0100           IAST (20)(10)         Deferred tax         8(d)         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |                            | 8(a) 7(c) |                                       |                                           |                   |                                       |                                         |                                              |                                      |
| IAS1(00)       Non-controlling interests<br>(NCI) share in<br>revaluation - gross       (178)       (178)       -       -       -       (178)         IAS16(77)(f)       Non-controlling interests<br>(NCI) share in<br>revaluation - gross       (178)       -       -       -       (178)         IAS12(81)(ab),<br>IAS16(41)       Deferred tax       54       -       -       -       (178)         IAS12(81)(ab),<br>IAS16(4)       Deferred tax       9(d)       (334)       -       -       -       (334)         IAS12(81)(ab),<br>IAS28(10)       Deferred tax       8(d)       (30)       -       -       -       000         IAS12(81)(ab),<br>IAS28(10)       Revaluation associate       16(e)       100       -       -       -       0100         IAS1(2)(85)       Reclassification to profit       12(a)       -       -       -       0100         IAS1(2)(85)       Reclassification to profit       12(a)       -       -       -       0100         IAS1(2)(85)       Reclassification to profit       12(a)       -       -       -       0100         IAS1(2)(85)       Reclassification to profit       12(a)       -       -       -       0100         IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS1(90)       Deferred tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | IFRS7(20)(a)(ii)             | Revaluation – gross        |           | 5,840                                 | (1,458)                                   | 1,496             | -                                     | -                                       | -                                            | 5,878                                |
| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                              | Deferred tax               | 8(d)      | (1,752)                               | 437                                       | (449)             | -                                     | -                                       | -                                            | (1,764)                              |
| AST (90)       Defined tax       9(d) $34$ -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | IAS16(77)(f)                 | (NCI) share in             |           | (178)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (178)                                |
| $\mu S16(41)$ Depreciation transfer-<br>gross       9(d)       (334) <t< td=""><td></td><td>Deferred tax</td><td></td><td>54</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>54</td></t<>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                              | Deferred tax               |           | 54                                    | -                                         | -                 | -                                     | -                                       | -                                            | 54                                   |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                              |                            | 9(d)      | (334)                                 | -                                         | -                 | -                                     | -                                       | -                                            | (334)                                |
| IAS190<br>IAS28(10)Revaluation associate16(e)100100IAS28(10)Deferred tax $8(d)$ (30)4(30)IAS12(81)(ab),<br>IFRS7(23)(d)Reclassification to profit<br>or loss - gross12(a)<br>7(c)(195)(195)IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS12(81)(ab),<br>IAS28(10)Deferred tax $8(d)$ 5959IAS28(10)Deferred tax $8(d)$ 595555IAS28(10)Deferred tax $8(d)$ 5955IAS28(10)Deferred tax $8(d)$ 1555IAS28(10)Currency translation<br>associate16(e)1555IAS28(10)Deferred tax $8(d)$ 4243243IAS28(10)Deferred tax16(e)243243IAS28(10)Deferred tax1203,800IAS28(10)Deferred tax1203,800IAS21(52)(b)Other currency<br>translation differences1203,800IAS21(52)(b)Other comprehensive<br>payment expenses21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                              | -                          |           | 100                                   | -                                         | _                 | _                                     | -                                       | -                                            |                                      |
| AS12(81)(ab),<br>IAS1(90)Deferred tax8(d)<br>(30)(30)(30)IAS1(90)<br>IFRS7(23)(d)Reclassification to profit<br>or loss - gross12(a)<br>7(c)12(a)<br>(195)(195)(195)IAS12(81)(ab),<br>IAS1(90)Deferred tax8(d)5959IAS12(81)(ab),<br>IAS28(10)Deferred tax8(d)5959IAS28(10)Currency translation<br>associate16(e)1515IAS28(10)Deferred tax8(d)1515IAS28(10)Deferred tax16(e)1515IAS28(10)Deferred tax1515IAS28(10)Deferred tax16(e)1515IAS28(10)Deferred tax1515IAS28(10)Deferred tax1515IAS28(10)Deferred tax1616IAS28(10)Deferred tax1616IAS28(10)Other currency<br>translation differences1203,810IAS28(152)(b)Other comprehensive<br>income1203,810 </td <td></td> <td></td> <td>16(e)</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>100</td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              |                            | 16(e)     |                                       | -                                         | -                 | -                                     | -                                       | -                                            | 100                                  |
| IAST(90)Reclassification to profit<br>or loss – gross12(a)<br>T(c)Currency<br>(195)12(a)<br>(195)Currency<br>(195)12(a)<br>(195)(195)(195)IAS12(81)(ab),<br>IAS28(10)Deferred tax8(d)5959IAS28(10)Currency translation<br>associate16(e)1515IAS12(81)(ab),<br>IAS28(10)Deferred tax16(e)1515IAS12(81)(ab),<br>IAS21(52)(b)Deferred tax(15)15IAS12(81)(ab),<br>IAS21(52)(b)Deferred tax4243243IAS12(81)(ab),<br>IAS21(52)(b)Other currency<br>translation differences1515IAS21(52)(b)Other comprehensive<br>income1203,810IAS21(52)(b)Other comprehensive<br>income3,800(1,021)9111203,810IAS21(52)(b)Share-based<br>payment expenses21555555IAS21(52)(5)Share-based<br>payment expenses21555555IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)(5)IAS21(52)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                              | Deferred tax               |           | (30)                                  | -                                         | -                 | -                                     | -                                       | -                                            | (30)                                 |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | IAS1(92),(95)                | Reclassification to profit | 12(a)     | (00)                                  | -                                         | (195)             | -                                     | -                                       | _                                            |                                      |
| IAST (90)Currency translation<br>associate16(e)1515IAS28(10)Deferred tax16(e)1515IAS12(81)(ab),<br>IAS21(52)(b)Deferred tax(5)(5)IAS21(52)(b)Other currency<br>translation differences243243NCI share in translation<br>differences113(133)Other comprehensive<br>income-3,800(1,021)9111203,810Transactions with<br>owners in their capacity<br>as owners21555555Share-based<br>payment expenses21000000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              | -                          |           |                                       |                                           | . ,               | _                                     | _                                       |                                              |                                      |
| Associate16(e)1515IAS12(81)(ab),<br>IAS1(90)Deferred taxIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIASIAS <t< td=""><td></td><td></td><td>O(U)</td><td>_</td><td>_</td><td>55</td><td></td><td></td><td>-</td><td>55</td></t<>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              |                            | O(U)      | _                                     | _                                         | 55                |                                       |                                         | -                                            | 55                                   |
| IAS1(90)Detended axImage: constraint of the currency<br>translation differencesImage: constraint of the currency                                                                                                                                                                                                                                                                                                 |                              |                            | 16(e)     | -                                     | -                                         | -                 | -                                     | -                                       | 15                                           | 15                                   |
| translation differences <td></td> <td>Deferred tax</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>(5)</td> <td>(5)</td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                              | Deferred tax               |           | -                                     | -                                         | -                 | -                                     | -                                       | (5)                                          | (5)                                  |
| differences(133)(133)Other comprehensive<br>income3,800(1,021)9111203,810Transactions with<br>owners in their capacity<br>as owners3,800(1,021)9111203,810Share-based<br>payment expenses21555555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | IAS21(52)(b)                 |                            |           | -                                     | -                                         | -                 | -                                     | -                                       | 243                                          | 243                                  |
| income3,800(1,021)9111203,810Transactions with<br>owners in their capacity<br>as owners21555-555Share-based<br>payment expenses21555555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                              |                            |           |                                       |                                           |                   |                                       |                                         | (133)                                        | (133)                                |
| owners in their capacity<br>as owners     21     -     -     555     -     -     555       Share-based<br>payment expenses     21     -     -     -     555     -     -     555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                              |                            |           | 3,800                                 | (1,021)                                   | 911               | -                                     | -                                       | 120                                          | 3,810                                |
| payment expenses 21 555 555 555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                              | owners in their capacity   |           |                                       |                                           |                   |                                       |                                         |                                              |                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                              |                            | 21        | -                                     | -                                         | -                 | 555                                   | -                                       | -                                            | 555                                  |
| At 31 December 2020 1,020 300 300 300 2,000 12,001                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                              | At 31 December 2020        | - 1       | 7,020                                 | 536                                       | 945               | 1,844                                 |                                         | 2,036                                        | 12,381                               |

#### IAS1(106)(d)

9(c) Other reserves

| IAS16(77)(f) |
|--------------|
|              |
| IAS21(52)(b) |

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| IAS16(77)(f)<br>IAS21(52)(b)                 |                                                                                             | Notes              | Reva-<br>luation<br>surplus<br>CU'000 | Financial<br>assets at<br>FVOCI<br>CU'000 | Hedging<br>CU'000  | Share-<br>based<br>payments<br>CU'000 | Trans-<br>actions<br>with NCI<br>CU'000 | Foreign<br>currency<br>trans-<br>lation<br>CU'000 | Total<br>other<br>reserves<br>CU'000 |
|----------------------------------------------|---------------------------------------------------------------------------------------------|--------------------|---------------------------------------|-------------------------------------------|--------------------|---------------------------------------|-----------------------------------------|---------------------------------------------------|--------------------------------------|
|                                              |                                                                                             |                    |                                       |                                           |                    |                                       |                                         |                                                   |                                      |
|                                              | At 1 January 2021<br>Transfer to inventory                                                  | 12(a)              | 7,020                                 | 536                                       | <b>945</b><br>(44) | 1,844                                 | -                                       | 2,036                                             | <b>12,381</b><br>(44)                |
| IAS12(81)(ab),                               | Deferred tax                                                                                | 8(d)               | -                                     | -                                         | 13                 | -                                     | _                                       | -                                                 | 13                                   |
| IAS1(90)                                     | Net amount transferred                                                                      | 0(0)               | -                                     | -                                         | (31)               | -                                     | -                                       | -                                                 | (31)                                 |
| IFRS7(11A)(e)                                | Transfer to retained earnings                                                               | 7(c)               | -                                     | (646)                                     | -                  | -                                     | -                                       | -                                                 | (646)                                |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                |                    |                                       | 194                                       |                    |                                       |                                         | -                                                 | 194                                  |
|                                              | Net amount transferred                                                                      |                    |                                       | (452)                                     |                    |                                       | -                                       | -                                                 | (452)                                |
| IAS16(77)(f)<br>IFRS7(20)(a)(ii),(24C)(b)(i) | Revaluation – gross                                                                         | 8(a),7(c)<br>12(a) | 7,243                                 | 750                                       | 238                | -                                     | -                                       | -                                                 | 8,231                                |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                | 8(d)               | (2,173)                               | (225)                                     | (71)               | -                                     | -                                       | -                                                 | (2,469)                              |
| IAS16(77)(f)                                 | NCI share in revaluation<br>– gross                                                         |                    | (211)                                 | -                                         | -                  | -                                     | -                                       | -                                                 | (211)                                |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                |                    | 63                                    | -                                         | -                  | -                                     | -                                       | -                                                 | 63                                   |
| IAS16(41)                                    | Depreciation transfer – gross                                                               | 9(d)               | (320)                                 | -                                         | -                  | -                                     | -                                       | -                                                 | (320)                                |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                |                    | 96                                    | -                                         | -                  | -                                     | -                                       | -                                                 | 96                                   |
| IAS28(10)                                    | Revaluation joint venture                                                                   | 16(e)              | 300                                   | -                                         | -                  | -                                     | -                                       | -                                                 | 300                                  |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                | 8(d)               | (90)                                  | -                                         | -                  | -                                     | -                                       | -                                                 | (90)                                 |
| IAS1(92),(95)<br>IFRS7(23)(d)                | Reclassification to profit<br>or loss – gross                                               | 12(a)<br>7(c)      | -                                     | -                                         | (155)              | -                                     | -                                       | -                                                 | (155)                                |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                | 8(d)               | -                                     | -                                         | 46                 | -                                     | -                                       | -                                                 | 46                                   |
| IFRS9(5.5.2)                                 | Impairment of debt<br>instruments at FVOCI                                                  | 12(c)              | -                                     | 8                                         | -                  | -                                     | -                                       | -                                                 | 8                                    |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                | 8(d)               | -                                     | (2)                                       | -                  | -                                     | -                                       | -                                                 | (2)                                  |
| IAS28(10)                                    | Currency translation associate                                                              | 16(e)              | -                                     | -                                         | -                  | -                                     | -                                       | 20                                                | 20                                   |
| IAS12(81)(ab),<br>IAS1(90)                   | Deferred tax                                                                                |                    | -                                     | -                                         | -                  | -                                     | -                                       | (6)                                               | (6)                                  |
| IAS21(52)(b)                                 | Other currency translation differences                                                      |                    | -                                     | -                                         | -                  | -                                     | -                                       | (617)                                             | (617)                                |
| IAS1(92),(95)<br>IAS21(52)(b)                | Reclassification to profit<br>or loss on disposal of<br>discontinued operation              | 15                 | -                                     | -                                         | -                  | -                                     | -                                       | 170                                               | 170                                  |
| IAS21(52)(b)                                 | Net investment hedge                                                                        | 12(b)              | -                                     | -                                         | -                  | -                                     | -                                       | 190                                               | 190                                  |
|                                              | NCI share in translation differences                                                        |                    | -                                     | -                                         | -                  | -                                     | -                                       | 247                                               | 247                                  |
|                                              | Other comprehensive<br>income<br>Transactions with<br>owners in their capacity<br>as owners |                    | 4,908                                 | 531                                       | 58                 | -                                     | -                                       | 4                                                 | 5,501                                |
|                                              | Share-based<br>payment expenses                                                             | 21                 | -                                     | -                                         | -                  | 2,018                                 | -                                       | -                                                 | 2,018                                |
|                                              | Issue of treasury shares to employees                                                       | 9(b)               | _                                     | _                                         | _                  | (1,091)                               | _                                       | _                                                 | (1,091)                              |
| IFRS10(23)                                   | Transactions with                                                                           | 9(b)<br>16(c)      |                                       | _                                         |                    |                                       | (333)                                   |                                                   | (333)                                |
|                                              | At 31 December 2021                                                                         | X-7                | 11,928                                | 615                                       | 972                | 2,771                                 | (333)                                   | 2,040                                             | 17,993                               |

|                    | 9(c) Other reserves                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(79)(b)        | (i) Nature and purpose of other reserves <sup>6,7</sup>                                                                                                                                                                                                                                                                                                                             |
| IAS16(77)(f)       | Revaluation surplus – property, plant and equipment<br>The property, plant and equipment revaluation surplus is used to record increments and decrements on<br>the revaluation of non-current assets. In the event of a sale of an asset, any balance in the reserve in<br>relation to the asset is transferred to retained earnings, see accounting policy note 25(r) for details. |
|                    | Financial assets at FVOCI                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(B5.7.1)      | The group has elected to recognise changes in the fair value of certain investments in equity securities in OCI, as explained in note 7(c). These changes are accumulated within the FVOCI reserve within equity. The group transfers amounts from this reserve to retained earnings when the relevant equity securities are derecognised.                                          |
| IFRS9(B5.7.1A)     | The group also has certain debt investments measured at FVOCI, as explained in note 7(c)(iv). For these investments, changes in fair value are accumulated within the FVOCI reserve within equity. The accumulated changes in fair value are transferred to profit or loss when the investment is derecognised or impaired.                                                         |
| IAS1(106)(d),(108) | The table below shows how the FVOCI reserve relates to equity securities and debt investments:                                                                                                                                                                                                                                                                                      |
|                    | <b>2021</b> 2020                                                                                                                                                                                                                                                                                                                                                                    |

|                               | Debt<br>CU'000 | Equity<br>CU'000 | Total<br>CU'000 | Debt<br>CU'000 | Equity<br>CU'000 | Total<br>CU'000 |
|-------------------------------|----------------|------------------|-----------------|----------------|------------------|-----------------|
| As at 1 January               | (70)           | 606              | 536             | 90             | 1,083            | 1,173           |
| Transfer to retained earnings | -              | (646)            | (646)           | -              | 548              | 548             |
| Deferred tax                  | -              | 194              | 194             | -              | (164)            | (164)           |
| Net amount transferred        | -              | (452)            | (452)           | -              | 384              | 384             |
| Revaluation – gross           | 118            | 632              | 750             | (228)          | (1,230)          | (1,458)         |
| Deferred tax                  | (35)           | (190)            | (225)           | 68             | 369              | 437             |
| Impairment                    | 8              | -                | 8               | -              | -                | -               |
| Deferred tax                  | (2)            | -                | (2)             | -              | -                | -               |
| Other comprehensive income    | 89             | 442              | 531             | (160)          | (861)            | (1,021)         |
| At 31 December                | 19             | 596              | 615             | (70)           | 606              | 536             |
|                               |                |                  |                 |                |                  |                 |

#### Hedging reserves

The hedging reserve includes the cash flow hedge reserve and the costs of hedging reserve, see note 12(b) for details. The cash flow hedge reserve is used to recognise the effective portion of gains or losses on derivatives that are designated and qualify as cash flow hedges, as described in note 25(p). Amounts are subsequently either transferred to the initial cost of inventory or reclassified to profit or loss as appropriate.

The group defers the changes in the forward element of forward contracts and the time value of option contracts in the costs of hedging reserve. These deferred costs of hedging are included in the initial cost of the related inventory when it is recognised, see note 25(p) for further details.

#### Share-based payments 8

The share-based payments reserve is used to recognise:

- the grant date fair value of options issued to employees but not exercised
- the grant date fair value of shares issued to employees
- the grant date fair value of deferred shares granted to employees but not yet vested
- the issue of shares held by the VALUE IFRS Employee Share Trust to employees.

#### Transactions with non-controlling interests

This reserve is used to record the differences described in note 25(b)(v) which may arise as a result of transactions with non-controlling interests that do not result in a loss of control.

#### Foreign currency translation

Exchange differences arising on translation of the foreign controlled entity are recognised in other comprehensive income, as described in note 25(d), and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

IFRS9(6.5.11)(d)(i)

IFRS9(6.5.15)(b)

#### 9(d) Retained earnings

#### IAS1(106)(d)

IAS1(106)(d)(ii)

Movements in retained earnings were as follows:

|                                                                                                              | Notes              | 2021 *<br>CU'000 | 2020<br>Restated *<br>CU'000 |
|--------------------------------------------------------------------------------------------------------------|--------------------|------------------|------------------------------|
| Balance 1 January                                                                                            |                    | 34,503           | 20,205                       |
| Net profit for the period<br>Items of other comprehensive income recognised<br>directly in retained earnings |                    | 32,626           | 26,123                       |
| Remeasurements of post-employment benefit obligations, net of tax                                            | 8(h)               | 83               | (637)                        |
| Reclassification of gain on disposal of equity<br>instruments at fair value through other                    | 7(0)/iii)          | 452              | (294)                        |
| comprehensive income, net of tax<br>Dividends                                                                | 7(c)(iii)<br>13(b) | (22,923)         | (384)<br>(11,038)            |
| Transfer from share capital on buy-back of                                                                   | 13(b)              | (22,923)         | (11,030)                     |
| preference shares                                                                                            | 9(a)               | 143              | -                            |
| Depreciation transfer, net of tax                                                                            | 9(c)               | 224              | 234                          |
| Balance 31 December                                                                                          |                    | 45,108           | 34,503                       |
|                                                                                                              |                    |                  | · · ·                        |

The amounts disclosed are after the restatement for the correction of the error disclosed in note 11(b).

#### Equity

IAS1(79)(a)

IAS32(33)

1. IAS 1 requires disclosure of the par value of shares (if any), but does not prescribe a particular form of presentation for the share premium. VALUE IFRS Plc is disclosing the share premium in the notes. However, local company laws may have specific rules. For example, they may require separate presentation in the balance sheet.

#### **Treasury shares**

Share premium

2. IAS 32 states that treasury shares must be deducted from equity and that no gain or loss shall be recognised on the purchase, sale, issue or cancellation of such shares. However, the standard does not specify where in equity the treasury shares should be presented. VALUE IFRS Plc has elected to present the shares in 'other equity', but they may also be disclosed as a separate line item in the balance sheet, deducted from retained earnings or presented in a specific reserve. Depending on local company law, the company may have the right to resell the treasury shares.

|                  | Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |  |
|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
|                  | Other reserves                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |  |
| IAS1(106)(d)     | 3. An entity shall present, either in the statement of changes in equity or in the notes, for each accumulated balance of each class of other comprehensive income a reconciliation between the carrying amount at the beginning and the end of the period, separately disclosing each item of other comprehensive income and transactions with owners. See also commentary paragraphs 2 and 3 to the statement of changes in equity.                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |  |
| IAS1(92),(94)    | <ol> <li>Reclassification adjustments relating to components of other comprehensive income must also<br/>be disclosed, either in the statement of comprehensive income or in the notes. VALUE IFRS<br/>Plc has elected to make both disclosures in the notes.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |  |
| IAS1(7),(95)     | 5. Reclassification adjustments are amounts reclassified to profit or loss in the current period that were recognised in other comprehensive income in the current or previous periods. They arise, for example, on disposal of a foreign operation and when a hedged forecast transaction affects profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |  |  |
|                  | Nature and purpose                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |  |  |
| IAS1(79)(b)      | <ol> <li>A description of the nature and purpose of each reserve within equity must be provided either<br/>in the balance sheet or in the notes. This applies to each reserve, including general reserves,<br/>capital profits reserves and any others in existence.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |  |  |  |  |
|                  | <ol> <li>In providing a description of the nature and purpose of the reserves, it would be appropriate to<br/>refer to any restrictions on their distribution or any other important characteristics. In the<br/>case of:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |  |  |  |
| IAS16(77)(f)     | (a) the property, plant and equipment revaluation surplus: there is a specific requirement to<br>disclose any restrictions on the distribution of the balance to shareholders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |  |  |  |
| IAS38(124)(b)    | (b) the amount of the revaluation surplus that relates to intangible assets: there is a specific<br>requirement to disclose the balance at the beginning and end of the period, indicating the<br>changes during the period and any restrictions on the distribution of the balance to<br>shareholders.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |  |
|                  | Transfer from share-based payments reserve to share capital on exercise of options                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |  |  |
|                  | <ul> <li>8. The accounting standards do not distinguish between different components of equity. Although IFRS 2 Share-based Payment permits entities to transfer an amount from one component of equity to another on the vesting or exercise of options, there is no requirement to do so. VALUE IFRS Plc has established a share-based payments reserve but does not transfer any amounts from this reserve on the exercise or lapse of options. However, the credit could also be recognised directly in retained earnings or share capital. The treatment adopted may depend on the tax and company laws applicable in the relevant jurisdictions. Entities with significant share-based payment transactions should explain their policy.</li> <li>Disclosures not illustrated: not applicable to VALUE IFRS Plc</li> </ul> |  |  |  |  |  |
|                  | 9. The following requirements are not illustrated in this publication as they are not applicable to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |  |  |  |  |
|                  | VALUE IFRS PIC:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |  |  |  |  |
|                  | Issue not illustrated Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |  |
| IAS1(80)         | Entities without share capitalDisclose information equivalent to that<br>required by paragraph 79(a) of IAS 1.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |  |
| IAS1(136A),(80A) | Puttable financial instrumentsVarious disclosures, see paragraphs 136A<br>and 80A of IAS 1 for details.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |  |
| IAS1(138)(d)     | Limited life entities Disclose length of the entity's life.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |
| IFRIC19(11)      | Entity has issued equity instruments to extinguish financial liabilities Disclose any gain or loss recognised as separate line item in profit or loss or in the notes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |  |

## 10 Cash flow information

#### 10(a) Cash generated from operations <sup>1</sup>

|                                                                                                                                 | Note  | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------------------------------------------------------------------------------------------------------------------------|-------|----------------|----------------|
| Profit before income tax from:                                                                                                  |       |                |                |
| Continuing operations                                                                                                           |       | 51,086         | 39,617         |
| Discontinued operations                                                                                                         | 15    | 1,111          | 570            |
| Profit before income tax including discontinued operations                                                                      |       | 52,197         | 40,187         |
| Adjustments for:                                                                                                                |       |                |                |
| Depreciation and amortisation                                                                                                   | 5(c)  | 12,540         | 10,080         |
| Impairment of goodwill                                                                                                          | 4     | 2,410          | -              |
| Write-off of assets destroyed by fire                                                                                           | 4     | 1,210          | -              |
| Non-cash employee benefits expense – share-based payments                                                                       |       | 2,156          | 1,353          |
| Net (gain)/loss on sale of non-current assets                                                                                   |       | (1,620)        | 530            |
| Gain on disposal of engineering division                                                                                        | 15    | (760)          | -              |
| Fair value adjustment to investment property                                                                                    | 8(c)  | (1,350)        | (1,397)        |
| Fair value adjustment to derivatives                                                                                            |       | (11)           | 621            |
| Fair value (gains)/losses on non-current financial assets at fair value through profit or loss                                  | 7(d)  | (120)          | -              |
| Share of profits of associates and joint ventures                                                                               | 16(e) | (340)          | (355)          |
| Gain on derecognition of contingent consideration payable                                                                       | 14    | (135)          | -              |
| Gain on remeasurement of contingent consideration receivable                                                                    | 15    | (130)          | -              |
| Dividend income and interest classified as investing cash flows                                                                 |       | (3,558)        | (4,549)        |
| Finance costs – net                                                                                                             | 5(d)  | 5,875          | 5,830          |
| Net exchange differences                                                                                                        |       | 604            | 479            |
| Change in operating assets and liabilities, net of effects from purchase of controlled entity and sale of engineering division: |       |                |                |
| (Increase) in trade receivables                                                                                                 |       | (6,470)        | (4,647)        |
| Decrease/(increase) in contract assets                                                                                          |       | 1,258          | (1,220)        |
| (Increase) in inventories                                                                                                       |       | (1,340)        | (1,832)        |
| Decrease/(increase) in financial assets at fair value through profit or loss                                                    |       | 465            | (1,235)        |
| Decrease in other operating assets                                                                                              |       | 2              | 5,202          |
| Increase/(decrease) in trade creditors                                                                                          |       | 1,339          | (6)            |
| Increase in contract liabilities                                                                                                |       | 457            | 870            |
| Increase/(decrease) in other operating liabilities                                                                              |       | 1,066          | (1,704)        |
| Increase in other provisions                                                                                                    |       | 1,215          | 574            |
| Cash generated from operations                                                                                                  |       | 66,960         | 48,781         |

IAS7(18)(b),(20)

# IAS7(43) 10(b) Non-cash investing and financing activities <sup>2,3</sup> 2021 2020 CU'000 CU'000 Acquisition of retail store furniture and fittings from lessor as lease incentive (note 8(a)) - 950

Non-cash investing and financing activities disclosed in other notes are:

- acquisition of right-of-use assets note 8(b)
- partial settlement of a business combination through the issue of shares note 14
- deferred settlement of part proceeds of the sale of the engineering division note 15
- dividends satisfied by the issue of shares under the dividend reinvestment plan note 13(b), and
- options and shares issued to employees under the VALUE IFRS Employee Option Plan and employee share scheme for no cash consideration – note 21.

#### 10(c) Net debt reconciliation 4-8

Revised illustration

This section sets out an analysis of net debt and the movements in net debt for each of the periods presented.

| Net debt                                                   | 2021<br>CU'000 | 2020<br>CU'000 |
|------------------------------------------------------------|----------------|----------------|
| Cash and cash equivalents (note 7(e))                      | 55,083         | 30,299         |
| Liquid investments (i)                                     | 11,300         | 10,915         |
| Bank overdrafts (note 7(g))                                | (2,650)        | (2,250)        |
| Borrowings (excluding bank overdraft; note 7(g))           | (94,865)       | (82,345)       |
| Liabilities under supplier finance arrangement (note 7(f)) | (520)          | (430)          |
| Lease liabilities (note 8(b))                              | (11,501)       | (11,291)       |
| Net debt                                                   | (43,153)       | (55,102)       |

| 1407(44A) (44E) |                                                          | Liabilit             | ies from fin                               | Other<br>Cash/   |                     |                             |                                          |                 |
|-----------------|----------------------------------------------------------|----------------------|--------------------------------------------|------------------|---------------------|-----------------------------|------------------------------------------|-----------------|
| IAS7(44A)-(44E) |                                                          | Borrowings<br>CU'000 | Supplier<br>finance <sup>9</sup><br>CU'000 | Leases<br>CU'000 | Sub-total<br>CU'000 | bank<br>overdraft<br>CU'000 | Liquid<br>invest-<br>ments (i)<br>CU'000 | Total<br>CU'000 |
|                 | Net debt as at 1 January 2020                            | (80,056)             | (460)                                      | (9,629)          | (90,145)            | 21,573                      | 10,370                                   | (58,202)        |
| IAS7(44B)(a)    | Financing cash flows                                     | (1,911)              | 30                                         | 1,338            | (543)               | 6,260                       | 1,235                                    | 6,952           |
| IAS7(44B)(e)    | New leases                                               | -                    |                                            | (3,000)          | (3,000)             | -                           | -                                        | (3,000)         |
| IAS7(44B)(c)    | Foreign exchange adjustments                             | (810)                |                                            | -                | (810)               | 216                         | -                                        | (594)           |
| IAS7(44B)(d)    | Changes in fair values                                   | -                    |                                            | -                | -                   | -                           | (690)                                    | (690)           |
| IAS7(44B)(e)    | Other changes                                            |                      |                                            |                  |                     |                             |                                          |                 |
|                 | Interest expense                                         | (5,862)              |                                            | (505)            | (6,367)             | -                           | -                                        | (6,367)         |
|                 | Interest payments (presented as<br>operating cash flows) | 6,294                |                                            | 505              | 6,799               |                             |                                          | 6,799           |
|                 | Net debt as at 31 December 2020                          | (82,345)             | (430)                                      | (11,291)         | (94,066)            | 28,049                      | 10,915                                   | (55,102)        |
| IAS7(44B)(a)    | Financing cash flows                                     | (12,569)             | (90)                                       | 1,942            | (10,717)            | 24,632                      | (465)                                    | 13,450          |
| IAS7(44B)(e)    | New leases                                               | -                    |                                            | (2,152)          | (2,152)             | -                           | -                                        | (2,152)         |
| IAS7(44B)(c)    | Foreign exchange adjustments                             | (1,122)              |                                            | -                | (1,122)             | (248)                       | 15                                       | (1,355)         |
| IAS7(44B)(d)    | Changes in fair values                                   | -                    |                                            | -                | -                   | -                           | 835                                      | 835             |
| IAS7(44B)(e)    | Other changes                                            |                      |                                            |                  |                     | -                           | -                                        |                 |
|                 | Interest expense                                         | (6,429)              |                                            | (527)            | (6,956)             | -                           | -                                        | (6,956)         |
|                 | Interest payments (presented as operating cash flows)    | 7,600                |                                            | 527              | 8,127               |                             |                                          | 8,127           |
|                 | Net debt as at 31 December 2021                          | (94,865)             | (520)                                      | (11,501)         | (106,886)           | 52,433                      | 11,300                                   | (43,153)        |

#### **10(c)** Net debt reconciliation <sup>4-7</sup>

- (i) Liquid investments comprise current investments that are traded in an active market, being the group's financial assets held at fair value through profit or loss (see note 7(d)).
- (ii) Other changes include non-cash movements, including accrued interest expense which will be presented as operating cash flows in the statement of cash flows when paid.

#### **Cash flow information**

#### Reconciliation to cash generated from operations

1. Entities that use the direct method for their statement of cash flows will not need to disclose a reconciliation from profit or loss to their operating cash flows. Appendix B shows the cash flow statement for VALUE IFRS PIc prepared using the direct method.

#### Non-cash investing and financing activities – information to be disclosed

- 2. Investing and financing transactions that do not require the use of cash or cash equivalents shall be disclosed in a way that provides all the relevant information about the investing and financing activities.
- Other examples of transactions or events that would require disclosure under paragraph 43 of IAS 7 include the following:
  - (a) acquisitions of assets by assuming directly related liabilities, such as purchase of a building by incurring a mortgage to the seller
  - (b) conversion of debt to equity.

#### Net debt reconciliation

- 4. Entities must explain changes in their liabilities for which cash flows have been, or will be classified as financing activities in the statement of cash flows. While the standard does not prohibit including other assets or liabilities in the reconciliation, entities shall separately identify the changes in liabilities arising from financing activities where they have chosen to do so, as illustrated in note 10(c).
  - 5. IAS 7 is also flexible in terms of how the information required by paragraph 44A is presented. Specifically, entities do not need to provide a reconciliation from opening to closing balances but could provide the information in other ways.
  - However, in 2019, the IFRS Interpretations Committee (IFRS IC) published an agenda decision that identified areas on which entities should focus when preparing this disclosure. It also emphasised the need for entities to consider carefully the disclosure and disaggregation requirements in IAS 1 and IAS 7.
  - 7. The agenda decision further noted that an entity which complies with the requirements in IAS 7 by preparing a tabular reconciliation should provide:
    - (a) A reconciliation of changes in liabilities from financing. If an entity also choses to define, and reconcile a different 'net debt measure', this does not remove the requirement for the entity to identify and reconcile the changes in its liabilities arising from financing activities.
    - (b) Separate disclosure of changes in liabilities arising from financing activities from the changes in any other assets or liabilities.
    - (c) Information that enables users to link the items included in the reconciliation to the opening and closing balance in the statement of financial position.
    - (d) Appropriate disaggregation, for example by presenting separately material reconciling items and not aggregating dissimilar items.
    - (e) Additional disclosure, where necessary to explain the items in the reconciliation.
  - 8. Changes in financial assets must be included in the disclosure if the cash flows from those financial assets were, or future cash flows will be, included in cash flows from financing activities. This could apply, for example, to assets that hedge liabilities arising from financing activities.

Supplier finance arrangements

9. As explained in the commentary on the statement of cash flows (paragraphs 7 and 8 on page 26), for the purpose of this publication we have assumed that a gross presentation of cash flows relating to supplier finance arrangements (i.e. gross operating cash outflow and financing cash inflow) is appropriate. However, this may not always be the case. For further guidance see our practical guide *Financial reporting considerations for supplier finance arrangements* on Viewpoint.

IAS7(44C)

IAS7(43)

IAS7(44)

IAS7(44A)

IAS7(44E)

IAS7(44D).(BC19)

IFRS IC Update

September 2019

# Risk

Not mandatory

This section of the notes discusses the group's exposure to various risks and shows how these could affect the group's financial position and performance.

| 11 | Critical estimates, judgements and errors | 118 |
|----|-------------------------------------------|-----|
| 12 | Financial risk management                 | 122 |
| 13 | Capital management                        | 143 |

### 11 Critical estimates, judgements and errors

IAS1(122),(125)

2020

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the group's accounting policies.

This note provides an overview of the areas that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be wrong. Detailed information about each of these estimates and judgements is included in other notes together with information about the basis of calculation for each affected line item in the financial statements. In addition, this note also explains where there have been actual adjustments this year as a result of an error and of changes to previous estimates.

[While not specifically illustrated in this publication, entities should consider whether any of the following is relevant and may require additional explanations:

• the impact of climate-related risks, and

the impact of COVID-19.] 3-7

#### (a) Significant estimates and judgements <sup>1-2</sup>

The areas involving significant estimates or judgements are:

- estimation of current tax payable and current tax expense in relation to an uncertain tax position note 6(b)
- estimated fair value of certain financial assets notes 7(c) and 7(h)
- presentation of liabilities under supplier finance arrangement note 7(f)
- estimation of fair values of land and buildings and investment property notes 8(a) and 8(c)
- estimation uncertainties and judgements made in relation to lease accounting note 8(b)
- estimated goodwill impairment note 8(d)
- estimated useful life of intangible asset note 8(d)
- estimation of defined benefit pension obligation note 8(h)
- estimation of provision for warranty claims note 8(i)
- estimation of fair values of contingent liabilities and contingent purchase consideration in a business combination – note 14
- recognition of revenue and allocation of transaction price note 3
- recognition of deferred tax asset for carried-forward tax losses note 8(e)
- impairment of financial assets note 12(c), and
- consolidation decisions and classification of joint arrangements notes 7(c) and 16.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

#### 11(b) Correction of material error in calculating depreciation

IAS8(49)(a)

In September 2021, a subsidiary discovered a computational error in calculating depreciation of some its equipment. The error resulted in a material understatement of depreciation recognised for the 2020 and prior financial years and a corresponding overstatement of property, plant and equipment.

IAS8(49)(b)(i),(c)

IAS12(81)(a)

The error has been corrected by restating each of the affected financial statement line items for the prior periods as follows:

| Balance sheet<br>(extract)                                 | 31<br>December<br>2020<br>CU'000 | Increase/<br>(Decrease)<br>CU'000 | 31<br>December<br>2020<br>(Restated)<br>CU'000 | 31<br>December<br>2019<br>CU'000 | Increase/<br>(Decrease)<br>CU'000 | 1 January<br>2020<br>(Restated)<br>CU'000 |
|------------------------------------------------------------|----------------------------------|-----------------------------------|------------------------------------------------|----------------------------------|-----------------------------------|-------------------------------------------|
| Property, plant and<br>equipment<br>Deferred tax liability | 103,630<br>(7,285)               | (1,550)<br>465                    | 102,080<br>(6,820)                             | 94,445<br>(4,745)                | (1,300)<br>390                    | 93,145<br>(4,355)                         |
| Net assets                                                 | 117,084                          | (1,085)                           | 115,999                                        | 95,818                           | (910)                             | 94,908                                    |
| Retained earnings                                          | (35,588)                         | 1,085                             | (34,503)                                       | (21,115)                         | 910                               | (20,205)                                  |
| Total equity                                               | (117,084)                        | 1,085                             | (115,999)                                      | (95,818)                         | 910                               | (94,908)                                  |

|                                                | 2020<br>CU'000 | Profit<br>Increase/<br>(Decrease)<br>CU'000 | 2020<br>(Restated)<br>CU'000 |
|------------------------------------------------|----------------|---------------------------------------------|------------------------------|
| Statement of profit or loss (extract)          |                |                                             |                              |
| Cost of sales of goods                         | (64,909)       | (250)                                       | (65,159)                     |
| Profit before income tax                       | 39,867         | (250)                                       | 39,617                       |
| Income tax expense                             | (11,650)       | 75                                          | (11,575)                     |
| Profit from discontinued operation             | 399            | -                                           | 399                          |
| Profit for the period                          | 28,616         | (175)                                       | 28,441                       |
| Profit is attributable to:                     |                |                                             |                              |
| Owners of VALUE IFRS Plc                       | 26,298         | (175)                                       | 26,123                       |
| Non-controlling interests                      | 2,318          |                                             | 2,318                        |
|                                                | 28,616         | (175)                                       | 28,441                       |
| Statement of comprehensive income (extract)    |                |                                             |                              |
| Profit for the period                          | 28,616         | (175)                                       | 28,441                       |
| Other comprehensive income for the period      | 3,665          |                                             | 3,665                        |
| Total comprehensive income for the period      | 32,281         | (175)                                       | 32,106                       |
| Total comprehensive income is attributable to: |                |                                             |                              |
| Owners of VALUE IFRS Plc                       | 29,705         | (175)                                       | 29,530                       |
| Non-controlling interests                      | 2,576          | -                                           | 2,576                        |
|                                                | 32,281         | (175)                                       | 32,106                       |

<sup>IAS8(49)(b)(ii)</sup> Basic and diluted earnings per share for the prior year have also been restated. The amount of the correction for basic and diluted earnings per share was a decrease of CU0.4 and CU0.3 cents per share respectively.

The correction further affected some of the amounts disclosed in note 5(c) and note 6(a). Depreciation expense for the prior year increased by CU250,000, and deferred tax expense decreased by CU75,000.

|                       | 11(c) Revision of useful lives of plant and equipment <sup>8</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                    |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| IAS8(39)<br>IAS16(76) | During the year the estimated total useful lives of certain items of plant and equipment used in the manufacture of furniture at a subsidiary were revised. The net effect of the changes in the current financial year was an increase in depreciation expense of CU980,000.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                    |
|                       | Assuming the assets are held until the end of their estimated useful lives, depreciation in future yea<br>in relation to these assets will be increased/(decreased) by the following amounts:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ars                |
|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>'000</b><br>740 |
|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 610)               |
|                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 460)               |
|                       | 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 650)               |
|                       | Critical estimates, judgements and errors                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |
|                       | Disclosure not illustrated: not applicable to VALUE IFRS PIc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
|                       | Sources of estimation uncertainty                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| IFRIC14(10)           | 1. The recognition of a net defined benefit asset may also warrant additional disclosures. For example, the entity should explain any restrictions on the current realisability of the surplus and the basis used to determine the amount of the economic benefits available.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                    |
|                       | Significant judgements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                    |
| IAS1(123)             | <ol> <li>Examples of significant judgements that may require disclosures are judgements made in<br/>determining:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                    |
|                       | (a) when substantially all the significant risks and rewards of ownership of financial assets and lease assets are transferred to other entities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                    |
|                       | (b) whether, in substance, particular sales of goods are financing arrangements and<br>therefore do not give rise to revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
|                       | <ul> <li>(c) whether the contractual terms of a financial asset give rise on specified dates to cash<br/>flows that are solely payments of principal and interest on the principal amount<br/>outstanding</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                    |
|                       | <ul> <li>(d) whether an asset should be classified as held-for-sale or an operation meets the<br/>definition of a discontinued operation</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |
|                       | <ul> <li>(e) whether multiple assets should be grouped to form a single cash-generating unit (where<br/>this would affect whether an impairment is recognised)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |
|                       | (f) whether there are material uncertainties about the entity's ability to continue as a going concern.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                    |
|                       | Disclosure of climate-related risks in the financial statements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                    |
|                       | 3. Another example of judgements that may need to be explained are judgements made by the entity about the possible impact of climate-related and other emerging business risks. Climate-related risks could have a significant impact on an entity's operations and financial performance and users of the financial statements are increasingly looking for evidence that the entity has incorporated climate risk factors when making estimates and judgements in the preparation of financial statements. The accounting standards have an overarching requirement to disclose information that users need to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance. Therefore, in light of the current focus on, and impact of, climate change, entities should ensure that they have undertaken a rigorous assessment to provide all the relevant and material information affecting the financial statements. | t                  |
|                       | 4. The IASB has issued educational material which contains a non-exhaustive list of examples regarding how climate risk might affect the measurement and disclosure requirements of various standards and the various paragraphs of those standards that might be referenced i determining how to incorporate such risks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                    |
|                       | 5. The material also discusses materiality and while it does not add or change the requirement<br>in the standards, it is useful guidance that users and preparers might benefit from when<br>preparing and assessing IFRS financial statements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | S                  |
|                       | L                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                    |

#### Critical estimates, judgements and errors

- 6. The areas that could be affected by climate risk and potentially require additional disclosures include (but are not limited to):
  - (a) sources of estimation uncertainty, significant judgements and going concern
  - (b) net realisable value of inventories
  - (c) recoverability of deferred tax assets
  - (d) useful lives and residual values
  - (e) research and development expenditures
  - (f) impairment of assets (impairment indicator and affecting recoverable amounts)
  - (g) provisions, contingent liabilities, contingent assets and levies
  - (h) risks relating to financial instruments including expected credit losses, concentration of credit risk and concentration of market risk
  - (i) classification and measurement of financial instruments and impairment
  - (j) fair value measurements, in particular of assets within level 3 of the fair value hierarchy
  - (k) insurance contract liabilities.
- 7. Our dedicated climate change website provides useful industry specific information and links to guidance from standard-setters and other organisations.

Change of accounting estimate in final interim period

8. If an estimate of an amount reported in an interim period is changed significantly during the final interim period of the annual reporting period but separate financial statements are not published for that final interim period, the nature and amount of that change in estimate shall be disclosed in a note to the annual financial statements for that annual reporting period.

IAS34(26)

PwC

## 12 Financial risk management 1,2,20,21

This note explains the group's exposure to financial risks and how these risks could affect the group's future financial performance. Current year profit and loss information has been included where relevant to add further context.

| IFRS7(21A)(a),(21C),<br>(31),(32),(33)           | Risk                                                                                     | Exposure arising from                                                                                                                                                                                                                                            | Measurement                                                                                    | Management                                                                                            |                                   |
|--------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------|
|                                                  | Market risk –<br>foreign<br>exchange                                                     | Future commercial transactions<br>Recognised financial assets and<br>liabilities not denominated in<br>Oneland currency units (CU)                                                                                                                               | Cash flow<br>forecasting<br>Sensitivity<br>analysis                                            | Foreign currency<br>and foreign curre<br>options                                                      |                                   |
|                                                  | Market risk –<br>interest rate                                                           | Long-term borrowings at variable rates                                                                                                                                                                                                                           | Sensitivity<br>analysis                                                                        | Interest rate swa                                                                                     | ps                                |
|                                                  | Market risk –<br>security prices                                                         | Investments in equity securities                                                                                                                                                                                                                                 | Sensitivity<br>analysis                                                                        | Portfolio diversifi                                                                                   | cation                            |
|                                                  | Credit risk                                                                              | Cash and cash equivalents, trade<br>receivables, derivative financial<br>instruments, debt investments and<br>contract assets                                                                                                                                    | Aging analysis<br>Credit ratings                                                               | Diversification of<br>deposits, credit I<br>letters of credit<br>Investment guide<br>debt investments | imits and<br>elines for           |
|                                                  | Liquidity risk                                                                           | Borrowings and other liabilities                                                                                                                                                                                                                                 | Rolling cash flow forecasts                                                                    | Availability of co<br>credit lines and b<br>facilities                                                | mmitted                           |
| IFRS7(33)(b)                                     | treasury) under por<br>hedges financial ri<br>principles for over<br>exchange risk, inte | nanagement is predominantly controlle<br>blicies approved by the board of direct<br>isks in close co-operation with the gro<br>all risk management, as well as polici-<br>erest rate risk, credit risk, use of deriv-<br>nts, and investment of excess liquidity | ors. Group treasury<br>oup's operating units<br>es covering specific<br>ative financial instru | identifies, evalua<br>a. The board provi<br>areas, such as for                                        | ites and<br>des written<br>preign |
| IFRS7(21A)(c)                                    | between the hedg<br>expense at a fixed                                                   | t criteria are met, hedge accounting is<br>ing instrument and the hedged item. ∃<br>I interest rate for the hedged floating r<br>he hedged purchases.                                                                                                            | This will effectively r                                                                        | esult in recognisi                                                                                    | ng interest                       |
|                                                  | 12(a) Derivatives                                                                        | S <sup>20</sup>                                                                                                                                                                                                                                                  |                                                                                                |                                                                                                       |                                   |
| IFRS7(24A)(b)                                    | The group has the sheet:                                                                 | e following derivative financial instrum                                                                                                                                                                                                                         | ents in the following                                                                          | line items in the                                                                                     | balance                           |
|                                                  | 0                                                                                        | e                                                                                                                                                                                                                                                                |                                                                                                | 2021<br>CU'000                                                                                        | 2020<br>CU'000                    |
|                                                  | Current assets <sup>3</sup>                                                              |                                                                                                                                                                                                                                                                  |                                                                                                | 1,709                                                                                                 | 1,320                             |
| IAS1(77),IFRS7(24A)(a)<br>IAS1(77),IFRS7(24A)(a) |                                                                                          | options – cash flow hedges ((b)(i))<br>os – cash flow hedges ((b)(ii))                                                                                                                                                                                           |                                                                                                | 1,709                                                                                                 | 97                                |
| IFRS7(24A)(b)                                    |                                                                                          | vative financial instrument assets                                                                                                                                                                                                                               |                                                                                                | 1,854                                                                                                 | 1,417                             |
|                                                  | Non-current ass                                                                          | ets <sup>3-6</sup>                                                                                                                                                                                                                                               |                                                                                                |                                                                                                       |                                   |
| IAS1(77),IFRS7(24A)(a)                           | Interest rate swap                                                                       | os – cash flow hedges ((b)(ii))                                                                                                                                                                                                                                  |                                                                                                | 308                                                                                                   | 712                               |
| IFRS7(24A)(b)                                    | -                                                                                        | derivative financial instrument assets                                                                                                                                                                                                                           | ;                                                                                              | 308                                                                                                   | 712                               |
|                                                  | Current liabilitie                                                                       | S <sup>3-6</sup>                                                                                                                                                                                                                                                 |                                                                                                |                                                                                                       |                                   |
| IAS1(77)                                         | Foreign currency                                                                         | forwards – held for trading ((b)(i))                                                                                                                                                                                                                             |                                                                                                | 610                                                                                                   | 621                               |
| IAS1(77),IFRS7(24A)(a)                           |                                                                                          | forwards - cash flow hedges ((b)(i))                                                                                                                                                                                                                             |                                                                                                | 766                                                                                                   | 777                               |
| IFRS7(24A)(b)                                    | Total current deriv                                                                      | vative financial instrument liabilities                                                                                                                                                                                                                          |                                                                                                | 1,376                                                                                                 | 1,398                             |

#### 12(a) Derivatives

#### IAS1(117)

IAS1(66),(68)

#### Classification of derivatives <sup>21</sup>

Derivatives are only used for economic hedging purposes and not as speculative investments. However, where derivatives do not meet the hedge accounting criteria, they are classified as 'held for trading' for accounting purposes and are accounted for at fair value through profit or loss. They are presented as current assets or liabilities to the extent they are expected to be settled within 12 months after the end of the reporting period.

The group's accounting policy for its cash flow hedges is set out in note 25(p). Further information about the derivatives used by the group is provided in note 12(b) below.

#### (ii) Fair value measurement

For information about the methods and assumptions used in determining the fair value of derivatives see note 7(h).

#### (iii) Hedging reserves

The group's hedging reserves disclosed in note 9(c) relate to the following hedging instruments:

|                           |                                                                                                         | Cash flow hedge reserve<br>Spot           |                                            |                                                |                                     |                                   |  |
|---------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------|------------------------------------------------|-------------------------------------|-----------------------------------|--|
|                           |                                                                                                         | Cost of<br>hedging<br>reserve *<br>CU'000 | Intrinsic<br>value of<br>options<br>CU'000 | component<br>of currency<br>forwards<br>CU'000 | Interest<br>rate<br>swaps<br>CU'000 | Total hedge<br>reserves<br>CU'000 |  |
| IFRS7(24B)(b)(ii)         | Opening balance 1 January 2020                                                                          | (25)                                      | 109                                        | (287)                                          | -                                   | (203)                             |  |
| IFRS7(24E)(b),(c)         | Add: Change in fair value of hedging<br>instrument recognised in OCI                                    | -                                         | 1,353                                      | (935)                                          | 1,005                               | 1,423                             |  |
| IFRS7(24C)(b)(i),(24E)(a) | Add: Costs of hedging deferred and<br>recognised in OCI                                                 | 73                                        | -                                          | -                                              | -                                   | 73                                |  |
| IFRS7(24E)(a)             | Less: Reclassified to the cost of inventory – not<br>included in OCI                                    | 36                                        | (339)                                      | 642                                            | -                                   | 339                               |  |
| IFRS7(24C)(b)(iv)         | Less: reclassified from OCI to profit or loss                                                           | -                                         | -                                          | -                                              | (195)                               | (195)                             |  |
|                           | Less: Deferred tax                                                                                      | (33)                                      | (304)                                      | 88                                             | (243)                               | (492)                             |  |
|                           | Closing balance 31 December 2020                                                                        | 51                                        | 819                                        | (492)                                          | 567                                 | 945                               |  |
| IFRS7(24E)(b),(c)         | Add: Change in fair value of hedging<br>instrument recognised in OCI for the year                       | -                                         | 746                                        | (218)                                          | (202)                               | 326                               |  |
| IFRS7(24C)(b)(i),(24E)(a) | Add: Costs of hedging deferred and<br>recognised in OCI                                                 | (88)                                      | -                                          | -                                              | -                                   | (88)                              |  |
| IFRS7(24E)(a)             | Less: Reclassified to the cost of inventory – not<br>included in OCI                                    | (73)                                      | (159)                                      | 188                                            | -                                   | (44)                              |  |
| IFRS7(24C)(b)(iv)         | Less: reclassified from OCI to profit or loss –<br>included in finance costs (see note 5(d))            | -                                         | -                                          | -                                              | (155)                               | (155)                             |  |
|                           | Less: Deferred tax                                                                                      | 48                                        | (176)                                      | 9                                              | 107                                 | (12)                              |  |
|                           | Closing balance 31 December 2021                                                                        | (62)                                      | 1,230                                      | (513)                                          | 317                                 | 972                               |  |
| IFRS7(22B)(c)             | * The amount deferred in the costs of hedging rese<br>respect of forward points (2020 – CU54,000 in res |                                           |                                            |                                                |                                     |                                   |  |

transaction-related items, namely forecast inventory purchases. IFRS7(24C)(b)(iv) There were no reclassifications from the cash flow here

There were no reclassifications from the cash flow hedge reserve to profit or loss during the period in relation to the foreign currency forwards and options.

#### (iv) Amounts recognised in profit or loss

In addition to the amounts disclosed in the reconciliation of hedging reserves above, the following amounts were recognised in profit or loss in relation to derivatives:

|                                                                                         | 2021<br>CU'000                                   | 2020<br>CU'000 |
|-----------------------------------------------------------------------------------------|--------------------------------------------------|----------------|
| RS7(20)(a)(i) Net gain/(loss) on foreign currer<br>in other gains/(losses)              | cy forwards not qualifying as hedges included 11 | (621)          |
| FRS7(24C)(b)(ii),(iii)         Hedge ineffectiveness of foreigr<br>other gains/(losses) | e currency forwards – amount recognised in 4     | 2              |

 IFRS7(22B)(b)
 Hedge effectiveness

 IFRS7(22B)(b)
 Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessments, to ensure that an economic relationship exists between the hedged item and hedging instrument.

IFF

IFF

IFRS7(24E)(a),(24F)

|                             | 12(a) Derivatives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                |                                       |                                            |                                        |                                        |                            |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--------------------------------------------|----------------------------------------|----------------------------------------|----------------------------|
|                             | For hedges of foreign current<br>terms of the hedging instrume<br>performs a qualitative assess<br>the hedged item such that the<br>hedging instrument, the group                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ent match exactly with<br>ment of effectiveness.<br>e critical terms no long                                                                                                                                                                   | the terms<br>If changes<br>er match e | of the hedo<br>s in circum<br>exactly with | ged item.<br>stances af<br>the critica | The group<br>fect the te<br>I terms of | therefore<br>rms of<br>the |
| IFRS7(23D)                  | transaction changes from wh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | In hedges of foreign currency purchases, ineffectiveness may arise if the timing of the forecast transaction changes from what was originally estimated, or if there are changes in the credit risk of Oneland or the derivative counterparty. |                                       |                                            |                                        |                                        |                            |
| IFRS7(22B)(b)               | The group enters into interest<br>reference rate, reset dates, p<br>hedge 100% of its loans, ther<br>loans up to the notional amou<br>economic relationship.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ayment dates, maturities fore the hedged item                                                                                                                                                                                                  | ies and not<br>i is identifie         | tional amou<br>ed as a pro                 | unt. The gr                            | roup does<br>the outstai               | not<br>nding               |
| IFRS7(22B)(c),(23D)         | Hedge ineffectiveness for inte<br>foreign currency purchases. I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | t may occur due to:                                                                                                                                                                                                                            |                                       | -                                          |                                        |                                        | -                          |
|                             | the credit value/debit va | -                                                                                                                                                                                                                                              |                                       | -                                          |                                        | matched t                              | by the                     |
| IFRS7(24C)(b)(ii)           | <ul> <li>differences in critical terr<br/>Hedge ineffectiveness in rela</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                |                                       | -                                          |                                        | and 2020                               |                            |
| IFRS7(33)                   | 12(b) Market risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                |                                       |                                            |                                        |                                        |                            |
| IFRS7(21C)                  | (i) Foreign exchange risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 8,9                                                                                                                                                                                                                                            |                                       |                                            |                                        |                                        |                            |
| IFRS7(31),(34)(c),(22A)(c)  | <i>Exposure</i><br>The group's exposure to foreign currency risk at the end of the reporting period, expressed in Oneland currency units, was as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                |                                       |                                            |                                        |                                        |                            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                | ecember 2                             |                                            |                                        | ecember 2                              |                            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | USD<br>CU'000                                                                                                                                                                                                                                  | EUR<br>CU'000                         | RMB<br>CU'000                              | USD<br>CU'000                          | EUR<br>CU'000                          | RMB<br>CU'000              |
|                             | Trade receivables<br>Bank loans<br>Trade payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5,150<br>(18,765)<br>(4,250)                                                                                                                                                                                                                   | 2,025<br>-<br>-                       | -<br>(1,509)<br>-                          | 4,130<br>(8,250)<br>(5,130)            | 945<br>-<br>-                          | -                          |
|                             | Foreign currency forwards<br>buy foreign currency (cas<br>hedges)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | h flow<br><b>11,519</b>                                                                                                                                                                                                                        | -                                     | _                                          | 10,613                                 | _                                      | -                          |
|                             | buy foreign currency (held<br>trading)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                | -                                     | -                                          | 11,422                                 | -                                      | -                          |
|                             | Foreign currency options                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 10,000                                                                                                                                                                                                                                         | -                                     | -                                          | 8,000                                  |                                        |                            |
| IAS21(52)(a)                | The aggregate net foreign ex                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | change gains/losses r                                                                                                                                                                                                                          | ecognised                             | in profit or                               | loss were                              |                                        |                            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                |                                       |                                            | (                                      | 2021<br>CU'000                         | 2020<br>CU'000             |
| IAS21(52)(a)<br>IAS23(6)(e) | Net foreign exchange gain/(I<br>Exchange losses on foreign                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                |                                       | -                                          | s                                      | 518<br>(1,122)                         | (259)<br>(810)             |
| IAS21(52)(a)                | Total net foreign exchange (<br>the period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | losses) recognised in                                                                                                                                                                                                                          | profit befor                          | e income t                                 | ax for                                 | (604)                                  | (1,069)                    |
|                             | Instruments used by the grou                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ıр                                                                                                                                                                                                                                             |                                       |                                            |                                        |                                        |                            |

IFRS7(33)(b),(22A)(a) The group operates internationally and is exposed to foreign exchange risk, primarily the US dollar. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the functional currency of the relevant group entity. The risk is measured through a forecast of highly probable US dollar expenditures. The risk is hedged with the objective of minimising the volatility of the Oneland currency cost of highly probable forecast inventory purchases.

| IFRS7(33)                      | 12(b) Market risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                  |                                                                                           |  |
|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|--|
| IFRS7(22A)(b),(c)              | The group treasury's risk management policy is to hedge betwee<br>cash flows for inventory purchases up to one quarter in advance,<br>implementing each hedge. For the year ended 31 December 202<br>purchases were hedged in respect of foreign currency risk. At 31<br>US dollar inventory purchases during the first quarter of 2022 qua-<br>transactions for hedge accounting purposes (for 2020, approxima-<br>were hedged and 93% of the purchases qualified as 'highly proba-      | subject to a review<br>1, approximately 80<br>December 2021, 9<br>alified as 'highly pro<br>ately 85% of invento | of the cost of<br>0% of inventory<br>0% of forecasted<br>bable' forecast<br>ory purchases |  |
|                                | The US dollar-denominated bank loans are expected to be repaid<br>denominated sales. The foreign currency exposure of these loan                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                  |                                                                                           |  |
| IFRS7(22B)(a)                  | The group uses a combination of foreign currency options and fo exposure to foreign currency risk. Under the group's policy, the c options must align with the hedged items.                                                                                                                                                                                                                                                                                                              |                                                                                                                  |                                                                                           |  |
| IFRS9(6.5.16)                  | The group only designates the spot component of foreign current<br>The spot component is determined with reference to relevant spot<br>differential between the contracted forward rate and the spot man<br>forward points. It is discounted, where material.                                                                                                                                                                                                                             | ot market exchange                                                                                               | rates. The                                                                                |  |
| IFRS9(6.5.15)                  | The intrinsic value of foreign currency options is determined with<br>exchange rate. The differential between the contracted strike rate<br>exchange rate is defined as the time value. It is discounted, when                                                                                                                                                                                                                                                                            | e and the discounte                                                                                              |                                                                                           |  |
| IAS1(117)<br>IFRS7(21)         | The changes in the forward element of the foreign currency forward that relate to hedged items are deferred in the costs of hedging re-                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                  | alue of the options                                                                       |  |
| IFRS7(7),(21)                  | The group also entered into foreign currency forwards in relation to projected purchases for the next 12 months that do not qualify as 'highly probable' forecast transactions and hence do not satisfy the requirements for hedge accounting (economic hedges). The foreign currency forwards are subject to the same risk management policies as all other derivative contracts. However, they are accounted for as held for trading, with gains (losses) recognised in profit or loss. |                                                                                                                  |                                                                                           |  |
| IFRS7(22A)                     | Hedge of net investment in foreign entity<br>In 2021, VALUE IFRS PIc has entered into a bank loan amountin<br>denominated in Chinese renminbi (RMB) and which was taken of<br>investment in the Chinese subsidiary. The forward rate of the loa<br>the net investment in this subsidiary. There was no ineffectiveness<br>investments in foreign entity hedges.                                                                                                                           | ut to fund an addition n has been designation                                                                    | onal equity<br>ated as a hedge of                                                         |  |
|                                | Effects of hedge accounting on the financial position and perform<br>The effects of the foreign currency-related hedging instruments of<br>performance are as follows:                                                                                                                                                                                                                                                                                                                    |                                                                                                                  | cial position and                                                                         |  |
|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2021                                                                                                             | 2020                                                                                      |  |
| IFRS7(24A)(b)                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | CU'000                                                                                                           | CU'000                                                                                    |  |
|                                | Foreign currency options                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4 700                                                                                                            | 4 000                                                                                     |  |
| IFRS7(24A)(a)<br>IFRS7(24A)(d) | Carrying amount (current asset)<br>Notional amount                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1,709<br>10,000                                                                                                  | 1,320<br>8,000                                                                            |  |
| IFRS7(23B)(a)                  | Maturity date                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | January 2022 –<br>March 2022                                                                                     | Jan 2021 –<br>April 2021                                                                  |  |
| IFRS7(22B)(c)                  | Hedge ratio *                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1:1                                                                                                              | 1:1                                                                                       |  |
| IFRS7(24A)(c)                  | Change in intrinsic value of outstanding hedging instruments since inception of the hedge                                                                                                                                                                                                                                                                                                                                                                                                 | 596                                                                                                              | 1,353                                                                                     |  |
| IFRS7(24B)(b)(i)               | Change in value of hedged item used to determine hedge ineffectiveness                                                                                                                                                                                                                                                                                                                                                                                                                    | (596)                                                                                                            | (1,353)                                                                                   |  |
| IFRS7(23B)(b)                  | Weighted average strike rate for outstanding hedging instruments                                                                                                                                                                                                                                                                                                                                                                                                                          | US\$0.9612:CU1                                                                                                   | US\$0.8543:CU1                                                                            |  |
| IFRS7(22B)(c)                  | <ul> <li>* The foreign currency forwards and options are denominated in the same curre<br/>purchases (US\$), therefore the hedge ratio is 1:1.</li> </ul>                                                                                                                                                                                                                                                                                                                                 | ency as the highly probat                                                                                        | ble future inventory                                                                      |  |

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| IFRS7(33)            | 12(b) Market risk                                                                                                                                                                                                                                                        |                              |                                                  |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------|
|                      |                                                                                                                                                                                                                                                                          | 2021<br>CU'000               | 2020<br>CU'000                                   |
| IFRS7(24A)(b)        | Foreign currency forwards                                                                                                                                                                                                                                                |                              |                                                  |
| IFRS7(24A)(a)        | Carrying amount (current liability)                                                                                                                                                                                                                                      | (766)                        | (777)                                            |
| IFRS7(24A)(d)        | Notional amount                                                                                                                                                                                                                                                          | 11,519                       | 10,612                                           |
| IFRS7(23B)(a)        | Maturity date                                                                                                                                                                                                                                                            | – January 2022<br>March 2022 | January 2021 –<br>March 2021                     |
| IFRS7(22B)(c)        | Hedge ratio *                                                                                                                                                                                                                                                            | 1:1                          | 1:1                                              |
| IFRS7(24A)(c)        | Change in discounted spot value of outstanding hedging<br>instruments since inception of the hedge                                                                                                                                                                       | (218)                        | (935)                                            |
| IFRS7(24B)(b)(i)     | Change in value of hedged item used to determine hedge<br>ineffectiveness                                                                                                                                                                                                | 222                          | 937                                              |
| IFRS7(23B)(b)        | Weighted average hedged rate for outstanding hedging instruments (including forward points)                                                                                                                                                                              | US\$0.9612:CU1               | US\$0.9428:CU1                                   |
| IFRS7(22B)(c)        | <ul> <li>* The foreign currency forwards and options are denominated in the same cu<br/>purchases (US\$), therefore the hedge ratio is 1:1.</li> </ul>                                                                                                                   | rrency as the highly proba   | ble future inventory                             |
| IFRS7(24A)(b)        | Net investment in foreign operation                                                                                                                                                                                                                                      |                              |                                                  |
| IFRS7(24A)(a)        | Carrying amount (non-current borrowings)                                                                                                                                                                                                                                 | (1,509)                      | -                                                |
| IFRS7(24A)(d)        | RMB carrying amount                                                                                                                                                                                                                                                      | RMB 6,946,000                | -                                                |
| IFRS7(22B)(c)        | Hedge ratio                                                                                                                                                                                                                                                              | 1:1                          | -                                                |
| IFRS7(24A)(c)        | Change in carrying amount of bank loan as a result of foreign currency movements since 1 January, recognised in OCI – see note 9(c)                                                                                                                                      | 190                          | <u>.</u>                                         |
| IFRS7(24B)(b)(i)     | Change in value of hedged item used to determine hedge effectiveness                                                                                                                                                                                                     | (190)                        | -                                                |
| IFRS7(23B)(b)        | Weighted average hedged rate for the year (including forward points)                                                                                                                                                                                                     | RMB5.93214:CU<br>1           |                                                  |
|                      | Sensitivity                                                                                                                                                                                                                                                              |                              |                                                  |
| IFRS7(40)(a),(b),(c) | As shown in the table on page 124 above, the group is primarily<br>exchange rates. The sensitivity of profit or loss to changes in th<br>US dollar-denominated financial instruments and the impact on<br>from foreign forward exchange contracts designated as cash flo | e exchange rates ar          | ises mainly from                                 |
|                      |                                                                                                                                                                                                                                                                          |                              | pact on other                                    |
|                      |                                                                                                                                                                                                                                                                          |                              | onents of equity                                 |
|                      | 202<br>CU'00                                                                                                                                                                                                                                                             |                              | 2021         2020           U'000         CU'000 |

\* Holding all other variables constant

US/CU exchange rate - increase 9% (2020 - 10%) \*

US/CU exchange rate – decrease 9% (2020 – 10%)

Profit is more sensitive to movements in the Oneland currency unit/US dollar exchange rates in 2021 than 2020 because of the increased amount of US dollar denominated borrowings. Equity is more sensitive to movements in the Oneland currency unit/US dollar exchange rates in 2021 than 2020 because of the increased amount of foreign currency forwards. The group's exposure to other foreign exchange movements is not material.

(1,494)

1,223

(1,004)

822

(806)

660

(743)

608

|                                                                                   | 12(b) Market risk                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                    |                                                                                                                     |                                                                                                    |                                                                                                  |
|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| IFRS7(21C)                                                                        | (ii) Cash flow and fair value interest rate risk                                                                                                                                                                                                                                                                                                                                            | 10,11                                                                                              |                                                                                                                     |                                                                                                    |                                                                                                  |
| IFRS7(22A)(a),(b),<br>(33)(a),(b)                                                 | The group's main interest rate risk arises from lo<br>the group to cash flow interest rate risk. Group perfixed rate, using floating-to-fixed interest rate swa<br>group enters into long-term borrowings at floating<br>than those available if the group borrowed at fixe<br>borrowings at variable rate were mainly denomin<br>The group's borrowings and receivables are carr           | ng-term borr<br>olicy is to ma<br>aps to achiev<br>g rates and s<br>ed rates direc<br>ated in Onel | aintain at least 50<br>ve this when nece<br>swaps them into f<br>ctly. During 2021<br>land currency uni             | )% of its borr<br>essary. Gene<br>fixed rates th<br>and 2020, th<br>its and US do                  | owings at<br>erally, the<br>at are lower<br>e group's<br>ollars.                                 |
|                                                                                   | contractually repriced (see below) and to that ext<br>market interest rates.                                                                                                                                                                                                                                                                                                                |                                                                                                    |                                                                                                                     |                                                                                                    |                                                                                                  |
| IFRS7(22A)(c),(34)(a)                                                             | The exposure of the group's borrowings to intere<br>of the borrowings at the end of the reporting period                                                                                                                                                                                                                                                                                    |                                                                                                    |                                                                                                                     | ractual re-pri                                                                                     | cing dates                                                                                       |
|                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                             | 2021<br>CU'000                                                                                     | % of total<br>loans                                                                                                 | 2020<br>CU'000                                                                                     | % of total loans                                                                                 |
|                                                                                   | Variable rate borrowings<br>Fixed rate borrowings – repricing or<br>maturity dates:                                                                                                                                                                                                                                                                                                         | 54,689                                                                                             | 56%                                                                                                                 | 50,150                                                                                             | 59%                                                                                              |
|                                                                                   | Less than 1 year                                                                                                                                                                                                                                                                                                                                                                            | 4,735                                                                                              | 5%                                                                                                                  | 3,895                                                                                              | 5%                                                                                               |
|                                                                                   | 1 – 5 years                                                                                                                                                                                                                                                                                                                                                                                 | 26,626                                                                                             | 27%                                                                                                                 | 19,550                                                                                             | 23%                                                                                              |
|                                                                                   | Over 5 years                                                                                                                                                                                                                                                                                                                                                                                | 11,465                                                                                             | 12%                                                                                                                 | 11,000                                                                                             | 13%                                                                                              |
|                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                             | 97,515                                                                                             | 100%                                                                                                                | 84,595                                                                                             | 100%                                                                                             |
| IFRS7(22B)(a),(23B)                                                               | Instruments used by the group<br>Swaps currently in place cover approximately 18<br>outstanding. The fixed interest rates of the swaps                                                                                                                                                                                                                                                      | s range betw                                                                                       | /een 7.8% and 8.                                                                                                    | .3% (2020 –                                                                                        | · .                                                                                              |
|                                                                                   | 9.6%), and the variable rates of the loans are be<br>which, at the end of the reporting period, was 8.2                                                                                                                                                                                                                                                                                     |                                                                                                    |                                                                                                                     |                                                                                                    | 9.0% and                                                                                         |
| IFRS7(22B)(a)                                                                     |                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                    | <i>.</i>                                                                                                            | the 90 day b                                                                                       | 9.0% and                                                                                         |
|                                                                                   | The swap contracts require settlement of net inte<br>settlement dates coincide with the dates on whic                                                                                                                                                                                                                                                                                       | erest receival                                                                                     | ble or payable ev                                                                                                   | very 90 days.                                                                                      | 9.0% and<br>ank bill rate<br>The                                                                 |
|                                                                                   | settlement dates coincide with the dates on whic<br>Effects of hedge accounting on the financial posi<br>The effects of the interest rate swaps on the grou                                                                                                                                                                                                                                 | erest receival<br>h interest is<br>ition and pen                                                   | ble or payable ev<br>payable on the u<br>formance                                                                   | very 90 days.<br>nderlying del                                                                     | 9.0% and<br>ank bill rate<br>The<br>ot.                                                          |
|                                                                                   | settlement dates coincide with the dates on whic<br>Effects of hedge accounting on the financial posi                                                                                                                                                                                                                                                                                       | erest receival<br>h interest is<br>ition and pen                                                   | ble or payable ev<br>payable on the u<br>formance                                                                   | very 90 days.<br>nderlying del<br>rformance ar                                                     | 9.0% and<br>ank bill rate<br>The<br>ot.                                                          |
| IFRS7(24A)(b)                                                                     | settlement dates coincide with the dates on whic<br>Effects of hedge accounting on the financial posi<br>The effects of the interest rate swaps on the grou                                                                                                                                                                                                                                 | erest receival<br>h interest is<br>ition and pen                                                   | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br><b>202</b>                               | very 90 days.<br>nderlying del<br>rformance ar                                                     | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020                                          |
| IFRS7(24A)(b)<br>IFRS7(24A)(a)                                                    | settlement dates coincide with the dates on whic<br><i>Effects of hedge accounting on the financial posi</i><br>The effects of the interest rate swaps on the grou<br>follows:<br><i>Interest rate swaps</i>                                                                                                                                                                                | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial                          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br><b>202</b>                               | very 90 days.<br>nderlying del<br>rformance ar<br>21<br>00                                         | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020                                          |
|                                                                                   | settlement dates coincide with the dates on whic<br>Effects of hedge accounting on the financial posi<br>The effects of the interest rate swaps on the grou<br>follows:                                                                                                                                                                                                                     | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial                          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00                             | very 90 days.<br>nderlying del<br>formance ar<br>10                                                | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020<br>CU'000                                |
| IFRS7(24A)(a)                                                                     | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posi</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current asset<br>Notional amount                                                                                                         | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial                          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45                       | very 90 days.<br>nderlying del<br>rformance ar<br>21<br>00<br>33<br>0                              | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020<br>CU'000<br>809                         |
| IFRS7(24A)(a)<br>IFRS7(24A)(d)                                                    | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posi</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current asset<br>Notional amount<br>Maturity date                                                                                        | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial                          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45<br>10,01              | very 90 days.<br>nderlying del<br>rformance ar<br>1<br>0<br>3<br>3<br>3<br>0<br>2<br>1             | 9.0% and<br>ank bill rate<br>ot.<br>e as<br>2020<br>CU'000<br>809<br>8,440                       |
| IFRS7(24A)(a)<br>IFRS7(24A)(d)<br>IFRS7(23B)(a)<br>IFRS7(22B)(c)                  | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posit</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current asset<br>Notional amount<br>Maturity date<br>Hedge ratio                                                                        | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial<br>)                     | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45<br>10,01<br>202       | very 90 days.<br>nderlying del<br>rformance ar<br>1<br>0<br>3<br>3<br>3<br>0<br>2<br>1             | 9.0% and<br>ank bill rate<br>ot.<br>e as<br>2020<br>CU'000<br>809<br>8,440<br>2020               |
| IFRS7(24A)(a)<br>IFRS7(24A)(d)<br>IFRS7(23B)(a)                                   | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posi</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current asset<br>Notional amount<br>Maturity date                                                                                        | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial<br>)                     | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45<br>10,01<br>202       | very 90 days.<br>nderlying del<br>formance ar<br>1<br>0<br>3<br>3<br>0<br>2<br>1<br>1<br>1         | 9.0% and<br>ank bill rate<br>ot.<br>e as<br>2020<br>CU'000<br>809<br>8,440<br>2020               |
| IFRS7(24A)(a)<br>IFRS7(24A)(d)<br>IFRS7(23B)(a)<br>IFRS7(22B)(c)<br>IFRS7(24A)(c) | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posit</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current asset<br>Notional amount<br>Maturity date<br>Hedge ratio<br>Change in fair value of outstanding hedging inst<br>since 1 January | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial<br>)<br>ruments          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45<br>10,01<br>202<br>1: | very 90 days.<br>nderlying del<br>formance ar<br>1<br>0<br>3<br>3<br>0<br>2<br>1<br>1<br>1         | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020<br>CU'000<br>809<br>8,440<br>2020<br>1:1 |
| IFRS7(24A)(a)<br>IFRS7(24A)(d)<br>IFRS7(23B)(a)<br>IFRS7(22B)(c)                  | settlement dates coincide with the dates on which<br><i>Effects of hedge accounting on the financial posit</i><br>The effects of the interest rate swaps on the group<br>follows:<br><i>Interest rate swaps</i><br>Carrying amount (current and non-current assett<br>Notional amount<br>Maturity date<br>Hedge ratio<br>Change in fair value of outstanding hedging inst                   | erest receival<br>h interest is<br><i>ition and per</i><br>up's financial<br>)<br>ruments          | ble or payable ev<br>payable on the u<br>formance<br>I position and per<br>202<br>CU'00<br>45<br>10,01<br>202<br>1: | very 90 days.<br>nderlying del<br>formance ar<br>1<br>10<br>33<br>30<br>21<br>21<br>21<br>21<br>21 | 9.0% and<br>ank bill rate<br>The<br>ot.<br>e as<br>2020<br>CU'000<br>809<br>8,440<br>2020<br>1:1 |

#### 12(b) Market risk

IFRS7(40)(a)

IFRS7(21C)

IFRS7(40)(a),(b)

#### Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates. Other components of equity change as a result of an increase/decrease in the fair value of the cash flow hedges of borrowings and the fair value of debt investments at fair value through other comprehensive income.

|                                                                                                              | Impact o<br>tax pr |                | Impact on other<br>components of<br>equity |                |
|--------------------------------------------------------------------------------------------------------------|--------------------|----------------|--------------------------------------------|----------------|
|                                                                                                              | 2021<br>CU'000     | 2020<br>CU'000 | 2021<br>CU'000                             | 2020<br>CU'000 |
| Interest rates – increase by 70 basis points (2020 – 60 bps) *                                               | 138                | (18)           | (90)                                       | (16)           |
| Interest rates – decrease by 100 basis points<br>(2020 – 80 bps) *<br>* Holding all other variables constant | (127)              | 96             | 129                                        | 22             |

 IFRS7(33)(a)
 Exposure

 IFRS7(33)(a)
 The group's exposure to equity securities price risk arises from investments held by the group and classified in the balance sheet either as at fair value through other comprehensive income (FVOCI) (note 7(c)) or at fair value through profit or loss (FVPL) (note 7(d)).

 IFRS7(33)(b)
 To manage its price risk arising from investments in equity securities, the group diversifies its portfolio.

(iii)

Price risk

The majority of the group's equity investments are publicly traded and are included either in the Oneland Stock Exchange 200 Index or the NYSE International 100 Index.

Diversification of the portfolio is done in accordance with the limits set by the group.

Sensitivity

The table below summarises the impact of increases/decreases of these two indexes on the group's equity and post-tax profit for the period. The analysis is based on the assumption that the equity indexes had increased by 9% and 7% respectively or decreased by 6% and 5%, with all other variables held constant, and that all of the group's equity instruments moved in line with the indexes.

|                                                           | Impact on post-<br>tax profit |                | Impact on other<br>components of<br>equity |                |
|-----------------------------------------------------------|-------------------------------|----------------|--------------------------------------------|----------------|
|                                                           | 2021<br>CU'000                | 2020<br>CU'000 | 2021<br>CU'000                             | 2020<br>CU'000 |
| Oneland Stock Exchange 200 – increase 9% (2020 –<br>7.5%) | 385                           | 361            | 284                                        | 266            |
| NYSE International 100 – increase 7% (2020 – 6.5%)        | 254                           | 184            | -                                          | -              |
| Oneland Stock Exchange 200 – decrease 6% (2020<br>– 4%)   | (257)                         | (193)          | (189)                                      | (177)          |
| NYSE International 100 – decrease 5% (2020 –<br>3.5%)     | (182)                         | (99)           | -                                          | -              |

Post-tax profit for the period would increase/decrease as a result of gains/losses on equity securities classified as at FVPL. Other components of equity would increase/decrease as a result of gains/losses on equity securities classified as at FVOCI.

Amounts recognised in profit or loss and other comprehensive income

The amounts recognised in profit or loss and other comprehensive income in relation to the various investments held by the group are disclosed in note 7.

|                                      | 12(c) Credit risk                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS7(33)(a),(b)                     | Credit risk arises from cash and cash equivalents, contractual cash flows of debt investments carried at amortised cost, at fair value through other comprehensive income (FVOCI) and at fair value through profit or loss (FVPL), favourable derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables.                                                                                                                                                                                                                                         |
| IFRS7(35B)                           | (i) Risk management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                      | Credit risk is managed on a group basis. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS7(34)(c)                         | If wholesale customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The compliance with credit limits by wholesale customers is regularly monitored by line management.                                                                                                                                                                                          |
|                                      | Sales to retail customers are required to be settled in cash or using major credit cards, mitigating<br>credit risk. There are no significant concentrations of credit risk, whether through exposure to<br>individual customers, specific industry sectors and/or regions.                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                      | For derivative financial instruments, management has established limits so that, at any time, less than 10% of the fair value of favourable contracts outstanding are with any individual counterparty.                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                      | The group's investments in debt instruments are considered to be low risk investments. The credit ratings of the investments are monitored for credit deterioration.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS7(15)(b),<br>(36)(a),(b)         | ( <i>ii</i> ) Security<br>For some trade receivables the group may obtain security in the form of guarantees, deeds of<br>undertaking or letters of credit which can be called upon if the counterparty is in default under the<br>terms of the agreement.                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                      | (iii) Impairment of financial assets <sup>21</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                      | The group has four types of financial assets that are subject to the expected credit loss model:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                      | <ul> <li>trade receivables for sales of inventory and from the provision of consulting services</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                      | contract assets relating to IT consulting contracts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                      | debt investments carried at amortised cost, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                      | debt investments carried at FVOCI.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                      | While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                      | Trade receivables and contract assets <sup>12</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS1(117),IFRS7(21)<br>IFRS9(5.5.15) | The group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS7(35F)(c)                        | To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The group has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.                                                                                                                                                                      |
| IFRS7(35G)                           | The expected loss rates are based on the payment profiles of sales over a period of 36 months before 31 December 2021 or 1 January 2021 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The group has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors. |

#### 12(c) Credit risk

On that basis, the loss allowance as at 31 December 2021 and 31 December 2020 was determined as follows for both trade receivables and contract assets:

| IFRS7(35N)    | 31 December 2021                          | Current | More than 30<br>days past due | More than 60<br>days past due | More than<br>120 days<br>past due | Total  |
|---------------|-------------------------------------------|---------|-------------------------------|-------------------------------|-----------------------------------|--------|
|               | Expected loss rate                        | 1.8%    | 5%                            | 16%                           | 52%                               |        |
| IFRS7(35K)(a) | Gross carrying amount - trade receivables | 13,627  | 1,428                         | 893                           | 360                               | 16,308 |
| IFRS7(35K)(a) | Gross carrying amount – contract assets   | 1,547   | -                             | -                             | -                                 | 1,547  |
|               | Loss allowance                            | 273     | 71                            | 143                           | 187                               | 674    |

|    | 31 December 2020                          | Current | More than 30<br>days past due | More than 60<br>days past due | More than<br>120 days<br>past due | Total |
|----|-------------------------------------------|---------|-------------------------------|-------------------------------|-----------------------------------|-------|
|    | Expected loss rate                        | 1.4%    | 5%                            | 14%                           | 46%                               |       |
| i) | Gross carrying amount – trade receivables | 6,815   | 975                           | 480                           | 300                               | 8,570 |
| i) | Gross carrying amount – contract assets   | 2,597   | -                             | -                             | -                                 | 2,597 |
|    | Loss allowance                            | 132     | 49                            | 67                            | 138                               | 386   |

IFRS7(35H)(b)(iii)

IFRS7(35I)(c) IFRS7(35I)(c)

IFRS7(35F)(a)(i)

IFRS7(35K)(a),(6) IFRS7(35K)(a),(6)

IFRS7(35N)

The loss allowances for trade receivables and contract assets as at 31 December reconcile to the opening loss allowances as follows:

|                                                                                                | Contract assets |                | Trade receivables |                |
|------------------------------------------------------------------------------------------------|-----------------|----------------|-------------------|----------------|
|                                                                                                | 2021<br>CU'000  | 2020<br>CU'000 | 2021<br>CU'000    | 2020<br>CU'000 |
| Opening loss allowance at 1 January<br>Increase in loan loss allowance recognised in profit or | 36              | 30             | 350               | 115            |
| oss during the year                                                                            | -               | 6              | 846               | 635            |
| Receivables written off during the year as uncollectible                                       | -               | -              | (530)             | (345)          |
| Unused amount reversed                                                                         | (8)             | -              | (20)              | (55)           |
| Closing loss allowance at 31 December                                                          | 28              | 36             | 646               | 350            |

IFRS7(35F)(e) Trade receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the group, and a failure to make contractual payments for a period of greater than 120 days past due.

> Impairment losses on trade receivables and contract assets are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Debt investments 13

All of the entity's debt investments at amortised cost and FVOCI are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months' expected losses. Management consider 'low credit risk' for listed bonds to be an investment grade credit rating with at least one major rating agency. Other instruments are considered to be low credit risk where they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term.

| IAS1(117)                                                | Other financial assets at amortised cos<br>Other financial assets at amortised cos<br>corporate bonds, loans to related partie                                                                                                                                                               | t include de                                              |                                                             |                                               |                                |                                    |
|----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------|--------------------------------|------------------------------------|
|                                                          | The loss allowance for other financial a opening loss allowance as follows:                                                                                                                                                                                                                  | -                                                         | -                                                           |                                               |                                |                                    |
| IFRS7(35H)(a)                                            |                                                                                                                                                                                                                                                                                              | Related<br>parties<br>CU'000                              | Key management<br>personnel<br>CU'000                       | Debentures<br>and bonds<br>CU'000             | Other<br>receivables<br>CU'000 | Total<br>CU'000                    |
|                                                          | Opening loss allowance as at 1 January<br>2020                                                                                                                                                                                                                                               |                                                           | 1                                                           | 4                                             | 2                              | 7                                  |
| IFRS7(20)(a)(vi)                                         | Increase in the allowance recognised in profit<br>or loss during the period                                                                                                                                                                                                                  | 2                                                         |                                                             | 4                                             | 2                              | 9                                  |
|                                                          | Closing loss allowance as at 31 December 2020                                                                                                                                                                                                                                                | 2                                                         | 2                                                           | 7                                             | 5                              | 16                                 |
| IFRS7(20)(a)(vi)                                         | Increase in the allowance recognised in profit or loss during the period                                                                                                                                                                                                                     | 2                                                         | 1                                                           | 17                                            | 3                              | 23                                 |
|                                                          | Closing loss allowance as at 31 December<br>2021                                                                                                                                                                                                                                             | 4                                                         | 3                                                           | 24                                            | 8                              | 39                                 |
| IAS1(117)<br>IFRS9(5.5.2)<br>IFRS7(35H)(a)<br>IFRS7(16A) | Debt investments at fair value through of<br>Debt investments at fair value through of<br>unlisted debt securities. The loss allows<br>loss and reduces the fair value loss oth<br>The loss allowance for debt investment<br>allowance as follows:                                           | other comp<br>ance for del<br>erwise reco                 | rehensive income<br>ot investments at<br>ognised in OCI.    | e (FVOCI) inc<br>FVOCI is rec                 | cognised in p                  | orofit or                          |
| IFRS7(20)(a)(viii)                                       | Loss allowance as at 1 January and<br>Increase in loan loss allowance recogr<br>Closing loss allowance as at 31 Dec                                                                                                                                                                          | nised in prof                                             | fit or loss during t                                        | he year                                       |                                | 2021<br>CU'000<br>-<br>8<br>8<br>8 |
| IFRS9(5.5.17)<br>IAS1(125)                               | (iv) Significant estimates and judgeme<br>Impairment of financial assets<br>The loss allowances for financial asset<br>expected loss rates. The group uses ju<br>inputs to the impairment calculation, ba<br>conditions, as well as forward-looking<br>key assumptions and inputs used are o | ts are based<br>udgement ir<br>ased on the<br>estimates a | n making these as<br>group's past hist<br>t the end of each | ssumptions a<br>ory and exist<br>reporting pe | nd selecting<br>ting market    | the                                |
| Not mandatory                                            | (v) Net impairment losses on finance.<br>During the year, the following gains/(los<br>financial assets:                                                                                                                                                                                      |                                                           |                                                             |                                               |                                | paired                             |
|                                                          |                                                                                                                                                                                                                                                                                              |                                                           |                                                             |                                               | 2021<br>CU'000                 | 2020<br>CU'000                     |
|                                                          | Impairment losses<br>- movement in loss allowance for trade<br>Impairment losses on other financial as<br>Reversal of previous impairment losse                                                                                                                                              | ssets                                                     | s and contract as                                           | sets                                          | (846)<br>(23)<br>28            | (641)<br>(9)<br>55                 |
| IFRS7(20)(a)(vi)<br>IFRS7(20)(a)(viii)                   | Impairment losses on financial assets<br>Impairment losses on financial assets                                                                                                                                                                                                               |                                                           | d cost                                                      |                                               | (841)<br>(8)                   | (595)<br>-                         |
| IAS1(82)(ba)                                             | Net impairment losses on financial and                                                                                                                                                                                                                                                       |                                                           | ssets                                                       |                                               | (849)                          | (595)                              |
| IFRS15(113)(b)                                           | Of the above impairment losses, CU73<br>contracts with customers (see note 3).                                                                                                                                                                                                               | 9,000 (2020                                               | 0 – CU607,000) re                                           | elate to recei                                | vables arisir                  | ng from                            |

#### 12(c) Credit risk

#### 12(c) Credit risk

#### IFRS7(36)

(vi) Financial assets at fair value through profit or loss

The entity is also exposed to credit risk in relation to debt investments that are measured at fair value through profit or loss. The maximum exposure at the end of the reporting period is the carrying amount of these investments (CU2,390,000; 2020 – nil).

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and

obligations when due and to close out market positions. At the end of the reporting period the group held deposits at call of CU44,657,000 (2020 – CU24,093,000) that are expected to readily generate

the availability of funding through an adequate amount of committed credit facilities to meet

#### 12(d) Liquidity risk

#### IFRS7(33)(a),(b), (39)(c),(B11E)

#### IFRS7(34)(a)

cash inflows for managing liquidity risk. Due to the dynamic nature of the underlying businesses, group treasury maintains flexibility in funding by maintaining availability under committed credit lines. Management monitors rolling forecasts of the group's liquidity reserve (comprising the undrawn borrowing facilities below) and cash and cash equivalents (note 7(e)) on the basis of expected cash flows. This is generally carried out at local level in the operating companies of the group, in accordance with practice and limits set by the group. These limits vary by location to take into account the liquidity of the market in which the entity operates. In addition, the group's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets

#### (i) Financing arrangements <sup>18</sup>

regulatory requirements and maintaining debt financing plans.

The group had access to the following undrawn borrowing facilities at the end of the reporting period:

necessary to meet these, monitoring balance sheet liquidity ratios against internal and external

|                                                               | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------------------------------------------------------|----------------|----------------|
| Floating rate                                                 |                |                |
| - Expiring within one year (bank overdraft and bill facility) | 12,400         | 10,620         |
| <ul> <li>Expiring beyond one year (bank loans)</li> </ul>     | 9,470          | 8,100          |
| _                                                             | 21,870         | 18,720         |

#### IFRS7(7),(39)(c) IAS7(50)(a)

IFRS7(7),(34)(a)

IAS7(50)(a)

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. The unsecured bill acceptance facility may be drawn at any time and is subject to annual review. Subject to the continuance of satisfactory credit ratings, the bank loan facilities may be drawn at any time in either Oneland currency units or US dollars and have an average maturity of 6.5 years (2020 - 6.9 years).<sup>19</sup>

|                           | (ii) Maturities of finance                                                                                                                                                                                                                                                                                                           | cial liabilities                                                                   | 14-17                                               |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------|------------------------------|---------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------|--|--|--|
| FRS7(39)(a),(b),<br>B11B) | The tables below analyse their contractual maturitie                                                                                                                                                                                                                                                                                 | e the group's                                                                      |                                                     | abilities inf                | to relevant               | maturity                                                          | groupings ba                                                                            | sed on                                                    |  |  |  |
|                           |                                                                                                                                                                                                                                                                                                                                      |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|                           |                                                                                                                                                                                                                                                                                                                                      | (a) all non-derivative financial liabilities, and                                  |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|                           | <ul><li>(b) net and gross settled<br/>essential for an under</li></ul>                                                                                                                                                                                                                                                               |                                                                                    |                                                     |                              |                           | he contrac                                                        | ctual maturitio                                                                         | es are                                                    |  |  |  |
| FRS7(B11D)                | The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due withir 12 months equal their carrying balances as the impact of discounting is not significant. For interest rate swaps, the cash flows have been estimated using forward interest rates applicable at the end of the reporting period. |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
| FRS7(39)(a),(B11B)        | The group's trading portfor<br>their fair value of CU610,<br>because the contractual<br>flows. These contracts ar                                                                                                                                                                                                                    | .000 (2020 –<br>maturities are                                                     | CU621,00<br>e not esser                             | 0) within th<br>ntial for an | he 'less tha<br>understar | an 6 mont<br>nding of th                                          | hs' time buck<br>e timing of th                                                         | ket. This is<br>ne cash                                   |  |  |  |
| FRS7(39)(a),(b)           |                                                                                                                                                                                                                                                                                                                                      |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         | Carrying                                                  |  |  |  |
| B11)                      | Contractual maturities of                                                                                                                                                                                                                                                                                                            | Less then                                                                          | C 40                                                | Between                      | Between                   | 0                                                                 | Total                                                                                   | amount<br>(assets)/                                       |  |  |  |
|                           | financial liabilities <sup>14-17</sup>                                                                                                                                                                                                                                                                                               | Less than<br>6 months                                                              | 6 – 12<br>months                                    | 1 and 2<br>years             | 2 and 5<br>years          | Over<br>5 years                                                   | contractual<br>cash flows                                                               | liabilities                                               |  |  |  |
|                           | At 31 December 2021                                                                                                                                                                                                                                                                                                                  | CU'000                                                                             | CU'000                                              | CU'000                       | CU'000                    | CU'000                                                            | CU'000                                                                                  | CU'000                                                    |  |  |  |
|                           | Non-derivatives                                                                                                                                                                                                                                                                                                                      |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|                           | Trade payables                                                                                                                                                                                                                                                                                                                       | 13,700                                                                             | -                                                   | -                            | -                         | -                                                                 | 13,700                                                                                  | 13,700                                                    |  |  |  |
|                           | Borrowings                                                                                                                                                                                                                                                                                                                           | 4,439                                                                              | 4,639                                               | 9,310                        | 46,195                    | 40,121                                                            | 104,704                                                                                 | 97,51                                                     |  |  |  |
| RS16(58)                  | Lease liabilities                                                                                                                                                                                                                                                                                                                    | 1,455                                                                              | 1,456                                               | 2,911                        | 5,337                     | 2,340                                                             | 13,499                                                                                  | 11,50 <sup>-</sup>                                        |  |  |  |
|                           | Total non-derivatives                                                                                                                                                                                                                                                                                                                | 19,594                                                                             | 6,095                                               | 12,221                       | 51,532                    | 42,461                                                            | 131,903                                                                                 | 122,710                                                   |  |  |  |
|                           | Derivatives                                                                                                                                                                                                                                                                                                                          |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|                           |                                                                                                                                                                                                                                                                                                                                      |                                                                                    |                                                     |                              |                           |                                                                   |                                                                                         |                                                           |  |  |  |
|                           | Trading derivatives                                                                                                                                                                                                                                                                                                                  | 610                                                                                | -                                                   | -                            | -                         | -                                                                 | 610                                                                                     | 610                                                       |  |  |  |
|                           | Gross settled (foreign currency                                                                                                                                                                                                                                                                                                      |                                                                                    | -                                                   | -                            | -                         | -                                                                 | 610                                                                                     | 610                                                       |  |  |  |
|                           |                                                                                                                                                                                                                                                                                                                                      |                                                                                    | -<br>(13,994)                                       | -                            | -                         |                                                                   |                                                                                         | 610                                                       |  |  |  |
|                           | Gross settled (foreign currency forwards – cash flow hedges)                                                                                                                                                                                                                                                                         |                                                                                    | -<br>(13,994)<br>14,498                             | -                            | -                         | -                                                                 | 610<br>(31,176)<br>32,019                                                               |                                                           |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)                                                                                                                                                                                                                                                          | (17,182)                                                                           |                                                     | -                            |                           | -<br>-<br>-<br>-                                                  | (31,176)                                                                                | 610<br>766<br>1,376                                       |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)                                                                                                                                                                                                                                                          | (17,182)<br>17,521                                                                 | 14,498                                              | -<br>                        | -<br>                     | -<br>-<br>-<br>-                                                  | (31,176)<br>32,019                                                                      | 76                                                        |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow                                                                                                                                                                                                                                               | (17,182)<br>17,521                                                                 | 14,498                                              | -<br>-<br>                   |                           | -<br>-<br>-<br>-                                                  | (31,176)<br>32,019                                                                      | 76                                                        |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020                                                                                                                                                                                                                        | (17,182)<br>17,521                                                                 | 14,498                                              |                              |                           | -<br>-<br>                                                        | (31,176)<br>32,019                                                                      | 76/<br>1,37/                                              |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives                                                                                                                                                                                                     | (17,182)<br>17,521<br>949<br>10,281<br>4,513                                       | 14,498<br>504<br>4,118                              | -<br>-<br>-<br>9,820         |                           | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br> | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162                                         | 760<br>1,370<br>10,28<br>84,599                           |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities                                                                                                                                                | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174                              | 14,498<br>504<br>4,118<br>1,174                     | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625                               | 760<br>1,370<br>10,28<br>84,599<br>11,29                  |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings                                                                                                                                                                     | (17,182)<br>17,521<br>949<br>10,281<br>4,513                                       | 14,498<br>504<br>4,118                              |                              | ,                         |                                                                   | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162                                         | 760<br>1,370<br>10,28<br>84,599<br>11,29                  |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities                                                                                                                                                | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174                              | 14,498<br>504<br>4,118<br>1,174                     | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625                               | 760<br>1,370<br>10,28<br>84,599<br>11,29                  |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities<br>Total non-derivatives                                                                                                                       | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174                              | 14,498<br>504<br>4,118<br>1,174                     | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625                               | 766<br>1,370<br>10,28<br>84,59<br>11,29<br>106,16         |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities<br>Total non-derivatives<br>Derivatives                                                                                                        | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174<br>15,968<br>621             | 14,498<br>504<br>4,118<br>1,174                     | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625<br>117,068                    | 766<br>1,370<br>10,28<br>84,59<br>11,29<br>106,16         |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities<br>Total non-derivatives<br>Derivatives<br>Trading derivatives<br>Gross settled (foreign currency                                              | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174<br>15,968<br>621<br>(11,724) | 14,498<br>504<br>4,118<br>1,174<br>5,292<br>(6,560) | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625<br>117,068<br>621<br>(18,284) | 766<br>1,370<br>10,28<br>84,599<br>11,29<br>106,163<br>62 |  |  |  |
|                           | Gross settled (foreign currency<br>forwards – cash flow hedges)<br>(inflow)<br>outflow<br>At 31 December 2020<br>Non-derivatives<br>Trade payables<br>Borrowings<br>Lease liabilities<br>Total non-derivatives<br>Derivatives<br>Trading derivatives<br>Gross settled (foreign currency<br>forwards – cash flow hedges)              | (17,182)<br>17,521<br>949<br>10,281<br>4,513<br>1,174<br>15,968<br>621             | 14,498<br>504<br>4,118<br>1,174<br>5,292            | 2,415                        | 6,845                     | 2,017                                                             | (31,176)<br>32,019<br>1,453<br>10,281<br>93,162<br>13,625<br>117,068<br>621             | 766                                                       |  |  |  |

12(d) Liquidity risk

IFRS7(B10A)(a)

Of the CU46.195m disclosed in the 2021 borrowings time band 'between 2 and 5 years', the group is considering early repayment of CU5,000,000 in the first quarter of the 2022 financial year (2020 – nil).



#### Market risk

Foreign currency risk

IFRS7(B23)

Interest Rate Benchmark Reform Phase 2 – Amendments to IFRS 9,

IAS 39, IFRS 7, IFRS 4 and

IFRS15(107),(108)

IFRS9(5.5.3),(5.5.4)

IFRS9(5.4.1)(b)

IFRS 16

- 8. Foreign currency risk can only arise on financial instruments that are denominated in a currency other than the functional currency in which they are measured. Translation-related risks are therefore not included in the assessment of the entity's exposure to currency risks. Translation exposures arise from financial and non-financial items held by an entity (for example, a subsidiary) with a functional currency different from the group's presentation currency. However, foreign currency-denominated inter-company receivables and payables which do not form part of a net investment in a foreign operation would be included in the sensitivity analysis for foreign currency risks; this is because, even though the balances eliminate in the consolidated balance sheet, the effect on profit or loss of their revaluation under IAS 21 is not fully eliminated.
- 9. For the purpose of IFRS 7, currency risk does also not arise from financial instruments that are non-monetary items. VALUE IFRS PIc has therefore excluded its US dollar-denominated equity securities from the analysis of foreign exchange risk. The foreign currency exposure arising from investing in non-monetary financial instruments is reflected in the other price risk disclosures as part of the fair value gains and losses.

#### Interest rate risk - fixed rate borrowings

10. Sensitivity to changes in interest rates is normally only relevant to financial assets or financial liabilities bearing floating interest rates. However, sensitivity will also be relevant to fixed rate financial assets and financial liabilities which are remeasured to fair value.

#### Interest rate benchmark reform

11. Our fact pattern assumes that VALUE IFRS PIc will not be affected by interest rate benchmark reform. However, entities with hedging relationships and entities that have exposure to interest rates where (i) the interest rates are dependent on interbank offered rates (IBORs), and (ii) these IBORs are subject to interest rate benchmark reform may need to provide additional IBOR reform disclosures. Our *Practical guide to Phase 2 amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 for interest rate benchmark (IBOR) reform* includes example disclosures which illustrate both 'phase 1' and 'phase 2' amendments to IFRS 7 for a cash flow hedge and other financial instruments typical of a corporate entity which applies IFRS 9 to its hedge accounting relationships.

#### **Credit risk**

- 12. The impairment rules in IFRS 9 also apply to contract assets. A contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is the case when only the passage of time is required before payment of the consideration is due. The impairment of contract assets is measured, presented and disclosed on the same basis as financial assets that are within the scope of IFRS 9.
- 13. If there is a significant increase in credit risk in relation to any of the debt instruments since initial recognition, the group would need to recognise lifetime expected credit losses for those instruments, but would continue to calculate interest revenue on the gross carrying amount of the asset. If there is objective evidence of impairment, lifetime expected credit losses must be recognised and interest revenue will be calculated on the net carrying amount (that is, net of credit allowance). In these cases, additional disclosures will be required similar to those that are illustrated for customer loans on page 139 onwards.

|                             | Financial risk management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                             | Liquidity risk<br>Maturity analysis                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS7(B11B)                 | <ul> <li>14. All financial liabilities must be included in the maturity analysis. The analysis should generally be based on contractual maturities. However, for derivative financial liabilities the standard provides entities with a choice to base the maturity grouping on expected rather than contractual maturities, provided the contractual maturities are not essential for an understanding of the timing of the cash flows. This could be the case for derivative contracts that are held for trading. For contracts such as interest rate swaps in a cash flow hedge of a variable rate financial asset or liability and for all loan commitments, the remaining contractual maturities will be essential for an understanding of the timing of the cash down. These contracts must therefore be grouped based on their contractual maturities.</li> </ul>                                                                                                                                                                           |
| IFRS7(39),(B11D)            | 15. The amounts disclosed should be the amounts expected to be paid in future periods, determined by reference to the conditions existing at the end of the reporting period. However, IFRS 7 does not specify whether current or forward rates should be used. For floating rate financial liabilities and foreign currency-denominated instruments, the use of forward interest rates and forward foreign exchange rates might be conceptually preferable, but the use of a spot rate at the end of the period is also acceptable. Whichever approach is adopted (that is, current/spot rate or forward rate at the reporting date), it should be applied consistently.                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS7(B11C)(c)              | 16. The specific time buckets presented are not mandated by the standard but are based on what<br>is reported internally to the key management personnel. For financial guarantee contracts, the<br>maximum amount of the guarantee must be allocated to the earliest period in which the<br>guarantee could be called.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                             | 17. As the amounts included in the maturity tables are the contractual undiscounted cash flows, including principal and interest payments, these amounts will not reconcile to the amounts disclosed in the balance sheet. This is in particular as far as borrowings or derivative financial instruments are concerned. Entities can choose to add a column with the carrying amounts which ties into the balance sheet and a reconciling column if they so wish, but this is not mandatory.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                             | Financing arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS7(50)(a)<br>IFRS7(39)(c) | 18. Committed borrowing facilities are a major element of liquidity management. Entities should therefore consider providing information about their undrawn facilities. IAS 7 <i>Statement of Cash Flows</i> also recommends disclosure of undrawn borrowing facilities that may be available for future operating activities and to settle capital commitments, indicating any restrictions on the use of these facilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                             | Terms and conditions of financial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS7(7),(31)<br>IFRS PS 2  | 19. Entities shall disclose sufficient information that enables users of its financial statements to evaluate the significance of financial instruments for its financial position and performance and the nature and extent of risks arising from these financial instruments. However, the intention of IFRS 7 was to decrease the potentially voluminous disclosures that were required by IAS 32 and replace them with shorter but more meaningful information. Under normal circumstances entities will therefore no longer need to disclose the significant terms and conditions for each of their major borrowings. Nevertheless, if an entity has a borrowing or other financial instrument with unusual terms and conditions, some information should be provided to enable users to assess the nature and extent of risks associated with these instruments. The non-mandatory Practice Statement <i>Making Materiality Judgements</i> discusses the circumstances under which covenants may need to be disclosed, see paragraphs 81–83. |

|                                                          | Financial risk management                                                                                                                                        |                                                                                                                                                                                                                                                          |
|----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                          | Disclosures not illustrated: not applicable to VA                                                                                                                |                                                                                                                                                                                                                                                          |
|                                                          | 20. The following requirements are not illustrated in<br>VALUE IFRS Plc:                                                                                         |                                                                                                                                                                                                                                                          |
|                                                          | General financial risk management disclosures                                                                                                                    |                                                                                                                                                                                                                                                          |
|                                                          | Issue not illustrated                                                                                                                                            | Relevant disclosures or references                                                                                                                                                                                                                       |
| IFRS7(15)                                                | Collateral held by the entity which can be sold or re-pledged                                                                                                    | Disclose the fair value of the collateral held,<br>the fair value of collateral sold or re-pledged<br>and whether it must be returned, and the<br>terms and conditions associated with the<br>collateral.                                                |
| IFRS7(35),(42)                                           | Quantitative data is unrepresentative of the entity's risk exposure                                                                                              | Provide further information as necessary.                                                                                                                                                                                                                |
| IFRS7(39)(a),(B10)(c),<br>(B11C)(c)<br>IFRS9(Appendix A) | Financial guarantee contract (maturity table)                                                                                                                    | This must be included in the maturity table in<br>the earliest time bucket in which it can be<br>called. The existence of such contracts will<br>also need to be discussed in the context of<br>the credit risk disclosures.                             |
|                                                          | Hedge accounting disclosures                                                                                                                                     |                                                                                                                                                                                                                                                          |
|                                                          | Issue not illustrated                                                                                                                                            | Relevant disclosures or reference                                                                                                                                                                                                                        |
| IFRS7(22C)                                               | The entity has designated a specific risk<br>component of an asset in a hedge<br>relationship (e.g. the movement in crude<br>oil price of a barrel of crude oil) | Provide information about how the entity has<br>determined the risk component that is<br>designated as the hedged item and how this<br>component relates to the item in its entirety.<br>See paragraph 19 below for a disclosure<br>example.             |
| IFRS7(23C)                                               | The entity frequently resets hedging relationships (dynamic hedging)                                                                                             | Provide the additional disclosures required by paragraph 23C of IFRS 7.                                                                                                                                                                                  |
| IFRS7(24B),(24C)                                         | The entity has designated fair value hedges                                                                                                                      | Provide the disclosures required by paragraphs 24B(a) and 24C(a) of IFRS 7.                                                                                                                                                                              |
| IFRS7(23F)                                               | The entity designated forecast future transactions in hedge relationships                                                                                        | Provide the information required by paragraph 23F of IFRS 7.                                                                                                                                                                                             |
| IFRS7(24C)(b)(iv)                                        | which are no longer expected to occur                                                                                                                            | <ul> <li>The entity would also need to disclose:</li> <li>any amount reclassified from the cash flow hedge reserve and/or costs of hedging reserve into profit or loss as a</li> </ul>                                                                   |
| IFRS7(24C)(b)(v)                                         |                                                                                                                                                                  | reclassification adjustment,<br>differentiating between amounts<br>reclassified due to future transactions no<br>longer being expected to occur and<br>amounts that have been transferred<br>because the hedged item has affected<br>profit or loss, and |
|                                                          |                                                                                                                                                                  | the line item in the statement of<br>comprehensive income containing the<br>reclassification adjustment.                                                                                                                                                 |
| IFRS7(24C)(b)(vi)                                        | Designate net positions in hedge relationships                                                                                                                   | Disclose the hedging gains or losses<br>recognised in a separate line item in the<br>statement of comprehensive income.                                                                                                                                  |

|                              | Financial risk management                                                                                             |                                                                                                                                                                                            |
|------------------------------|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                              | Issue not illustrated Re                                                                                              | elevant disclosures or reference                                                                                                                                                           |
| FRS7(24G)-(30)               |                                                                                                                       | ovide the information required by aragraphs 24G to 30 of IFRS 7.                                                                                                                           |
| FRS7(24B)(b)(iii)            | during the year flo                                                                                                   | sclose the balances remaining in the cash<br>w hedge reserve and the foreign currency<br>anslation reserve for any hedge<br>lationships which have been terminated.                        |
| FRS7(23E)                    | ineffectiveness emerging in the hedge ine                                                                             | sclose the new sources of hedge<br>effectiveness by risk category and explain<br>e nature of the ineffectiveness.                                                                          |
| FRS7(24D)                    | hedge relationships at the end of the en                                                                              | sclose that fact and the reason why the<br>ntity believes the volumes are<br>nrepresentative.                                                                                              |
|                              | Impairment disclosures                                                                                                |                                                                                                                                                                                            |
|                              | Issue not illustrated Re                                                                                              | elevant disclosures or reference                                                                                                                                                           |
| FRS7(35F)-(35M)              | expected credit loss model for material pa                                                                            | ovide the disclosures required by<br>ragraphs 35F – 35M of IFRS 7, see<br>ustration in paragraph 19 below.                                                                                 |
| FRS7(35F)(f),(35I)(b),(35J)  |                                                                                                                       | ovide the disclosures required by<br>ragraphs 35F(f), 35I(b) and 35J of IFRS 7.                                                                                                            |
| FRS7(35H)(c)<br>FRS7(35I)(a) |                                                                                                                       | sclose the information required by<br>ragraphs 35H(c) and 35I of IFRS 7.                                                                                                                   |
| FRS7(35K)                    | other credit enhancements in relation to cre<br>its financial assets fro<br>inf                                       | cplain the effect of the collateral and other<br>edit enhancements on the amounts arising<br>om expected credit losses by disclosing the<br>formation set out in paragraph 35K of<br>RS 7. |
| FRS7(35L)                    | Financial assets written off during the Dis<br>period but still subject to enforcement<br>activity                    | sclose contractual amount outstanding.                                                                                                                                                     |
| FRS7(36)                     | within the scope of IFRS 7 but which are<br>not subject to the impairmentmathematical<br>de<br>requirements of IFRS 9 | sclose the amount that best represents the<br>aximum exposure to credit risk and<br>escribe any collateral held as security and<br>her credit enhancements and their financial<br>fect.    |
| IFRS7(35E)                   |                                                                                                                       | ovide additional disclosures relevant to the<br>ers of the financial statements.                                                                                                           |

|                | Financial risk management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                | 21. The following disclosure examples may be useful where relevant to an entity:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS1(117)      | Accounting policy for fair value hedges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS9(6.5.8)   | Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate borrowings is recognised in profit or loss within finance costs, together with changes in the fair value of the hedged fixed rate borrowings attributable to interest rate risk. The gain or loss relating to the ineffective portion is recognised in profit or loss within other gains/(losses). |
|                | If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to profit or loss over the period to maturity using a recalculated effective interest rate.                                                                                                                                                                                                                                                                                                                                                                      |
|                | Designation of a specific risk component of an asset in a hedge relationship                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS7(22C)     | The company purchases fuel for use in its manufacturing process. The fuel supplier charges the company for fuel delivered based on a formula which includes the spot price of Brent Crude oil at the delivery date. The future purchases of fuel are subject to market price risk, which the company hedges using Brent Crude oil futures, with critical terms matching the terms of the forecast purchase.                                                                                                                                                                                                                                          |
|                | Brent Crude oil is a separately identifiable component of the forecast purchase as it is explicitly specified in the supply contract price. As there is a market for Brent Crude oil futures, the exposure is considered to be reliably measurable.                                                                                                                                                                                                                                                                                                                                                                                                  |
|                | Accordingly, the Brent Crude oil futures are designated as cash flow hedges of the forecast purchases of fuel.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | Historically, the Brent Crude oil component has accounted for 80% of the cost of fuel supplied.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                | Credit risk disclosures – customer loans, general expected credit loss model applied                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS7(35F)(a)  | The company considers the probability of default upon initial recognition of an asset and<br>whether there has been a significant increase in credit risk on an ongoing basis throughout<br>each reporting period. To assess whether there is a significant increase in credit risk, the<br>company compares the risk of a default occurring on the asset as at the reporting date with<br>the risk of default as at the date of initial recognition. It considers available reasonable and<br>supportive forwarding-looking information. Especially the following indicators are incorporated:                                                      |
| IFRS9(B5.5.17) | - internal credit rating                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                | - external credit rating (as far as available)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                | <ul> <li>actual or expected significant adverse changes in business, financial or economic<br/>conditions that are expected to cause a significant change to the borrower's ability to meet<br/>its obligations</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                | - actual or expected significant changes in the operating results of the borrower                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                | - significant increases in credit risk on other financial instruments of the same borrower                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                | <ul> <li>significant changes in the value of the collateral supporting the obligation or in the quality of<br/>third-party guarantees or credit enhancements</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                | <ul> <li>significant changes in the expected performance and behaviour of the borrower, including<br/>changes in the payment status of borrowers in the group and changes in the operating<br/>results of the borrower.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                | Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                | Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS7(35F)(b)  | A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

#### IFRS7(35F)(e)

IFRS7(35F)(a)

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the company. The company categorises a loan or receivable for write off when a debtor fails to make contractual payments more than 120 days past due. Where loans or receivables have been written off, the company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

#### (i) Loans to customers

The company uses three categories for loans which reflect their credit risk and how the loan loss provision is determined for each of those categories. These internal credit risk ratings are aligned to external credit rating companies, such as Standard and Poor, Moody's and Fitch.

A summary of the assumptions underpinning the company's expected credit loss model is as follows

| egory          |                 | Basis for recognition of<br>expected credit loss<br>provision                                                                                                             |
|----------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| forming I      |                 | 12 month expected losses.<br>Where the expected lifetime of<br>an asset is less than 12<br>months, expected losses are<br>measured at its expected<br>lifetime (stage 1). |
|                |                 | Lifetime expected losses (stage 2).                                                                                                                                       |
|                | omes            | Lifetime expected losses (stage 3).                                                                                                                                       |
|                | ments<br>ere is | Asset is written off.                                                                                                                                                     |
| edit impaired) | ments           | (stage 3).                                                                                                                                                                |

Interest-bearing loans are provided to small business customers to assist them with new business start-up costs as part of the company's ongoing support for local entrepreneurs. The company does not require the small business customers to pledge collateral as security against the loan.

\* or equivalent internal rating

#### IFRS7(35G)(b)

Over the term of the loans, the company accounts for its credit risk by appropriately providing for expected credit losses on a timely basis. In calculating the expected credit loss rates, the company considers historical loss rates for each category of customers and adjusts for forward-looking macroeconomic data. The company provides for credit losses against loans to customers as follows:

IFRS7(35G)(a),(35M)

| Company internal credit<br>rating as at 31 December<br>2021 ** | External credit<br>rating * | Expected credit<br>loss rate | Gross carrying<br>amount<br>(stage 1) | Gross carrying<br>amount<br>(stage 2) | Gross carrying<br>amount<br>(stage 3) |
|----------------------------------------------------------------|-----------------------------|------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
|                                                                | AAA                         | 0.9%                         | 45,776                                | 123                                   | -                                     |
|                                                                | AA                          | 1.3%                         | 31,668                                | 80                                    | -                                     |
| High                                                           | А                           | 2.2%                         | 14,117                                | 221                                   | -                                     |
|                                                                | BBB                         | 7.3%                         | 679                                   | 325                                   | -                                     |
|                                                                | BB                          | 10.0%                        | 140                                   | 223                                   | -                                     |
| Moderate                                                       | В                           | 12.2%                        | 67                                    | 54                                    | -                                     |
|                                                                | CCC                         | 14.0%                        | 44                                    | 252                                   | -                                     |
|                                                                | СС                          | 18.0%                        | 13                                    | 134                                   | -                                     |
| Low                                                            | С                           | 30.0%                        | -                                     | 78                                    | -                                     |
| Credit impaired                                                | D                           | 50.0%                        | -                                     | -                                     | 20                                    |

IFRS7(35M)

IFRS7(35G)(c)

IFRS7(35H)

reporting period. The loss allowance for loans to customers as at 31 December 2020 and 31 December 2021

No significant changes to estimation techniques or assumptions were made during the

reconciles to the opening loss allowance for that provision as follows:

\*\* Information for the comparative period would also need to be provided as per IAS 1 paragraph 38.

|                   |                                                                                                    | Performing<br>CU'000 | Under-<br>performing<br>CU'000 | Non-<br>performing<br>CU'000 | Total<br>CU'000 |
|-------------------|----------------------------------------------------------------------------------------------------|----------------------|--------------------------------|------------------------------|-----------------|
|                   |                                                                                                    | 00000                | 00000                          | 00000                        |                 |
| IAS1(38)          | Opening loss allowance as at 1 January 2020                                                        | 666                  | 12                             | 162                          | 840             |
| IFRS7(35H)(b)(i)  | Individual financial assets transferred to under-<br>performing (lifetime expected credit losses)* | (xx)                 | хх                             | -                            | хх              |
| IFRS7(35H)(b)(ii) | Individual financial assets transferred to non-performing (credit-impaired financial assets)       | -                    | (x)                            | x                            | x               |
| IFRS7(35I)(a)     | New financial assets originated or purchased                                                       | ххх                  | -                              | -                            | Ххх             |
| IFRS7(35I)(c)     | Write-offs                                                                                         | -                    | -                              | (xx)                         | (xx)            |
| IFRS7(35I)(c)     | Recoveries                                                                                         | (x)                  | (x)                            | (x)                          | (x)             |
|                   | Change in risk parameters **                                                                       | хх                   | -                              | -                            | Xx              |
|                   | Other changes                                                                                      | XX                   | XX                             | XX                           | XXX             |
|                   | Loss allowance as at 31 December 2020                                                              | 721                  | 82                             | 192                          | 995             |
| IFRS7(35H)(b)(i)  | Individual financial assets transferred to under-<br>performing (lifetime expected credit losses)* | (25)                 | 33                             | -                            | 8               |
| IFRS7(35H)(b)(ii) | Individual financial assets transferred to non-performing (credit-impaired financial assets)       | -                    | (2)                            | 2                            | -               |
| IFRS7(35I)(a)     | New financial assets originated or purchased                                                       | 367                  | -                              | -                            | 367             |
| IFRS7(35I)(c)     | Write-offs                                                                                         | -                    | -                              | (109)                        | (109)           |
| IFRS7(35I)(c)     | Recoveries                                                                                         | (14)                 | (5)                            | (12)                         | (31)            |
|                   | Change in risk parameters **                                                                       | 53                   | -                              | -                            | 53              |
|                   | Other changes                                                                                      | 6                    | 5                              | 5                            | 16              |
|                   | Closing loss allowance as at 31 December 2021                                                      | 1,108                | 113                            | 78                           | 1,299           |

\* The increase in the loss allowance of 8 is due to moving assets being measured at 12-month expected credit losses to lifetime expected credit losses.

IFRS7(35I)(d)

\*\* The increase in the loss allowance is due to an increase in the probability of default (PD) used to calculate the 12month expected credit loss for the performing loans.

#### IFRS7(35L)

Loans with a contractual amount of CU60,000 written off during the period are still subject to enforcement activity.

IFRS7(35K)(a)

The gross carrying amount of loan receivables, and thus the maximum exposure to loss, is as follows:

|                                                | 31 December<br>2021<br>CU'000 | 31 December<br>2020<br>CU'000 |
|------------------------------------------------|-------------------------------|-------------------------------|
| Performing                                     | 91,560                        | xxx                           |
| Underperforming                                | 1,421                         | xxx                           |
| Non-performing                                 | 499                           | xxx                           |
| Loans written off                              | 20                            | XXX                           |
| Total gross loan receivables                   | 93,500                        | ххх                           |
| Less: Loan loss allowance                      | (1,299)                       | xxx                           |
| Less: Write-off                                | (10)                          | xxx                           |
| Loan receivables net of expected credit losses | 92,191                        | XXX                           |

|                           | 13 Capital management                                                                                                                                                                                                                                          |                |                    |  |  |  |
|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------|--|--|--|
|                           | 13(a) Risk management <sup>1</sup>                                                                                                                                                                                                                             |                |                    |  |  |  |
| IAS1(134),(135),(136)     | The group's objectives when managing capital are to:                                                                                                                                                                                                           |                |                    |  |  |  |
|                           | <ul> <li>safeguard their ability to continue as a going concern, so that they can continue to provide returns<br/>for shareholders and benefits for other stakeholders, and</li> </ul>                                                                         |                |                    |  |  |  |
|                           | maintain an optimal capital structure to reduce the cost of capital.                                                                                                                                                                                           |                |                    |  |  |  |
|                           | In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.                                                       |                |                    |  |  |  |
|                           | Consistent with others in the industry, the group monitors capital on the basis of the following gearing ratio:                                                                                                                                                |                |                    |  |  |  |
|                           | Net debt as per note 10(c)                                                                                                                                                                                                                                     |                |                    |  |  |  |
|                           | divided by                                                                                                                                                                                                                                                     |                |                    |  |  |  |
|                           | Total 'equity' (as shown in the balance sheet, including non-controlling interests).                                                                                                                                                                           |                |                    |  |  |  |
| IAS1(134),<br>(135),(136) | During 2021, the group's strategy, which was unchanged from 2020, was to maintain a gearing ratio within 25% to 50% and a B credit rating. The credit rating was unchanged and the gearing ratios at 31 December 2021 and 31 December 2020 were as follows:    |                |                    |  |  |  |
|                           |                                                                                                                                                                                                                                                                |                | 2020               |  |  |  |
|                           |                                                                                                                                                                                                                                                                | 2021<br>CU'000 | Restated<br>CU'000 |  |  |  |
|                           | Net debt                                                                                                                                                                                                                                                       | 42,633         | 54,672             |  |  |  |
|                           | Total equity                                                                                                                                                                                                                                                   | 157,391        | 115,999            |  |  |  |
|                           | Net debt to equity ratio                                                                                                                                                                                                                                       | 27%            | 47%                |  |  |  |
| IAS1(135)(c)              | The net debt to equity ratio decreased from 47% to 27% as a result of the rights issue (see note 9 and tighter monitoring of trade debtor payments, which has resulted in an increase of operating ca flows and cash held by the group at the end of the year. |                |                    |  |  |  |
|                           | (i) Loan covenants <sup>1</sup>                                                                                                                                                                                                                                |                |                    |  |  |  |
| IAS1(135)(d)              | Under the terms of the major borrowing facilities, the group is required to comply with the following financial covenants:                                                                                                                                     |                |                    |  |  |  |
|                           | <ul> <li>the gearing ratio must be not more than 50%, and</li> </ul>                                                                                                                                                                                           |                |                    |  |  |  |
|                           | <ul> <li>the ratio of net finance cost to EBITDA must be not more than 10%.</li> </ul>                                                                                                                                                                         |                |                    |  |  |  |
|                           | The group has complied with these covenants throughout the reporting period. As at 31 December                                                                                                                                                                 |                |                    |  |  |  |

The group has complied with these covenants throughout the reporting period. As at 31 December 2021, the ratio of net finance cost to EBITDA was 8% (10% as at 31 December 2020).

13(b) Dividends <sup>2-4</sup>

|                     |                                                                                                                                                                         | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
|                     | (i) Ordinary shares                                                                                                                                                     |                |                |
| IAS1(107)           | Final dividend for the year ended 31 December 2020 of                                                                                                                   |                |                |
|                     | 21 cents (2019 – 10 cents) per fully paid share                                                                                                                         | 11,506         | 5,455          |
| IAS1(107)           | Interim dividend for the year ended 31 December 2021 of                                                                                                                 |                |                |
|                     | 20 cents (2020 – 10 cents) per fully paid share                                                                                                                         | 11,310         | 5,476          |
|                     | (ii) 7% non-redeemable participating preference shares                                                                                                                  |                |                |
| IAS1(107)           | Annual dividend of 7% (2020 – 7%) on the face value of                                                                                                                  |                |                |
|                     | the shares                                                                                                                                                              | 107            | 107            |
| IAS1(107)           | Total dividends provided for or paid                                                                                                                                    | 22,923         | 11,038         |
|                     | Dividends paid in cash or satisfied by the issue of shares<br>under the dividend reinvestment plan during the years<br>ended 31 December 2021 and 2020 were as follows: |                |                |
|                     | Paid in cash                                                                                                                                                            | 22,357         | 10,479         |
| IAS7(43)            | Satisfied by issue of shares                                                                                                                                            | 566            | 559            |
|                     |                                                                                                                                                                         | 22,923         | 11,038         |
|                     | (iii) Dividends not recognised at the end of the reporting period                                                                                                       |                |                |
| IAS1(137)(a)        | In addition to the above dividends, since year end the                                                                                                                  |                |                |
| IAS10(12)           | directors have recommended the payment of a final                                                                                                                       |                |                |
| Dates not mandatory | dividend of 22 cents per fully paid ordinary share (2020 – 21 cents). The aggregate amount of the proposed                                                              |                |                |
|                     | dividend expected to be paid on 10 April 2022 out of                                                                                                                    |                |                |
|                     | retained earnings at 31 December 2021, but not                                                                                                                          | 40 700         | 44 500         |
|                     | recognised as a liability at year end, is                                                                                                                               | 12,782         | 11,506         |

#### **Capital management**

#### Capital risk management

IAS1(134),(135)

 Capital is not defined in any of the IFRSs. Entities must describe what they manage as capital, based on the type of information that is provided internally to the key management personnel. It therefore depends on the individual entity as to whether capital includes interest-bearing debt or not. If such debt is included, however, and the loan agreements include capital requirements such as financial covenants that must be satisfied, then these need to be disclosed under paragraph 135(d) of IAS 1 *Presentation of Financial Statements*.

#### Dividends

#### Parent vs consolidated information

2. The dividends disclosed in this note are only those paid by the parent entity and do not include dividends paid by subsidiaries to non-controlling interests. IAS 1 requires disclosure of the dividends recognised as distribution to owners during the period (paragraph 107). The term 'owners' is generally used in IAS 1 in the context of owners of the parent entity (e.g. paragraphs 81B and 106). The focus of the financial statements is still on the parent entity shareholders and on that basis a disclosure of dividends per share is only relevant for the owners of the parent entity. This disclosure also correlates to the disclosure of the number of shares issued as required under paragraph 79 of IAS 1. Holders of non-controlling interests will receive their dividend information from the separate financial statements of the relevant subsidiaries.

|                          | Capital management                                                                                                  |                                                                                                                                                                                                                |  |  |  |
|--------------------------|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                          | Disclosure not illustrated: not applicable to V                                                                     | ALUE IFRS PIC                                                                                                                                                                                                  |  |  |  |
|                          | 3. The following requirements are not illustrated in this publication as they are not applicable to VALUE IFRS Plc: |                                                                                                                                                                                                                |  |  |  |
|                          | Issue not illustrated                                                                                               | Relevant disclosures or references                                                                                                                                                                             |  |  |  |
| S1(137)(b)               | Cumulative preference dividends not recognised                                                                      | Disclose amount.                                                                                                                                                                                               |  |  |  |
| RIC17(15)-(17)           | Dividends in the form of non-cash assets                                                                            | Various disclosures, see Interpretation 17<br>and the illustrative example below for details                                                                                                                   |  |  |  |
|                          | 4. The following illustrative disclosure may be u <i>Non-cash dividends</i>                                         | seful where relevant to an entity:                                                                                                                                                                             |  |  |  |
| RIC17(11),(14),(15),(16) | Where an entity distributes non-cash assets follows:                                                                | to its owners, an explanation could read as                                                                                                                                                                    |  |  |  |
|                          | Limited, to its parent entity as a non-cash value of the subsidiary (CU2,500,000). T                                | all of the shares held in its subsidiary, ABC<br>n dividend. The dividend was measured at the fai<br>he difference between the fair value of the share<br>) is presented in the statement of profit or loss as |  |  |  |

## Group structure

#### Not mandatory

This section provides information which will help users understand how the group structure affects the financial position and performance of the group as a whole. In particular, there is information about:

- changes to the structure that occurred during the year as a result of business combinations and the disposal of a discontinued operation
- transactions with non-controlling interests, and
- interests in joint operations.

A list of significant subsidiaries is provided in note 16. This note also discloses details about the group's equity-accounted investments.

| 14 | Business combination        | 147 |
|----|-----------------------------|-----|
| 15 | Discontinued operation      | 150 |
| 16 | Interests in other entities | 153 |

## 14 Business combination <sup>2</sup>

|                         | 14(a) Summary of acquisition                                                                                                                                                                                                                                                                                                                                                                         |                                   |  |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|--|
| IFRS3(B64)(a)-(d)       | Group, a manufacturer of electronic equipment. The acquisition has significantly increased to market share in this industry and complements the group's existing IT consultancy division.                                                                                                                                                                                                            |                                   |  |
|                         | Details of the purchase consideration, the net assets acquired and goodwill are as f                                                                                                                                                                                                                                                                                                                 | follows:                          |  |
|                         |                                                                                                                                                                                                                                                                                                                                                                                                      | CU'000                            |  |
| IFRS3(B64)(f)           | Purchase consideration (refer to (b) below):                                                                                                                                                                                                                                                                                                                                                         |                                   |  |
|                         |                                                                                                                                                                                                                                                                                                                                                                                                      | 2 000                             |  |
|                         | Cash paid                                                                                                                                                                                                                                                                                                                                                                                            | 3,000<br>9,765                    |  |
|                         | Ordinary shares issued                                                                                                                                                                                                                                                                                                                                                                               | 135                               |  |
| IAS7(40)(a)             | Contingent consideration                                                                                                                                                                                                                                                                                                                                                                             | 12,900                            |  |
| IA37(40)(a)             | Total purchase consideration                                                                                                                                                                                                                                                                                                                                                                         | 12,900                            |  |
| IFRS3(B64)(f)(iv),(m)   | The fair value of the 1,698,000 shares issued as part of the consideration paid for V Electronics Group (CU9.765m) was based on the published share price on 1 April 2 share. Issue costs of CU50,000 which were directly attributable to the issue of the s netted against the deemed proceeds.                                                                                                     | 2021 of CU5.78 per                |  |
| IFRS3(B64)(i)           | The assets and liabilities recognised as a result of the acquisition are as follows:                                                                                                                                                                                                                                                                                                                 |                                   |  |
| IAS7(40)(d)             |                                                                                                                                                                                                                                                                                                                                                                                                      | Fair value<br>CU'000              |  |
|                         | Cash                                                                                                                                                                                                                                                                                                                                                                                                 | 1,550                             |  |
|                         | Trade receivables                                                                                                                                                                                                                                                                                                                                                                                    | 780                               |  |
|                         | Inventories                                                                                                                                                                                                                                                                                                                                                                                          | 1,140                             |  |
|                         | Land and buildings                                                                                                                                                                                                                                                                                                                                                                                   | 4,200                             |  |
|                         | Plant and equipment                                                                                                                                                                                                                                                                                                                                                                                  | 7,610                             |  |
|                         | Deferred tax asset                                                                                                                                                                                                                                                                                                                                                                                   | 2,359                             |  |
|                         | Intangible assets: trademarks                                                                                                                                                                                                                                                                                                                                                                        | 3,020                             |  |
|                         | Intangible assets: customer contracts                                                                                                                                                                                                                                                                                                                                                                | 3,180                             |  |
|                         | Trade payables                                                                                                                                                                                                                                                                                                                                                                                       | (470)                             |  |
|                         | Contract liabilities – consulting contracts                                                                                                                                                                                                                                                                                                                                                          | (300)                             |  |
|                         | Bank overdraft                                                                                                                                                                                                                                                                                                                                                                                       | (1,150)                           |  |
|                         | Contingent liability                                                                                                                                                                                                                                                                                                                                                                                 | (450)                             |  |
|                         | Deferred tax liability                                                                                                                                                                                                                                                                                                                                                                               | (2,304)                           |  |
|                         | Post-employment benefit obligations                                                                                                                                                                                                                                                                                                                                                                  | (1,914)                           |  |
|                         | Other employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                   | (415)                             |  |
|                         | Net identifiable assets acquired                                                                                                                                                                                                                                                                                                                                                                     | 16,836                            |  |
| IFRS3(B64)(o)(i)        | Less: non-controlling interests                                                                                                                                                                                                                                                                                                                                                                      | (5,051)                           |  |
|                         | Add: goodwill                                                                                                                                                                                                                                                                                                                                                                                        | 1,115                             |  |
|                         | Net assets acquired                                                                                                                                                                                                                                                                                                                                                                                  | 12,900                            |  |
| IFRS3(B64)(e),(k)       | The goodwill is attributable to the workforce and the high profitability of the acquired be deductible for tax purposes.                                                                                                                                                                                                                                                                             | d business. It will not           |  |
| IAS1(38)                | There were no acquisitions in the year ending 31 December 2020. <sup>1</sup>                                                                                                                                                                                                                                                                                                                         |                                   |  |
|                         | (i) Significant estimate: contingent consideration                                                                                                                                                                                                                                                                                                                                                   |                                   |  |
| IFRS3(B64)(g)(i)        | In the event that certain pre-determined sales volumes are achieved by the subsid<br>ended 31 December 2021, additional consideration of up to CU1,000,000 may be<br>1 September 2022.                                                                                                                                                                                                               |                                   |  |
| IFRS3(B64)(g)(ii),(iii) | The potential undiscounted amount payable under the agreement is between CU0 CU10,000,000 and CU1,000,000 for sales above CU18,000,000. The fair value of consideration of CU135,000 was estimated by calculating the present value of the cash flows. The estimates are based on a discount rate of 6% and assumed probation VALUE IFRS Electronics Group of between CU12,000,000 and CU12,500,000. | the contingent<br>future expected |  |

|                            | 14(a) Summary of acquisition                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                    |                                        |  |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------|--|
| IFRS3(B67)(b)              | As at 31 December 2021, the contingent consideration has been derecognised, as the actual sales revenue achieved by VALUE IFRS Electronics Group was below CU10,000,000. A gain of CU135,000 was included in other income.                                                                                                                                                                                                                   |                                                                                                    |                                        |  |
|                            | (ii) Significant judgement: contingent liability                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                    |                                        |  |
| IFRS3(B64)(j)<br>IAS37(85) | A contingent liability of CU450,000 was recognised on the acquisition<br>Group for a pending lawsuit in which the entity is a defendant. The cl                                                                                                                                                                                                                                                                                              | aim has arisen from a                                                                              | a customer                             |  |
| IFRS3(B67)(c)              | alleging defects on products supplied to them. It is expected that the decision on this case by June 2022. The potential undiscounted amount the group could be required to make, if there was an adverse decision estimated to be between CU250,000 and CU700,000. As at 31 Dece change in the amount recognised for the liability in April 2021 (except discount of CU27,000), as there has been no change in the probability of CU27,000. | unt of all future paym<br>n related to the lawsu<br>mber 2021, there has<br>t for the unwinding of | ents that<br>lit, is<br>been no<br>the |  |
| IFRS3(B64)(h)              | (iii) Acquired receivables                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                    |                                        |  |
|                            | The fair value of acquired trade receivables is CU780,000. The gross receivables due is CU807,000, with a loss allowance of CU27,000 rec                                                                                                                                                                                                                                                                                                     |                                                                                                    |                                        |  |
|                            | (iv) Accounting policy choice for non-controlling interests                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                    |                                        |  |
| IFRS3(B64)(o)(i)           | The group recognises non-controlling interests in an acquired entity e controlling interest's proportionate share of the acquired entity's net ic made on an acquisition-by-acquisition basis. For the non-controlling ir Electronics Group, the group elected to recognise the non-controlling of the acquired net identifiable assets. See note 25(i) for the group's a combinations.                                                      | lentifiable assets. Thi<br>nterests in VALUE IFI<br>interests at its propor                        | s decision is<br>RS<br>tionate share   |  |
|                            | (v) Revenue and profit contribution                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                    |                                        |  |
| IFRS3(B64)(q)              | The acquired business contributed revenues of CU3,850,000 and net group for the period from 1 April to 31 December 2021.                                                                                                                                                                                                                                                                                                                     |                                                                                                    |                                        |  |
|                            | If the acquisition had occurred on 1 January 2021, consolidated pro-for<br>year ended 31 December 2021 would have been CU212,030,000 and<br>These amounts have been calculated using the subsidiary's results and                                                                                                                                                                                                                            | I CU38,070,000 resp                                                                                | ectively.                              |  |
|                            | • differences in the accounting policies between the group and the                                                                                                                                                                                                                                                                                                                                                                           | subsidiary, and                                                                                    |                                        |  |
|                            | <ul> <li>the additional depreciation and amortisation that would have bee<br/>adjustments to property, plant and equipment and intangible asse<br/>2021, together with the consequential tax effects.</li> </ul>                                                                                                                                                                                                                             |                                                                                                    |                                        |  |
|                            | 14(b) Purchase consideration – cash outflow                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                    |                                        |  |
|                            |                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2021<br>CU'000                                                                                     | 2020<br>CU'000                         |  |
|                            | Outflow of cash to acquire subsidiary, net of cash acquired                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                    |                                        |  |
| IAS7(40)(b)                | Cash consideration                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,000                                                                                              | -                                      |  |
| IAS7(40)(c)                | Less: Balances acquired                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                    |                                        |  |
|                            | Cash                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1,550                                                                                              | -                                      |  |
|                            | Bank overdraft                                                                                                                                                                                                                                                                                                                                                                                                                               | (1,150)                                                                                            | -                                      |  |
|                            |                                                                                                                                                                                                                                                                                                                                                                                                                                              | 400                                                                                                | <u> </u>                               |  |
|                            | Net outflow of cash – investing activities                                                                                                                                                                                                                                                                                                                                                                                                   | 2,600                                                                                              | -                                      |  |
|                            | Acquisition-related costs                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                    |                                        |  |
| IFRS3(B64)(m)              | Acquisition-related costs of CU750,000 that were not directly attributa included in administrative expenses in the statement of profit or loss a statement of cash flows.                                                                                                                                                                                                                                                                    |                                                                                                    |                                        |  |

| AS1(38)           | Comparatives 1. Under IAS 1, comparative information must b                                                                                                                                                     | e given for all numerical information reported in                                                                                                                                                                                               |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   | the financial statements, including narratives.<br>comparative information in respect of busines<br>disclosures are required only for business co<br>means that in the period following the combin              | However, IFRS 3 does not separately require<br>s combinations. In our view, the IFRS 3<br>nbinations occurring during the period. This<br>ation, the disclosures required in paragraph B6<br>rer, the disclosures that are required in relation |
|                   | Disclosures not illustrated: not applicable to V                                                                                                                                                                | ALUE IFRS PIC                                                                                                                                                                                                                                   |
|                   | Additional disclosures                                                                                                                                                                                          |                                                                                                                                                                                                                                                 |
|                   | <ol> <li>The following requirements are not illustrated<br/>VALUE IFRS Plc:</li> </ol>                                                                                                                          | in this publication as they are not applicable to                                                                                                                                                                                               |
|                   | Issue not illustrated                                                                                                                                                                                           | Relevant disclosures or references                                                                                                                                                                                                              |
| FRS3(B64)(g)      | The entity has recognised an indemnification asset                                                                                                                                                              | Disclose the amount recognised on<br>acquisition, a description of the arrangem<br>and the basis for determining the amount<br>the payment, and information about the<br>range of outcomes as specified in IFRS 3                               |
| FRS3(B64)(I),(52) | Transactions that are recognised<br>separately from the business<br>combination                                                                                                                                 | Disclose a description of the transaction a<br>how it was accounted for, the amounts<br>recognised and other information as<br>specified in IFRS 3.                                                                                             |
| FRS3(B64)(n)      | The entity has made a bargain purchase                                                                                                                                                                          | Disclose the gain recognised and explain why the transaction resulted in a gain.                                                                                                                                                                |
| FRS3(B64)(p)      | The business combination was achieved in stages                                                                                                                                                                 | Disclose the acquisition-date FV of the<br>equity interest held immediately before th<br>acquisition and the gain or loss recognise<br>as a result of remeasuring the equity inter<br>to fair value.                                            |
| FRS3(B67)(a)      | The initial accounting for the business combination is incomplete                                                                                                                                               | Explain why the initial accounting is<br>incomplete, which items are affected and<br>any adjustments recognised during the<br>reporting period.                                                                                                 |
| FRS3(B67)(e)      | The entity has recognised a gain or los<br>in the current reporting period relating t<br>identifiable assets acquired or liabilities<br>assumed in a business combination<br>from the current or a prior period |                                                                                                                                                                                                                                                 |
| FRS3(63)          | The objectives of IFRS 3 are not satisfied with the required disclosures                                                                                                                                        | Provide additional explanations as necessary.                                                                                                                                                                                                   |

## 15 Discontinued operation <sup>3</sup>

IFRS5(30)

15(a) Description

On 30 October 2020 the group announced its intention to exit the engineering business and initiated an active program to locate a buyer for its German subsidiary, VALUE IFRS Engineering GmbH. The associated assets and liabilities were consequently presented as held for sale in the 2020 financial statements.

The subsidiary was sold on 28 February 2021 with effect from 1 March 2021 and is reported in the current period as a discontinued operation. Financial information relating to the discontinued operation for the period to the date of disposal is set out below.

#### 15(b) Financial performance and cash flow information <sup>1,2</sup>

The financial performance and cash flow information presented are for the two months ended 28 February 2021 (2021 column) and the year ended 31 December 2020.

|                                      |                                                                                 | 2021<br>CU'000 | 2020<br>CU'000 |
|--------------------------------------|---------------------------------------------------------------------------------|----------------|----------------|
| IFRS5(33)(b)(i)                      | Revenue (note 3)                                                                | 4,200          | 26,460         |
| IFRS5(33)(b)(i)                      | Other gains/(losses) (revaluation of contingent consideration receivable, see   | ,              | -,             |
|                                      | (c) below)                                                                      | 90             | -              |
| IFRS5(33)(b)(i)                      | Expenses                                                                        | (3,939)        | (25,890)       |
| IFRS5(33)(b)(i)                      | Profit before income tax                                                        | 351            | 570            |
| IFRS5(33)(b)(ii)<br>IAS12(81)(h)(ii) | Income tax expense                                                              | (105)          | (171)          |
|                                      | Profit after income tax of discontinued operation                               | 246            | 399            |
|                                      | Gain on sale of the subsidiary after income tax (see (c) below)                 | 481            | -              |
|                                      | Profit from discontinued operation                                              | 727            | 399            |
| IFRS5(38)                            | Exchange differences on translation of discontinued operations                  | 170            | 58             |
|                                      | Other comprehensive income from discontinued operations                         | 170            | 58             |
| IFRS5(33)(c)                         | Net cash inflow from operating activities                                       | 1,166          | 710            |
| IFRS5(33)(c)                         | Net cash inflow/(outflow) from investing activities (2021 includes an inflow of |                |                |
|                                      | CU3,110,000 from the sale of the division)                                      | 3,110          | (190)          |
| IFRS5(33)(c)                         | Net cash (outflow) from financing activities                                    |                | (280)          |
|                                      | Net increase in cash generated by the subsidiary                                | 4,276          | 240            |
|                                      | 15(c) Details of the sale of the subsidiary                                     |                |                |
|                                      |                                                                                 | 2021           | 2020           |
|                                      |                                                                                 | CU'000         | CU'000         |
|                                      | Consideration received or receivable:                                           |                |                |
| IAS7(40)(b)                          | Cash                                                                            | 3,110          | -              |
|                                      | Fair value of contingent consideration                                          | 1,200          | -              |
| IAS7(40)(a)                          | Total disposal consideration                                                    | 4,310          | -              |
|                                      | Carrying amount of net assets sold                                              | (3,380)        | -              |
|                                      | Gain on sale before income tax and reclassification of foreign currency         |                |                |
|                                      | translation reserve                                                             | 930            | -              |
| IFRS5(38)                            | Reclassification of foreign currency translation reserve                        | (170)          | -              |
| IAS12(81)(h)(i)                      | Income tax expense on gain                                                      | (279)          | -              |
|                                      | Gain on sale after income tax                                                   | 481            | -              |

|             | 15(c) Details of the sale of the subsidiary                                                                                                                                                                                                                                                                                                                                   |                      |                        |
|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------------------------|
| IAS32(11)   | In the event the operations of the subsidiary achieve certain performance<br>1 March 2021 to 28 February 2023, as specified in an 'earn out' clause in<br>additional cash consideration of up to CU2,400,000 will be receivable. At<br>value of the consideration was determined to be CU1,200,000. It has bee<br>asset at fair value through profit or loss (see note 7(d)). | the sale agreemer    | nt,<br>e the fair      |
| IFRS5(35)   | At year end, the fair value was re-estimated to be CU1,290,000. The gain discontinued operations net of related income tax, see analysis in (a) abo                                                                                                                                                                                                                           | •                    | esented in             |
| IAS7(40)(d) | The carrying amounts of assets and liabilities as at the date of sale (28 Fe                                                                                                                                                                                                                                                                                                  | ebruary 2021) were   | <b>e</b> :             |
|             |                                                                                                                                                                                                                                                                                                                                                                               | 28 Febr              | uary 2021<br>CU'000    |
|             | Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                 |                      | 1,660                  |
|             | Trade receivables                                                                                                                                                                                                                                                                                                                                                             |                      | 1,200                  |
|             | Inventories                                                                                                                                                                                                                                                                                                                                                                   |                      | 950                    |
|             | Total assets                                                                                                                                                                                                                                                                                                                                                                  |                      | 3,810                  |
|             | Trade creditors                                                                                                                                                                                                                                                                                                                                                               |                      | (390)                  |
|             | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                  |                      | (40)                   |
|             | Total liabilities                                                                                                                                                                                                                                                                                                                                                             |                      | (430)                  |
|             | Net assets                                                                                                                                                                                                                                                                                                                                                                    |                      | 3,380                  |
|             | 15(d) Assets and liabilities of disposal group classified as held for s                                                                                                                                                                                                                                                                                                       | ale                  |                        |
| IFRS5(38)   | The following assets and liabilities were reclassified as held for sale in rel operation as at 31 December 2020:                                                                                                                                                                                                                                                              | ation to the discont | tinued                 |
|             |                                                                                                                                                                                                                                                                                                                                                                               | 2021                 | 2020                   |
|             |                                                                                                                                                                                                                                                                                                                                                                               | CU'000               | CU'000                 |
| IAS1(77)    | Assets classified as held for sale                                                                                                                                                                                                                                                                                                                                            |                      | 4 005                  |
|             | Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                 | -                    | 1,995                  |
|             | Trade receivables<br>Inventories                                                                                                                                                                                                                                                                                                                                              | -                    | 1,570                  |
|             |                                                                                                                                                                                                                                                                                                                                                                               | <b>_</b>             | 1,390                  |
|             | Total assets of disposal group held for sale                                                                                                                                                                                                                                                                                                                                  |                      | 4,955                  |
| 14 \$1/77)  | Liphilition directly approxiated with papets plansified on hold for only                                                                                                                                                                                                                                                                                                      |                      |                        |
| IAS1(77)    | Liabilities directly associated with assets classified as held for sale                                                                                                                                                                                                                                                                                                       | _                    | (450)                  |
| IAS1(77)    | Trade creditors                                                                                                                                                                                                                                                                                                                                                               | -                    | (450)                  |
| IAS1(77)    |                                                                                                                                                                                                                                                                                                                                                                               |                      | (450)<br>(50)<br>(500) |

|              | _                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                       |  |  |  |
|--------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|              |                                                                  | ng prior periods                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                       |  |  |  |
| FRS5(34)     | pres<br>bee<br>disc<br>casl<br>disc<br>com<br>ope<br>clas<br>the | 1. An entity must re-present the disclosures for discontinued operations for prior periods presented in the financial statements, so that the disclosures relate to all operations that have been discontinued by the end of the reporting period for the latest period presented. The discontinued operations presented in the statement of comprehensive income and statement of cash flows in the comparative period should therefore include all operations that have been discontinued by the end of the most recent reporting period. This means that the statements of comprehensive income and cash flows for the comparative period should show as discontinued operations both, those reported as discontinued in the previous period together with those classified as discontinued in the current period. This will ensure that the amounts disclosed in the statement of comprehensive income and cash flows for continuing operations are comparable and provide a more useful basis for predicting future results. |                                                                                                                                                       |  |  |  |
| RS5(40)      | 2. In c                                                          | ontrast, the balance sheet information for the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | e prior year is neither restated nor remeasured                                                                                                       |  |  |  |
|              | Disclosures not illustrated: not applicable to VALUE IFRS PIc    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                       |  |  |  |
|              |                                                                  | following requirements are not illustrated in UE IFRS Plc:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | this publication as they are not applicable to                                                                                                        |  |  |  |
|              |                                                                  | Issues not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Relevant disclosures or references                                                                                                                    |  |  |  |
| RS5(35)      |                                                                  | Resolution of uncertainties relating to<br>adjustments recognised as a result of<br>the disposal of a discontinued operation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Disclose separately the nature and amount of the adjustments.                                                                                         |  |  |  |
| RS5(36),(42) |                                                                  | Asset or disposal group is no longer<br>classified as held for sale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Reclassify the results previously presented<br>as discontinued operations and provide<br>appropriate explanations.                                    |  |  |  |
| RS5(41)(c)   |                                                                  | Gains or losses recognised as a result<br>of a remeasurement to fair value less<br>costs to sell                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Disclose the gain or loss recognised<br>following the remeasurement and where the<br>gain or loss is presented in the statement of<br>profit or loss. |  |  |  |
| AS7(40)(c)   |                                                                  | Subsidiary (or business) had cash or cash equivalents at the time of the disposal                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Disclose amount of cash and cash equivalents over which control was lost.                                                                             |  |  |  |
| RIC17        |                                                                  | Information about dividends in the form                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Provide details as required by Interpretation                                                                                                         |  |  |  |

## 16 Interests in other entities <sup>4,5</sup>

#### 16(a) Material subsidiaries <sup>1</sup>

IFRS12(10)(a)

The group's principal subsidiaries at 31 December 2021 are set out below. Unless otherwise stated, they have share capital consisting solely of ordinary shares that are held directly by the group, and the proportion of ownership interests held equals the voting rights held by the group. The country of incorporation or registration is also their principal place of business.

IFRS12(10)(a)(i),(ii) IAS24(13) IFRS12(12)(a)-(d)

| Nome of entity                                      | Place of<br>business/<br>country of | Ownership<br>interest held by<br>the group<br>2021 2020 |           | Ownership<br>interest held by<br>non-controlling<br>interests |           | Principal<br>activities                 |  |
|-----------------------------------------------------|-------------------------------------|---------------------------------------------------------|-----------|---------------------------------------------------------------|-----------|-----------------------------------------|--|
| Name of entity                                      | incorporation                       | 2021<br>%                                               | 2020<br>% | 2021<br>%                                                     | 2020<br>% |                                         |  |
| VALUE IFRS Retail Limited                           | Oneland                             | 100                                                     | 100       | -                                                             | -         | Furniture retail stores                 |  |
| VALUE IFRS<br>Manufacturing<br>Limited (note 16(c)) | Oneland                             | 90                                                      | 85        | 10                                                            | 15        | Furniture<br>manufacture                |  |
| VALUE IFRS<br>Electronics Group                     | Oneland                             | 70                                                      | -         | 30                                                            | -         | Electronic<br>equipment<br>manufacture  |  |
| VALUE IFRS<br>Overseas Ltd (i),(ii)                 | China                               | 45                                                      | 45        | 55                                                            | 55        | Furniture<br>manufacture                |  |
| VALUE IFRS<br>Consulting Inc                        | US                                  | 100                                                     | 100       | -                                                             | -         | IT consulting                           |  |
| VALUE IFRS<br>Development<br>Limited                | Oneland                             | 100                                                     | 100       | -                                                             | -         | Development<br>of residential<br>land   |  |
| VALUE IFRS<br>Engineering GmbH                      | Germany                             | -                                                       | 100       | -                                                             | -         | Engineering<br>business; see<br>note 15 |  |

| IFRS12(7)(a),(9)(b) |  |
|---------------------|--|
|                     |  |
|                     |  |

(i)

(ii)

IAS1(122)

#### Significant judgement: consolidation of entities with less than 50% ownership

The directors have concluded that the group controls VALUE IFRS Overseas Ltd, even though it holds less than half of the voting rights of this subsidiary. This is because the group is the largest shareholder with a 45% equity interest, while the remaining shares are widely dispersed. An agreement signed between the shareholders grants VALUE IFRS Plc the right to appoint, remove and set the remuneration of management responsible for directing the relevant activities. A 67% majority vote is required to change this agreement, which cannot be achieved without the group's consent as the group holds 45% of the voting rights.

IFRS12(10)(b)(i),(13)

#### Significant restrictions

0.(13) Cash and short-term deposits held in Asian countries (including China) are subject to local exchange control regulations. These regulations provide for restrictions on exporting capital from those countries, other than through normal dividends.

IFRS12(13)(c) The carrying amount of the assets included within the consolidated financial statements to which these restrictions apply is CU650,000 (2020 – CU410,000).

## 16(b) Non-controlling interests (NCI)

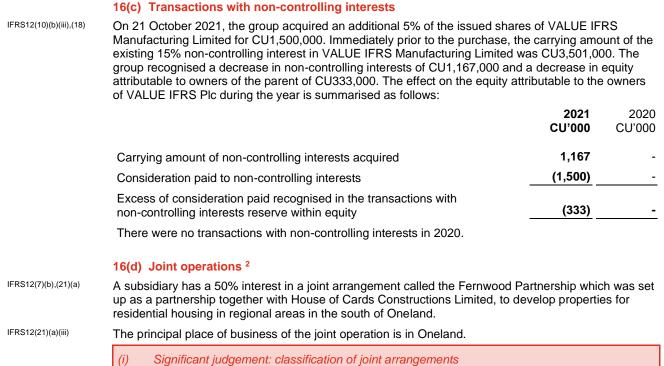
IFRS12(12)(g) IFRS12(B11)

Set out below is summarised financial information for each subsidiary that has non-controlling interests that are material to the group. The amounts disclosed for each subsidiary are before inter-company eliminations.

|                | Summarised balance sheet | VALUE<br>Manufac<br>Limit | turing                   | VALUE<br>Oversea         |                          | VALUE<br>Electronic      |                          |
|----------------|--------------------------|---------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| IFRS12(B10)(b) |                          | 31 Dec<br>2021<br>CU'000  | 31 Dec<br>2020<br>CU'000 | 31 Dec<br>2021<br>CU'000 | 31 Dec<br>2020<br>CU'000 | 31 Dec<br>2021<br>CU'000 | 31 Dec<br>2020<br>CU'000 |
|                | Current assets           | 13,870                    | 13,250                   | 11,500                   | 9,800                    | 7,875                    | -                        |
|                | Current liabilities      | 12,570                    | 7,595                    | 10,570                   | 8,300                    | 1,200                    | -                        |
|                | Current net assets       | 1,300                     | 5,655                    | 930                      | 1,500                    | 6,675                    | -                        |
|                | Non-current assets       | 28,010                    | 22,910                   | 15,570                   | 12,730                   | 18,900                   | -                        |
|                | Non-current liabilities  | 5,800                     | 3,400                    | 12,735                   | 10,748                   | 10,100                   | -                        |
|                | Non-current net assets   | 22,210                    | 19,510                   | 2,835                    | 1,982                    | 8,800                    | -                        |
|                | Net assets               | 23,510                    | 25,165                   | 3,765                    | 3,482                    | 15,475                   | -                        |
| IFRS12(12)(f)  | Accumulated NCI          | 2,751                     | 3,775                    | 2,071                    | 1,914                    | 4,641                    | -                        |

|                | Summarised statement<br>of comprehensive<br>income | VALUE<br>Manufac<br>Limit | turing         | VALUE<br>Oversea |                | VALUE<br>Electronic |                |
|----------------|----------------------------------------------------|---------------------------|----------------|------------------|----------------|---------------------|----------------|
| IFRS12(B10)(b) |                                                    | 2021<br>CU'000            | 2020<br>CU'000 | 2021<br>CU'000   | 2020<br>CU'000 | 2021<br>CU'000      | 2020<br>CU'000 |
|                | Revenue                                            | 30,200                    | 27,800         | 14,100           | 14,450         | 3,850               | -              |
|                | Profit for the period                              | 10,745                    | 7,900          | 2,412            | 2,062          | 1,405               | -              |
|                | Other comprehensive                                | 1,265                     | 830            | (447)            | 243            | <u> </u>            | -              |
|                | Total comprehensive income                         | 12,010                    | 8,730          | 1,965            | 2,305          | 1,405               |                |
| IFRS12(12)(e)  | Profit allocated to NCI                            | 1,257                     | 1,185          | 1,327            | 1,134          | 422                 |                |
| IFRS12(B10)(a) | Dividends paid to NCI                              | 1,262                     | 935            | 925              | 893            | 830                 | -              |

| Summarised cash<br>flows                                    | VALUE<br>Manufac<br>Limit | turing  | VALUE<br>Oversea |        | VALUE<br>Electronics |        |
|-------------------------------------------------------------|---------------------------|---------|------------------|--------|----------------------|--------|
|                                                             | 2021                      | 2020    | 2021             | 2020   | 2021                 | 2020   |
|                                                             | CU'000                    | CU'000  | CU'000           | CU'000 | CU'000               | CU'000 |
| Cash flows from<br>operating activities                     | 2,989                     | 2,780   | 1,203            | 1,160  | 980                  | -      |
| Cash flows from<br>investing activities                     | (1,760)                   | (1,563) | (584)            | (859)  | (870)                | -      |
| Cash flows from financing activities                        | 390                       | (950)   | 256              | 330    | (235)                | -      |
| Net increase/<br>(decrease) in cash and<br>cash equivalents | 1,619                     | 267     | 875              | 631    | (125)                | -      |



The joint venture agreements in relation to the Fernwood Partnership require unanimous consent from all parties for all relevant activities. The two partners have direct rights to the assets of the partnership and are jointly and severally liable for the liabilities incurred by the partnership. This entity is therefore classified as a joint operation, and the group recognises its direct right to the jointly held assets, liabilities, revenues and expenses as described in note 25(b)(iii).

#### 16(e) Interests in associates and joint ventures <sup>6</sup>

Set out below are the associates and joint ventures of the group as at 31 December 2021 which, in the opinion of the directors, are material to the group. The entities listed below have share capital consisting solely of ordinary shares, which are held directly by the group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

| IFRS12(21)(a),<br>(b)(i),(iii) |                                                                                                                                      | Place of<br>business/<br>country of                                   | % of own<br>intere                                                                         |                                                    | Nature of                                                                                                                                | Measurement                                                           |                               | ed fair<br>lue             | Carrying      | amount   |
|--------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-------------------------------|----------------------------|---------------|----------|
|                                | Name of entity                                                                                                                       | incorporation                                                         | 2021                                                                                       | 2020                                               | relationship                                                                                                                             | method                                                                | 2021                          | 2020                       | 2021          | 2020     |
|                                |                                                                                                                                      |                                                                       | %                                                                                          | %                                                  |                                                                                                                                          |                                                                       | CU'00<br>0                    | 00'UO<br>0                 | CU'000        | CU'000   |
|                                | Big Hide Pet SA                                                                                                                      | France                                                                | 15                                                                                         | 15                                                 | Associate (1)                                                                                                                            | Equity method                                                         | 585                           | 560                        | 568           | 540      |
|                                | Cuddly Bear Plc                                                                                                                      | Oneland                                                               | 35                                                                                         | 35                                                 | Associate (2)                                                                                                                            | Equity method                                                         | 495                           | 505                        | 492           | 490      |
|                                | Squirrel Ltd                                                                                                                         | Oneland                                                               | 40                                                                                         | 40                                                 | Joint Venture (3)                                                                                                                        | Equity method                                                         | - *                           | - *                        | 2,340         | 1,900    |
|                                | Immaterial associa                                                                                                                   | ates (iii) below                                                      |                                                                                            |                                                    |                                                                                                                                          |                                                                       |                               | -                          | 375           | 345      |
|                                | Total equity-acco                                                                                                                    | ounted investmen                                                      | ts                                                                                         |                                                    |                                                                                                                                          |                                                                       |                               |                            | 3,775         | 3,275    |
| IFRS12(21)(a)(ii)              | <ul> <li>complements ti</li> <li>(2) Cuddly Bear Pl<br/>residential land</li> <li>(3) Squirrel Ltd dis<br/>complements ti</li> </ul> | he group's commercia<br>c develops residentia<br>but at the same time | al furniture ran<br>I land. It is a s<br>limits the gro<br>tware to whol<br>by the IT cons | nge and p<br>strategic i<br>up's risk<br>esale cus | for the hospitality indu<br>provides access to ma<br>nvestment which utilis<br>exposure through a re<br>stomers in the Oneland<br>gment. | rkets not previously<br>ses the group's know<br>educed equity holding | serviced b<br>ledge and<br>g. | y the group<br>expertise i | n the develop | oment of |
| IFR\$12(9)(e)                  | Through the s<br>Hide Pet SA a                                                                                                       | hareholder age<br>nd participates<br>rmined that it l                 | reement,<br>s in all sig                                                                   | VALU                                               | significant influe<br>IE IFRS Plc is<br>nt financial and<br>influence over                                                               | guaranteed tw<br>d operating de                                       | cisions                       | s. The g                   | roup has      | 5        |

IFRS12(7)(c)

|                     | 16(e) Interests in associates and joint ventures                                                                                 |                      |                |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------|
| (                   | (ii) Commitments and contingent liabilities in respect of associat                                                               | es and joint venture | S              |
|                     |                                                                                                                                  | 2021<br>CU'000       | 2020<br>CU'000 |
| IFRS12(23)(a),(B18) | Commitments – joint ventures                                                                                                     |                      |                |
| IFRS12(B19)(a)      | Commitment to provide funding for joint venture's capital commitments, if called                                                 | 250                  | 200            |
| IFRS12(23)(b)       | Contingent liabilities – associates<br>Share of contingent liabilities incurred jointly with other investors<br>of the associate | 150                  | 120            |
|                     | Contingent liabilities relating to liabilities of the associate for which the company is severally liable                        | -                    | 80             |
|                     | Contingent liabilities – joint ventures                                                                                          |                      |                |
|                     | Share of joint venture's contingent liabilities in respect of a legal                                                            |                      |                |
|                     | claim lodged against the entity                                                                                                  | 200                  | 180            |
|                     | -                                                                                                                                | 350                  | 380            |

#### (iii) Summarised financial information for associates and joint ventures <sup>3,6</sup>

IFRS12(21)(b)(ii),(B14)

The tables below provide summarised financial information for those joint ventures and associates that are material to the group. The information disclosed reflects the amounts presented in the financial statements of the relevant associates and joint ventures and not VALUE IFRS Plc's share of those amounts. They have been amended to reflect adjustments made by the entity when using the equity method, including fair value adjustments and modifications for differences in accounting policy.

| IFRS12(B12),(B13)   |                                        | Big Hide       | Pet SA         | Cuddly Be      | ar Pic         | Squirrel       | Ltd            |
|---------------------|----------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                     | Summarised balance sheet               | 31 Dec<br>2021 | 31 Dec<br>2020 | 31 Dec<br>2021 | 31 Dec<br>2020 | 31 Dec<br>2021 | 31 Dec<br>2020 |
|                     |                                        | CU'000         | CU'000         | CU'000         | CU'000         | CU'000         | CU'000         |
| IFRS12(B12)(b)(i)   | Current assets                         |                |                |                |                |                |                |
| IFRS12(B13)(a)      | Cash and cash equivalents              | *              | *              | *              | *              | 300            | 275            |
|                     | Other current assets                   | *              | *              | *              | *              | 1,700          | 1,475          |
|                     | Total current assets                   | 1,333          | 1,083          | 243            | 371            | 2,000          | 1,750          |
| IFRS12(B12)(b)(ii)  | Non-current assets                     | 5,754          | 5,083          | 1,834          | 1,800          | 7,350          | 6,500          |
| IFRS12(B12)(b)(iii) | Current liabilities                    |                |                |                |                |                |                |
| IFRS12(B13)(b)      | Financial liabilities (excluding trade | *              |                | *              |                |                |                |
|                     | payables)<br>Other current liabilities | *              | *              | *              | *              | 150<br>1,100   | 250<br>625     |
|                     | Total current liabilities              |                | 400            | 074            | 474            |                |                |
| IFRS12(B12)(b)(iv)  | Non-current liabilities                | 583            | 400            | 271            | 171            | 1,250          | 875            |
| IFRS12(B13)(c)      | Financial liabilities (excluding trade |                |                |                |                |                |                |
| 11 ((312(13)(0)     | payables)                              | *              | *              | *              | *              | 1,900          | 2,250          |
|                     | Other non-current liabilities          | *              | *              | *              | *              | 350            | 375            |
|                     | Total non-current liabilities          | 2,717          | 2,166          | 400            | 600            | 2,250          | 2,625          |
|                     | Net assets                             | 3,787          | 3,600          | 1,406          | 1,400          | 5,850          | 4,750          |
| IFRS12(B14)(b)      | Reconciliation to carrying amounts:    |                |                |                |                |                |                |
|                     | Opening net assets 1 January           | 3,600          | 2,967          | 1,400          | 1,286          | 4,750          | 4,500          |
|                     | Profit for the period                  | 322            | 400            | 34             | 171            | 625            | 550            |
|                     | Other comprehensive income             | 132            | 767            | -              | -              | 750            | -              |
|                     | Dividends paid                         | (267)          | (534)          | (28)           | (57)           | (275)          | (300)          |
|                     | Closing net assets                     | 3,787          | 3,600          | 1,406          | 1,400          | 5,850          | 4,750          |
|                     | Group's share in %                     | 15%            | 15%            | 35%            | 35%            | 40%            | 40%            |
|                     | Group's share in CU                    | 568            | 540            | 492            | 490            | 2,340          | 1,900          |
|                     | Goodwill                               | -              | -              | -              | -              | -              | -              |
|                     | Carrying amount                        | 568            | 540            | 492            | 490            | 2,340          | 1,900          |
|                     | -                                      |                |                |                |                |                |                |

#### 16(e) Interests in associates and joint ventures

| IFRS12(B12),(B13)    | Summarised statement of comprehensive                         | Big Hide | Pet SA | Cuddly Be | ear Pic | Squirre | Ltd     |
|----------------------|---------------------------------------------------------------|----------|--------|-----------|---------|---------|---------|
|                      | income                                                        | 2021     | 2020   | 2021      | 2020    | 2021    | 2020    |
|                      |                                                               | CU'000   | CU'000 | CU'000    | CU'000  | CU'000  | CU'000  |
| IFRS12(B12)(b)(v)    | Revenue                                                       | 8,733    | 8,400  | 2,657     | 2,457   | 10,038  | 9,800   |
| IFRS12(B13)(e)       | Interest income                                               | *        | *      | *         | *       | -       | -       |
| IFRS12(B13)(d)       | Depreciation and amortisation                                 | *        | *      | *         | *       | (2,800) | (1,890) |
| IFRS12(B13)(f)       | Interest expense                                              | *        | *      | *         | *       | (340)   | (280)   |
| IFRS12(B13)(g)       | Income tax expense                                            | *        | *      | *         | *       | -       | -       |
|                      |                                                               |          |        |           |         |         |         |
| IFRS12(B12)(b)(vi)   | Profit from continuing operations                             | 322      | 400    | 34        | 171     | 625     | 550     |
| IFRS12(B12)(b)(vii)  | Profit from discontinued operations                           | -        | -      | -         | -       | -       | -       |
|                      | Profit for the period                                         | 322      | 400    | 34        | 171     | 625     | 550     |
| IFRS12(B12)(b)(viii) | Other comprehensive income                                    | 132      | 767    | -         | -       | 750     | -       |
| IFRS12(B12)(b)(ix)   | Total comprehensive income                                    | 454      | 1,167  | 34        | 171     | 1,375   | 550     |
| IFRS12(B12)(a)       | Dividends received from associates and joint venture entities | 40       | 80     | 10        | 20      | 110     | 120     |

\* Shading indicates disclosures that are not required for investments in associates. <sup>3</sup>

#### Individually immaterial associates (iv)

IFRS12(21)(c),(B16)

IFRS12(10)(a),(4)

IAS1(112)(c)

In addition to the interests in associates disclosed above, the group also has interests in a number of individually immaterial associates that are accounted for using the equity method.

|                                                                                                               | 2021<br>CU'000 | 2020<br>CU'000 |
|---------------------------------------------------------------------------------------------------------------|----------------|----------------|
| Aggregate carrying amount of individually immaterial associates<br>Aggregate amounts of the group's share of: | 375            | 345            |
| Profit from continuing operations                                                                             | 30             | 15             |
| Post-tax profit or loss from discontinued operations                                                          | -              | -              |
| Other comprehensive income                                                                                    | -              | -              |
| Total comprehensive income                                                                                    | 30             | 15             |

## Interests in other entities

#### Listing of significant subsidiaries

| 1. | IFRS 12 requires entities to disclose information about the composition of the group. This     |
|----|------------------------------------------------------------------------------------------------|
|    | information can be provided in different ways; e.g. by identifying major subsidiaries as we    |
|    | have done in this note. However, preparers of financial statements should consider what leve   |
|    | of detail is necessary to satisfy the overall disclosure objective of the standard. Useful     |
|    | information should not be obscured by including a large amount of insignificant detail (e.g. a |
|    | complete listing of all subsidiaries within the group). It may also not always be necessary to |
|    | disclose the principal activity of each subsidiary.                                            |

#### Joint operations - summary of assets employed/liabilities incurred

2. If an entity has significant interests in joint operations, it should consider disclosing the group's interests in the assets employed and liabilities incurred in relation to these joint operations. This information will assist users in assessing the extent and financial impact of the joint operations and may - in certain circumstances - be required on the basis that it is relevant to an understanding of the financial statements (paragraph 112(c) of IAS 1).

#### Summarised financial information of associates and joint ventures

The disclosure requirements in relation to summarised financial information of joint ventures 3. are more onerous than those for interests in associates. Where certain information is not required for interests in associates, the relevant parts of the table have been shaded. We have chosen this form of presentation primarily to illustrate the similarities and differences in the disclosures for associates and joint ventures. This form of presentation may not be suitable for all entities.

|                                         | Interests in other entities                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RS12(5A),(B17)                          | held for sale, except for the summa<br>Disclosures not illustrated: not appli        | RS 12 also apply to interests in entities that are classified as<br>arised information in paragraphs B10 to B16 of IFRS 12.<br><b>cable to VALUE IFRS PIc</b><br>illustrated in this publication as they are not applicable to                                                                                                                                                                                                                                                                                     |
|                                         | Issue not illustrated                                                                | Relevant disclosures or references                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| FRS12(14)-(17)                          | Consolidated structured<br>entities                                                  | Provide information as specified in paragraphs 14–17 of IFRS 12. Entities such as employee share trusts will often qualify as structured entities. To the extent they are significant, the disclosures in IFRS 12 should therefore be considered in this context. Note 21(b) illustrates the disclosures that would apply to the VALUE IFRS Employee Share Trust.                                                                                                                                                  |
| RS12(10)(b)(iv),(19)<br>S1(106)(d),(97) | Disposal or loss of control over a subsidiary                                        | Provide information about the gain or loss recognised on the loss of control.                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| - ( / - / - / - / - / - / - / - / -     |                                                                                      | Consider also the requirement to reclassify any<br>components of other comprehensive income that are<br>attributable to the subsidiary from equity to profit or loss of<br>directly to retained earnings. Any amounts transferred<br>from equity reserves on the loss of control of a subsidiary<br>will need to be reflected in the reconciliation of reserves<br>as reclassification adjustments (see note 9(c)). Where the<br>reclassified amounts are material, consider providing<br>additional explanations. |
| RS12(11),(22)(b)                        | Subsidiaries, associates<br>or joint ventures with<br>different reporting dates      | Disclose the reporting date and the reasons for using a different date or period.                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| RS12(21)(c),(B16)                       | Individually immaterial joint ventures                                               | Disclose the same information as illustrated in note 16(e) for immaterial associates.                                                                                                                                                                                                                                                                                                                                                                                                                              |
| RS12(22)(a)                             | Significant restrictions –<br>associates or joint<br>ventures                        | Disclose the nature and extent of the restrictions on the<br>ability of a joint venture or associate to transfer funds in<br>the form of cash dividends, or to repay loans or advances<br>made by the entity.                                                                                                                                                                                                                                                                                                      |
| RS12(22)(c)                             | Unrecognised share of<br>losses of joint ventures<br>and associates                  | Disclose the unrecognised amounts both for the reporting period and cumulatively.                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| RS12(B15)                               | Interests in associates<br>and joint ventures<br>measured at fair value              | The summarised financial information that must be<br>provided for each material associate or joint venture may<br>be presented based on non-IFRS compliant financial<br>statements if preparation of IFRS compliant financial<br>statements would be impracticable or cause undue cost.                                                                                                                                                                                                                            |
| RS12(B17)                               | Interest in subsidiary,<br>associate or joint venture<br>classified as held for sale | Summarised financial information does not need to be<br>provided for associates or joint ventures that are held for<br>sale.                                                                                                                                                                                                                                                                                                                                                                                       |

|                  |    | Issue not illustrated                                                                                                                                                            | Relevant disclosur                                                | es or references                                                               |                                                   |
|------------------|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------|
| 9)(b)            |    | Commitment to acquire<br>another party's ownership<br>interest in a joint venture                                                                                                | Disclose as part of t commitments.                                | he disclosures of unrec                                                        | ognised                                           |
| -(31)            |    | Information about<br>unconsolidated structured<br>entities                                                                                                                       | Various disclosures details.                                      | , see paragraphs 24–31                                                         | of IFRS 12 for                                    |
| ,(9B),<br>,(25A) |    | Investment entities –<br>information about                                                                                                                                       | Various disclosures<br>and 25A of IFRS 12                         | , see paragraphs 9A, 9E<br>for details.                                        | 3, 19A–19G                                        |
|                  |    | unconsolidated<br>subsidiaries                                                                                                                                                   |                                                                   |                                                                                |                                                   |
|                  | no |                                                                                                                                                                                  | ients also provides a re                                          | econciliation of the aggr                                                      |                                                   |
|                  | no | subsidiaries<br>hile not required under IFRS 12<br>te for equity-accounted investm                                                                                               | ients also provides a re                                          | econciliation of the aggr                                                      |                                                   |
|                  | no | subsidiaries<br>hile not required under IFRS 12<br>te for equity-accounted investm                                                                                               | nents also provides a re<br>balances. This could lo               | econciliation of the aggr<br>ook as follows:<br><b>2021</b>                    | egate carrying 2020                               |
|                  | no | subsidiaries<br>hile not required under IFRS 12<br>te for equity-accounted investm<br>nounts from opening to closing I                                                           | nents also provides a re<br>balances. This could lo               | econciliation of the aggr<br>ook as follows:<br>2021<br>CU'000                 | egate carrying<br>2020<br>CU'000                  |
|                  | no | subsidiaries<br>hile not required under IFRS 12<br>te for equity-accounted investm<br>nounts from opening to closing I<br>Opening balance 1 Januar                               | nents also provides a re<br>balances. This could lo<br>r <b>y</b> | econciliation of the aggr<br>bok as follows:<br>2021<br>CU'000<br>3,275        | regate carrying<br>2020<br>CU'000<br>3,025        |
|                  | no | subsidiaries<br>hile not required under IFRS 12<br>te for equity-accounted investm<br>nounts from opening to closing I<br>Opening balance 1 Januar<br>Share of operating profits | nents also provides a re<br>balances. This could lo<br>r <b>y</b> | econciliation of the aggr<br>bok as follows:<br>2021<br>CU'000<br>3,275<br>340 | regate carrying<br>2020<br>CU'000<br>3,025<br>355 |

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IFRS (194

# Unrecognised items

Not mandatory

This section of the notes provides information about items that are not recognised in the financial statements as they do not (yet) satisfy the recognition criteria.

In addition to the items and transactions disclosed below, there are also:

(a) unrecognised tax amounts – see note 6

(b) non-cash investing and financing transactions – see note 10(b).

| 17 | Contingent liabilities and contingent assets | 161 |
|----|----------------------------------------------|-----|
| 18 | Commitments                                  | 162 |
| 19 | Events occurring after the reporting period  | 162 |

#### **Unrecognised items**

1. There is no requirement to highlight separately any unrecognised items. However, we believe that this information is useful for users in assessing the financial performance and position of the group.

# 17 Contingent liabilities and contingent assets <sup>2</sup>

## 17(a) Contingent liabilities <sup>1</sup>

The group had contingent liabilities at 31 December 2021 in respect of:

|                         | The group had contingent liabilities at 31 December 2021 in respect of:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                             |  |  |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| (i) Claims              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                             |  |  |
| IAS37(86),(91)          | A claim for unspecified damages was lodged against VALUE IFRS Retail Limited in December 2020 in relation to alleged non-performance under a sales contract. The company has disclaimed liability and is defending the action. It is not practical to estimate the potential effect of this claim, but legal advice indicates that it is not probable that a material liability will arise.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                             |  |  |
| IAS37(86)               | In September 2021, a claim was lodged against VALUE IFRS Manufacturing Limited asserting that the entity had breached certain registered patents of a competitor. The matter is currently being considered by the courts, and the group expects judgment before the end of June 2022. The group considers it to be probable that the judgment will be in its favour and has therefore not recognised a provision in relation to this claim. The potential undiscounted amount of the total payments that the group could be required to make, if there was an adverse decision related to the lawsuit, is estimated to be approximately CU250,000.                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                             |  |  |
| IFRS12(23)(b)           | <ul><li>(ii) Associates and joint ventures</li><li>For contingent liabilities relating to associates and joint</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | nt ventures see note 16(e).                                                                                                                 |  |  |
|                         | 17(b) Contingent assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                             |  |  |
| IAS37(89)               | A subsidiary has lodged a claim against a supplier for damages caused by the supply of faulty products.<br>The matter has been referred to arbitration and, having received legal advice, the directors believe that<br>a favourable outcome is probable. However, the contingent asset has not been recognised as a<br>receivable at 31 December 2021 as receipt of the amount is dependent on the outcome of the<br>arbitration process.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |  |  |
|                         | Contingent liabilities and contingent as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ssets                                                                                                                                       |  |  |
|                         | Definitions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                             |  |  |
| IAS37(10)               | Application of definitions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |  |  |
|                         | 1. Careful consideration will need to be given to e example, in the case of an entity that has:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | each potential contingent liability or asset. For                                                                                           |  |  |
|                         | <ul> <li>(a) incurred liabilities in acting as trustee for a trust: if the liabilities of the trust are insignificant compared to the assets in the trust and the chances of the trustee being called to meet those liabilities is remote, no contingent liability and asset disclosures will need to be made. It is likely that it will be possible to demonstrate remoteness where the entity is acting as trustee for an equity trust that has no borrowings and holds investments that can be readily sold to meet any liabilities that do arise. Remoteness is unlikely to be demonstrated where an entity acts as trustee for a trust that is carrying on a business and the trustee is incurring liabilities and undertaking the risks relating to the business</li> <li>(b) provided a guarantee or indemnity to another party: it will be more difficult to demonstrate the probability of having to meet the potential liabilities as being remote because there are</li> </ul> |                                                                                                                                             |  |  |
|                         | Disclosures not illustrated: not applicable to VA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ise to the need for the guarantee or indemnity.                                                                                             |  |  |
|                         | <ol> <li>The following requirements are not illustrated i<br/>VALUE IFRS PIc:</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | n this publication as they are not applicable to                                                                                            |  |  |
|                         | Issue not illustrated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Relevant disclosures or references                                                                                                          |  |  |
| IAS37(88)               | Provisions and contingent liabilities<br>arising from the same set of<br>circumstances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Make the required disclosures in such a way<br>that the link between the provision and the<br>contingent liability is clear.                |  |  |
| IAS37(91)               | Information cannot be disclosed because it is not practicable to do so                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Disclose the fact.                                                                                                                          |  |  |
|                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                             |  |  |
| IAS37(92)               | Disclosure of information can be<br>expected to seriously prejudice the<br>position of the entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Disclose the general nature of the dispute,<br>together with the fact that, and the reasons<br>why, the information has not been disclosed. |  |  |
| IAS37(92)<br>IAS19(152) | expected to seriously prejudice the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | together with the fact that, and the reasons                                                                                                |  |  |

## 18 Commitments <sup>1</sup>

### 18(a) Capital commitments

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

2021

2020

|                                                      |                                                                                                                                                                                                            | 2021<br>CU'000         | 2020<br>CU'000  |
|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------|
| IAS16(74)(c)                                         | Property, plant and equipment                                                                                                                                                                              | 4,200                  | 800             |
| IAS40(75)(h)                                         | Investment property                                                                                                                                                                                        | 520                    | 1,250           |
| IAS38(122)(e)                                        | Intangible assets                                                                                                                                                                                          | 450                    | -               |
| IFRS12(23)(a)                                        | <i>Fernwood Partnership</i><br>The above commitments include capital expenditure commitments of<br>the Fernwood Partnership (see note 16(d)).                                                              | CU500,000 (2020 – n    | il) relating to |
|                                                      | 18(b) Repairs and maintenance: investment property                                                                                                                                                         | 0004                   | 0000            |
|                                                      |                                                                                                                                                                                                            | 2021<br>CU'000         | 2020<br>CU'000  |
| IAS40(75)(h)                                         | Contractual obligation for future repairs and maintenance – not recognised as a liability                                                                                                                  | 540                    | 389             |
|                                                      | 19 Events occurring after the reporting period                                                                                                                                                             | od <sup>1</sup>        |                 |
| IAS10(21)(a),(b)<br>IFRS3(59)(b)<br>IFRS3(B64),(B66) | <b>19(a)</b> Acquisition of Better Office Furnishings Limited<br>On 15 February 2022, VALUE IFRS PIc acquired 87.5% of the issued<br>Furnishings Limited, a manufacturer of office furniture and equipment | , for consideration of | ce              |

CU12,030,000. The acquisition is expected to increase the group's market share and reduce cost through economies of scale.

The financial effects of this transaction have not been recognised at 31 December 2021. The operating results and assets and liabilities of the acquired company will be consolidated from 15 February 2022.

(i) Purchase consideration and fair value of net assets acquired

|                              | CU'000 |
|------------------------------|--------|
| Purchase consideration       |        |
| Cash paid                    | 11,750 |
| Contingent consideration     | 280    |
| Total purchase consideration | 12,030 |

IFRS3(B64)(f)

|                   | 19(a) Acquisition of Better Office Furnishings Limited                                                                                                                                                                                                                                                                                                                                                                                                                                           |                           |  |
|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--|
| IFRS3(B64)(i)     | The provisionally determined fair values of the assets and liabilities of Better Office Furnishir as at the date of acquisition are as follows:                                                                                                                                                                                                                                                                                                                                                  | ngs Limited               |  |
|                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Fair value<br>CU'000      |  |
|                   | Cash and cash equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 575                       |  |
|                   | Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 12,095                    |  |
|                   | Intangible assets: customer list                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2,285                     |  |
|                   | Intangible assets: customer contracts                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1,180                     |  |
|                   | Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1,010                     |  |
|                   | Receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 685                       |  |
|                   | Payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | (2,380)                   |  |
|                   | Employee benefit obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | (230)                     |  |
|                   | Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | (3,250)                   |  |
|                   | Net deferred tax assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 420                       |  |
|                   | Net identifiable assets acquired                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 12,390                    |  |
|                   | Less: non-controlling interests<br>Add: goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                 | (1,720)<br>1,360          |  |
|                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                           |  |
|                   | Net assets acquired                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 12,030                    |  |
| IFRS3(B64)(e),(k) | The goodwill is attributable to Better Office Furnishings Limited's strong position and profitab trading in the office furniture and equipment market and synergies expected to arise after the company's acquisition of the new subsidiary. None of the goodwill is expected to be deductib purposes.                                                                                                                                                                                           | е                         |  |
|                   | (ii) Contingent consideration                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                           |  |
| IFRS3(B64)(g)     | The contingent consideration arrangement requires the group to pay the former owners of Better Office Furnishings Limited 5% of the profit of Better Office Furnishings Limited, in excess of CU4,000,000 for the year ending 31 December 2022, up to a maximum undiscounted amount of CU800,000.                                                                                                                                                                                                |                           |  |
|                   | The potential undiscounted amount of all future payments that the group could be required to<br>under this arrangement is between CU0 and CU800,000. The fair value of the contingent con<br>arrangement of CU280,000 has been estimated by calculating the present value of the future<br>cash flows. The estimates are based on a discount rate of 8% and assumed probability-adju<br>in Better Office Furnishings Limited of CU4,400,000 to CU4,800,000.                                      | nsideration<br>e expected |  |
|                   | (iii) Acquisition-related costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                           |  |
| IFRS3(B64)(m)     | Acquisition-related costs of CU750,000 will be included in administrative expenses in the sta profit or loss in the reporting period ending 31 December 2022.                                                                                                                                                                                                                                                                                                                                    | tement of                 |  |
|                   | (iv) Non-controlling interest                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                           |  |
| IFRS3(B64)(o)     | The group has chosen to recognise the non-controlling interest at its fair value for this acquise.<br>The fair value of the non-controlling interest in Better Office Furnishings Limited, an unlisted was estimated by applying a market approach and an income approach. The fair value estimes based on:                                                                                                                                                                                      | company,                  |  |
|                   | (a) an assumed discount rate of 8%                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                           |  |
|                   | <ul> <li>(b) an assumed terminal value based on a range of terminal EBITDA multiples between thre<br/>times</li> </ul>                                                                                                                                                                                                                                                                                                                                                                           | ee and five               |  |
|                   | (c) long-term sustainable growth rate of 2%                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                           |  |
|                   | (d) assumed financial multiples of companies deemed to be similar to Better Office Furnishi                                                                                                                                                                                                                                                                                                                                                                                                      | ings                      |  |
|                   | Limited, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                           |  |
|                   | (e) assumed adjustments because of the lack of control or lack of marketability that market<br>participants would consider when estimating the fair value of the non-controlling interest<br>Office Furnishing Limited.                                                                                                                                                                                                                                                                          |                           |  |
|                   | (v) Information not disclosed as not yet available                                                                                                                                                                                                                                                                                                                                                                                                                                               |                           |  |
| IFRS3(B66)        | At the time the financial statements were authorised for issue, the group had not yet complet<br>accounting for the acquisition of Better Office Furnishings Limited. In particular, the fair value<br>assets and liabilities disclosed above have only been determined provisionally as the indepe<br>valuations have not been finalised. It is also not yet possible to provide detailed information a<br>class of acquired receivables and any contingent liabilities of the acquired entity. | es of the<br>endent       |  |

| IAS10(21)                                                                                                                                                                                                                                                           | <b>19(b)</b> Refinancing of borrowing<br>At the beginning of February 2022, the group renegotiated its existing loan facility to finance the<br>construction of the new production plant for the electronic equipment division. The total available<br>amount under the facility was increased by CU20,000,000, which is expected to be drawn down over<br>the next 12 months. The facility is now repayable in three annual instalments, commencing 1 June<br>2027. The refinancing resulted in the recognition of a modification gain of CU80,000 which will be<br>recognised in profit or loss in the 2022 financial year. |                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| IAS10(21)                                                                                                                                                                                                                                                           | . ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | er events<br>13(b) for the final dividend recomme                                                                                                                                              | ended by the directors, to be paid on 10 April 2022.                                                                                                                                                                                                                                                                                           |  |
| <ul> <li>Events occurring after the reporting period</li> <li>Disclosures not illustrated: not applicable to VALUE IFRS Plc</li> <li>1. The following requirements are not illustrated in this publication as they are not applicable to VALUE IFRS Plc:</li> </ul> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                |  |
|                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Issue not illustrated                                                                                                                                                                          | Relevant disclosures or references                                                                                                                                                                                                                                                                                                             |  |
| IAS10(21),(22)(c)<br>IFRS3(B64)                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Business combination<br>disclosures                                                                                                                                                            | Information about acquired receivables, recognised or<br>unrecognised contingent liabilities, equity instruments<br>issued or issuable, transactions that are recognised<br>separately from the business combination, a bargain<br>purchase and business combinations achieved in<br>stages.                                                   |  |
| IAS10(21),(22)(c)<br>IFRS5(12),(41)(a),(b),(d)                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Discontinued operations or<br>assets held for sale where the<br>criteria as held for sale were<br>met after the end of the<br>reporting period                                                 | Provide a description of the non-current asset or<br>disposal group, the facts and circumstances and<br>expected timing of the sale or disposal, and the<br>reportable segment in which the asset(s) are<br>presented (where applicable).                                                                                                      |  |
| IAS1(76)                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Events that occurred after the<br>reporting date and which would<br>have affected the classification<br>of a loan as current if they had<br>occurred before the end of the<br>reporting period | <ul> <li>The following events may require disclosures:</li> <li>refinancing on a long-term basis</li> <li>rectification of a breach of a long-term agreement, and</li> <li>the receipt from the lender of a period of grace to rectify a breach of a long-term loan agreement ending at least 12 months after the reporting period.</li> </ul> |  |

PwC

# Further details

Not mandatory

This section of the notes includes other information that must be disclosed to comply with the accounting standards and other pronouncements, but that is not immediately related to individual line items in the financial statements.

| 20 | Related party transactions                            | 166 |
|----|-------------------------------------------------------|-----|
| 21 | Share-based payments                                  | 170 |
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## 20 Related party transactions <sup>1-2,4,9</sup>

#### 20(a) Parent entities

The group is controlled by the following entities:

|                    |                                              | Place of      | Ownership interest |                     |
|--------------------|----------------------------------------------|---------------|--------------------|---------------------|
| Name               | Туре                                         | incorporation | 2021               | 2020 <sup>7,8</sup> |
| Lion (Oneland) Plc | Immediate parent entity                      | Oneland       | 60%                | 63.7%               |
| Lion AG            | Ultimate parent entity and controlling party | Germany       | 60% *              | 63.7% *             |

Lion AG holds 100% of the issued ordinary shares of Lion (Oneland) Plc.

#### 20(b) Subsidiaries

\*

Interests in subsidiaries are set out in note 16(a).

#### 20(c) Key management personnel compensation <sup>3</sup>

|              |                              | 2021<br>CU'000 | 2020<br>CU'000 <sup>7,8</sup> |
|--------------|------------------------------|----------------|-------------------------------|
| IAS24(17)(a) | Short-term employee benefits | 2,333          | 2,103                         |
| IAS24(17)(b) | Post-employment benefits     | 180            | 161                           |
| IAS24(17)(c) | Long-term benefits           | 39             | 33                            |
| IAS24(17)(d) | Termination benefits         | 115            | -                             |
| IAS24(17)(e) | Share-based payments         | 705            | 548                           |
|              |                              | 3,372          | 2,845                         |

IAS24(18)(b)

IAS24(18)

IAS24(18)(a)

Detailed remuneration disclosures are provided in the remuneration report on pages [x] to [y]. <sup>3</sup> In addition to the above, the group is committed to pay the CEO and the CFO up to CU250,000 in the event of a change in control of the group. <sup>7,8</sup>

#### 20(d) Transactions with other related parties <sup>6</sup>

| The following transactions occurred with related parties: |
|-----------------------------------------------------------|
|-----------------------------------------------------------|

|              |                                                                                                                                                                                                                                         | 2021<br>CU'000 | 2020<br>CU'000 <sup>7,8</sup> |
|--------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------|
|              | Sales and purchases of goods and services                                                                                                                                                                                               |                |                               |
| IAS24(19)(d) | Sale of goods to associates                                                                                                                                                                                                             | 125            | -                             |
| IAS24(19)(a) | Purchase of management services from parent                                                                                                                                                                                             | 450            | 370                           |
| IAS24(19)(g) | Purchases of electronic equipment from other related parties                                                                                                                                                                            | 182            | 78                            |
| IAS24(19)(f) | Purchases of various goods and services from entities controlled by key management personnel (i)                                                                                                                                        | 764            | 576                           |
|              | Dividend revenue                                                                                                                                                                                                                        |                |                               |
| IAS24(19)(g) | Other related parties                                                                                                                                                                                                                   | 150            | 300                           |
|              | Superannuation contributions <sup>5</sup>                                                                                                                                                                                               |                |                               |
| IAS24(19)(g) | Contributions to superannuation funds on behalf of employees *<br>* See note 8(h) for information about VALUE IFRS Plc shares held by the group's defined<br>benefit plan and property owned by the plan that is occupied by the group. | 3,719          | 3,287                         |

IAS24(13), IAS1(138)(c) IAS24(13) IAS1(138)(c)

IAS24(17)

| 2020<br>CU'000 <sup>7,8</sup>                                                                  | 2021<br>CU'000                                                                                                               | 20(d) Transactions with other related parties                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                |                                                                                                                              | Other transactions                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                              |
| 6,963                                                                                          | 13,690                                                                                                                       | Dividends paid to Oneland parent entity                                                                                                                                                                                                                                                                                                                                                                                                                       | IAS24(19)(a)                                                                                                                                                                                                                                                                 |
| -                                                                                              | 840                                                                                                                          | Final call on partly paid ordinary shares paid by Oneland parent entity (note 9(a))                                                                                                                                                                                                                                                                                                                                                                           | IAS24(19)(a)                                                                                                                                                                                                                                                                 |
| -                                                                                              | 4,626                                                                                                                        | Subscriptions for new ordinary shares by Oneland parent entity<br>(note 9(a))                                                                                                                                                                                                                                                                                                                                                                                 | IAS24(19)(a)                                                                                                                                                                                                                                                                 |
| -                                                                                              | 118                                                                                                                          | Subscription for new ordinary shares by key management personnel as a result of the rights issue (note 9(a))                                                                                                                                                                                                                                                                                                                                                  | IAS24(19)(f)                                                                                                                                                                                                                                                                 |
|                                                                                                |                                                                                                                              | (i) Purchases from entities controlled by key management personnel                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                              |
| members of                                                                                     | re controlled by m                                                                                                           | The group acquired the following goods and services from entities that an<br>the group's key management personnel:                                                                                                                                                                                                                                                                                                                                            | IAS24(18)                                                                                                                                                                                                                                                                    |
|                                                                                                |                                                                                                                              | <ul> <li>construction of a warehouse building</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                              |
|                                                                                                |                                                                                                                              | <ul> <li>rental of an office building, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                              |
|                                                                                                |                                                                                                                              | legal services.                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                              |
|                                                                                                | and services                                                                                                                 | 20(e) Outstanding balances arising from sales/purchases of goods                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                              |
| nsactions with                                                                                 | in relation to trar                                                                                                          | The following balances are outstanding at the end of the reporting period related parties:                                                                                                                                                                                                                                                                                                                                                                    | IAS24(18)(b)                                                                                                                                                                                                                                                                 |
| 2020<br>CU'000 <sup>7,8</sup>                                                                  | 2021<br>CU'000                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                              |
|                                                                                                |                                                                                                                              | Current payables (purchases of goods and services)                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                              |
| 73                                                                                             | 58                                                                                                                           | Lion (Oneland) Plc (parent entity)                                                                                                                                                                                                                                                                                                                                                                                                                            | IAS24(19)(a)                                                                                                                                                                                                                                                                 |
| 91                                                                                             | 196                                                                                                                          | Entities controlled by key management personnel                                                                                                                                                                                                                                                                                                                                                                                                               | IAS24(19)(f)                                                                                                                                                                                                                                                                 |
| 94                                                                                             | 265                                                                                                                          | Other related parties                                                                                                                                                                                                                                                                                                                                                                                                                                         | IAS24(19)(g)                                                                                                                                                                                                                                                                 |
|                                                                                                |                                                                                                                              | 20(f) Loans to/from related parties                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                              |
|                                                                                                |                                                                                                                              | Loans to key management personnel                                                                                                                                                                                                                                                                                                                                                                                                                             | IAS24(19)(f)                                                                                                                                                                                                                                                                 |
|                                                                                                |                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                              |
| 502                                                                                            | 606                                                                                                                          | Beginning of the year                                                                                                                                                                                                                                                                                                                                                                                                                                         | IAS24(18)(b)                                                                                                                                                                                                                                                                 |
| 150                                                                                            | 606<br>220                                                                                                                   | Beginning of the year<br>Loans advanced                                                                                                                                                                                                                                                                                                                                                                                                                       | IAS24(18)(b)<br>IAS24(18)(a)                                                                                                                                                                                                                                                 |
|                                                                                                |                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                              |
| 150<br>(46)<br>41                                                                              | 220<br>(109)<br>57                                                                                                           | Loans advanced                                                                                                                                                                                                                                                                                                                                                                                                                                                | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)                                                                      | 220<br>(109)<br>57<br>(57)                                                                                                   | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received                                                                                                                                                                                                                                                                                                                                                                           | IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)                                                               | 220<br>(109)<br>57<br>(57)<br>(3)                                                                                            | Loans advanced<br>Loan repayments received<br>Interest charged                                                                                                                                                                                                                                                                                                                                                                                                | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)                                                                      | 220<br>(109)<br>57<br>(57)                                                                                                   | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received                                                                                                                                                                                                                                                                                                                                                                           | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)                                                               | 220<br>(109)<br>57<br>(57)<br>(3)                                                                                            | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))                                                                                                                                                                                                                                                                                                                                        | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)                                                               | 220<br>(109)<br>57<br>(57)<br>(3)                                                                                            | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year                                                                                                                                                                                                                                                                                                                         | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)                                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604                                                        | 220<br>(109)<br>57<br>(57)<br>(3)<br>714                                                                                     | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties                                                                                                                                                                                                                                                                                       | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(g)                                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604                                                        | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700                                                                              | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year                                                                                                                                                                                                                                                              | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(g)<br>IAS24(18)(b)                                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>600                                          | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000                                                                     | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced                                                                                                                                                                                                                                            | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)                                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)                                        | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)                                                            | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received                                                                                                                                                                                                                | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(g)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>62                                  | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81                                                      | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged                                                                                                                                                                                            | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(g)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>62<br>(500)<br>62<br>(62)           | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)                                              | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received                                                                                                                                                                       | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(g)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>(500)<br>62<br>(62)<br>(2)          | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)                                       | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year                                                                                                                     | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>(500)<br>62<br>(62)<br>(2)          | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)                                       | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))                                                                                                                                    | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)                                                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>(500)<br>62<br>(62)<br>(2)          | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)<br>(4)<br>1,296                       | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans from Lion (Oneland) Plc (parent entity)                                                                    | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>62<br>(62)<br>(2)<br>698            | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)<br>1,296<br>4,000                     | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans from Lion (Oneland) Plc (parent entity)<br>Beginning of the year                                           | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(a)<br>IAS24(18)(b)                                                                 |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>62<br>(62)<br>(2)<br>698<br>        | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)<br>1,296<br>4,000<br>7,150            | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans from Lion (Oneland) Plc (parent entity)<br>Beginning of the year<br>Loans advanced                         | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(19)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b) |
| 150<br>(46)<br>41<br>(41)<br>(2)<br>604<br>600<br>(500)<br>62<br>(62)<br>(2)<br>(2)<br>698<br> | 220<br>(109)<br>57<br>(57)<br>(3)<br>714<br>700<br>1,000<br>(400)<br>81<br>(81)<br>(4)<br>1,296<br>4,000<br>7,150<br>(2,050) | Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans to other related parties<br>Beginning of the year<br>Loans advanced<br>Loan repayments received<br>Interest charged<br>Interest received<br>Loss allowance (see note 12(c))<br>End of year<br>Loans from Lion (Oneland) Plc (parent entity)<br>Beginning of the year<br>Loans advanced<br>Loan repayments made | IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(a)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(b)<br>IAS24(18)(a)<br>IAS24(18)(a)                 |

#### 20(f) Loans to/from related parties

|              |                       | 2021<br>CU'000 | 2020<br>CU'000 <sup>7,8</sup> |
|--------------|-----------------------|----------------|-------------------------------|
| IAS24(19)(d) | Loans from associates |                |                               |
| IAS24(18)(b) | Beginning of the year | -              | -                             |
| IAS24(18)(a) | Loans advanced        | 6,285          | 800                           |
| IAS24(18)(a) | Loan repayments made  | (200)          | (800)                         |
| IAS24(18)(a) | Interest charged      | 245            | 84                            |
| IAS24(18)(a) | Interest paid         | (245)          | (84)                          |
| IAS24(18)(b) | End of year           | 6,085          | -                             |

# A small loss allowance of CU2,000 was recognised in relation to loans to related parties during the year, and the loss allowance on loans to key management personnel was increased by CU1,000, see note 12(c) for further information. No loss allowance was recognised in expense in 2020.

#### 20(g) Terms and conditions

Transactions relating to dividends, calls on partly paid ordinary shares and subscriptions for new ordinary shares were on the same terms and conditions that applied to other shareholders.

The loans to key management personnel are generally for periods of ten years, repayable in quarterly instalments at interest rates of 5% per annum. They are secured by first mortgages over the individuals' residences. One unsecured loan of CU60,000 was made to a director of VALUE IFRS Plc for a period of two years with an interest rate of 8% per annum. This loan is repayable in full on 30 March 2022.

Goods were sold to associates during the year based on the price lists in force and terms that would be available to third parties. Management services were bought from the immediate parent entity on a cost-plus basis, allowing a margin ranging from 15% to 30% (2020 - 10% to 24%). All other transactions were made on normal commercial terms and conditions and at market rates. The loans to other related parties are repayable between two to four years from the reporting date, the loans from the associates mature in three years, and the loans from the parent entity are repayable in instalments from 2026. The average interest rate on the other loans during the year was 9.5% (2020 - 9.75%).

IAS24(18)(b)(i)

IAS1(7)

IAS24(18)(b)(i)

Outstanding balances other than loans to key management personnel are unsecured and are repayable in cash.

#### **Related party transactions**

#### Presentation

1. All of the related party information required by IAS 24 that is relevant to VALUE IFRS PIc has been presented, or referred to, in one note. This is considered to be a convenient and desirable method of presentation, but there is no requirement to present the information in this manner. Compliance with the standard could also be achieved by disclosing the information in relevant notes throughout the financial statements.

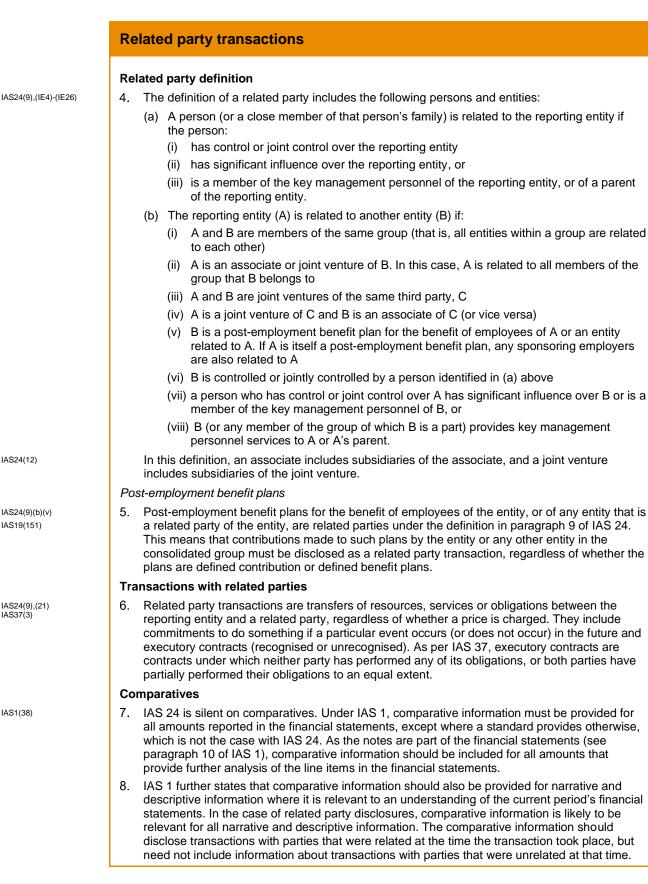
#### Materiality

2. Th

2. The disclosures required by IAS 24 apply to the financial statements when the information is material. According to IAS 1 *Presentation of Financial Statements*, materiality depends on the size and nature of an item. It may be necessary to treat an item or a group of items as material because of their nature, even if they would not be judged material on the basis of the amounts involved. This may apply when transactions occur between an entity and parties who have a fiduciary responsibility in relation to that entity, such as those transactions between the entity and its key management personnel.

#### Key management personnel compensation

3. While the disclosures under paragraph 17 of IAS 24 are subject to materiality, this must be determined based on both quantitative and qualitative factors. In our view, it will not be appropriate to omit the aggregate compensation disclosures based on materiality. Whether it will be possible to satisfy the disclosure by reference to another document, such as a remuneration report, will depend on local regulation. IAS 24 itself does not specifically permit such cross-referencing.



IAS24(12)

IAS24(9)(b)(v) IAS19(151)

IAS24(9).(21) IAS37(3)

IAS1(38)

VALUE IFRS Plc 31 December 2021

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#### **Related party transactions**

#### Disclosures not illustrated: not applicable to VALUE IFRS PIc

9. The following requirements are not illustrated in this publication as they are not applicable to VALUE IFRS PIc:

|                 | Issue not illustrated                                                                                                                             | Relevant disclosures or references                                                                                             |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| IAS24(18)(b)    | Commitments to related<br>parties, including committed<br>future purchases or sales                                                               | Disclose amount of commitments as at the end of the reporting period, including terms and conditions.                          |
| IAS24(18),(18A) | Key management personnel<br>(KMP) services are provided<br>by a separate management<br>entity                                                     | Disclose fee paid to the management entity for the KMP services and any other transactions with that entity.                   |
| IAS24(21)(g)    | Guarantees given or received<br>in relation to outstanding<br>balances due to/from related<br>parties                                             | Disclose the details of the guarantees.                                                                                        |
| IAS24(25)-(27)  | The entity applies the exemption for government-related entities                                                                                  | Provide the information required by paragraphs 25–27 of IAS 24.                                                                |
|                 | An investment entity is exempt<br>from consolidating certain<br>subsidiaries and measures<br>them at fair value through profit<br>or loss instead | Disclose any transactions and outstanding balances<br>with those subsidiaries, as they are not eliminated on<br>consolidation. |

## 21 Share-based payments <sup>2,3</sup>

#### 21(a) Employee Option Plan

IFRS2(44),(45)(a)

The establishment of the VALUE IFRS Employee Option Plan was approved by shareholders at the 2016 annual general meeting. The Employee Option Plan is designed to provide long-term incentives for senior managers and above (including executive directors) to deliver long-term shareholder returns. Under the plan, participants are granted options which only vest if certain performance standards are met. Participation in the plan is at the board's discretion, and no individual has a contractual right to participate in the plan or to receive any guaranteed benefits.

The amount of options that will vest depends on VALUE IFRS Plc's total shareholder return (TSR), including share price growth, dividends and capital returns, ranking within a peer group of 20 selected companies that are listed on the Oneland Stock Exchange over a three-year period. Once vested, the options remain exercisable for a period of two years.

Options are granted under the plan for no consideration and carry no dividend or voting rights.

When exercisable, each option is convertible into one ordinary share 14 days after the release of the half-yearly and annual financial results of the group to the market.

The exercise price of options is based on the weighted average price at which the company's shares are traded on the Oneland Stock Exchange during the week up to and including the date of the grant.

#### 21(a) Employee Option Plan

Set out below are summaries of options granted under the plan:

|                                          | 202                                              | 1                    | 2020                                             | )                 |
|------------------------------------------|--------------------------------------------------|----------------------|--------------------------------------------------|-------------------|
|                                          | Average<br>exercise<br>price per<br>share option | Number of<br>options | Average<br>exercise price<br>per share<br>option | Number of options |
| As at 1 January                          | CU5.55                                           | 2,056,000            | CU5.33                                           | 1,688,000         |
| Granted during the year                  | CU6.18                                           | 818,000              | CU5.78                                           | 814,000           |
| Exercised during the year *              | CU5.28                                           | (228,000)            | -                                                | -                 |
| Forfeited during the year                | CU5.71                                           | (445,000)            | CU5.12                                           | (446,000)         |
| As at 31 December                        | CU5.78                                           | 2,201,000            | CU5.55                                           | 2,056,000         |
| Vested and exercisable at 31<br>December | CU5.28                                           | 263,000              | -                                                | -                 |

IFRS2(45)(c)

IFRS2(45)(b)(i),(ii),(iii),

(iv),(vii)

The weighted average share price at the date of exercise of options exercised during the year ended 31 December 2021 was CU6.35 (2020 - not applicable).

IFRS2(45)(b)(v)

No options expired during the periods covered by the above tables.

Share options outstanding at the end of the year have the following expiry dates and exercise prices:

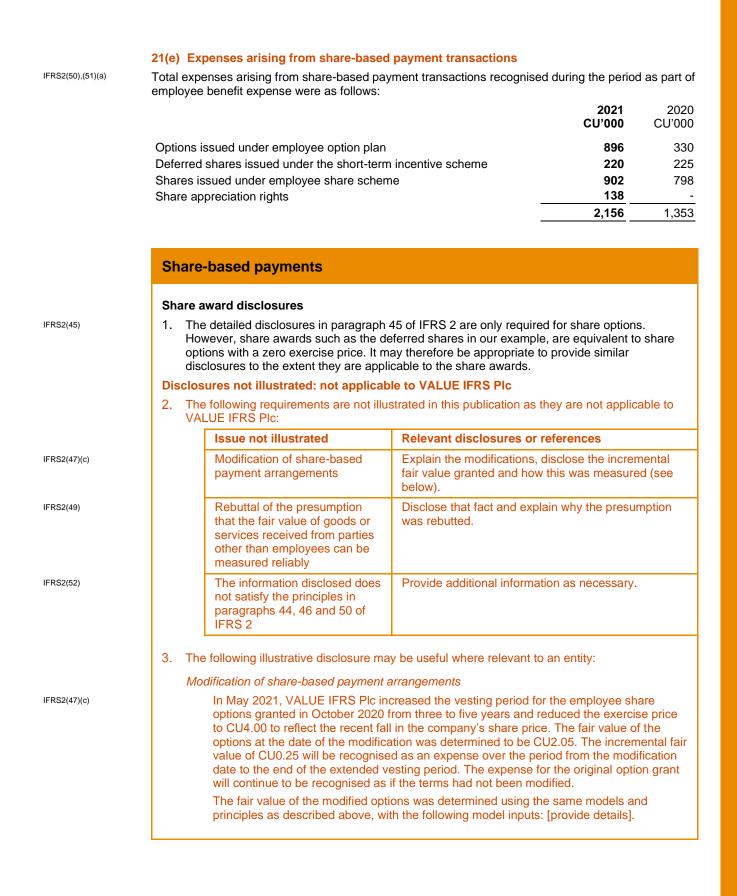
| IFRS2(45)(b)(vi),(d) | Grant date                                                        | Expiry date        | Exercise<br>price | Share<br>options<br>31 December<br>2021 | Share options<br>31 December<br>2020 |
|----------------------|-------------------------------------------------------------------|--------------------|-------------------|-----------------------------------------|--------------------------------------|
|                      | 1 November 2018                                                   | 30 October 2023    | CU5.28            | 263,000                                 | 546,000                              |
|                      | 1 November 2019                                                   | 30 October 2024    | CU5.51            | 569,000                                 | 709,000                              |
|                      | 1 November 2020                                                   | 30 October 2025    | CU5.78            | 641,000                                 | 801,000                              |
|                      | 1 November 2021                                                   | 30 October 2026    | CU6.18            | 728,000                                 | -                                    |
|                      | Total                                                             |                    |                   | 2,201,000                               | 2,056,000                            |
| IFRS2(45)(d)         | Weighted average remaining contractu outstanding at end of period | al life of options |                   | 3.67 years                              | 3.96 years                           |

#### (i) Fair value of options granted

| IFRS2(46),(47)(a)(i) | The assessed fair value at grant date of options granted during the year ended 31 December 2021 was CU1.80 per option (2020 – CU1.75). The fair value at grant date is independently determined using an adjusted form of the Black-Scholes model which includes a Monte Carlo simulation model that takes into account the exercise price, the term of the option, the impact of dilution (where material), the share price at grant date and expected price volatility of the underlying share, the expected dividend yield, the risk-free interest rate for the term of the option, and the correlations and volatilities of the peer group companies. |
|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS2(47)(a)(i)      | The model inputs for options granted during the year ended 31 December 2021 included:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                      | (a) options are granted for no consideration and vest based on VALUE IFRS PIc's TSR ranking within<br>a peer group of 20 selected companies over a three-year period. Vested options are exercisable<br>for a period of two years after vesting                                                                                                                                                                                                                                                                                                                                                                                                           |
|                      | (b) exercise price: CU6.18 (2020 – CU5.78)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                      | (c) grant date: 1 November 2021 (2020 – 1 November 2020)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                      | (d) expiry date: 30 October 2026 (2020 – 30 October 2025)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                      | (e) share price at grant date: CU6.12 (2020 – CU5.83)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                      | (f) expected price volatility of the company's shares: 35% (2020 – 30%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                      | (g) expected dividend yield: $3.8\%$ (2020 – $3.2\%$ ), and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                      | (h) risk-free interest rate: 6% (2020 – 5.5%).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS2(47)(a)(ii)     | The expected price volatility is based on the historic volatility (based on the remaining life of the options), adjusted for any expected changes to future volatility due to publicly available information.                                                                                                                                                                                                                                                                                                                                                                                                                                             |

|                                           | 21(b) Deferred shares – executive short-term incentive sche                                                                                                                                                                                                                                                                                                                                                                                                                                                        | me                                                                                                                             |                                                                               |  |
|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|--|
| IFRS2(45)(a)                              | Under the group's short-term incentive (STI) scheme, executives<br>achieved in cash and 50% in the form of rights to deferred shares<br>granted on the 28 February of the following year and vest after tw<br>automatically convert into one ordinary share each on vesting at a<br>executives do not receive any dividends and are not entitled to vo<br>during the vesting period. If an executive ceases to be employed<br>rights will be forfeited, except in limited circumstances that are ap<br>case basis. | of VALUE IFRS Plc.<br>yo years from the gran<br>an exercise price of ni<br>ote in relation to the de<br>by the group within th | The rights are<br>It date. They<br>I. The<br>eferred shares<br>is period, the |  |
| IFRS12(14),(17)                           | The deferred shares are administered by the VALUE IFRS Emplo<br>consolidated in accordance with note 25(b)(i). The shares are acc<br>and are held as treasury shares until such time as they are vester<br>subsequent grants. Under the terms of the trust deed, VALUE IFF<br>with the necessary funding for the acquisition of the shares at the                                                                                                                                                                  | quired on market at the<br>d. Forfeited shares are<br>RS Plc is required to p                                                  | e grant date<br>e reallocated in                                              |  |
| IFRS2(47)(b)                              | The number of rights to be granted is determined based on the cu<br>divided by the weighted average price at which the company's sh<br>Stock Exchange during the week up to and including the date of t<br>granted in February 2021, and CU6.08 for the rights granted in 20                                                                                                                                                                                                                                       | ares are traded on the he grant (CU5.94 for the                                                                                | e Oneland                                                                     |  |
| IFRS2(47)(b)                              | The fair value of the rights at grant date (CU5.50; 2020 – CU5.71) was estimated by taking the market price of the company's shares on that date less the present value of expected dividends that will not be received by the executives on their rights during the two-year vesting period.                                                                                                                                                                                                                      |                                                                                                                                |                                                                               |  |
|                                           | The following table shows the deferred shares granted and outstare reporting period: $^{\rm 1}$                                                                                                                                                                                                                                                                                                                                                                                                                    | anding at the beginnin                                                                                                         | g and end of the                                                              |  |
| IFRS2(45)(b)(i),(ii),(iii),<br>(iv),(vii) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2021<br>Number of<br>shares                                                                                                    | 2020<br>Number of<br>shares                                                   |  |
|                                           | As at 1 January                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 88,360                                                                                                                         | 46,916                                                                        |  |
|                                           | Granted during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 57,636                                                                                                                         | 52,364                                                                        |  |
|                                           | Vested during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (40,374)                                                                                                                       | -                                                                             |  |
|                                           | Forfeited during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | (21,699)                                                                                                                       | (10,920)                                                                      |  |
|                                           | As at 31 December                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 83,923                                                                                                                         | 88,360                                                                        |  |
| IFRS2(45)(d)                              | Weighted average remaining contractual life of the deferred shares outstanding at end of period                                                                                                                                                                                                                                                                                                                                                                                                                    | 0.68 years                                                                                                                     | 0.70 years                                                                    |  |
| IFRS2(44),(45)(a)                         | (i) Net settlement feature for withholding tax obligations<br>Under Oneland tax law, VALUE IFRS Plc must withhold an amou<br>associated with a share-based payment and transfer that amount<br>employee's behalf. The deferred shares granted under the group'<br>settlement feature under which the trust withholds shares in order<br>obligations.                                                                                                                                                               | in cash to the tax aut<br>s STI scheme include                                                                                 | hority on the<br>a net                                                        |  |
| IFRS2(52)                                 | The group is settling the deferred share grant on a net basis by withholding the number of shares with a fair value equal to the monetary value of the employee's tax obligation and only issuing the remaining shares on completion of the vesting period. This reduces the dilutive impact of the deferred share scheme. An amount of CU46,000 was withheld and paid to the taxation authority in relation to the deferred shares granted in February 2021 (2020 – nil).                                         |                                                                                                                                |                                                                               |  |

|                           | 21(c) Employee share scheme                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        |                                        |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------|
| IFRS2(44),(45)(a)         | A scheme under which shares may be issued by the company to employees for no cas<br>was approved by shareholders at the 2017 annual general meeting. All Oneland reside<br>employees (excluding executive directors, other key management personnel of the group<br>group company secretary) who have been continuously employed by the group for a p<br>one year are eligible to participate in the scheme. Employees may elect not to participate<br>the scheme.                                                                                                                                     | ent per<br>oup an<br>eriod c           | manent<br>d the                        |
|                           | Since the current reporting period, the employee share scheme is also administered by IFRS Employee Share Trust. This trust is consolidated in accordance with note 25(b)(i                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        | ALUE                                   |
|                           | Shares issued by the trust to the employees are acquired on-market prior to the issue. the trust and not yet issued to employees at the end of the reporting period are shown shares in the financial statements (see note $9(b)$ ).                                                                                                                                                                                                                                                                                                                                                                   |                                        |                                        |
| IFRS2(47)(b)<br>IFRS2(46) | Under the scheme, eligible employees may be granted up to CU1,000 worth of fully participants in VALUE IFRS PIc annually for no cash consideration. The number of shares is participants in the scheme is the offer amount divided by the weighted average price a company's shares are traded on the Oneland Stock Exchange during the week up to a date of grant. The shares are recognised at the closing share price on the grant date (y value) as an issue of treasury shares by the trust (in 2020 as share capital, see note 9 of employee benefit costs in the period the shares are granted. | ssued<br>t whick<br>and inc<br>grant c | to<br>h the<br>luding the<br>date fair |
|                           | Offers under the scheme are at the discretion of the company, and no offer may be ma<br>annual profit growth in the financial year prior to the date of the offer was at least 3% g<br>increase in the consumer price index.                                                                                                                                                                                                                                                                                                                                                                           |                                        |                                        |
|                           | Shares issued under the scheme may not be sold until the earlier of three years after is cessation of employment by the group. In all other respects the shares rank equally wir paid ordinary shares on issue (see note 9(a)).                                                                                                                                                                                                                                                                                                                                                                        |                                        |                                        |
|                           | 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | )21                                    | 2020                                   |
| IFRS2(45)(a)              | Number of shares issued under the plan to participating employees on         1 June 2021 (2 June 2020)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 02                                     | 142,857                                |
| IFRS2(47)(b)              | Each participant was issued with shares worth CU1,000 based on the weighted average of CU6.42 (2020 – CU5.50). The shares had a grant date fair value of CU6.18 (2020 –                                                                                                                                                                                                                                                                                                                                                                                                                                |                                        |                                        |
|                           | 21(d) Share appreciation rights                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                        |                                        |
| IFRS2(44),(45)(a)         | In September 2021, the remuneration committee decided to reward divisional manage contribution to the performance of the group by granting them 200,000 share appreciat (SARs). The rights entitle the employees to a cash payment after three years of service payable will be determined based on the increase of VALUE IFRS PIc's share price be date (25 September 2021: CU5.43) and the vesting date (25 September 2024). The right exercised on vesting date and will expire if not exercised on that date.                                                                                      | tion rig<br>e. The<br>tween            | hts<br>amount<br>the grant             |
| IFRS2(46)                 | The fair value of the SARs was determined using the Black-Scholes model using the for as at 31 December 2021:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ollowin                                | ig inputs                              |
|                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 31 C                                   | ecember<br>2021                        |
|                           | Share price at measurement date<br>Expected volatility<br>Dividend yield<br>Risk-free interest rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                        | CU6.19<br>32%<br>3.8%<br>6%            |
| IFRS2(51)(b)(i)           | Carrying amount of liability – included in employee benefit obligations (note 8(h))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | С                                      | 6%<br>U138,000                         |
| IFRS2(51)(b)(ii)          | There were no SARs granted in prior years, and none of the SARs had vested as at 3' 2021.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                        |                                        |



# 22 Earnings per share <sup>1</sup>

|              |                                                                                                                         | 2021<br>Cents | 2020<br>Cents |
|--------------|-------------------------------------------------------------------------------------------------------------------------|---------------|---------------|
|              | 22(a) Basic earnings per share                                                                                          |               |               |
|              | From continuing operations attributable to the ordinary equity                                                          |               |               |
|              | holders of the company                                                                                                  | 57.1          | 47.5          |
| IAS33(68)    | From discontinued operation                                                                                             | 1.3           | 0.7           |
|              | Total basic earnings per share attributable to the ordinary equity holders of the company                               | 58.4          | 48.2          |
|              | 22(b) Diluted earnings per share                                                                                        |               |               |
|              | From continuing operations attributable to the ordinary equity holders of the company                                   | 56.0          | 47.3          |
| IAS33(68)    | From discontinued operation                                                                                             | 1.3           | 0.7           |
|              | Total diluted earnings per share attributable to the ordinary equity holders of the company                             | 57.3          | 48.0          |
|              | 22(c) Reconciliations of earnings used in calculating earnings p                                                        | er share      |               |
|              |                                                                                                                         | 2021          | 2020          |
| 14.000(70)() |                                                                                                                         | CU'000        | CU'000        |
| IAS33(70)(a) | Basic earnings per share                                                                                                |               |               |
|              | Profit attributable to the ordinary equity holders of the company<br>used in calculating basic earnings per share:      |               |               |
|              | From continuing operations                                                                                              | 31,899        | 25,724        |
|              | From discontinued operation                                                                                             | 727           | 399           |
|              | _                                                                                                                       | 32,626        | 26,123        |
| IAS33(70)(a) | Diluted earnings per share                                                                                              |               |               |
|              | Profit from continuing operations attributable to the ordinary equity holders of the company:                           |               |               |
|              | Used in calculating basic earnings per share                                                                            | 31,899        | 25,724        |
| IAS33(70)(a) | Add: interest savings on convertible notes                                                                              | 435           | -             |
|              | Used in calculating diluted earnings per share                                                                          | 32,334        | 25,724        |
|              | Profit from discontinued operation                                                                                      | 727           | 399           |
|              | Profit attributable to the ordinary equity holders of the company used in calculating diluted earnings per share        | 33,061        | 26,123        |
|              | 22(d) Weighted average number of shares used as the denomination                                                        | ator          |               |
|              |                                                                                                                         | 2021          | 2020          |
|              |                                                                                                                         | Number        | Number        |
| IAS33(70)(b) | Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share              | 55,885,049    | 54,184,666    |
| IAS33(70)(b) | Adjustments for calculation of diluted earnings per share:                                                              | ,,            | 0 1,10 1,000  |
|              | Amounts uncalled on partly paid shares and calls in arrears                                                             | 101,328       | 90,517        |
|              | Options                                                                                                                 | 166,139       | 87,346        |
|              | Deferred shares                                                                                                         | 101,058       | 82,315        |
|              | Convertible notes                                                                                                       | 1,452,085     | -             |
| IAS33(70)(b) | Weighted average number of ordinary shares and potential ordinary shares used as the denominator in calculating diluted |               | F4.444.044    |
|              | earnings per share                                                                                                      | 57,705,659    | 54,444,844    |
|              |                                                                                                                         |               |               |

#### 22(e) Information concerning the classification of securities Partly paid ordinary shares IAS33(72) Partly paid ordinary shares carry the right to participate in dividends in proportion to the amount paid relative to the total issue price. To that extent they have been recognised as ordinary share equivalents in the determination of basic earnings per share. Amounts uncalled on partly paid shares and calls in arrears are treated as the equivalent of options to acquire ordinary shares, and are included as potential ordinary shares in the determination of diluted earnings per share. Options (ii) IAS33(72) Options granted to employees under the VALUE IFRS Employee Option Plan are considered to be potential ordinary shares. They have been included in the determination of diluted earnings per share if the required TSR hurdles would have been met based on the company's performance up to the reporting date, and to the extent to which they are dilutive. The options have not been included in the determination of basic earnings per share. Details relating to the options are set out in note 21(a). IAS33(70)(c) The 818,000 options granted on 1 November 2021 are not included in the calculation of diluted earnings per share because they are antidilutive for the year ended 31 December 2021. These options could potentially dilute basic earnings per share in the future. **Deferred shares** (iii) IAS33(46).(72) Rights to deferred shares granted to executives under the group's short-term incentive scheme are included in the calculation of diluted earnings per share, assuming all outstanding rights will vest. The rights are not included in the determination of basic earnings per share. Further information about the rights is provided in note 21(b). (iv) Convertible notes IAS33(72) Convertible notes issued during the year are considered to be potential ordinary shares and have been included in the determination of diluted earnings per share from their date of issue. The notes have not been included in the determination of basic earnings per share. Details relating to the notes are set out in note 7(g). 7% non-redeemable participating preference shares (v)IAS33(72) The 7% non-redeemable participating preference shares were classified as equity and were a separate category of ordinary shares for the purposes of determining earnings per share, rather than potential ordinary shares. The shares were bought back and cancelled during the year (see note 9(a)). They have not been included in the determination of basic or diluted earnings per share as no shares were on issue at year end in this category of ordinary shares. (vi) 6% cumulative redeemable preference shares IAS33(72) The 6% cumulative redeemable preference shares are not ordinary or potential ordinary shares and have not been included in the determination of basic and diluted earnings per share. These shares are classified as liabilities (see note 7(g)).

|              | Disclos | sures not illustrated: not applica                                                                                                                          | able to VALUE IFRS PIc                                                                                                                                                                                                                                                                                                |
|--------------|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|              |         | e following requirements are not ill LUE IFRS Plc:                                                                                                          | lustrated in this publication as they are not applicable to                                                                                                                                                                                                                                                           |
|              |         | Issue not illustrated                                                                                                                                       | Relevant disclosures or references                                                                                                                                                                                                                                                                                    |
| IAS33(70)(d) |         | Share transactions after the end of the reporting period                                                                                                    | Provide a description of material share transactions<br>that occurred after the end of the reporting period and<br>that were not retrospectively adjusted in the<br>calculation of earnings per share (EPS).                                                                                                          |
| IAS33(73)    |         | EPS based on alternative earnings                                                                                                                           | Indicate the basis on which the alternative earnings<br>are determined, including whether the amounts are<br>before or after tax. Provide a reconciliation between<br>the earnings used and a line item that is reported in<br>the statement of comprehensive income, where<br>necessary.                             |
| IAS1(112)(c) |         | Major capital restructuring                                                                                                                                 | Consider providing appropriate explanations in the<br>notes where the restructuring had a significant impact<br>on the EPS information that was calculated in<br>accordance with the requirements of IAS 33.                                                                                                          |
| IAS33(64)    |         | The number of ordinary or<br>potential ordinary shares<br>changes as a result of a<br>capitalisation, bonus issue,<br>share split or reverse share<br>split | Retrospectively adjust the calculation of basic and<br>diluted EPS for all periods presented and explain the<br>changes made.<br>This applies regardless of whether the change<br>occurred during the reporting period or after the end of<br>the period before the financial statements are<br>authorised for issue. |

Earnings per share

#### Offsetting financial assets and financial liabilities 1-4,7 23

IAS32(42) IFRS7(13A),(13B) Financial assets and liabilities are offset and the net amount is reported in the balance sheet where VALUE IFRS PIc currently has a legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. VALUE IFRS Plc has also entered into arrangements that do not meet the criteria for offsetting but still allow for the related amounts to be set off in certain circumstances, such as bankruptcy or the termination of a contract.

The following table presents the recognised financial instruments that are offset, or subject to enforceable master netting arrangements and other similar agreements but not offset, as at 31 December 2021 and 31 December 2020. The column 'net amount' shows the impact on the group's balance sheet if all set-off rights were exercised.

#### IFRS7(13C)

|                                             | Effects of of   | fsetting on the | balance sheet   |                       | amounts not o | ffset  |
|---------------------------------------------|-----------------|-----------------|-----------------|-----------------------|---------------|--------|
|                                             |                 | Gross           |                 | Amounts<br>subject to |               |        |
|                                             |                 | amounts         | Net amounts     | master                |               |        |
| 2021                                        |                 | set off in the  | presented in    | netting               | Financial     |        |
|                                             | Gross           | balance         | the balance     | arrange-              | instrument    | Net    |
|                                             | amounts         | sheet           | sheet           | ments                 | collateral    | amount |
| Financial assets                            | CU'000          | CU'000          | CU,000          | CU'000                | CU'000        | CU'000 |
| Cash and cash equivalents (c)               | 55,083          | -               | 55,083          | -                     | (24,678)      | 30,405 |
| Trade receivables (a)(i),(c)                | 16,661          | (999)           | 15,662          | -                     | (10,410)      | 5,252  |
| Financial assets at FVPL (c)                | 11,300          | -               | 11,300          | -                     | (11,300)      | -      |
| Other financial assets (a)(ii)              | 1,000           | (1,000)         | -               | -                     | -             | -      |
| Derivative financial instruments<br>(b),(c) | 2,162           | -               | 2,162           | (308)                 | (1,088)       | 766    |
| Total                                       | 86,206          | (1,999)         | 84,207          | (308)                 | (47,476)      | 36,423 |
|                                             | ,               | ()/             |                 |                       |               |        |
| Financial liabilities                       |                 |                 |                 |                       |               |        |
| Trade payables (a)(i)                       | 10,999          | (999)           | 10,000          | -                     | -             | 10,000 |
| Borrowings (a)(ii),(c)                      | 98,515          | (1,000)         | 97,515          | -                     | (47,476)      | 50,039 |
| Derivative financial instruments (b)        | 1,376           | -               | 1,376           | (308)                 | -             | 1,068  |
| Total                                       | 110,890         | (1,999)         | 108,891         | (308)                 | (47,476)      | 61,107 |
|                                             |                 |                 |                 |                       |               |        |
| 2020                                        |                 |                 |                 |                       |               |        |
| Financial assets                            |                 |                 |                 |                       |               |        |
| Cash and cash equivalents (c)               | 30,299          | -               | 30,299          | -                     | (11,154)      | 19,145 |
| Trade receivables (a)(i),(c)                | 8,670           | (450)           | 8,220           | -                     | (6,542)       | 1,678  |
| Financial assets at FVPL (c)                | 10,915          | -               | 10,915          | -                     | (10,915)      | -      |
| Other financial assets (a)(ii)              | 1,000           | (1,000)         | -               | -                     | -             | -      |
| Derivative financial instruments<br>(b),(c) | 2,129           | -               | 2,129           | (621)                 | (640)         | 868    |
| Total                                       | 53,013          | (1,450)         | 51,563          | (621)                 | (29,251)      | 21,691 |
| Financial liabilities                       | 00,010          | (.,.30)         | 0.,000          | (021)                 | (=0,=01)      | 21,001 |
| Trade payables (a)(i)                       | 0.004           | (450)           | 0.001           |                       |               | 0.001  |
|                                             | 8,681           | (450)           | 8,231           | -                     | -             | 8,231  |
| Borrowings (a)(ii),(c)                      | 85,595<br>1,398 | (1,000)         | 84,595<br>1,398 | -<br>(621)            | (29,251)      | 55,344 |
| Derivative financial instruments (b)        | 95,674          | (1.450)         | 94,224          | . ,                   | (20.254)      | 64 252 |
| Total                                       | 95,074          | (1,450)         | 94,224          | (621)                 | (29,251)      | 64,352 |

#### 23(a) Offsetting arrangements

IFRS7(13B)

#### Trade receivables and payables (i)

VALUE IFRS Manufacturing Limited gives volume-based rebates to selected wholesalers. Under the terms of the supply agreements, the amounts payable by VALUE IFRS Manufacturing Limited are offset against receivables from the wholesalers and only the net amounts are settled. The relevant amounts have therefore been presented net in the balance sheet.

#### Borrowings (ii)

IFRS7(13B)

VALUE IFRS PIc is required to maintain cash on deposit of CU1.000.000 in respect of certain borrowings. The cash cannot be withdrawn or used by the company for liquidity purposes whilst the borrowing is outstanding. Upon maturity of the borrowing, the company and the lender intend to net settle. As a result, VALUE IFRS PIc's borrowings have been presented net of the cash on deposit, as the requirements under IFRS to offset have been met.

|                               | 23(b) Master netting arrangements – not currently enforceable <sup>5</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |  |  |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|
| IFRS7(13E),(B50)              | Agreements with derivative counterparties are based on an ISDA Master Agreement. Under the terms of these arrangements, only where certain credit events occur (such as default), will the net position owing/receivable to a single counterparty in the same currency be taken as owing and all the relevant arrangements terminated. As VALUE IFRS Plc does not presently have a legally enforceable right of set-off, these amounts have not been offset in the balance sheet, but have been presented separately in the table above.                                                                                   |  |  |  |  |  |  |
|                               | 23(c) Collateral against borrowings <sup>6</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |  |  |
| IFRS7(13C)                    | VALUE IFRS PIc has pledged financial instruments as collateral against a number of its borrowings.<br>See note 24 for further information on financial and non-financial collateral pledged as security against borrowings.                                                                                                                                                                                                                                                                                                                                                                                                |  |  |  |  |  |  |
|                               | Offsetting financial assets and financial liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |  |
|                               | Scope                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |  |
|                               | <ol> <li>Because of the broad scope of the offsetting requirements, the disclosures are relevant not<br/>only to financial institutions but also to corporate entities.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |  |  |
| IFRS7(13A),(B40)<br>IAS32(50) | 2. The offsetting disclosures also apply to recognised financial instruments that are subject to an enforceable master netting arrangement or similar agreements, irrespective of whether they are set off in accordance with paragraph 42 of IAS 32. While there is no definition of 'master netting arrangement', a master netting arrangement will commonly:                                                                                                                                                                                                                                                            |  |  |  |  |  |  |
|                               | <ul> <li>(a) provide for a single net settlement of all financial instruments covered by the agreement in<br/>the event of default on, or termination of, any one contract</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |  |
|                               | (b) be used by financial institutions to provide protection against loss in the event of<br>bankruptcy or other circumstances that result in a counterparty being unable to meet its<br>obligations, and                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                               | (c) create a right of set-off that becomes enforceable and affects the realisation or settlement<br>of individual financial assets and financial liabilities only following a specified event of<br>default or in other circumstances not expected to arise in the normal course of business.                                                                                                                                                                                                                                                                                                                              |  |  |  |  |  |  |
| IFRS7(B41)                    | 3. The offsetting disclosures do not apply to arrangements, such as:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |  |  |  |  |  |
|                               | (a) financial instruments with only non-financial collateral agreements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |  |  |  |  |
|                               | (b) financial instruments with financial collateral agreements but no other rights of set-off, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |  |  |  |
|                               | (c) loans and customer deposits with the same financial institution, unless they are set off in<br>the balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |  |  |  |
|                               | Location of disclosures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |  |  |  |  |
| IFRS7(13F)                    | 4. Where the disclosures are provided in more than one note to the financial statements, cross-references between the notes shall be included. Entities with significant offsetting arrangements should consider including this information more prominently, for example together with the information about financial risk management or as part of their financial assets/financial liabilities disclosures.                                                                                                                                                                                                            |  |  |  |  |  |  |
|                               | Master netting without offsetting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |  |  |  |
| IFRS7(36)(b)                  | 5. An entity may have entered into one or more master netting arrangements that serve to mitigate its exposure to credit loss but do not meet the criteria for offsetting. Where a master netting arrangement significantly reduces the credit risk associated with financial assets not offset against financial liabilities with the same counterparty, the entity must provide additional information concerning the effect of the arrangement.                                                                                                                                                                         |  |  |  |  |  |  |
|                               | Collateral arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |  |  |  |  |  |  |
| IFRS7(13C)(d),(B41)           | 6. Where an entity has pledged financial instruments (including cash) as collateral, this is only required to be disclosed as part of the offsetting disclosures where there are other set-off arrangements currently in place in relation to the same instrument(s). That is, disclosure is not required where the only potential effect of the set off relates to a collateral agreement. VALUE IFRS Plc illustrates an example where cash has been set off against borrowings held by the entity. As a result, it is required to disclose other financial instrument collateral provided in relation to this borrowing. |  |  |  |  |  |  |

#### Offsetting financial assets and financial liabilities

#### Cash pooling arrangements

IAS32(42)

7. Some groups have cash pooling arrangements in place whereby cash surpluses and overdrafts residing in an entity's or group's various bank accounts are pooled together to create a net surplus or overdraft. The IFRS Interpretations Committee considered these arrangements in March 2016 and concluded that positive cash balances and overdrafts cannot be offset to the extent that the entity does not intend to settle the period end balances on a net basis. Some arrangements are unlikely to satisfy the offsetting requirements in IAS 32 unless the balances are settled or transferred into a netting account as at the reporting date.

## 24 Assets pledged as security

The carrying amounts of assets pledged as security for current and non-current borrowings are:

| Current       Transferred receivables       3,250         Floating charge                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | U'000<br>-<br>1,154<br>6,542<br>0,915<br><u>640</u><br>9,251<br>3,640<br>0,050 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| Floating charge         IFRS7(14)(a)       Cash and cash equivalents       7(e)       24,678       1         IFRS7(14)(a)       Receivables       7(a)       10,410         IFRS7(14)(a)       Financial assets at fair value through profit or<br>loss       7(d)       11,300       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       2         Total current assets pledged as security       50,726       2       2         Non-current       First mortgage       13,300       1         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IAS40(75)(g)       Investment properties       8(c)       38,250       3         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700 | 6,542<br>0,915<br>640<br>9,251<br>3,640                                        |
| IFRS7(14)(a)       Cash and cash equivalents       7(e)       24,678       1         IFRS7(14)(a)       Receivables       7(a)       10,410         IFRS7(14)(a)       Financial assets at fair value through profit or loss       7(d)       11,300       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       1         Total current assets pledged as security       50,726       2       2         Non-current       First mortgage       1       2       2         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700       3         IFRS7(14)(a)       Financial assets at fair value through other       7       2       3       3                                                                                         | 6,542<br>0,915<br>640<br>9,251<br>3,640                                        |
| IFRS7(14)(a)       Receivables       7(a)       10,410         IFRS7(14)(a)       Financial assets at fair value through profit or loss       7(d)       11,300       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       2         Total current assets pledged as security       50,726       2         Non-current       First mortgage       2         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                            | 6,542<br>0,915<br>640<br>9,251<br>3,640                                        |
| IFRS7(14)(a)       Financial assets at fair value through profit or loss       7(d)       11,300       1         IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088       1         IFRS7(14)(a)       Total current assets pledged as security       50,726       2         Non-current       First mortgage       50,726       2         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IAS40(75)(g)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                  | 0,915<br>640<br>9,251<br>3,640                                                 |
| IFRS7(14)(a)Ioss7(d)11,3001Derivative financial instruments12(a)1,088Total current assets pledged as security50,7262Non-currentFirst mortgageIAS16(74)(a)Freehold land and buildings8(a)24,950IAS40(75)(g)Investment properties8(c)13,3001IAS40(75)(g)Financial assets at amortised cost7(a)2,700IFRS7(14)(a)Financial assets at fair value through other7(a)2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 640<br>9,251<br>3,640                                                          |
| IFRS7(14)(a)       Derivative financial instruments       12(a)       1,088         Total current assets pledged as security       50,726       2         Non-current       First mortgage       24,950       2         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       2         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IAS40(75)(g)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 640<br>9,251<br>3,640                                                          |
| Total current assets pledged as security     50,726     2       Non-current     First mortgage     24,950     2       IAS16(74)(a)     Freehold land and buildings     8(a)     24,950     2       IAS40(75)(g)     Investment properties     8(c)     13,300     1       Floating charge     38,250     3       IFRS7(14)(a)     Financial assets at amortised cost     7(a)     2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 9,251<br>3,640                                                                 |
| Non-current         First mortgage         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       22         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IAS40(75)(g)       Investment properties       8(c)       38,250       3         Floating charge       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 3,640                                                                          |
| First mortgage       8(a)       24,950       22         IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       22         IAS40(75)(g)       Investment properties       8(c)       13,300       1 <i>IAS40(75)(g)</i> Investment properties       8(c)       13,300       1 <i>Floating charge</i> 1       1       1       1         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ,                                                                              |
| IAS16(74)(a)       Freehold land and buildings       8(a)       24,950       22         IAS40(75)(g)       Investment properties       8(c)       13,300       1         Floating charge       38,250       33         Floating charge       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ,                                                                              |
| IAS40(75)(g)       Investment properties       8(c)       13,300       1         IAS40(75)(g)       Investment properties       8(c)       13,300       1         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other       7(a)       2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ,                                                                              |
| Floating charge     38,250     3       IFRS7(14)(a)     Financial assets at amortised cost     7(a)     2,700       IFRS7(14)(a)     Financial assets at fair value through other     7(a)     2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0.050                                                                          |
| Floating charge         IFRS7(14)(a)       Financial assets at amortised cost       7(a)       2,700         IFRS7(14)(a)       Financial assets at fair value through other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0,000                                                                          |
| IFRS7(14)(a)Financial assets at amortised cost7(a)2,700IFRS7(14)(a)Financial assets at fair value through other7(a)2,700                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 3,690                                                                          |
| IFRS7(14)(a) Financial assets at fair value through other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                |
| Thanda deede at fan Valde though ether                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 700                                                                            |
| comprehensive income 7(c) 6,782                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 7,148                                                                          |
| IFRS7(14)(a) Financial assets at fair value through profit or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                |
| ISS 7(d) 1,200                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                                                                              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 712<br>4,100                                                                   |
| o(a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                |
| <b>17,140</b> 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,660                                                                          |
| Total non-current assets pledged as security 55,390 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 6,350                                                                          |
| Total assets pledged as security 106,116 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                |

Restrictions and covenants imposed under leasing agreements over right-of-use assets are disclosed in note 8(b).

2021

| IAS1(117)                   | 25 Summary of significant accounting policies <sup>1-3,17,18</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(112)(a),(b)<br>(51)(b) | This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the group consisting of VALUE IFRS PIc and its subsidiaries.                                                                                                                 |
| IAS1(112)(a),(117)          | 25(a) Basis of preparation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(16)                    | (i) Compliance with IFRS<br>The consolidated financial statements of the VALUE IFRS Plc group have been prepared in accordance<br>with International Financial Reporting Standards (IFRS) and interpretations issued by the IFRS<br>Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial<br>statements comply with IFRS as issued by the International Accounting Standards Board (IASB).                                                                                                 |
| IAS1(117)(a)                | (ii) Historical cost convention<br>The financial statements have been prepared on a historical cost basis, except for the following:                                                                                                                                                                                                                                                                                                                                                                                                 |
| Revised illustration        | <ul> <li>certain financial assets and liabilities (including derivative instruments), certain classes of property,<br/>plant and equipment, and investment property – measured at fair value or revalued amount</li> </ul>                                                                                                                                                                                                                                                                                                           |
|                             | • assets held for sale - measured at the lower of carrying amount and fair value less costs to sell, and                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                             | <ul> <li>defined benefit pension plans – plan assets measured at fair value.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Revised requirements        | (iii) New and amended standards adopted by the group <sup>4-6</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS8(28)                    | The group has applied the following amendments for the first time for their annual reporting period commencing 1 January 2021:                                                                                                                                                                                                                                                                                                                                                                                                       |
|                             | <ul> <li>Covid-19-Related Rent Concessions – amendments to IFRS 16, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                             | <ul> <li>Interest Rate Benchmark Reform – Phase 2 – amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and<br/>IFRS 16.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                         |
|                             | The group also elected to adopt the following amendments early: 7                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                             | <ul> <li>Annual Improvements to IFRS Standards 2018–2020, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                             | <ul> <li>Deferred Tax related to Assets and Liabilities arising from a Single Transaction – amendments to<br/>IAS 12.<sup>7</sup></li> </ul>                                                                                                                                                                                                                                                                                                                                                                                         |
|                             | • [Where applicable: Covid-19-Related Rent Concessions beyond 30 June 2021.] <sup>7</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                             | The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.                                                                                                                                                                                                                                                                                                                                                           |
|                             | (iv) New standards and interpretations not yet adopted <sup>8-11</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS8(30)                    | Certain new accounting standards, amendments to accounting standards and interpretations have been published that are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the group. These standards, amendments or interpretations are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions. <sup>10</sup>                                                                                                    |
|                             | [Entities that could be expected to be significantly impacted by the adoption of IFRS 17 <i>Insurance Contracts</i> should consider whether there is any information that they should provide about the impact in their annual report.] <sup>11</sup>                                                                                                                                                                                                                                                                                |
| IAS1(119)                   | 25(b) Principles of consolidation and equity accounting                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS10(5)-(7),(20),(25)     | (i) Subsidiaries<br>Subsidiaries are all entities (including structured entities) over which the group has control. The group<br>controls an entity where the group is exposed to, or has rights to, variable returns from its involvement<br>with the entity and has the ability to affect those returns through its power to direct the activities of the<br>entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They<br>are deconsolidated from the date that control ceases. |
| IFRS3(4)                    | The acquisition method of accounting is used to account for business combinations by the group (see note 25(i)).                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS10(19),(B86)(c)         | Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.                                                                                                                                                      |

| IAS1(119)                           | 25(b) Principles of consolidation and equity accounting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS10(22)                          | Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, statement of comprehensive income, statement of changes in equity and balance sheet respectively.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)                           | (ii) Associates                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS28(5),(16)                       | Associates are all entities over which the group has significant influence but not control or joint control.<br>This is generally the case where the group holds between 20% and 50% of the voting rights.<br>Investments in associates are accounted for using the equity method of accounting (see (iv) below),<br>after initially being recognised at cost.                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IFRS11(14)                          | (iii) Joint arrangements<br>Under IFRS 11 Joint Arrangements investments in joint arrangements are classified as either joint<br>operations or joint ventures. The classification depends on the contractual rights and obligations of<br>each investor, rather than the legal structure of the joint arrangement. VALUE IFRS Plc has both joint<br>operations and joint ventures.                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                     | Joint operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS11(20)                          | VALUE IFRS PIc recognises its direct right to the assets, liabilities, revenues and expenses of joint operations and its share of any jointly held or incurred assets, liabilities, revenues and expenses. These have been incorporated in the financial statements under the appropriate headings. Details of the joint operation are set out in note 16(d). <i>Joint ventures</i>                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS11(24)<br>IAS28(10)             | Interests in joint ventures are accounted for using the equity method (see (iv) below), after initially being recognised at cost in the consolidated balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS28(10)                           | (iv) Equity method<br>Under the equity method of accounting, the investments are initially recognised at cost and adjusted<br>thereafter to recognise the group's share of the post-acquisition profits or losses of the investee in profit<br>or loss, and the group's share of movements in other comprehensive income of the investee in other<br>comprehensive income. Dividends received or receivable from associates and joint ventures are<br>recognised as a reduction in the carrying amount of the investment.                                                                                                                                                                                                                                                                 |
| IAS28(38),(39)                      | Where the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS28(28),(30)                      | Unrealised gains on transactions between the group and its associates and joint ventures are eliminated to the extent of the group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity-accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.                                                                                                                                                                                                                                                                                                                                              |
| IAS28(42)                           | The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in note 25(j).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS10(23)(B96)                     | (v) Changes in ownership interests<br>The group treats transactions with non-controlling interests that do not result in a loss of control as<br>transactions with equity owners of the group. A change in ownership interest results in an adjustment<br>between the carrying amounts of the controlling and non-controlling interests to reflect their relative<br>interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling<br>interests and any consideration paid or received is recognised in a separate reserve within equity<br>attributable to owners of VALUE IFRS Plc.                                                                                                                                                               |
| IFRS10(25).(B97)-(B99)<br>IAS28(22) | When the group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss. |
| IAS28(25)                           | If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

| IAS1(119)                                               | 25(c) Segment reporting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|---------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS8(5),(7)                                            | Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                         | The board of VALUE IFRS Plc has appointed a strategic steering committee which assesses the financial performance and position of the group and makes strategic decisions. The steering committee, which has been identified as being the chief operating decision maker, consists of the chief executive officer, the chief financial officer and the manager for corporate planning.                                                                                                                                                                                                                                                                                                         |
| IAS1(119),(120)                                         | 25(d) Foreign currency translation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(119)                                               | (i) Functional and presentation currency                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS21(9),(17),(18)<br>IAS1(51)(d)                       | Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Oneland currency units (CU), which is VALUE IFRS PIc's functional and presentation currency.                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)                                               | (ii) Transactions and balances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS21(21),(28),<br>(32)<br>IFRS9(6.5.11)(b),(6.5.13)(a) | Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions, and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates, are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.                                                                                                      |
|                                                         | Foreign exchange gains and losses that relate to borrowings are presented in the statement of profit or loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit or loss on a net basis within other gains/(losses).                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS21(23)(c),(30)                                       | Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss, and translation differences on non-monetary assets such as equities classified as at fair value through other comprehensive income are recognised in other comprehensive income. |
| IAS1(119)                                               | (iii) Group companies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IAS21(39)                                               | The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS21(39)                                               | • assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                         | • income and expenses for each statement of profit or loss and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and                                                                                                                                                                                                                                                                                                                                    |
|                                                         | all resulting exchange differences are recognised in other comprehensive income.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS9(6.5.13)                                           | On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.                                                                                                                                                                                                                        |
| IAS21(47)                                               | Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                                               | 25(e) Revenue recognition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                                         | The accounting policies for the group's revenue from contracts with customers are explained in note 3(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS1(119)                                               | 25(f) Government grants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS20(7),(39)(a)                                        | Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the group will comply with all attached conditions. Note 5 provides further information on how the group accounts for government grants.                                                                                                                                                                                                                                                                                                                                                                                                               |

| IAS1(119),(120)                   | 25(g) Income tax                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS12(46)                         | The income tax expense or credit for the period is the tax payable on the current period's taxable income, based on the applicable income tax rate for each jurisdiction, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.                                                                                                                                                                                                                                                                                                                                                       |
| IAS12(12),(46)<br>IFRIC23         | The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The                                                                                                                                           |
|                                   | group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS12(15),(24),(47)               | Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible |
| Revised illustration              | temporary differences. <sup>7</sup> Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.                                                                                                                                                                                                                                                                                                                                      |
| IAS12(51C)                        | The deferred tax liability in relation to investment property that is measured at fair value is determined assuming the property will be recovered entirely through sale.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| IAS12(24),(34)                    | Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS12(39),(44)                    | Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.                                                                                                                                                                                                                                                                                                           |
| IAS12(71),(74)                    | Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.                                                                                                                                                                                                               |
| IAS12(61A)                        | Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.                                                                                                                                                                                                                                                                                                                                                                        |
|                                   | (i) Investment allowances and similar tax incentives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                   | Companies within the group may be entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure (e.g. the Research and Development Tax Incentive regime in Oneland or other investment allowances). The group accounts for such allowances as tax credits, which means that the allowance reduces income tax payable and current tax expense. A deferred tax asset is recognised for unclaimed tax credits that are carried forward as deferred tax assets.                                                                                                                                       |
| IAS1(119)<br>Revised illustration | 25(h) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(117)<br>IFRS16(27)           | Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                   | fixed payments (including in-substance fixed payments), less any lease incentives receivable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                   | <ul> <li>variable lease payments that are based on an index or a rate, initially measured using the index<br/>or rate as at the commencement date</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                   | <ul> <li>amounts expected to be payable by the group under residual value guarantees</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                   | <ul> <li>the exercise price of a purchase option if the group is reasonably certain to exercise that option,<br/>and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                   | <ul> <li>payments of penalties for terminating the lease, if the lease term reflects the group exercising<br/>that option.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS16(18)                        | Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

| IAS1(119)<br>Revised illustration     | 25(h) Leases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                       | Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS1(117)<br>IFRS16(24)               | Right-of-use assets are measured at cost comprising the following:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                       | the amount of the initial measurement of lease liability                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                       | <ul> <li>any lease payments made at or before the commencement date less any lease incentives received</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                       | any initial direct costs, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                       | restoration costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                       | Entity-specific details about the group's leasing policy are provided in note 8(b).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119),(120)                       | 25(i) Business combinations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS3(5),(37),(39),<br>(53),(18),(19) | The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                       | fair values of the assets transferred                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                       | <ul> <li>liabilities incurred to the former owners of the acquired business</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | equity interests issued by the group                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                       | • fair value of any asset or liability resulting from a contingent consideration arrangement, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                       | <ul> <li>fair value of any pre-existing equity interest in the subsidiary.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                       | Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                       | Acquisition-related costs are expensed as incurred.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS3(32),(34)                        | The excess of the:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                       | consideration transferred,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                       | <ul> <li>amount of any non-controlling interest in the acquired entity, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | <ul> <li>acquisition-date fair value of any previous equity interest in the acquired entity</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                       | over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                       | Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                                       | Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value, with changes in fair value recognised in profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS3(42)                             | If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)                             | 25(j) Impairment of assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS36(9),(10)                         | Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period. |

| IAS1(119)                                            | 25(k) Cash and cash equivalents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS7(6),(8),(46)                                     | For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.                                                                                                                                                                                                                                                                                                                                                         |
| IAS1(119)                                            | 25(I) Trade receivables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS7(21)                                            | Trade receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components when they are recognised at fair value. They are subsequently measured at amortised cost using the effective interest method, less loss allowance. See note 7(a) for further information about the group's accounting for trade receivables and note 12(c) for a description of the group's impairment policies.                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)                                            | 25(m) Inventories                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS1(119)                                            | (i) Raw materials and stores, work in progress and finished goods                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS2(9),(10),(25),<br>(36)(a)<br>IFRS9(6.5.11)(d)(i) | Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Cost includes the reclassification from equity of any gains or losses on qualifying cash flow hedges relating to purchases of raw material but excludes borrowing costs. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. |
| IAS1(119)                                            | (ii) Land held for resale                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS2(9),(10),(23),<br>(36)(a)<br>IAS23(8),(22)       | Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)                                            | 25(n) Non-current assets (or disposal groups) held for sale and discontinued operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS5(6),(15)                                        | Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits, financial assets and investment property that are carried at fair value and contractual rights under insurance contracts, which are specifically exempt from this requirement.                                                                                                                                                                                                                                                           |
| IFRS5(20)-(22)                                       | An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of derecognition.                                                                                                                                                                                                                                                                                                                                                            |
| IFRS5(25)                                            | Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS5(38)                                            | Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the balance sheet. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS5(31),(32),<br>(33)(a)                           | A discontinued operation is a component of the entity that has been disposed of or is classified as held<br>for sale and that represents a separate major line of business or geographical area of operations, is<br>part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a<br>subsidiary acquired exclusively with a view to resale. The results of discontinued operations are<br>presented separately in the statement of profit or loss.                                                                                                                                                                                                                                                                                                                                                                    |

|                                                                 | 25(o) Investments and other financial assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                 | (i) Classification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(4.1.1)                                                    | The group classifies its financial assets in the following measurement categories:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                 | • those to be measured subsequently at fair value (either through OCI or through profit or loss), and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                 | those to be measured at amortised cost.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                                                 | The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS9(4.1.4),(5.7.1)                                            | For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS9(4.4.1)                                                    | The group reclassifies debt investments when and only when its business model for managing those assets changes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                 | (ii) Recognition and derecognition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS7(21),(B5)(c)<br>IFRS9(3.1.1),(3.2.2),<br>(B3.1.3)-(B3.1.6) | Regular way purchases and sales of financial assets are recognised on trade date, being the date on which the group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the group has transferred substantially all the risks and rewards of ownership.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                                                 | (iii) Measurement <sup>12,13</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IFRS9(5.1.1)                                                    | At initial recognition, the group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS9(4.3.2),(4.3.3)                                            | Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                                 | Debt instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS9(5.2.1)                                                    | Subsequent measurement of debt instruments depends on the group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the group classifies its debt instruments:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS9(4.1.2)                                                    | • Amortised cost: Assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.                                                                                                                                                                                                                                                                                                                                         |
| IFRS9(4.1.1),(4.1.2A),<br>(5.7.10)                              | • FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses, which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses), and impairment expenses are presented as separate line item in the statement of profit or loss. |
| IFRS9(4.1.1),(4.1.4)                                            | • FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IFRS9(5.7.5),(5.7.6)                                            | <i>Equity instruments</i><br>The group subsequently measures all equity investments at fair value. Where the group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the group's right to receive payments is established.                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS9(5.7.1)                                                    | Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

#### 25(o) Investments and other financial assets

#### (iv) Impairment

The group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see note 12(c) for further details.

IAS1(119) 25(p) Derivatives and hedging activities IFRS7(21) IFRS9(5.1.1),(5.2.1)(c), Derivatives are initially recognised at fair value on the date a derivative contract is entered into, and (5.2.3)they are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument and, if so, the nature of the item being hedged. The group designates certain IFRS9(6.5.2) derivatives as either: hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedges) hedges of a particular risk associated with the cash flows of recognised assets and liabilities and highly probable forecast transactions (cash flow hedges), or hedges of a net investment in a foreign operation (net investment hedges). IFRS9(6.4.1)(b) At inception of the hedge relationship, the group documents the economic relationship between hedging instruments and hedged items, including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The group documents its risk management objective and strategy for undertaking its hedge transactions. The fair values of derivative financial instruments designated in hedge relationships are disclosed in note 7(h). Movements in the hedging reserve in shareholders' equity are shown in note 9(c). The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than 12 months; it is classified as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability. Cash flow hedges that gualify for hedge accounting (i) IFRS9(6.5.11) The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in the cash flow hedge reserve within equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, within other gains/(losses). IFRS9(6.5.15) Where option contracts are used to hedge forecast transactions, the group designates only the intrinsic value of the options as the hedging instrument.

IFRS9(6.5.15)(c) Gains or losses relating to the effective portion of the change in intrinsic value of the options are recognised in the cash flow hedge reserve within equity. The changes in the time value of the options that relate to the hedged item ('aligned time value') are recognised within OCI in the costs of hedging reserve within equity.

IFRS9(6.5.16) When forward contracts are used to hedge forecast transactions, the group generally designates only the change in fair value of the forward contract related to the spot component as the hedging instrument. Gains or losses relating to the effective portion of the change in the spot component of the forward contracts are recognised in the cash flow hedge reserve within equity. The change in the forward element of the contract that relates to the hedged item ('aligned forward element') is recognised within OCI in the costs of hedging reserve within equity. In some cases, the entity may designate the full change in fair value of the forward contract (including forward points) as the hedging instrument. In such cases, the gains or losses relating to the effective portion of the change in fair value of the entire forward contract are recognised in the cash flow hedge reserve within equity.

Amounts accumulated in equity are reclassified in the periods when the hedged item affects profit or loss, as follows:

- Where the hedged item subsequently results in the recognition of a non-financial asset (such as inventory), both the deferred hedging gains and losses and the deferred time value of the option contracts or deferred forward points, if any, are included within the initial cost of the asset. The deferred amounts are ultimately recognised in profit or loss as the hedged item affects profit or loss (e.g. through cost of sales).
- The gain or loss relating to the effective portion of the interest rate swaps hedging variable rate borrowings is recognised in profit or loss within finance cost at the same time as the interest expense on the hedged borrowings.

| IAS1(119)<br>IFRS7(21)                           | 25(p) Derivatives and hedging activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS9(6.5.12)                                    | When a hedging instrument expires, or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs, resulting in the recognition of a non-financial asset such as inventory. When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging that were reported in equity are immediately reclassified to profit or loss.                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)                                        | <ul> <li>(ii) Net investment hedges</li> <li>Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IFRS9(6.5.13)                                    | Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income and accumulated in reserves in equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within other gains/(losses). <sup>11</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                  | Gains and losses accumulated in equity are reclassified to profit or loss when the foreign operation is partially disposed of or sold.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)                                        | (iii) Derivatives that do not qualify for hedge accounting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IFRS9(5.7.1)                                     | Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in profit or loss and are included in other gains/(losses). <sup>13</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)<br>IFRS7(21)                           | 25(q) Financial guarantee contracts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IFRS9(4.2.1)(c)                                  | Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued.<br>The liability is initially measured at fair value and subsequently at the higher of:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                  | • the amount determined in accordance with the expected credit loss model under IFRS 9 <i>Financial Instruments</i> , and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                  | • the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of IFRS 15 <i>Revenue from Contracts with Customers</i> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                  | The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                  | Where guarantees in relation to loans or other payables of associates are provided for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of the investment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)                                        | 25(r) Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS16(73)(a),(35)(b),(17)<br>IFRS9(6.5.11)(d)(i) | The group's accounting policy for land and buildings is explained in note 8(a). All other property, plant<br>and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is<br>directly attributable to the acquisition of the items. Cost may also include transfers from equity of any<br>gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                                  | equipment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS16(12)                                        | Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.                                                                                                                                                                                                                                                                                                                                                                          |
| IAS16(39)                                        | Increases in the carrying amounts arising on revaluation of land and buildings are recognised, net of tax, in other comprehensive income and accumulated in reserves in shareholders' equity. To the extent that the increase reverses a decrease previously recognised in profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first recognised in other comprehensive income to the extent of the remaining surplus attributable to the asset; all other decreases are charged to profit or loss. Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from the property, plant and equipment revaluation surplus to retained earnings. |

| IAS1(119)                                 | 25(r) Property, plant and equipment                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS16(50),(73)(b)                         | The depreciation methods and periods used by the group are disclosed in note 8(a).                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS16(51)                                 | The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.                                                                                                                                                                                                                                                                                                                                               |
| IAS36(59)                                 | An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (note 25(j)).                                                                                                                                                                                                                                                                                             |
| IAS16(68),(71),(41)                       | Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss. When revalued assets are sold, it is group policy to transfer any amounts included in other reserves in respect of those assets to retained earnings.                                                                                                                                                                                       |
| IAS1(119)                                 | 25(s) Investment properties                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS40(75)(a)                              | The group's accounting policy for investment properties is disclosed in note 8(c).                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS1(119)                                 | 25(t) Intangible assets                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(119)                                 | (i) Goodwill                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS3(32)<br>IAS36(10)                    | Goodwill is measured as described in note 25(i). Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold. |
| IAS36(80)                                 | Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being the operating segments (note 2).                             |
| IAS1(119)                                 | (ii) Trademarks, licences and customer contracts                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS38(74),(97),<br>(118)(a),(b)           | Separately acquired trademarks and licences are shown at historical cost. Trademarks, licences and customer contracts acquired in a business combination are recognised at fair value at the acquisition date. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses.                                                                                                                                    |
| IAS1(119)                                 | (iii) Software                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS38(57),(66),(74),<br>(97),(118)(a),(b) | Costs associated with maintaining software programmes are recognised as an expense as incurred.<br>Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the group are recognised as intangible assets where the following criteria are met:                                                                                                                                               |
|                                           | it is technically feasible to complete the software so that it will be available for use                                                                                                                                                                                                                                                                                                                                                                                   |
|                                           | <ul> <li>management intends to complete the software and use or sell it</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                         |
|                                           | there is an ability to use or sell the software                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                           | • it can be demonstrated how the software will generate probable future economic benefits                                                                                                                                                                                                                                                                                                                                                                                  |
|                                           | • adequate technical, financial and other resources to complete the development and to use or sell the software are available, and                                                                                                                                                                                                                                                                                                                                         |
|                                           | • the expenditure attributable to the software during its development can be reliably measured.                                                                                                                                                                                                                                                                                                                                                                            |
|                                           | Directly attributable costs that are capitalised as part of the software include employee costs and an appropriate portion of relevant overheads.                                                                                                                                                                                                                                                                                                                          |
|                                           | Capitalised development costs are recorded as intangible assets and amortised from the point at which the asset is ready for use.                                                                                                                                                                                                                                                                                                                                          |
| IAS1(119)                                 | (iv) Research and development                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS38(54),(71)                            | Research expenditure and development expenditure that do not meet the criteria in (iii) above are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.                                                                                                                                                                                                                       |
| IAS1(119)                                 | (v) Amortisation methods and periods                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                           | Refer to note 8(d) for details about amortisation methods and periods used by the group for intangible assets.                                                                                                                                                                                                                                                                                                                                                             |

| IAS1(119)                         | 25(u) Trade and other payables                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IFRS7(21)<br>IFRS9(5.1.1)         | These amounts represent liabilities for goods and services provided to the group prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.                                                                                                                                                                                                                                                                                                                 |
| IAS1(119)                         | 25(v) Borrowings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS7(21)<br>IFRS9(5.1.1),(4.2.1) | Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility estimates are prepayment for liquidity services and amortised over the period of the facility to which it relates. |
| IAS32(18)                         | Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities.<br>The dividends on these preference shares are recognised in profit or loss as finance costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS32(18),(28),<br>(AG31)(a)      | The fair value of the liability portion of a convertible bond is determined using a market interest rate for an equivalent non-convertible bond. This amount is recorded as a liability on an amortised cost basis until extinguished on conversion or maturity of the bonds. The remainder of the proceeds is allocated to the conversion option. This is recognised and included in shareholders' equity, net of income tax effects.                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS9(3.3.1),(3.3.3)              | Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRIC19(9)                        | Where the terms of a financial liability are renegotiated and the entity issues equity instruments to a creditor to extinguish all or part of the liability (debt for equity swap), a gain or loss is recognised in profit or loss, which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS1(69)                          | Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IAS1(119)<br>IAS23(8)             | 25(w) Borrowing costs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                   | General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                   | Investment income earned on the temporary investment of specific borrowings, pending their expenditure on qualifying assets, is deducted from the borrowing costs eligible for capitalisation.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 14 64/440)                        | Other borrowing costs are expensed in the period in which they are incurred.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| IAS1(119)                         | 25(x) Provisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS37(14),(24),<br>(63)           | Provisions for legal claims, service warranties and make good obligations are recognised when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount can be reliably estimated. Provisions are not recognised for future operating losses.                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                   | Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| IAS37(36),(45),<br>(47),(60)      | Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.                                                                                                                                                                                                                                                                                                                                                    |

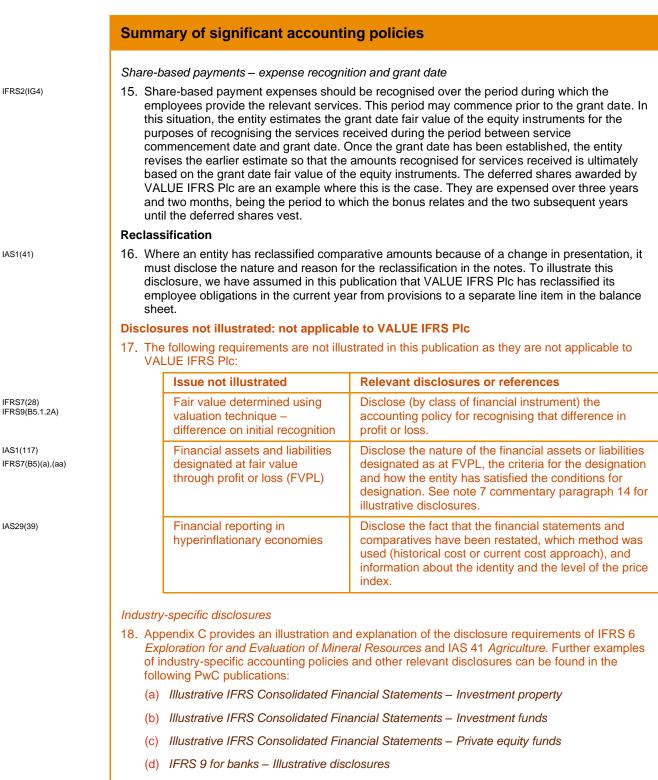
| IAS1(119)            | 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS19(11),(13)       | (i) Short-term obligations <sup>14</sup><br>Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick<br>leave that are expected to be settled wholly within 12 months after the end of the period in which the<br>employees render the related service are recognised in respect of employees' services up to the end of<br>the reporting period and are measured at the amounts expected to be paid when the liabilities are<br>settled. The liabilities are presented as current employee benefit obligations in the balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS19(8),(155),(156) | (ii) Other long-term employee benefit obligations <sup>14</sup><br>In some countries, the group also has liabilities for long service leave and annual leave that are not<br>expected to be settled wholly within 12 months after the end of the period in which the employees<br>render the related service. These obligations are therefore measured as the present value of expected<br>future payments to be made in respect of services provided by employees up to the end of the<br>reporting period, using the projected unit credit method. Consideration is given to expected future wage<br>and salary levels, experience of employee departures and periods of service. Expected future<br>payments are discounted using market yields at the end of the reporting period of high-quality<br>corporate bonds with terms and currencies that match, as closely as possible, the estimated future<br>cash outflows. Remeasurements as a result of experience adjustments and changes in actuarial<br>assumptions are recognised in profit or loss. |
| IAS1(69)             | <ul> <li>The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least 12 months after the reporting period, regardless of when the actual settlement is expected to occur.</li> <li><i>(iii)</i> Post-employment obligations</li> <li>The group operates various post-employment schemes, including both defined benefit and defined contribution pension plans and post-employment medical plans.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS19(57),(67)       | Pension obligations<br>The liability or asset recognised in the balance sheet in respect of defined benefit pension plans is the<br>present value of the defined benefit obligation at the end of the reporting period less the fair value of<br>plan assets. The defined benefit obligation is calculated annually by independent actuaries using the<br>projected unit credit method.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS19(83),(86)       | The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS19(123)           | The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit or loss.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| IAS19(57)(d)         | Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS19(103)           | Changes in the present value of the defined benefit obligation resulting from plan amendments or<br>curtailments are recognised immediately in profit or loss as past service costs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS19(51)            | For defined contribution plans, the group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| IAS19(155)           | Other post-employment obligations<br>Some group companies provide post-retirement healthcare benefits to their retirees. The entitlement to<br>these benefits is usually conditional on the employee remaining in service up to retirement age and the<br>completion of a minimum service period. The expected costs of these benefits are accrued over the<br>period of employment using the same accounting methodology as used for defined benefit pension<br>plans. Remeasurement gains and losses arising from experience adjustments and changes in actuarial<br>assumptions are charged or credited to equity in other comprehensive income in the period in which<br>they arise. These obligations are valued annually by independent qualified actuaries.                                                                                                                                                                                                                                                                                           |

| IAS1(119)                        | 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(119)                        | (iv) Share-based payments <sup>15</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                  | Share-based compensation benefits are provided to employees via the VALUE IFRS Employee Option Plan, an employee share scheme, the executive short-term incentive scheme and share appreciation rights. Information relating to these schemes is set out in note 21.                                                                                                                                                                                                                                                                                                                                                           |
|                                  | Employee options                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IFRS2(15)(b),(19)                | The fair value of options granted under the VALUE IFRS Employee Option Plan is recognised as an employee benefits expense, with a corresponding increase in equity. The total amount to be expensed is determined by reference to the fair value of the options granted:                                                                                                                                                                                                                                                                                                                                                       |
| IFRS2(21)                        | <ul> <li>including any market performance conditions (e.g. the entity's share price)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS2(20)                        | <ul> <li>excluding the impact of any service and non-market performance vesting conditions (e.g.<br/>profitability, sales growth targets and remaining an employee of the entity over a specified<br/>time period), and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                             |
| IFRS2(21A)                       | <ul> <li>including the impact of any non-vesting conditions (e.g. the requirement for employees to save<br/>or hold shares for a specific period of time).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| IFRS2(19)                        | The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each period, the entity revises its estimates of the number of options that are expected to vest based on the non-market vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.                                                                                                                                                              |
|                                  | The Employee Option Plan is administered by the VALUE IFRS Employee Share Trust, which is consolidated in accordance with the principles in note 25(b)(i). When the options are exercised, the trust transfers the appropriate amount of shares to the employee. The proceeds received, net of any directly attributable transaction costs, are credited directly to equity.                                                                                                                                                                                                                                                   |
|                                  | Employee share scheme<br>Under the employee share scheme, shares issued by the VALUE IFRS Employee Share Trust to<br>employees for no cash consideration vest immediately on grant date. On this date, the market value of<br>the shares issued is recognised as an employee benefits expense, with a corresponding increase in<br>equity.                                                                                                                                                                                                                                                                                     |
|                                  | Deferred shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS2(15),(16),(19)<br>IFRS2(19) | The fair value of deferred shares granted to employees for nil consideration under the short-term incentive scheme is recognised as an expense over the relevant service period, being the year to which the bonus relates and the vesting period of the shares. The fair value is measured at the grant date of the shares and is recognised in equity in the share-based payment reserve. The number of shares expected to vest is estimated based on the non-market vesting conditions. The estimates are revised at the end of each reporting period, and adjustments are recognised in profit or loss and the share-based |
|                                  | payment reserve.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                  | Where shares are forfeited due to a failure by the employee to satisfy the service conditions, any expenses previously recognised in relation to such shares are reversed effective from the date of the forfeiture.                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                  | The deferred shares are acquired by the VALUE IFRS Employee Share Trust on market at the grant date and are held as treasury shares until such time as they are vested (see note 25(z)).                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                  | Share appreciation rights                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS2(30)                        | Liabilities for the group's share appreciation rights are recognised as employee benefit expense over<br>the relevant service period. The liabilities are remeasured to fair value at each reporting date and are<br>presented as employee benefit obligations in the balance sheet.                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)                        | (v) Profit-sharing and bonus plans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS19(19)                        | The group recognises a liability and an expense for bonuses and profit-sharing based on a formula that takes into consideration the profit attributable to the company's shareholders after certain adjustments. The group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.                                                                                                                                                                                                                                                                    |

| IAS1(119)        | 25(y) Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IAS1(119)        | (vi) Termination benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS19(165),(166) | Termination benefits are payable when employment is terminated by the group before the normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The group recognises termination benefits at the earlier of the following dates: (a) when the group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of IAS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value. |
| IAS1(41)         | (vii) Reclassification of employee benefit obligations <sup>16</sup><br>The group's liabilities for accumulating sick leave and other long-term employee benefit obligations were previously presented as provisions in the balance sheet. However, management considers it to be more relevant if all employee benefit obligations are presented in one separate line item in the balance sheet. Prior year comparatives as at 31 December 2020 have been restated by reclassifying CU470,000 from current provisions to current employee benefit obligations, and CU2,270,000 from non-current provisions to non-current employee benefit obligations (CU440,000 and CU2,196,000 respectively as at 1 January 2020).                                                                          |
| IAS1(119)        | 25(z) Contributed equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS32(18)(a)     | Ordinary shares are classified as equity. Mandatorily redeemable preference shares are classified as liabilities (note 7(g)).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS32(35),(37)   | Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IAS32(33)        | Where any group company purchases the company's equity instruments, for example as the result of a share buy-back or a share-based payment plan, the consideration paid, including any directly attributable incremental costs (net of income taxes), is deducted from equity attributable to the owners of VALUE IFRS Plc as treasury shares until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the owners of VALUE IFRS Plc.                                                                                                                                              |
| IAS32(33)        | Shares held by the VALUE IFRS Employee Share Trust are disclosed as treasury shares and deducted from contributed equity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(119)        | 25(aa)Dividends                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS10(12),(13)   | Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IAS1(119)        | 25(ab)Earnings per share                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| IAS33(10)        | (i) Basic earnings per share<br>Basic earnings per share is calculated by dividing:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                  | <ul> <li>the profit attributable to owners of the company, excluding any costs of servicing equity other than<br/>ordinary shares</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                  | <ul> <li>by the weighted average number of ordinary shares outstanding during the financial year, adjusted<br/>for bonus elements in ordinary shares issued during the year and excluding treasury shares<br/>(note 9(b)).</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS33(30)        | <ul> <li><i>Diluted earnings per share</i></li> <li>Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                  | <ul> <li>the after-income tax effect of interest and other financing costs associated with dilutive potential<br/>ordinary shares, and</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                  | <ul> <li>the weighted average number of additional ordinary shares that would have been outstanding<br/>assuming the conversion of all dilutive potential ordinary shares.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| IAS1(119)        | 25(ac)Rounding of amounts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| IAS1(51)(e)      | All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand currency units unless otherwise stated.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

|                   | Summary of significant accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   | Whether to disclose an accounting policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| IAS1(119)         | <ol> <li>In deciding whether a particular accounting policy should be disclosed, management considers<br/>whether disclosure would assist users in understanding how transactions, other events and<br/>conditions are reflected in the reported financial performance and financial position. Disclosure<br/>of particular accounting policies is especially useful to users where those policies are selected<br/>from alternatives allowed in IFRS.</li> </ol>                                                                                                                                                                                                                                                                                                                      |
|                   | 2. Some IFRSs specifically require disclosure of particular accounting policies, including choices made by management between different policies they allow. For example, IAS 16 <i>Property, Plant and Equipment</i> requires disclosure of the measurement bases used for classes of property, plant and equipment and IFRS 3 <i>Business Combinations</i> requires disclosure of the measurement basis used for non-controlling interest acquired during the period.                                                                                                                                                                                                                                                                                                                |
|                   | 3. In this publication, we have disclosed policies that are specific to the entity and relevant for an understanding of individual line items in the financial statements, together with the notes for those line items. Other, more general policies are disclosed in note 25. Where permitted by local requirements, entities could consider moving these non-entity-specific policies into an Appendix.                                                                                                                                                                                                                                                                                                                                                                             |
|                   | Change in accounting policy – new and revised accounting standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| IAS8(28)          | 4. Where an entity has changed any of its accounting policies, either as a result of a new or revised accounting standard or voluntarily, it must explain the change in its notes. Additional disclosures are required where a policy is changed retrospectively, see note 26 for further information.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IAS8(28)          | 5. New or revised accounting standards and interpretations only need to be disclosed if they resulted in a change in accounting policy which had an impact in the current year or could impact on future periods. There is no need to disclose pronouncements that did not have any impact on the entity's accounting policies and amounts recognised in the financial statements.                                                                                                                                                                                                                                                                                                                                                                                                     |
|                   | 6. For the purpose of this edition, we have assumed that VALUE IFRS PIc did not have to make any changes to its accounting policies, as it is not affected by interest rate benchmark reform and has not received any COVID-19-related rent concessions. However, this assumption will not necessarily apply to all entities. Where there has been a change in policy, this will need to be explained, see note 26 for further information.                                                                                                                                                                                                                                                                                                                                            |
|                   | Early adoption of accounting standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                   | 7. VALUE IFRS PIc does not generally adopt any standards or amendments to standards early, unless the amendments are only clarifying existing practice and do not introduce any major changes (e.g. the amendments made by the <i>Annual Improvements to IFRS Standards 2018–2020 Cycle</i> and the amendments made to IAS 12 in May 2021). The impact of standards and interpretations that have not been early adopted is disclosed in note 25(a)(iv). For a listing of standards and interpretations that were on issue as at 30 June 2021 but not yet mandatory refer to Appendix D.                                                                                                                                                                                               |
|                   | As explained in commentary 22 to note 8, no changes were necessary as a consequence of adopting the amendments made to IAS 12 as VALUE IFRS PIc's accounting policy already complied with the now mandatory treatment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| IFRS16(60A),(C1C) | Entities that are lessees and have received COVID-19-related rent concessions which only qualify for the practical expedient after the further amendments made to IFRS 16 in March 2021 should disclose that they have adopted the amendments early (i.e. for their financial year ending 31 December 2021) if they want to apply the practical expedient permitted by these amendments. These entities will also need to disclose the fact that they have applied the practical expedient, whether it has been applied to all qualifying rent concessions or if not, information about the nature of the contracts to which it has been applied, and the amount recognised in profit or loss arising from the rent concessions. See PwC In brief INT 2021-08 for further information. |
|                   | Standards and interpretations issued but not yet effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| IAS8(30)          | 8. Entities must explain if there are any accounting standards and interpretations which are not yet applied but are expected to have a material effect on the entity in the current period and on foreseeable future transactions (e.g. IFRS 17 <i>Insurance Contracts,</i> where relevant). Where a pronouncement introduces a new accounting option that was not previously available, the entity should explain whether and/or how it expects to use the option in the future.                                                                                                                                                                                                                                                                                                     |
|                   | 9. In our view, where the expected impact is material, entities should make these disclosures even if the new accounting pronouncement is issued after the balance sheet date but before the date of authorisation of the financial statements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

|                        | Summary of significant accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                        | 10. The illustrative accounting policy note on page 179 assumes that none of the standards on issue at the time of writing will have a material impact on VALUE IFRS Plc. However, this will not apply to all entities alike and entities will need to provide appropriate disclosures where necessary. For a listing of standards and interpretations that were on issue as at 30 June 2021 but not yet mandatory see Appendix D.                                                                                                                                                                                                                                                                                                                         |
|                        | We note that the amendments to IAS 1 for the classification of liabilities as current or non-<br>current could potentially require the reclassification of liabilities from non-current to current, and<br>that this is a fact that should be disclosed in note 25(a)(iv). However, at the time of writing, the<br>IASB was discussing further amendments to IAS 1 which would change the classification<br>requirements and also defer the mandatory application of the amendments to 1 January 2024.<br>As the impact of the amendments is currently uncertain, we have not included any illustrative<br>disclosures in note 25(a)(iv).                                                                                                                  |
|                        | For major new standards such as IFRS 17, regulators will generally expect to see entity-<br>specific disclosures about the entity's transition approach and ultimately also a quantification of<br>the estimated impact of these standards, if the standards are relevant to the entity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| IFRS17 Appendix A      | 11. Insurance contracts are defined as contracts 'under which one party (the issuer) accepts significant insurance risk from another party (the policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder'. Entities should be aware that this could also include certain contracts entered into by entities that are not insurers, such as fixed-fee for service contracts.                                                                                                                                                                                                                                                                                   |
|                        | Financial instruments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IFRS7(21),(B5)         | 12. Disclosure of the measurement bases of financial instruments may include:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                        | (a) the nature of financial assets and financial liabilities that have been designated at fair<br>value through profit or loss (FVPL), the criteria for designating them at FVPL and how the<br>entity has satisfied the conditions in IFRS 9 for such designation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                        | (b) whether regular way purchases and sales of financial assets are accounted for at trade<br>date or at settlement date, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                        | (c) how net gains or net losses on each category of financial instruments are determined (e.g.<br>whether the net gains or losses on items at FVPL include interest or dividend income).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                        | Presentation of fair value gains and losses on financial assets and derivatives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                        | 13. VALUE IFRS PIc's accounting policies for financial assets and derivatives (notes 25(o) and (p)) specify where in the statement of comprehensive income (or statement of profit or loss, as applicable) the relevant fair value gains or losses are presented. However, IFRS 9 does not prescribe the presentation in the statement of comprehensive income. Other ways of presenting the fair value gains and losses may be equally appropriate. We believe that an entity's accounting policy on the presentation of hedge ineffectiveness should be consistent with the entity's policy on presenting the results of trading derivatives and derivatives that are not part of a designated hedge accounting relationship.                            |
|                        | Employee benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                        | Presentation and measurement of annual leave obligations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                        | 14. VALUE IFRS Plc has presented its obligation for accrued annual leave within current employee<br>benefit obligations. However, it may be equally appropriate to present these amounts either as<br>provisions (if the timing and/or amount of the future payments is uncertain, such that they<br>satisfy the definition of 'provision' in IAS 37) or as other payables.                                                                                                                                                                                                                                                                                                                                                                                |
| IAS19(8),(BC16)-(BC21) | For measurement purposes, we have assumed that VALUE IFRS Plc has both annual leave obligations that are classified as short-term benefits and those that are classified as other long-term benefits under the principles in IAS 19. The appropriate treatment will depend on the individual facts and circumstances and the employment regulations in the respective countries. To be classified and measured as short-term benefits, the obligations must be expected to be settled wholly within 12 months after the end of the annual reporting period in which the employee has rendered the related services. The IASB has clarified that this must be assessed for the annual leave obligation as a whole and not on an employee-by-employee basis. |



(e) Illustrative IFRS Consolidated financial statements – Insurance

## 26 Changes in accounting policies <sup>1-7</sup>

|               | Changes in accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|               | Disclosures not illustrated: not applicable to VALUE IFRS PIc                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|               | 1. As there are no new or amended accounting standards that required VALUE IFRS Plc to change its accounting policies for the 2021 financial year, we have not illustrated the relevant disclosures in this year's publication. For a comprehensive illustration of disclosures of changes in accounting policies please refer to the 2018 or 2019 editions of the <i>Illustrative IFRS consolidated financial statements</i> (available on PwC Viewpoint).                                                                                                 |
|               | 2. Our Practical guide to Phase 2 amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 for interest rate benchmark (IBOR) reform includes example disclosures which illustrate both 'phase 1' and 'phase 2' amendments to IFRS 7 for a cash flow hedge and other financial instruments typical of a corporate entity which applies IFRS 9 to its hedge accounting relationships.                                                                                                                                                                        |
|               | Voluntary changes in accounting policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS8(28),(29) | 3. The disclosures for mandatory and voluntary changes in accounting policies are similar.<br>Amongst others, entities must disclose in both cases the nature of the change in accounting policy, adjustments for the current and prior periods presented and adjustments relating to periods before those presented. However, entities that have voluntarily changed an accounting policy shall also explain the reasons why applying the new accounting policy provides reliable and more relevant information.                                           |
|               | Impact of change on the current period                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| IAS8(28)(f)   | 4. IAS 8 specifically requires disclosure of the effect of a change in accounting policy not only on prior periods but also on the current period, unless it is impracticable to determine the amount of the adjustment. To make this disclosure, entities will need to apply both the old accounting policy and the new policies parallel in the year of adoption. The standard includes a definition of impracticable and a set of criteria that must be satisfied for the exemption to be applied, setting quite a high hurdle for using this exemption. |
| IFRS15(C4)    | 5. The IASB did consider requiring this disclosure only for voluntary changes of accounting policies and not where the change is a result of changes in the accounting standards. However, they did not proceed with the amendment but decided instead to give relief on a case-by-case basis. For example, relief was provided for the adoption of IFRS 15 <i>Revenue from contracts with customers,</i> but not for entities that adopted IFRS 16 <i>Leases</i> without using the simplified transitional approach.                                       |
|               | Change of accounting policy in response to IFRS IC agenda decisions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|               | 6. While IFRS IC agenda decisions do not form part of IFRSs, they often result in explanatory material that provides new information that was not otherwise available and could not otherwise reasonably have been expected to be obtained. Therefore, an entity might change its previous accounting treatment following the issue of an IFRS IC agenda decision.                                                                                                                                                                                          |
| IAS8(29)      | 7. In such a case, the entity should apply IAS 8 to determine the nature of and provide sufficient disclosure of the reasons for the change, having regard to the particular facts of the individual case. Entities might consider the following description for the change in accounting treatment:                                                                                                                                                                                                                                                        |
|               | The group previously accounted for [explanation of previous accounting practice].<br>Following the IFRS IC agenda decision on [subject matter] in [date], the group has<br>reconsidered its accounting treatment. The group has adopted the treatment set out in the<br>IFRS IC agenda decision [description of the new treatment]. This change in accounting<br>treatment has been accounted for retrospectively and comparative information has been<br>restated. [Disclose details of the effect.].                                                      |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

| Changes in accounting policies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Additional comparative information – third balance sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 8. If an entity has applied an accounting policy retrospectively, restated items retrospectively or reclassified items in its financial statements and this had a material effect on the information in the balance sheet (statement of financial position) at the beginning of the preceding period, the entity must present a third balance sheet as at that date (1 January 2020 for entities with a 31 December 2021 year-end). However, it is not necessary to include the additional comparative information in the affected notes, provided the entity has disclosed all of the quantitative information that is required by IAS 8. |
| 9. The third balance sheet must be presented as at the beginning of the preceding period even if the entity presents comparative information for earlier periods.                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Impact of change on prior interim financial reports                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 10. There is no explicit requirement to disclose the financial effect of a change in accounting policy that was made during the final interim period on prior interim financial reports of the current annual reporting period. However, where the impact on prior interim reporting periods is significant, an entity should consider explaining this fact and the financial effect as part of the disclosures made under paragraphs 28 and 29 of IAS 8.                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

# Independent auditor's report to the members of VALUE IFRS Plc

The audit report will be provided by the entity's auditor on completion of the audit of the financial report. As the wording of the report is likely to differ from country to country, we have not included an illustrative report in this publication

#### Independent auditor's report

#### Form and content of audit report

1. Standards and guidance on the preparation of reports on audits conducted in accordance with international auditing standards are given in International Standard on Auditing ISA 700 (revised) *Forming an Opinion and Reporting on Financial Statements*.

ISA700

# VALUE IFRS Plc

## Illustrative IFRS consolidated financial statements December 2021 – Appendices

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# Appendix A: Operating and financial review (management commentary)

#### International Organization of Securities Commissions

- 1. In 2010, the International Organization of Securities Commissions (IOSCO) issued *Principles for Periodic Disclosure by Listed Entities* which are aimed at facilitating agreement on common high-level principles to provide guidance to jurisdictions that are developing or reviewing their periodic disclosure requirements for listed entities. While IOSCO's principles and standards are not mandatory, they are increasingly incorporated in national stock exchange requirements for prospectuses and annual reports. Following is a summary of IOSCO's principles for operating and financial reviews (OFRs) or management's discussion and analysis (MD&A) in annual and interim reports.
- 2. According to IOSCO, OFRs/MD&As should provide a balanced explanation of factors that have affected the entity's financial condition and results of operations for the periods covered by the financial statements. The disclosures should provide a context within which the financial results and financial position can be interpreted and enable investors to see the entity through the eyes of management. For example, there should be a discussion based on segment information and explanations for material changes from year to year in financial statement line items. In particular, OFRs should cover the following topics:
  - (a) Operating results

Discuss the significant factors that materially affected the entity's income from operations, including unusual or infrequent events or new developments, and the extent to which income was affected by these factors (e.g. the impact of inflation, the impact of foreign currency fluctuations, and any governmental economic, fiscal, monetary or political policies or factors that have materially affected, or could materially affect, the company's operations). Information about any significant components of revenues and expenses that are necessary to understand the entity's results of operations can also be useful.

(b) Liquidity and capital resources

Provide information about the entity's short-term and long-term liquidity, i.e., its ability to generate adequate amounts of cash to meet its cash obligations, and its financial key performance indicators (e.g. the issuer's internal and external sources of liquidity, a discussion of the risk of illiquidity of assets that may be held to settle the liabilities of the issuer, any material, unused sources of liquidity and any material restrictions on all sources of liquidity).

With respect to capital resources, disclose the entity's material commitments for capital expenditures as of the end of its latest financial year, the general purpose of such commitments and the anticipated sources of funds needed to fulfil such commitments.

(c) Trend information

Provide information about the facts and circumstances surrounding known material trends and uncertainties that could affect the entity's prospects (e.g. the potential impact of currently known trends, events and uncertainties that are reasonably likely to have material effects on the entity's net sales or revenues, income from operations, profitability, liquidity or capital resources, or that would cause reported financial information not necessarily to be indicative of future operating results or financial condition).

(d) Off-balance sheet arrangements

Disclose any material off-balance sheet arrangements that have, or are reasonably likely to have, a material effect on the issuer's financial position. Such arrangements can incur profits and losses that are not fully transparent to investors.

(e) Critical accounting estimates

Explain any estimates and assumptions involved in applying accounting policies that can have a material impact on the entity's reported operating results, financial condition and changes in financial condition, as well as on the comparability of reported information over different reporting periods (e.g. because of the subjectivity and judgement required to account for highly uncertain matters, or because the estimate or assumption could have a material impact on financial condition or operating performance). Disclose the methodology for determining the critical accounting estimates, and explain why the accounting estimates or assumptions could change, possibly combined with an analysis of the sensitivity of the critical accounting estimates and assumptions to change.

#### IASB guidance for management commentary

- 3. The IASB issued a non-mandatory practice statement on management commentary in December 2010 that provides principles for the presentation of a narrative report on an entity's financial performance, position and cash flows.
- 4. The IASB's practice statement provides a broad framework of principles, qualitative characteristics and elements that might be used to provide users of financial reports with decision-useful information. The practice statement recommends that the commentary is entity-specific and may include the following components:
  - (a) A description of the business, including discussion of matters such as the industries, markets and competitive position; legal, regulatory and macro-economic environment; and the entity's structure and economic model.
  - (b) Management's objectives and strategies to help users understand the priorities for action and the resources that must be managed to deliver results.
  - (c) The critical financial and non-financial resources available to the entity and how those resources are used in meeting management's objectives for the entity.
  - (d) The principal risks, and management's plans and strategies for managing those risks, and the effectiveness of those strategies.
  - (e) The performance and development of the entity to provide insights into the trends and factors affecting the business and to help users understand the extent to which past performance may be indicative of future performance.
  - (f) The performance measures that management uses to evaluate the entity's performance against its objectives, which helps users to assess the degree to which goals and objectives are being achieved.

#### Disclosing alternative performance measures (APMs or non-GAAP measures)

- 5. Some entities present measures of performance in their OFR that are different from the profit or loss for the period or any of the subtotals or line items required by IAS 1. Many regulators provide guidance and rules regarding the type and location of APMs, including IOSCO, the European Securities and Markets Authority (ESMA) and the US Securities and Exchange Commission (SEC).
- Judgement is required to decide what presentations are acceptable. In order for users to properly understand APMs, in our view, they should be:
  - (a) relevant to the users' understanding of the financial statements
  - (b) transparent and clearly disclosed in the financial statements
  - (c) clearly and accurately defined
  - (d) applied consistently from one year to the next
  - (e) applied in accordance with the definition, and
  - (f) presented in a manner that is fair, unbiased and not misleading.
- 7. Some APMs are sub-totals and additional line items that are derived directly from the elements of the IFRS financial statements and are commonly understood by users of the financial statements, for example operating profit or earnings before interest and tax (EBIT). Referring to these measures in the OFR is likely to provide sufficient information for users to properly understand the performance measure.
- 8. However, other APMs are not derived directly from the elements of the IFRS financial statements and therefore usually require additional disclosures to be properly understood. Such performance measures might include earnings before interest, tax, depreciation and amortisation (EBITDA), adjusted EBITDA or a subtotal for operating profit that excludes items that would usually be considered operating in nature, such as impairment charges, restructuring costs or other 'exceptional' or 'non-cash' items. In our view, these additional disclosures should include:
  - (a) a description of the basis for the APM and how it is derived. This would normally be achieved through a reconciliation of the measure to a profit measure or other measure defined by IFRS; and
  - (b) the purpose and objective of disclosing the measure and, if applicable, a statement that the measure might not be consistent with measures (of similar description) used by other entities.

- 9. The ESMA guidelines require entities to:
  - (a) define APMs in a clear and readable way and give meaningful labels (impairments and restructuring charges are 'rarely ... unusual or non-recurring')
  - (b) reconcile APMs to the most directly reconcilable GAAP line item explaining material reconciling items
  - (c) explain the use of APMs so users understand relevance and reliability
  - (d) not display APMs with more prominence, emphasis or authority than GAAP measures
  - (e) present APMs with comparatives which also need to be reconciled, and
  - (f) define APMs consistently over time and justify any changes made.
- 10. In 2020, ESMA added another FAQ to the guidelines that discusses whether APMs may be adjusted or new APMs disclosed to reflect the impact of events such as COVID-19, which have a pervasive effect on the entity's overall financial performance, position and/or cash flows. ESMA observed that it may not be appropriate to include new or adjusted APMs but urged companies instead to provide narrative explanations of how COVID-19 has impacted and/or is expected to impact their operations and performance, the level of uncertainty and the measures adopted or expected to be adopted to address the COVID-19 outbreak. These explanations may include, where applicable, details on how COVID-19 affected the assumptions and estimates used in determining inputs to APMs, such as impairment losses, reductions in expected lease payment or grants received.
- 11. The SEC's interpretative guidance on the use of non-GAAP financial measures provides examples of potentially misleading non-GAAP measures and example disclosures that would cause a non-GAAP measure to be more prominent than the most directly comparable GAAP measure. The guidance also clarifies that non-GAAP liquidity measures cannot be presented on a per share basis in documents filed or furnished with the Commission, and describes how income tax effects of non-GAAP measures should be presented and calculated.

IAS1(10)(b),(10A)

## Appendix B: Alternative presentation of primary statements Consolidated statement of profit or loss and other comprehensive income – single statement, showing expenses by nature

| IAS1(51)(c),(e)<br>IAS1(113)         |                                                                                                            | <b>N</b> <i>i</i> | 2021     | 2020<br>Restated * |
|--------------------------------------|------------------------------------------------------------------------------------------------------------|-------------------|----------|--------------------|
| IAS1(82)(a)                          | Continuing operations                                                                                      | Notes             | CU'000   | CU'000             |
|                                      | Revenue                                                                                                    | 3                 | 197,659  | 161,604            |
|                                      | Finance income                                                                                             | 5(d)              | 1,616    | 905                |
|                                      | Other income                                                                                               | 5(a)              | 11,348   | 12,033             |
|                                      | Other gains/(losses) – net                                                                                 | 5(b)              | 4,593    | (671)              |
|                                      |                                                                                                            | 0(0)              | 4,000    | (0/1)              |
|                                      | Changes in inventory                                                                                       |                   | 6,681    | 5,255              |
|                                      | Raw materials                                                                                              |                   | (62,218) | (54,108)           |
|                                      | Employee benefit expenses                                                                                  |                   | (56,594) | (52,075)           |
|                                      | Advertising                                                                                                |                   | (14,265) | (6,662)            |
|                                      | Transportation                                                                                             |                   | (8,584)  | (6,236)            |
|                                      | Depreciation and amortisation                                                                              | 3(b),8(a)         |          |                    |
|                                      |                                                                                                            | 8(b),8(d)         | (12,540) | (10,080)           |
|                                      | Restructuring costs                                                                                        | - ( ))            | (1,215)  | (1,010)            |
|                                      | Impairment of goodwill                                                                                     | 8(d)              | (2,410)  | -                  |
|                                      | Write-off of assets damaged by fire                                                                        |                   | (1,210)  | -                  |
| 10.04/002///                         | Other                                                                                                      | 10()              | (3,775)  | (2,363)            |
| IAS1(82)(ba)                         | Net impairment losses on financial and contract assets                                                     | 12(c)             | (849)    | (595)              |
| IAS1(82)(b)                          | Finance costs                                                                                              | 5(d)              | (7,491)  | (6,735)            |
| IAS1(82)(c)                          | Share of net profit of associates and joint ventures accounted for using the equity method                 | 16(e) –           | 340      | 355                |
|                                      | Profit before income tax                                                                                   |                   | 51,086   | 39,617             |
| IAS1(82)(d)<br>IAS12(77)             | Income tax expense                                                                                         | 6 _               | (16,182) | (11,575)           |
|                                      | Profit from continuing operations                                                                          |                   | 34,904   | 28,042             |
| IFRS5(33)(a)                         | Profit from discontinued operation (attributable to equity holders                                         | 15                | 727      | 399                |
| IAS1(82)(ea)                         | of the company)                                                                                            | 10                | ·        |                    |
| IAS1(81A)(a)                         | Profit for the period                                                                                      | _                 | 35,631   | 28,441             |
|                                      | Other comprehensive income                                                                                 |                   |          |                    |
| IAS1(82A)(a)(ii)                     | Items that may be reclassified to profit or loss                                                           |                   |          |                    |
| IAS1(82A),(7)(da)                    | Changes in the fair value of debt instruments at fair value                                                |                   |          | ()                 |
|                                      | through other comprehensive income                                                                         | 9(c)              | 126      | (228)              |
| IAS1(82A),(7)(e)                     | Share of other comprehensive income of associates and joint ventures accounted for using the equity method | 9(c)              | 20       | 15                 |
| IAS1(82A),(7)(c)                     | Exchange differences on translation of foreign operations                                                  |                   |          |                    |
| IAS21(32)                            |                                                                                                            | 9(c)              | (617)    | 185                |
| IFRS5(38)                            | Exchange differences on translation of discontinued operation                                              |                   | 170      | 58                 |
| IAS1(82A),(7)(e)                     | Gains on cash flow hedges                                                                                  | 9(c)              | 326      | 1,423              |
| IAS1(82A),(7)(g)(h)                  | Costs of hedging                                                                                           | 9(c)              | (88)     | 73                 |
| IAS1(82A),(7)(e)<br>IAS1(82A),(7)(c) | Hedging losses reclassified to profit or loss                                                              | 12(a)             | (155)    | (195)              |
| IFRS9(6.5.13)                        | Gains on net investment hedge                                                                              | 9(c)              | 190      | -                  |
| IAS1(91)                             | Income tax relating to these items                                                                         | 9(c)              | (68)     | (326)              |
|                                      | Subtotal other comprehensive income                                                                        |                   | (96)     | 1,005              |

| IAS1(10)(b),(10A)                    | Consolidated statement of profit or loss a income – single statement, showing expe                                         | nd othe<br>nses by | r compre<br>v nature   | hensive                      |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------|------------------------------|
| IAS1(51)(c),(e)<br>IAS1(113)         |                                                                                                                            | Notes              | 2021<br>CU'000         | 2020<br>Restated *<br>CU'000 |
|                                      | Subtotal other comprehensive income                                                                                        |                    | (96)                   | 1,005                        |
| IAS1(82A)(a)(i)                      | Items that will not be reclassified to profit or loss                                                                      |                    |                        |                              |
| IAS1(82A),(7)(a)<br>IAS1(82A),(7)(e) | Gain on revaluation of land and buildings<br>Changes in the fair value of equity investments at fair                       | 9(c)               | 7,243                  | 5,840                        |
|                                      | value through other comprehensive income                                                                                   | 9(c)               | 632                    | (1,230)                      |
| IAS1(82A)                            | Share of other comprehensive income of associates and joint ventures accounted for using the equity method                 | 9(c)               | 300                    | 100                          |
| IAS1(82A),(7)(b)<br>IAS19(120)(c)    | Remeasurements of post-employment benefit obligations                                                                      | 9(c)               | 119                    | (910)                        |
| IAS1(91)                             | Income tax relating to these items                                                                                         | 9(c) —             | (2,489)                | (1,140)                      |
| IAS1(81A)(b)                         | Other comprehensive income for the period, net of tax                                                                      | _                  | 5,709                  | 3,665                        |
| IAS1(81A)(c)                         | Total comprehensive income for the period                                                                                  | _                  | 41,340                 | 32,106                       |
| IAS1(81B)(a)                         | Profit is attributable to:                                                                                                 |                    |                        |                              |
|                                      | Owners of VALUE IFRS Plc                                                                                                   |                    | 32,626                 | 26,123                       |
|                                      | Non-controlling interests                                                                                                  |                    | <u>3,005</u><br>35,631 | 2,318<br>28,441              |
|                                      |                                                                                                                            |                    | 55,051                 | 20,441                       |
| IAS1(81B)(b)                         | Total comprehensive income for the period is attributable to:                                                              |                    |                        |                              |
|                                      | Owners of VALUE IFRS Plc                                                                                                   |                    | 38,434                 | 29,530                       |
|                                      | Non-controlling interests                                                                                                  |                    | 2,906                  | 2,576                        |
|                                      |                                                                                                                            | _                  | 41,340                 | 32,106                       |
|                                      | Total comprehensive income for the period attributable to<br>owners of VALUE IFRS PIc arises from:                         |                    |                        |                              |
|                                      | Continuing operations                                                                                                      |                    | 37,549                 | 29,073                       |
| IFRS5(33)(d)                         | Discontinued operations                                                                                                    |                    | 885                    | 457                          |
|                                      |                                                                                                                            |                    | 38,434                 | 29,530                       |
| IAS33(66)                            | Earnings per share for profit from continuing operations<br>attributable to the ordinary equity holders of the<br>company: |                    |                        |                              |
|                                      | Basic earnings per share                                                                                                   | 22                 | 57.1                   | 47.5                         |
|                                      | Diluted earnings per share                                                                                                 | 22                 | 56.0                   | 47.3                         |
| IAS33(66)                            | Earnings per share for profit attributable to the ordinary equity holders of the company:                                  |                    |                        |                              |
|                                      | Basic earnings per share                                                                                                   | 22                 | 58.4                   | 48.2                         |
|                                      | Diluted earnings per share                                                                                                 | 22                 | 57.3                   | 48.0                         |
|                                      | * See note 11(b) for details regarding the restatement as a result of an error.                                            |                    |                        |                              |
| Not mandatory                        | The above consolidated statement of profit or loss and other co                                                            | mprehensiv         | e income shou          | uld be read in               |

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The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

| IAS1(10)(d)<br>IAS7(1),(10)            | Consolidated statement of cash flows - dire                                                       | ct met | hod                 |                |
|----------------------------------------|---------------------------------------------------------------------------------------------------|--------|---------------------|----------------|
| IAS1(113)                              |                                                                                                   | Notes  | 2021<br>CU'000      | 2020<br>CU'000 |
| IAS7(10),(18)(a)                       | Cash flows from operating activities                                                              | Noteo  |                     | 00000          |
| IAS7(14)(a)                            | Receipts from customers (inclusive of goods and services tax)                                     |        | 196,280             | 185,292        |
| IAS7(14)(c),(d)                        | Payments to suppliers and employees (inclusive of goods and services tax)                         |        | (136,825)           | (142,760)      |
|                                        | , , , , , , , , , , , , , , , , , , , ,                                                           | -      | 59,455              | 42,532         |
| IAS7(14)(g)                            | Payments for financial assets at fair value through profit or loss                                |        | (135)               | (1,235)        |
| IAS7(14)(g)                            | Proceeds from disposal of financial assets at fair value through profit or                        |        | . ,                 | ( · · )        |
|                                        | loss                                                                                              |        | 600                 | -              |
| IAS7(14)(b)                            | Insurance recovery relating to fire                                                               | 4(b)   | 300                 | -              |
| IAS7(16)                               | Transaction costs relating to acquisition of subsidiary                                           | 14     | (750)               |                |
| IAS7(14)(b)                            | Other income                                                                                      |        | 7,490               | 7,484          |
| IAS7(31)-(33)                          | Interest received                                                                                 |        | 1,262               | 905            |
| IAS7(31)-(33)<br>IAS7(14)(f),(35),(36) | Interest paid                                                                                     |        | (8,127)             | (6,799)        |
| 1707(14)(1),(33),(30)                  | Income taxes paid                                                                                 | -      | (16,458)            | (12,163)       |
|                                        | Net cash inflow from operating activities                                                         | _      | 43,637              | 30,724         |
| IAS7(10),(21)                          | Cash flows from investing activities                                                              |        |                     |                |
| IAS7(39)                               | Payment for acquisition of subsidiary, net of cash acquired                                       | 14     | (2,600)             | -              |
| IAS7(16)(a)                            | Payments for property, plant and equipment                                                        | 8(a)   | (25,387)            | (14,602)       |
| IAS7(16)a)                             | Payments for investment property                                                                  | 8(c)   | (1,900)             | -              |
| IAS7(16)(c)                            | Payments for financial assets at fair value through other comprehensive                           |        |                     |                |
|                                        |                                                                                                   |        | (259)               | (2,029)        |
| IAS7(16)(c)                            | Payments for financial assets at amortised cost                                                   | 7(b)   | -                   | (1,175)        |
| IAS7(16)(a)<br>IAS7(16)(e)             | Payment of software development costs                                                             | 8(d)   | (880)               | (720)          |
| IAS7(39)                               | Loans to related parties                                                                          | 15     | (1,180)             | (730)          |
| IAS7(16)(b)                            | Proceeds from sale of engineering division<br>Proceeds from sale of property, plant and equipment | 10     | 3,110               | -              |
| IAS7(16)(d)                            | Proceeds from sale of financial assets at fair value through other                                |        | 9,585               | 639            |
| - ( -/(-)                              | comprehensive income                                                                              |        | 1,375               | 820            |
| IAS7(16)(f)                            | Repayment of loans by related parties                                                             |        | 469                 | 626            |
| IAS7(38)                               | Dividends from joint ventures and associates                                                      | 16(e)  | 160                 | 220            |
| IAS7(31),(33)                          | Other dividends                                                                                   |        | 3,300               | 4,300          |
| IAS7(31),(33)                          | Interest received on financial assets held as investments                                         |        | 258                 | 249            |
|                                        | Net cash (outflow) from investing activities                                                      | _      | (13,949)            | (12,402)       |
| IAS7(10),(21)                          | Cash flows from financing activities                                                              |        |                     |                |
| IAS7(17)(a)                            | Proceeds from issues of shares and other equity securities                                        | 9(a)   | 12,413              | -              |
|                                        | Proceeds from calls on shares and calls in arrears                                                | 9(a)   | 1,500               | -              |
| IAS7(17)(c)                            | Proceeds from borrowings                                                                          | 10(c)  | 46,053              | 26,746         |
| IAS7(17)(c)                            | Proceeds received under a supplier financing arrangement                                          | 7(f)   | 3,070               | 2,520          |
| IAS7(17)(b)                            | Payments for shares bought back                                                                   | 9(a)   | (1,350)             | -              |
| IAS7(17)(b)                            | Acquisition of treasury shares                                                                    | 0(4)   | (1,217)             | (299)          |
|                                        | Share issue and buy-back transaction costs                                                        | 9(a)   | (245)               | (200)          |
| IAS7(17)(d)                            | Repayment of borrowings                                                                           | 10(c)  | (33,484)            | (24,835)       |
| IAS7(17)(d)                            |                                                                                                   | 7(f)   | (33,404)<br>(2,980) | (2,550)        |
| IAS7(17)(e)                            | Repayments to financial institution under a supplier financing arrangement                        | 10(c)  | (2,900)<br>(1,942)  | (1,338)        |
| IAS7(42A),(42B)                        | Principal elements of lease payments                                                              |        |                     | (1,550)        |
| IAS7(31),(34)                          | Transactions with non-controlling interests                                                       | 16(c)  | (1,500)<br>(22,257) | (10, 479)      |
| IAS7(31),(34)                          | Dividends paid to company's shareholders                                                          | 13(b)  | (22,357)            | (10,478)       |
|                                        | Dividends paid to non-controlling interests in subsidiaries                                       | 16(b)  | (3,017)             | (1,828)        |
|                                        | Net cash (outflow) from financing activities                                                      | -      | (5,056)             | (12,062)       |
|                                        | Net increase in cash and cash equivalents                                                         |        | 24,632              | 6,260          |
|                                        | Cash and cash equivalents at the beginning of the financial year                                  |        | 28,049              | 21,573         |
| IAS7(28)                               | Effects of exchange rate changes on cash and cash equivalents                                     |        | (248)               | 216            |
|                                        | Cash and cash equivalents at end of year                                                          | 7(e)   | 52,433              | 28,049         |
| IAS7(43)                               | Non-cash financing and investing activities                                                       | 10(b)  |                     |                |
| IFRS5(33)(c)                           | Cash flows of discontinued operation                                                              | 15     |                     |                |
| Not mandatory                          | The above consolidated statement of cash flows should be read in conjunct                         |        | e accompanying      | notes.         |

## Appendix C: Areas not illustrated in the financial statements of VALUE IFRS Plc Biological assets

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LAS1(10)(b),(10A) Consolidated statement of profit or loss (extract)

		Notes	2021 CU'000	2020 CU'000
	Revenue	3	26,240	27,548
IAS41(40)	Change in fair value of biological assets	8(b)	22,500	18,028
	Cost of sales of livestock and palm oil		(23,180)	(24,348)

^{IAS1(10)(a)} Consolidated balance sheet (extract)

IAS1(60),(66)	Non-current assets	Notes	31 Dec 2021 CU'000	31 Dec 2020 CU'000	1 January 2020 CU'000
IAS1(54)(a)	Property, plant and equipment	8(a)	Х	Х	Х
IAS1(54)(f)	Biological assets	8(b)	4,300	5,760	3,500
IAS1(60),(66)	Current assets				
IAS1(54)(f)	Biological assets	8(b)	19,188	12,437	18,920

2 Segment information

2(a) Description of segments and principal activities

The group is engaged in the business of farming sheep, primarily for sale to meat processors. The group is also engaged in the business of growing and managing palm oil plantations for the sale of palm oil. The group earns ancillary income from various agricultural produce, such as wool.

IFRS8(22)(a),(b),(aa) The group's strategic steering committee, consisting of the chief executive officer, the chief financial officer and the manager for corporate planning, receives separate reports for each sheep farm and palm oil plantation. However, the farms and the plantations have been aggregated into two operating segments, being sheep and palm oil, as they have the same economic characteristics.

3 Revenue

IFRS8(23)(a)

IAS1(138)(b) IAS41(46)(a)

The group derives the following types of revenue by operating segment:

	2021	2020
IFRS15(114) Sheen	CU'000	CU'000
IFRS15(114) Sheep		
Sale of livestock (note 8(b))	9,225	12,096
Sale of wool	2,500	2,350
Sale of palm oil (note 8(b))	14,515	13,102
Total revenue	26,240	27,548

Non-financial assets and liabilities 8

8(a) Property, plant and equipment

	Non-current	Mature oil palm trees CU'000	Immature oil palm trees CU'000	Freehold land CU'000	Freehold buildings CU'000	Other corporate assets CU'000	Total CU'000
	At 1 January 2020						
IAS16(73)(d)	Cost or fair value	8,200	2,000	х	х	х	х
IAS16(73)(d)	Accumulated depreciation			<u> </u>	<u> </u>	<u> </u>	X
	Net book amount	8,200	2,000	X	X	<u> </u>	X
	Year ended 31 December 2020						
IAS16(73)(e)	Opening net book amount	8,200	2,000	Х	Х	х	Х
IAS16(73)(e)(i),(74)(b)	Additions		2,503	х	х	х	х
IAS16(73)(e)(ix)	Transfer	3,000	(3,000)				
IAS16(73)(e)(vii)	Depreciation charge	(2,000)	-	Х	X	X	X
IAS16(73)(e)	Closing net book amount	9,200	1,503	<u>X</u>	X	X	X
	At 31 December 2020						
IAS16(73)(d)	Cost or fair value	11,200	1,503	Х	Х	Х	Х
IAS16(73)(d)	Accumulated depreciation	(2,000)	-	X	<u> </u>	<u> </u>	Х
IAS1(77)	Net book amount	9,200	1,503	<u>X</u>	X	<u>X</u>	Х
	Year ended 31 December 2021						
IAS16(73)(e)	Opening net book amount	9,200	1,503	х	х	Х	х
IAS16(73)(e)(i),(74)(b)	Additions	-	4,309	Х	Х	Х	Х
IAS16(73)(e)(ix)	Transfer	2,700	(2,700)				
IAS16(73)(e)(vii)	Depreciation charge	(2,400)	-	Х	Х	Х	Х
IAS16(73)(e)(v) IAS36(126)(a),(b)	Impairment loss		-	X	Х	<u> </u>	Х
IAS16(73)(e)	Closing net book amount	9,500	3,112	X	X	<u> </u>	X
	At 31 December 2021						
IAS16(73)(d)	Cost or fair value	13,900	3,112	Х	Х	Х	х
IAS16(73)(d)	Accumulated depreciation and	(4,400)	-	Х	Х	х	х
IAS1(77))	impairment Net book amount	9,500	3,112	Х	Х	X	x
IAS1(117) IAS16(73)(a)	(vii) Accounting for land an Land and buildings are recog external independent valuers credited to other reserves in s including oil palm trees, is rec	nised at fair v , less subsequ shareholders'	alue based uent deprec equity (note	on periodic, l ciation for buil e 9(b)). All oth	dings. A reva ner property, p	luation surpl	us is
IAS16(50),(73)(b)	Depreciation is calculated usi of their residual values, over t certain leased plant and equi	ng the straigh	nt-line metho d useful live	od to allocate es or, in the ca	their cost or a se of leaseh		
IAS16(73)(c)	Buildings	25–4	40 years				
	Oil palm trees		ears				
		-					
	Corporate assets	3–10) years				

The group's oil palm trees qualify as bearer plants under the definition in IAS 41 Agriculture and are therefore accounted for under the rules for plant and equipment. The trees are classified as immature until the produce can be commercially harvested. At that point they are reclassified and depreciation commences. Immature oil palm trees are measured at accumulated cost.

8(b) Biological assets ²

IAS41(41)

(i) Analysis by group of biological assets

Biological assets comprise sheep and oil palm fresh fruit bunches (FFB) growing on palm trees.

IFRS13(93)(e)		Sheep CU'000	2021 Oil palm FFB CU'000	Total CU'000	Sheep CU'000	2020 Oil palm FFB CU'000	Total CU'000
IAS41(50)	Opening balance at 1 January	11,450	6,747	18,197	18,781	3,639	22,420
IAS41(50)(b)	Increase due to purchases	5,971	-	5,971	2,097	-	2,097
IAS41(50)(a)	Livestock losses	(480)	-	(480)	(350)	-	(350)
IAS41(50)(a),(51)	Change in fair value due to biological transformation	3,444	18,006	21,450	1,430	15,500	16,930
IAS41(50)(a),(51)	Change in fair value due to price changes	1,180	350	1,530	1,088	360	1,448
IAS41(50)(d)	Transfer of harvested fresh fruit bunches (FFB) to inventory	-	(14,115)	(14,115)	-	(12,752)	(12,752)
IAS41(50)(c)	Decrease due to sale of lambs for slaughter	(9,065)	-	(9,065)	(11,596)	-	(11,596)
IAS41(50)	Closing balance at 31 December	12,500	10,988	23,488	11,450	6,747	18,197
	Current assets: - Sheep held for slaughter - Oil palm FFB on trees Non-current assets: - Breeding stock – mature - Breeding stock – immature Total non-current	8,200 	- 10,988 10,988 - - -	8,200 10,988 19,188 3,950 350 4,300	5,690 - 5,690 5,190 570 5,760	6,747 6,747 - - -	5,690 6,747 12,437 5,190 570 5,760
IAS41(46)(b) IAS1(117)	 As at 31 December 2021 the group had 6,500 sheep (2020 – 5,397 sheep) and 3,123 sheep were sold during the year (2020 – 4,098 sheep sold). As at 31 December 2021 there were 2,600,000 hectares of palm oil plantations (2020 – 2,170,000 hectares). During the year the group sold 550,000 kgs of palm oil (2020 – 545,000 kgs). <i>(ii)</i> Accounting for biological assets Biological assets are measured at fair value less cost to sell, see (iii) below for further information on determining the fair value. Costs to sell include the incremental selling costs, including auctioneers' fees, commission paid to 						
	brokers and dealers, and estimated o income taxes.	costs of tran	sport to the	market, bu	t exclude fi	nance costs	s and
IAS41(43)	Sheep held for slaughter are classified			y are ready	/ for slaugh	ter. Livesto	ck are

classified as current assets if they are to be sold within one year.
 The oil palm trees are bearer plants and are therefore presented and accounted for as property, plant and equipment, see note 8(a). However, the FFB growing on the trees are accounted for as biological

assets until the point of harvest. Harvested FFB are transferred to inventory at fair value less costs to sell when harvested.

^{IAS41(26)} Changes in fair value of livestock and oil palm FFB on trees are recognised in the statement of profit or loss.

Farming costs such as feeding, labour costs, pasture maintenance, veterinary services and shearing are expensed as incurred. The cost of purchase of sheep plus transportation charges are capitalised as part of biological assets. ¹

	8(b) Biological assets
IAS1(117) IFRS13(91)(a),(93)(d)	(iii) Measuring biological assets at fair value Sheep are measured at fair value less cost to sell, based on market prices at auction of livestock of similar age, breed and genetic merit, with adjustments, where necessary, to reflect the differences. Market prices are obtained from the weekly auctions at the local market, which is considered the principal market for the purpose of the valuation.
IFRS13(91)(a),(93)(d)	The fair value of growing oil palm FFB is determined using a discounted cash flow model based on the expected palm oil yield by plantation size, the market price for crude palm oil and palm kernel oil, and after allowing for harvesting costs, contributory asset charges for the land and palm trees owned by the entity and other costs yet to be incurred in getting the fruit bunches to maturity.
IAS1(122),(125) IFRS13(93)(d)	Significant estimates and judgements In measuring the fair value of sheep and oil palm FFB, various management estimates and judgements are required:
	Sheep Estimates and judgements in determining the fair value of sheep relate to market prices, average weight and quality of animals, and mortality rates.
	The sheep grow at different rates and there can be a considerable spread in the quality and weight of animals that affects the price achieved. An average weight is assumed for the slaughter sheep livestock that are not yet at marketable weight.
	<i>Oil palm FFB on oil palm trees</i> Estimates and judgements in determining the fair value of the FFB growing on palm trees include the volume and stages of maturity of FFB at balance date, palm oil yield, the long-term crude palm oil price, palm kernel oil price and the discount rates. See below for key assumptions about unobservable inputs and their relationship to fair value.

(iv) Fair value hierarchy

This note explains the judgements and estimates made in determining the fair values of the biological assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its non-financial and assets and liabilities into the three levels prescribed under the accounting standards. An explanation of each level is provided in note 7(h).

At 31 December 2021	Notes	Level 1 CU'000	Level 2 CU'000	Level 3 CU'000	Total CU'000
Sheep					
Mature – breeding stock		-	3,950		3,950
Immature – breeding stock		-	350		350
Held for slaughter		-	8,200		8,200
Oil palm FFB on trees	_	-	-	10,988	10,988
Total biological assets	_	-	12,500	10,988	23,488
At 31 December 2020	Notes	Level 1 CU'000	Level 2 CU'000	Level 3 CU'000	Total CU'000
Sheep					
Mature – breeding stock		-	5,190		5,190
Immature – breeding stock		-	570		570
Held for slaughter			5,690		5,690
Oil palm FFB on trees	_	-	-	6,747	6,747

There were no transfers between any levels during the year.

IFRS13(93)(a),(b)

IFRS13(93)(a),(b)

8(b) Biological assets

The quality of livestock sold at the local markets is considered to approximate the group's breeding and slaughter livestock. Sheep have therefore been classified as level 2 in the fair value hierarchy, since no significant adjustments need to be made to the prices obtained from the local markets.

IFRS13(93)(e) The movements in the fair value of assets within level 3 of the hierarchy, being the FFB growing on trees, can be seen from the table in (i) above. The gains or (losses) recognised in relation to the palm fruit bunches are as follows:

		2021 CU'000	2020 CU'000
IFRS13(93)(e)(i)	Total gains for the period recognised in profit or loss under 'Change in fair value of biological assets'	18,356	15,860
IFRS13(93)(f)	Change in unrealised gains or losses for the period recognised in profit or loss attributable to palm fruit bunches held at the end of the reporting period	9,300	5,900

(v) Valuation inputs and relationships to fair value

IFRS13(93)(d),(99)

The following table summarises the quantitative information about the significant unobservable inputs used in the fair value measurements of the palm fruit bunches on trees. The fair values are determined based on discounted cash flows.

IFRS13(91)(a),(93)(d), (h)(i)

	31 Dec 2021	2020		Range of inputs (probability-weighted average)		Relationship of
Description	CU'000	CU'00 0	Unobservable inputs *	2021	2020	unobservable inputs to fair value
Oil palm FFB on trees	10,988	6,747	Palm oil yield – tonnes per hectare	20–30 (24) per year	20–30 (25) per year	The higher the palm oil yield, the higher the fair value
			Crude palm oil price	US\$800– \$1,100 (\$900) per tonne	US\$750– \$1,070 (\$900) per tonne	The higher the market price, the higher the fair value
			Palm kernel oil price	US\$1,000– \$1,200 (\$1,050) per tonne	US\$900– \$1,150 (\$1,030) per tonne	
			Discount rate	9%–11% (10.5%)	9%–11% (10.5%)	The higher the discount rate, the lower the fair value

IFRS13(93)(g)

(vi) Valuation processes

The group's finance department includes a team that performs the valuations of the group's biological assets for financial reporting purposes, including level 3 fair values. This team reports directly to the chief financial officer (CFO) and the audit committee (AC). Discussions of valuation processes and results are held between the CFO, AC and the valuation team at least once every six months, in line with the group's half-yearly reporting requirements.

The main level 3 inputs used by the group are derived and evaluated as follows:

- Palm oil yield is determined based on the age of the plantation, historical yields, climate-induced variations such as severe weather events, plant losses and new areas coming into production.
- Crude palm oil prices and palm kernel oil prices are quoted prices for the relevant region.
- Discount rates are determined using a capital asset pricing model to calculate a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the asset.

Changes in level 2 and level 3 fair values are analysed at the end of each reporting period during the half-yearly valuation discussion between the CFO, AC and the valuation team. As part of this discussion the team presents a report that explains the reason for the fair value movements.

The cash outflows include notional cash flows (contributory asset charges) for the land and palm trees owned by the entity. They are based on market rental payable for orchards of similar size and maturity.

	12	Financial risk manageme	ent (extracts)					
	12(a)	Financial risk management strategie	es for biological assets					
IAS41(49)(c)	The gr		vironmental and climatic changes, commodity prices and					
	The gro	The group's geographic spread of farms allows a high degree of mitigation against adverse climatic conditions such as droughts and floods and disease outbreaks. The group has strong environmental policies and procedures in place to comply with environmental and other laws.						
	possibl meat-p	le, the group enters into supply contrac	ctuations in the price and sales volume of sheep. Where ts for sheep to ensure sales volumes can be met by ong-term contracts in place for supply of palm oil to its					
	half of		siness requires a high level of cash flow in the second the working capital requirements and has secured requirements.					
	18 (Commitments						
IAS41(49)(b)		oup has entered into a contract to acqui 50,000 (2020 – nil).	re 250 breeding sheep at 31 December 2021 for					
IAS1(117)	25	Summary of significant ac	ccounting policies (extracts)					
IAS1(112)(a),(117)	25(a) Basis of preparation							
IAS1(117)(a)	• cer		on a historical cost basis, except for the following: uding derivative instruments), certain classes of property,					
	asscer	sets held for sale – measured at fair va tain biological assets – measured at fa fined benefit pension plans – plan asse	lue less costs to sell ir value less costs to sell, and					
	asscerdef	sets held for sale – measured at fair va tain biological assets – measured at fa	lue less costs to sell ir value less costs to sell, and					
IFRS IC September 2019	 ass cer def Biol 1. ¹/₁ 	sets held for sale – measured at fair va tain biological assets – measured at fa fined benefit pension plans – plan asse logical assets The IFRS IC confirmed that entities ma transformation of biological assets (sub when incurred. This accounting policy o	lue less costs to sell ir value less costs to sell, and					
IFRS IC September 2019	 ass cer def Biol 1. t t t t 	sets held for sale – measured at fair va tain biological assets – measured at fa fined benefit pension plans – plan asse logical assets The IFRS IC confirmed that entities ma transformation of biological assets (sub when incurred. This accounting policy o	lue less costs to sell ir value less costs to sell, and ts measured at fair value. y either capitalise the costs relating to the biological sequent expenditure) or recognise them as expenses choice is applied consistently to each group of biological relevant for an understanding of the financial statements.					
IFRS IC September 2019	 ass cer def Biol 1. ⁻ t X a Disc 	sets held for sale – measured at fair vantain biological assets – measured at fair fined benefit pension plans – plan asset logical assets The IFRS IC confirmed that entities materiansformation of biological assets (sub when incurred. This accounting policy of assets and should be disclosed where losures not illustrated: not applicable	lue less costs to sell ir value less costs to sell, and ts measured at fair value. y either capitalise the costs relating to the biological sequent expenditure) or recognise them as expenses choice is applied consistently to each group of biological relevant for an understanding of the financial statements.					
IFRS IC September 2019	 ass cer def Biol 1. ⁻ t X a Disc 	sets held for sale – measured at fair vantain biological assets – measured at fair fined benefit pension plans – plan asset logical assets The IFRS IC confirmed that entities materiansformation of biological assets (sub when incurred. This accounting policy of assets and should be disclosed where losures not illustrated: not applicable	lue less costs to sell ir value less costs to sell, and ts measured at fair value. y either capitalise the costs relating to the biological sequent expenditure) or recognise them as expenses choice is applied consistently to each group of biological relevant for an understanding of the financial statements. e to VALUE IFRS Agriculture PIc					
IFRS IC September 2019 IAS41(49)(a)	 ass cer def Biol 1. ⁻ t X a Disc 	sets held for sale – measured at fair vartain biological assets – measured at fair vartain biological assets – measured at fair ined benefit pension plans – plan asset logical assets The IFRS IC confirmed that entities materiansformation of biological assets (subwhen incurred. This accounting policy of assets and should be disclosed where losures not illustrated: not applicabl The following disclosure requirements of the following disclosure	lue less costs to sell ir value less costs to sell, and ts measured at fair value. y either capitalise the costs relating to the biological sequent expenditure) or recognise them as expenses choice is applied consistently to each group of biological relevant for an understanding of the financial statements. e to VALUE IFRS Agriculture PIc of IAS 41 <i>Agriculture</i> are not illustrated above:					
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Oil and gas exploration assets

8 Non-financial assets and liabilities

8(a) **Property, plant and equipment (extracts)**

IAS16(73) IFRS6(24)(b),(25)

IFRS6(24)(a)

IAS1(117)

	Capitalised exploration and evaluation expenditure CU'000	Capitalised development expenditure CU'000	Subtotal – assets under construction CU'000	Production assets CU'000	Other businesses and corporate assets CU'000	Total CU'000
At 1 January 2021						
Cost	218	12,450	12,668	58,720	3,951	75,339
Accumulated amortisation and impairment	(33)		(33)	(5,100)	(77)	(5,210)
	185	12,450	12,635	53,620	3,874	70,129
Year ended 31 December 2021						
Opening net book amount	185	12,450	12,635	53,620	3,874	70,129
Exchange differences	17	346	363	1,182	325	1,870
Acquisitions	-	386	386	125	4	515
Additions	45	1,526	1,571	5,530	95	7,196
Transfers	(9)	(958)	(967)	1,712	-	745
Disposals	(12)	(1,687)	(1,699)	-	-	(1,699)
Depreciation charge	-	-	-	(725)	(42)	(767)
Impairment charge	(7)	(36)	(43)	(250)	(3)	(296)
Closing net book amount	219	12,027	12,246	61,194	4,253	77,693
At 31 December 2021						
Cost	264	12,027	12,291	67,019	4,330	83,640
Accumulated amortisation and impairment	(45)		(45)	(5,825)	(77)	(5,947)
	219	12,027	12,246	61,194	4,253	77,693

(i) Accounting for oil and gas assets

Oil and natural gas exploration and evaluation expenditures are accounted for using the 'successful efforts' method of accounting. Costs are accumulated on a field-by-field basis. Geological and geophysical costs are expensed as incurred. Costs directly associated with an exploration well, and exploration and property leasehold acquisition costs, are capitalised until the determination of reserves is evaluated. If it is determined that commercial discovery has not been achieved, these costs are charged to expense.

Capitalisation is made within property, plant and equipment or intangible assets according to the nature of the expenditure.

Once commercial reserves are found, exploration and evaluation assets are tested for impairment and transferred to development tangible and intangible assets. No depreciation and/or amortisation is charged during the exploration and evaluation phase.

Development tangible and intangible assets

Expenditure on the construction, installation or completion of infrastructure facilities such as platforms, pipelines and the drilling of commercially proven development wells, is capitalised within property, plant and equipment and intangible assets according to nature. When development is completed on a specific field, it is transferred to production or intangible assets.

Oil and gas production assets

Oil and gas production properties are aggregated exploration and evaluation tangible assets, and development expenditures associated with the production of proved reserves.

Depreciation/amortisation

No depreciation or amortisation is charged during the exploration and evaluation phase.

Oil and gas properties intangible assets are depreciated or amortised using the unit-of-production method. Unit-of-production rates are based on proved developed reserves, which are oil, gas and other mineral reserves estimated to be recovered from existing facilities using current operating methods. Oil and gas volumes are considered produced once they have been measured through meters at custody transfer or sales transaction points at the outlet valve on the field storage tank.

Appendix C: Areas not illustrated in financial statements of VALUE IFRS PIc

	8(a) Property, plant and equipment (extracts)		
IFRS6(18)	Impairment – exploration and evaluation assets Exploration and evaluation assets are tested for impairment when reclar or intangible assets, or whenever facts and circumstances indicate impare recognised for the amount by which the exploration and evaluation asset their recoverable amount. The recoverable amount is the higher of the e assets' fair value less costs to sell and their value in use.	airment. An impairnets' carrying amour	ment loss is nt exceeds
IAS36(9),(18),(59)	Impairment – proved oil and gas production properties and intangible as Proven oil and gas properties and intangible assets are reviewed for im changes in circumstances indicate that the carrying amount may not be loss is recognised for the amount by which the asset's carrying amount amount. The recoverable amount is the higher of an asset's fair value le use. For the purposes of assessing impairment, assets are grouped at to are separately identifiable cash flows.	pairment wheneve recoverable. An ir exceeds its recove ess costs to sell an	npairment erable d value in
IFRS6(24)(b)	 (ii) Other exploration and evaluation assets and liabilities In addition to the exploration and evaluation assets disclosed above, the assets and liabilities relating to exploration: 	e group also has th 2021	
		CU'000	2020 CU'000
	Receivables from joint venture partners (note 7(a)) Payables to subcontractors and operators (note 7(f))	35 32	22 34
IFRS6(24)(b)	 (iii) Amounts recognised in profit or loss Exploration and evaluation activities have led to total expenses of CU5, of which CU5,200,000 (2020 – CU4,300,000) are impairment charges to exploration activities. 		
	In 2021, the disposal of a 16.67% interest in an offshore exploration sta profits on sale of CU3,000,000 (2020: nil).	ge 'Field X' resulte	d in post-tax
	Cash payments of CU41,500,000 (2020 – CU39,500,000) have been in and evaluation activities. The cash proceeds due to the disposal of the CU8,000,000 (2020 – nil).		

8(c) Intangible assets (extracts)

IAS38(118) IFRS6(24)(b),(25)

	Capitalised exploration and evaluation expenditure CU'000	Capitalised development expenditure CU'000	Subtotal – assets under construction CU'000	Produc- tion assets CU'000	Goodwill CU'000	Other CU'000	Total CU'000
At 1 January 2021							
Cost	5,192	750	5,942	3,412	9,475	545	19,374
Accumulated amortisation and							
impairment	(924)		(924)	(852)	(75)	(19)	(1,870)
	4,268	750	5,018	2,560	9,400	526	17,504
Year ended 31 December 2021							
Opening net book amount	4,268	750	5,018	2,560	9,400	526	17,504
Exchange differences	152	8	160	195	423	28	806
Acquisitions	26	32	58	5	-	5	68
Additions	381	8	389	15	-	86	490
Transfers to production	(548)	(302)	(850)	105	-	-	(745)
Disposals	-	(28)	(28)	(15)	-	-	(43)
Amortisation charge	-	-	-	(98)	-	(42)	(140)
Impairment charge	(45)	-	(45)	-	(175)	(5)	(225)
Closing net book amount	4,234	468	4,702	2,767	9,648	598	17,715
At 31 December 2021							
Cost	5,203	468	5,671	3,717	9,898	659	19,945
Accumulated amortisation and impairment	(969)		(969)	(950)	(250)	(61)	(2,230)
	4,234	468	4,702	2,767	9,648	598	17,715

Oil and gas exploration assets

Comparatives required

Disclosure objectives

IAS1(38)

1. This appendix does not show any comparative information for the illustrative disclosures. However, readers should note that comparative amounts must be disclosed to comply with the requirements of IAS 1.

Appendix D: New standards and amendments

This appendix provides a summary of (a) new standards and amendments that are effective for the first time for periods commencing on or after 1 January 2021 (i.e. years ending 31 December 2021), and (b) forthcoming requirements, being standards and amendments that will become effective on or after 1 January 2022.

(a) New standards and amendments – applicable 1 January 2021

The following standards and interpretations apply for the first time to financial reporting periods commencing on or after 1 January 2021:

		Effective
Title	Key requirements	date *
Covid-19-related Rent Concessions – Amendments to IFRS 16	As a result of the COVID-19 pandemic, rent concessions have been granted to lessees. Such concessions might take a variety of forms, including payment holidays and deferral of lease payments. In May 2020, the IASB made an amendment to IFRS 16 <i>Leases</i> which provides lessees with an option to treat qualifying rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concessions as variable lease payments in the period in which they are granted.	1 June 2020/ 1 April 2021 *
	Entities applying the practical expedients must disclose this fact, whether the expedient has been applied to all qualifying rent concessions or, if not, information about the nature of the contracts to which it has been applied, as well as the amount recognised in profit or loss arising from the rent concessions.	
	* The relief was originally limited to reduction in lease payments that were due on or before 30 June 2021. However, the IASB subsequently extended this date to 30 June 2022.	
	If a lessee already applied the original practical expedient, it is required to continue to apply it consistently, to all lease contracts with similar characteristics and in similar circumstances, using the subsequent amendment. If a lessee did not apply the original practical expedient to eligible lease concessions, it is prohibited from applying the expedient in the 2021 amendment.	
	However, if a lessee has not yet established an accounting policy on applying (or not) the practical expedient to eligible lease concessions, it can still decide to do so.	
Interest Rate Benchmark Reform Phase 2 – Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16	In August 2020, the IASB made amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 to address the issues that arise during the reform of an interest rate benchmark rate, including the replacement of one benchmark with an alternative one.	1 January 2021
	The Phase 2 amendments provide the following reliefs:	
	 When changing the basis for determining contractual cash flows for financial assets and liabilities (including lease liabilities), the reliefs have the effect that the changes, that are necessary as a direct consequence of IBOR reform and which are considered economically equivalent, will not result in an immediate gain or loss in the income statement. 	
	 The hedge accounting reliefs will allow most IAS 39 or IFRS 9 hedge relationships that are directly affected by IBOR reform to continue. However, additional ineffectiveness might need to be recorded. 	
	Affected entities need to disclose information about the nature and extent of risks arising from IBOR reform to which the entity is exposed, how the entity manages those risks, and the entity's progress in completing the transition to alternative benchmark rates and how it is managing that transition.	
	Given the pervasive nature of IBOR-based contracts, the reliefs could affect companies in all industries.	

* Applicable to reporting periods commencing on or after the given date.

(b) Forthcoming requirements

As at 30 June 2021, the following standards and interpretations had been issued but were not mandatory for annual reporting periods ending on 31 December 2021. For more recent information refer to our web site at www.viewpoint.pwc.com.

Title	Key requirements	Effective date *
IFRS 17 Insurance Contracts	IFRS 17 was issued in May 2017 as replacement for IFRS 4 <i>Insurance Contracts.</i> It requires a current measurement model where estimates are remeasured in each reporting period. Contracts are measured using the building blocks of:	1 January 2023 (deferred from 1 January 2021)
	discounted probability-weighted cash flows	
	an explicit risk adjustment, and	
	 a contractual service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period. 	
	The standard allows a choice between recognising changes in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under IFRS 9.	
	An optional, simplified premium allocation approach is permitted for the liability for the remaining coverage for short duration contracts, which are often written by non-life insurers.	
	There is a modification of the general measurement model called the 'variable fee approach' for certain contracts written by life insurers where policyholders share in the returns from underlying items. When applying the variable fee approach, the entity's share of the fair value changes of the underlying items is included in the CSM. The results of insurers using this model are therefore likely to be less volatile than under the general model.	
	The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features.	
	Targeted amendments made in July 2020 aimed to ease the implementation of the standard by reducing implementation costs and making it easier for entities to explain the results from applying IFRS 17 to investors and others. The amendments also deferred the application date of IFRS 17 to 1 January 2023.	
Property, Plant and Equipment: Proceeds before intended use – Amendments to IAS 16	The amendment to IAS 16 <i>Property, Plant and Equipment</i> (PP&E) prohibits an entity from deducting from the cost of an item of PP&E any proceeds received from selling items produced while the entity is preparing the asset for its intended use. It also clarifies that an entity is 'testing whether the asset is functioning properly' when it assesses the technical and physical performance of the asset. The financial performance of the asset is not relevant to this assessment. Entities must disclose separately the amounts of proceeds and costs relating to items produced that are not an output of the entity's ordinary	1 January 2022
	activities.	
Reference to the Conceptual Framework – Amendments to IFRS 3	Minor amendments were made to IFRS 3 <i>Business Combinations</i> to update the references to the <i>Conceptual Framework for Financial</i> <i>Reporting</i> and add an exception for the recognition of liabilities and contingent liabilities within the scope of IAS 37 <i>Provisions, Contingent</i> <i>Liabilities and Contingent Assets</i> and Interpretation 21 <i>Levies.</i> The amendments also confirm that contingent assets should not be recognised at the acquisition date.	1 January 2022
Onerous Contracts – Cost of Fulfilling a Contract Amendments to IAS 37	The amendment to IAS 37 clarifies that the direct costs of fulfilling a contract include both the incremental costs of fulfilling the contract and an allocation of other costs directly related to fulfilling contracts. Before recognising a separate provision for an onerous contract, the entity recognises any impairment loss that has occurred on assets used in fulfilling the contract.	1 January 2022

* Applicable to reporting periods commencing on or after the given date.

Title	Key requirements	Effective date *
Annual Improvements to IFRS	The following improvements were finalised in May 2020:	1 January 2022
Annuai improvements to IFRS Standards 2018–2020	 IFRS 9 <i>Financial Instruments</i> – clarifies which fees should be included in the 10% test for derecognition of financial liabilities. 	T January 2022
	 IFRS 16 Leases – amendment of illustrative example 13 to remove the illustration of payments from the lessor relating to leasehold improvements, to remove any confusion about the treatment of lease incentives. 	
	 IFRS 1 First-time Adoption of International Financial Reporting Standards – allows entities that have measured their assets and liabilities at carrying amounts recorded in their parent's books to also measure any cumulative translation differences using the amounts reported by the parent. This amendment will also apply to associates and joint ventures that have taken the same IFRS 1 exemption. 	
	 IAS 41 Agriculture – removal of the requirement for entities to exclude cash flows for taxation when measuring fair value under IAS 41. This amendment is intended to align with the requirement in the standard to discount cash flows on a post-tax basis. 	
Classification of Liabilities as Current or Non-current – Amendments to IAS 1	The narrow-scope amendments to IAS 1 <i>Presentation of Financial</i> <i>Statements</i> clarify that liabilities are classified as either current or non- current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (e.g. the receipt of a waver or a breach of covenant). The amendments also clarify what IAS 1 means when it refers to the 'settlement' of a liability.	1 January 2023 (deferred from 1 January 2022)
	The amendments could affect the classification of liabilities, particularly for entities that previously considered management's intentions to determine classification and for some liabilities that can be converted into equity.	
	They must be applied retrospectively in accordance with the normal requirements in IAS 8 <i>Accounting Policies, Changes in Accounting Estimates and Errors.</i>	
Disclosure of Accounting Policies – Amendments to IAS 1 and IFRS Practice Statement 2	The IASB amended IAS 1 to require entities to disclose their <i>material</i> rather than their <i>significant</i> accounting policies. The amendments define what is 'material accounting policy information' and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need to be disclosed. If it is disclosed, it should not obscure material accounting information.	1 January 2023
	To support this amendment, the IASB also amended IFRS Practice Statement 2 Making Materiality Judgements to provide guidance on how to apply the concept of materiality to accounting policy disclosures.	
Definition of Accounting Estimates – Amendments to IAS 8	The amendment to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors clarifies how companies should distinguish changes in accounting policies from changes in accounting estimates. The distinction is important, because changes in accounting estimates are applied prospectively to future transactions and other future events, but changes in accounting policies are generally applied retrospectively to past transactions and other past events as well as the current period.	1 January 2023
Deferred Tax related to Assets and Liabilities arising from a Single Transaction – Amendments to IAS 12	The amendments to IAS 12 <i>Income Taxes</i> require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences. They will typically apply to transactions such as leases of lessees and decommissioning obligations and will require the recognition of additional deferred tax assets and liabilities.	1 January 2023
	The amendment should be applied to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, entities should recognise deferred tax assets (to the extent that it is probable that they can be utilised) and deferred tax liabilities at the beginning of the earliest comparative period for all deductible and taxable temporary differences associated with: • right-of-use assets and lease liabilities, and	
	 Ingritor-use assets and lease liabilities, and decommissioning, restoration and similar liabilities, and the corresponding amounts recognised as part of the cost of the related assets. 	
	The cumulative effect of recognising these adjustments is recognised in retained earnings, or another component of equity, as appropriate.	
	IAS 12 did not previously address how to account for the tax effects of on-balance sheet leases and similar transactions and various approaches were considered acceptable. Some entities may have already accounted for such transactions consistent with the new requirements. These entities will not be affected by the amendments.	

 * Applicable to reporting periods commencing on or after the given date.

Title	Key requirements	Effective date *
Sale or contribution of assets between an investor and its associate or joint venture – Amendments to IFRS 10 and IAS 28	The IASB has made limited scope amendments to IFRS 10 Consolidated financial statements and IAS 28 Investments in associates and joint ventures.	n/a **
	The amendments clarify the accounting treatment for sales or contribution of assets between an investor and its associates or joint ventures. They confirm that the accounting treatment depends on whether the non-monetary assets sold or contributed to an associate or joint venture constitute a 'business' (as defined in IFRS 3 Business Combinations).	
	Where the non-monetary assets constitute a business, the investor will recognise the full gain or loss on the sale or contribution of assets. If the assets do not meet the definition of a business, the gain or loss is recognised by the investor only to the extent of the other investor's interests in the associate or joint venture. The amendments apply prospectively.	
	** In December 2015 the IASB decided to defer the application date of this amendment until such time as the IASB has finalised its research project on the equity method.	

 * Applicable to reporting periods commencing on or after the given date.

Appendix E: Abbreviations

Abbreviations used in this publication are set out below:			
AGM	Annual General Meeting		
APM	Alternative profit measure		
bps	basis points		
CGU	Cash-Generating Unit		
CODM	Chief operating decision maker		
DP	Discussion Paper		
ED	Accounting Exposure Draft		
ESMA	European Securities and Markets Authority		
Framework	The Conceptual Framework for Financial Reporting (March 2018)		
FVLCOD	Fair value less costs of disposal		
FVOCI	(Financial assets/liabilities at) fair value through other comprehensive income		
FVPL	(Financial assets/liabilities at) fair value through profit or loss		
GAAP	Generally Accepted Accounting Principles		
IAS	International Accounting Standards ('R' indicates revised standard before its mandatory application date)		
IASB	International Accounting Standards Board		
IBOR	Interbank offered rates		
IFRIC	Interpretations issued by the IFRS Interpretations Committee of the IASB		
IFRS	International Financial Reporting Standards ('R' indicates revised standard before its mandatory application date)		
IFRS IC	IFRS Interpretations Committee		
ISA	International Standards on Auditing		
NCI	Non-controlling interest		
OCI	Other comprehensive income		
SIC	Interpretations issued by the Standing Interpretations Committee of the International Accounting Standards Committee, the predecessor of the IASB		
STI	Short-term incentive		
TSR	Total shareholder return		

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